# Contain Costs and Maintain a Competitive Benefits Program

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### Public sector vs. private sector



Consumerism expectations merged public sector with private sector



#### Governing Magazine survey

- We conducted an online survey with Governing Magazine in March 2017.
- 167 state and local government professionals.
- Varying public sector careers, positions.
- Investigated issues regarding employee recruitment.

#### Most important for recruitment

- 1 Competitive salary
- 2 Competitive benefits
- 3 Work/life balance
- 4 Work satisfaction
- 5 Job stability
- 6 Ability to advance in my career
  - 7 Other

#### It comes down to dollars and sense

Non-competitive pay levels, along with inflexible pay systems, are a core problem for hiring within the public sector – often impacting both the number and quality of applicants.

What can public sector employers do to compete for talent?



#### Competing against salary

#### Competitive benefits packages

 Health care coverage and financial protection services are expected.

#### Work/Life balance

A focus on employee wellness can provide a greater impact to your bottom line.



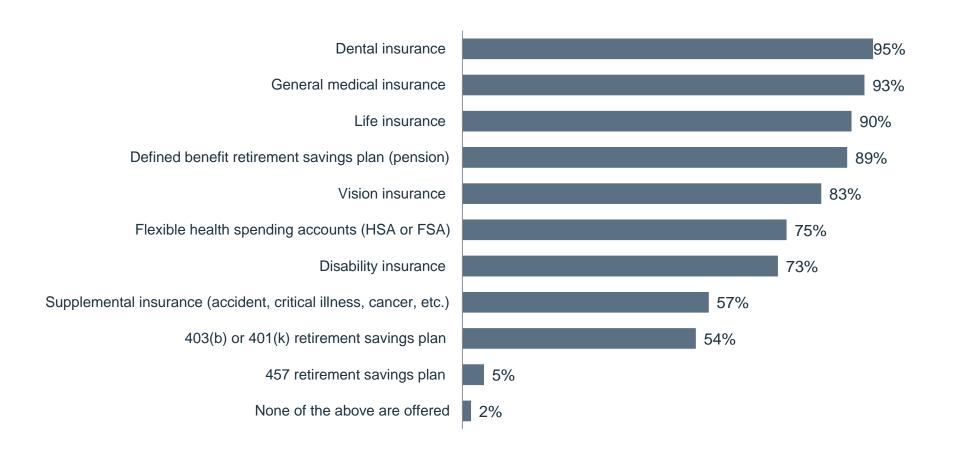
#### Employee benefit cost saving solutions

- Which strategies are the most highly recommended.
- Which strategies are being underutilized and why.
- The possible savings for implementing some of these strategies.



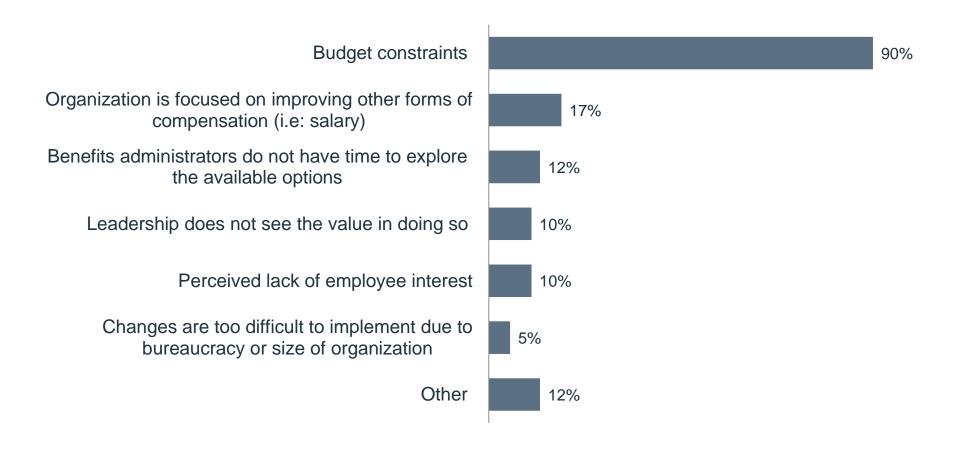
# Employee benefits

#### Standard package offering of governing survey respondents



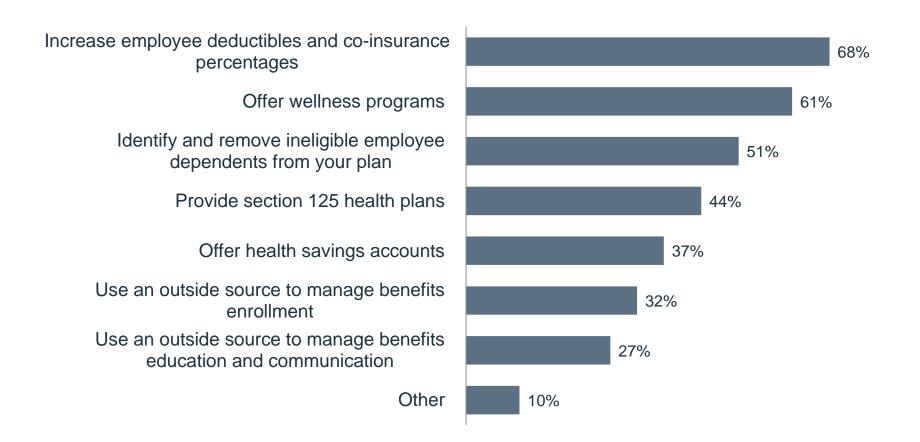
# Barriers to Increasing Offerings

#### **Governing Survey Results**



# Cost Savings Strategies

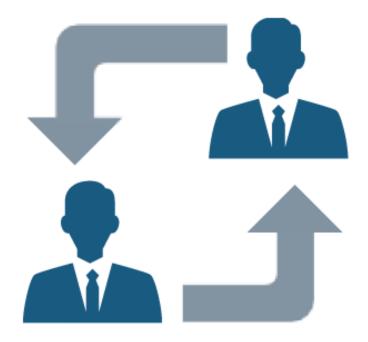
#### Solutions used by governing survey respondents to contain costs



# **Cost Sharing**

#### It comes down to dollars and sense

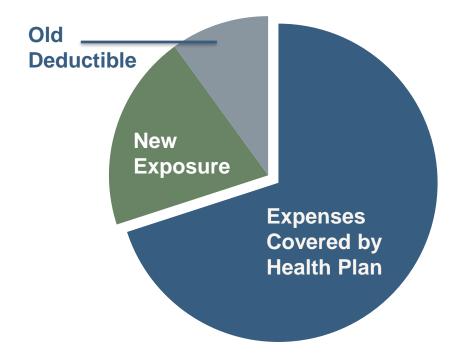
- Raising deductibles
- Increasing co-pays
- Shifting non-core benefits from an employer paid benefit to an employee paid voluntary benefit.



# Mitigate Employee Impact

"Soft landing" can help offset new out-of-pocket costs

Offset the financial impact of a deductable increase by shifting some of the projected savings to funding voluntary benefits.



## Product portfolio

#### The voluntary products you need













DISABILITY

LIFE

Enhance your benefit offering with little or no cost, and minimal effort. And fill-in gaps in coverage caused by changes you need to make as a result of rising premiums and healthcare reform.

## Promote wellness

#### It comes down to dollars and sense

Chronic heart disease, stroke, cancer, respiratory disease, and diabetes are all conditions that can drive a significant amount of a health plan cost.

From on-site fitness centers, to nutritional counseling, to employersubsidized gym memberships and employer-sponsored events - a growing number of employers have implemented wellness programs to encourage employees make better lifestyle choices with the goal of decreasing health care costs and increasing productivity.

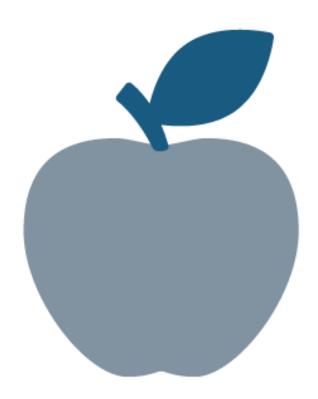
## Promote wellness, benefit everyone

#### It comes down to dollars and sense

A solid wellness program affects your company's bottom line in many ways.

A few benefits include:

- Lower health care costs
- Increase productivity
- Decrease absenteeism
- Raise employee morale



# Verify dependents

#### It comes down to dollars and sense

# 15% of employee dependents could be ineligible for coverage.

Not only does a dependent review help better manage a benefits budget – it can also free up money for other benefits, help keep employee benefit costs down, and reduce legal risk.

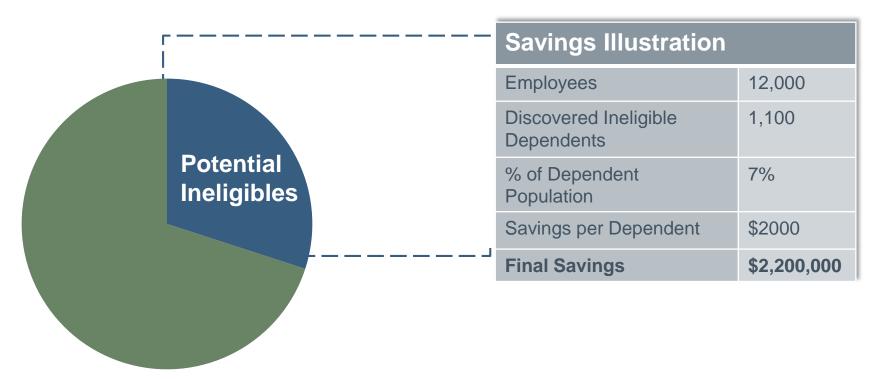


# Verify dependents

#### Potential savings

Most common reason for ineligibility:

Divorced individuals who continued to carry spouse.



# Verify dependents

#### It comes down to dollars and sense

A dependent audit can be a complex process, particularly when faced with tight administrative resources, impacts to employee morale and a lack of IT support.

With the right partner, you can verify who is actually eligible for medical coverage under the company's health plan during the enrollment process.

## Boost tax savings

#### It comes down to dollars and sense

A Section 125 Plan is an employer-provided benefit where the employee can choose from a range of different benefits and pay for them with pre-tax dollars.

- Allows employers to offer benefits that they could not otherwise afford.
- Costs the employee less to "buy" the benefits than it would if s/he did it on his or her own.

## Section 125 Plan

Public sector has **30% higher adoption** rate, **BUT 30% lower participation** than private sector.

	Public Sector	Private Sector
Medical FSA	86%	65%
Dependent Care FSA	79%	61%
FSA Participation	28%	36%

Source: SHRM 2011 Employee Benefits Survey.

## **Promote Participation**

A good education and communication program has proven to be successful in helping public sector employees take full advantage of the pre-tax benefits being offered to them.

Example: 900 employee school district.

Participants	Before Program	After Program	+%
Health Care FSA	60	117	95%
Dependent Care FSA	3	7	133%
Pre-Tax* Insurance	862	888	3%

Contributions & Deductions	Before Program	After Program	+%
FSA's	\$63,681	\$144,895	127%
Pre-Tax Insurance	\$476,754	\$547,290	14%
Total Pre-tax	\$540,435	\$692,185	28%

<sup>\*</sup>Pre-tax insurance includes Dental, Vision, and Supplemental insurance.

## Contain Costs and Maintain a Competitive Benefits Program

#### It comes down to dollars and sense

Maintaining and managing a benefits package that is both robust and sustainable is a challenge for communities of all sizes.

However, when working with the right partner, there are a wide-range of solutions to control benefits costs you can leverage while remaining competitive in recruiting top talent.

