


# Solar Powering Your Community

## Addressing Soft Costs and Barriers



 Powered by  
**SunShot**  
U.S. Department of Energy



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**SunShot**

U.S. Department of Energy

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# SunShot Solar Outreach Partnership: 2013-16



The **SunShot Solar Outreach Partnership (SolarOPs)** is a U.S. Department of Energy (DOE) program designed to increase the use and integration of solar energy in communities across the US.

# SunShot Solar Outreach Partnership: 2013-16

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- Increase installed capacity of solar electricity in U.S. communities
- Streamline and standardize **permitting and interconnection processes**
- Improve **planning and zoning codes/regulations** for solar electric technologies
- Increase access to **solar financing options**

# Workshop Goal

Enable local governments to replicate successful solar practices to **reduce soft costs** and **expand local adoption of solar energy**

# Technical Resources

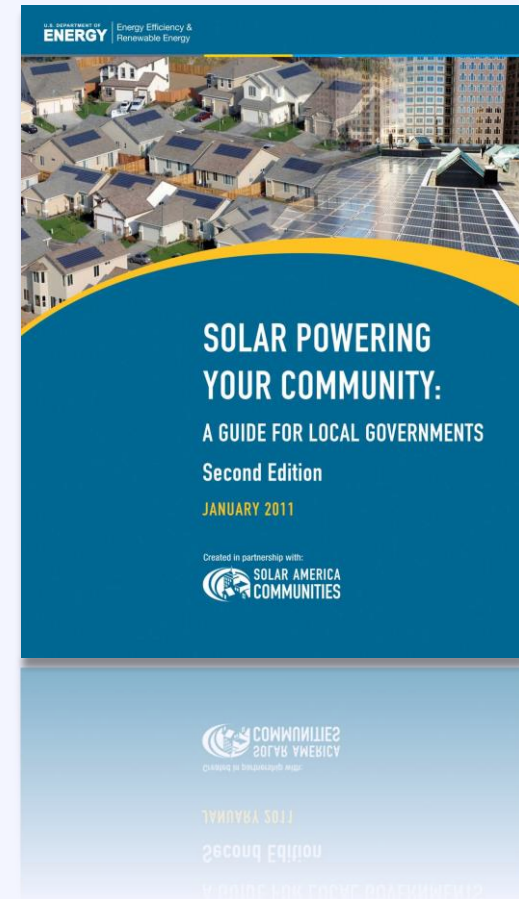
## Resource

## Solar Powering Your Community Guide

A comprehensive resource to assist local governments and stakeholders in building local solar markets.

[www.energy.gov](http://www.energy.gov)

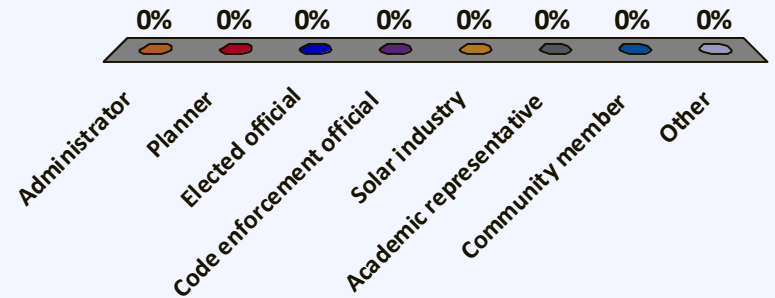
[www.solaroutreach.org](http://www.solaroutreach.org)



We want to get to know you better

# Who are you?

- A. Administrator
- B. Planner
- C. Elected official
- D. Code enforcement official
- E. Solar industry
- F. Academic representative
- G. Community member
- H. Other

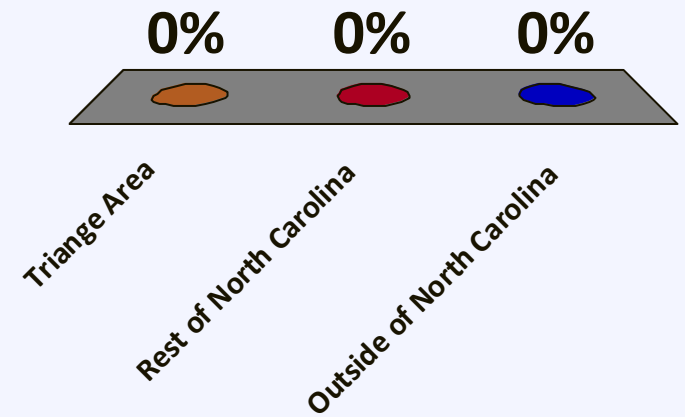




# Where are you coming from?

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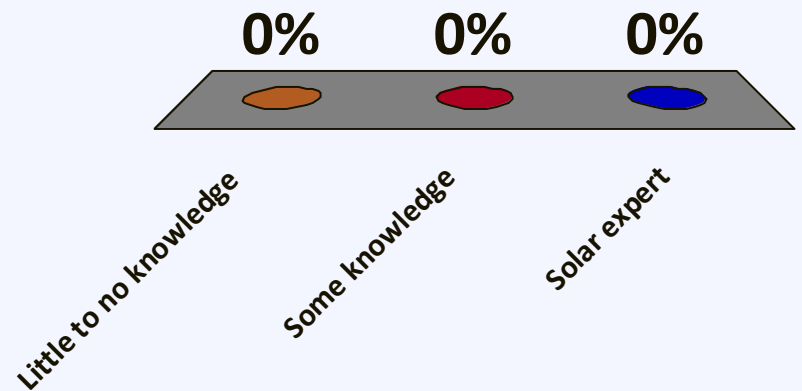
- A. Huntsville Area
- B. The rest of Alabama
- C. Outside of Alabama



# How familiar are you with solar?

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- A. Little to no knowledge
- B. Some knowledge
- C. Solar expert

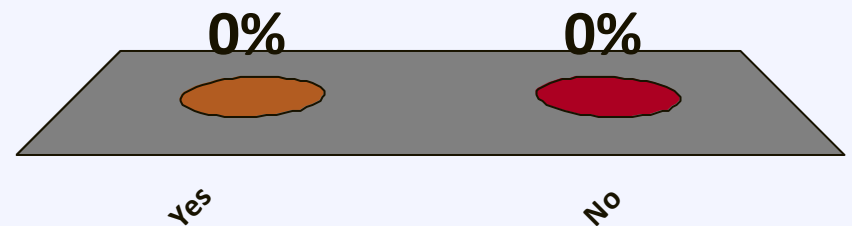


# Do you have solar on your home?

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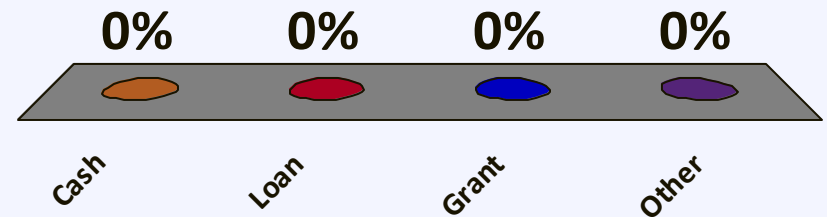
A. Yes

B. No



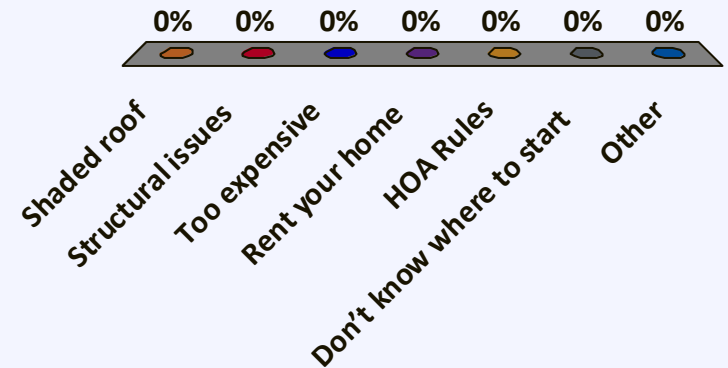
# If you do have solar on your home: How did you finance it?

- A. Cash
- B. Loan
- C. Grant
- D. Other



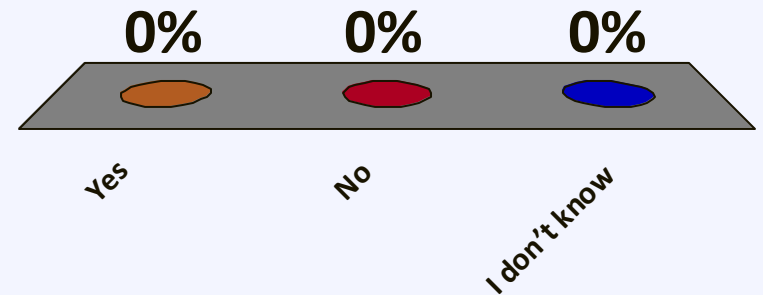
# If you don't have solar on your home: **Why not?**

- A. Shaded roof
- B. Structural issues
- C. Too expensive
- D. Rent your home
- E. HOA Rules
- F. Don't know where to start
- G. Other



# Does your local government have solar on public properties?

- A. Yes
- B. No
- C. I don't know



# What are your goals from today's session?



# Agenda

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- |               |  |
|---------------|--|
| 10:20 – 10:50 | Putting Solar Energy on the Local Policy Agenda        |
| 10:50 – 11:20 | State of the Local Solar Market                        |
| 11:20 – 11:50 | Federal, State, and Utility Policy Drivers             |
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# Solar Technologies



**Solar Photovoltaic (PV)**

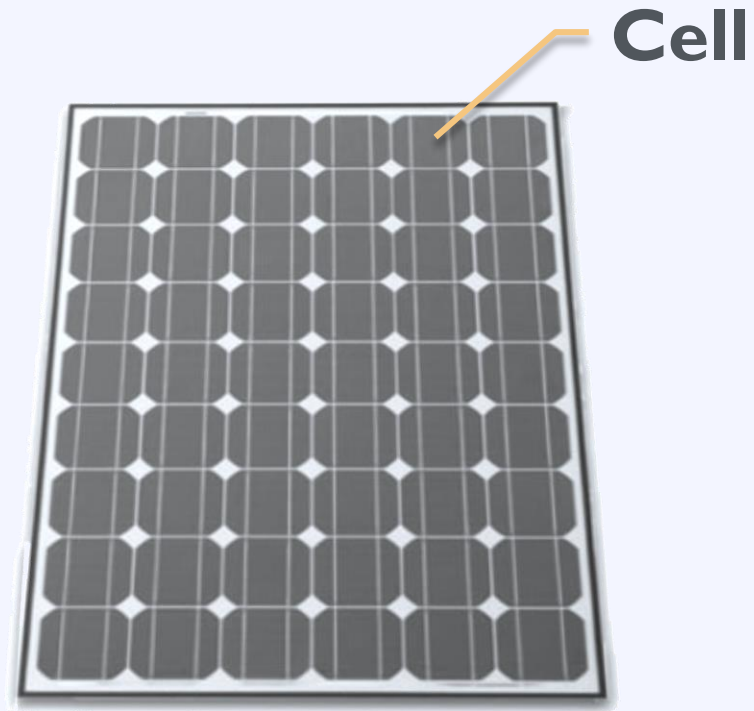


**Solar Hot Water**



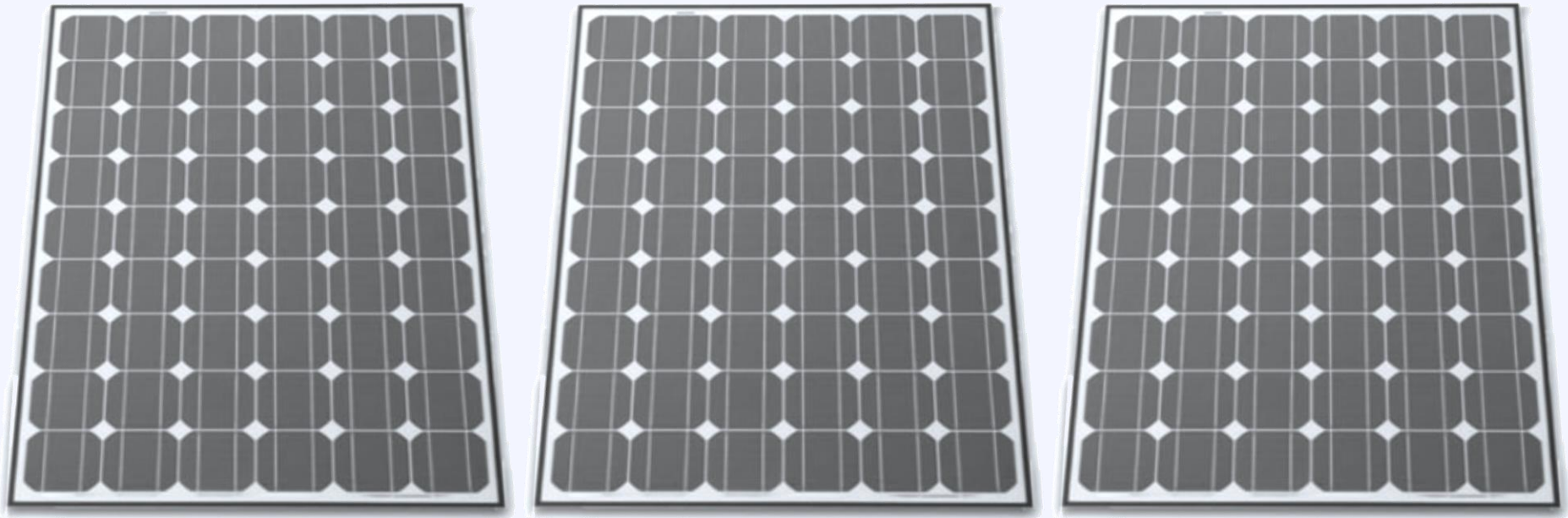
**Concentrated Solar Power**

# Some Basic Terminology



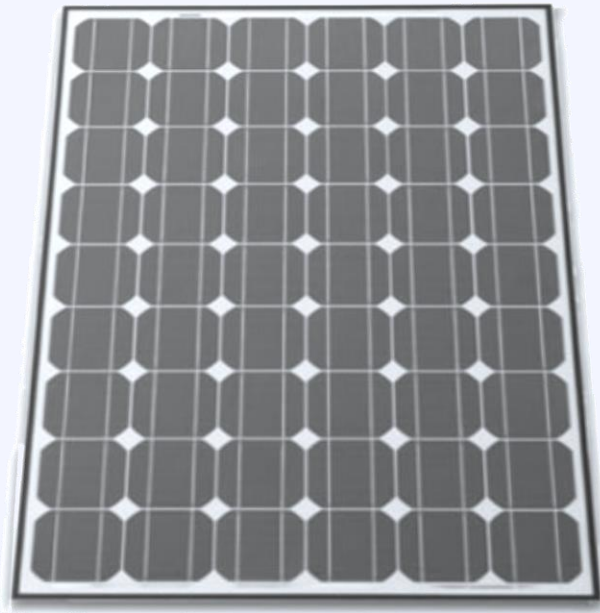
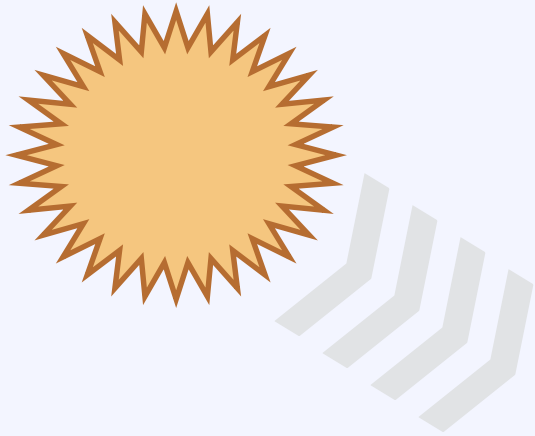
**Panel / Module**

# Some Basic Terminology



**Array**

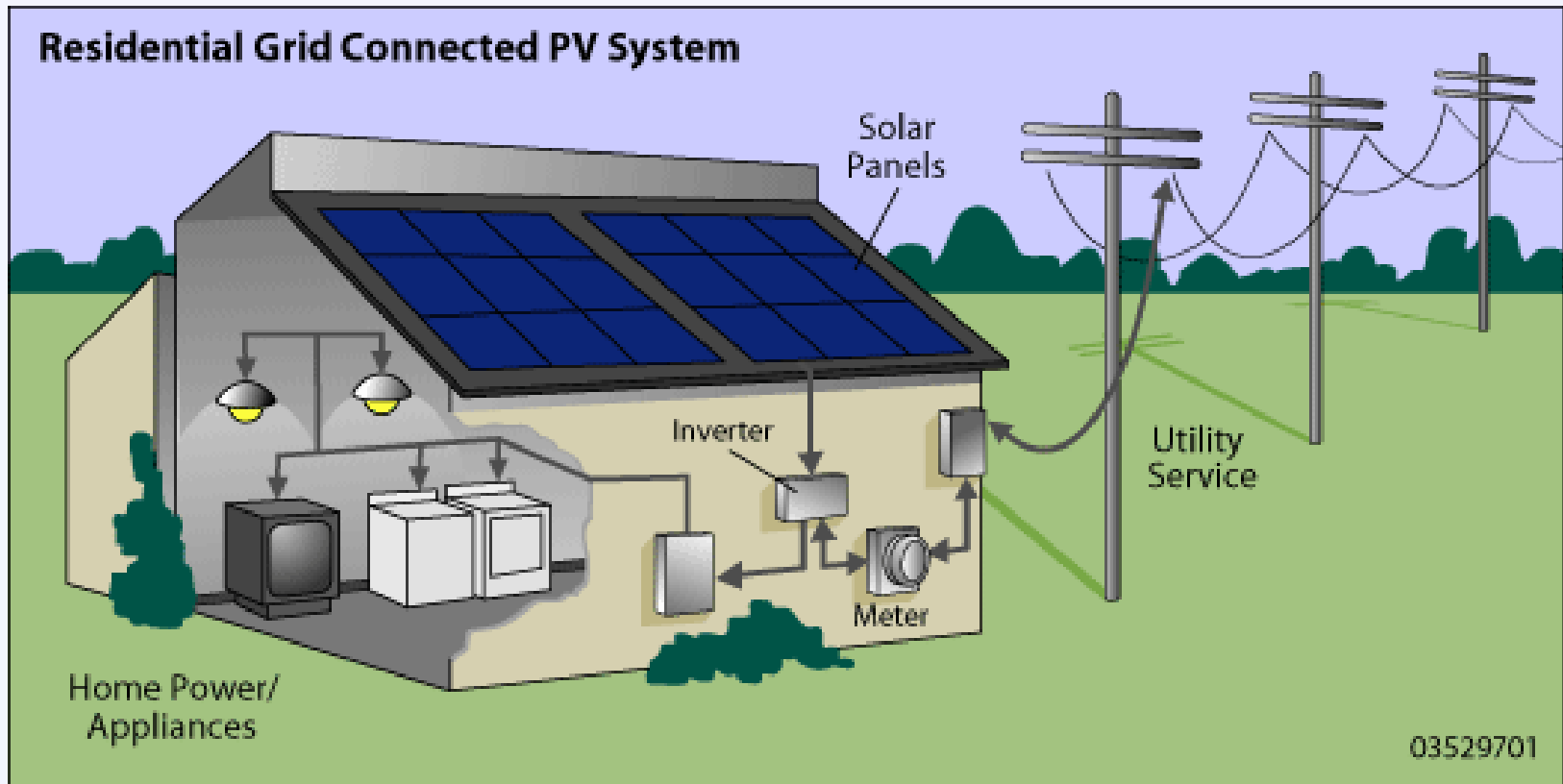
# Some Basic Terminology



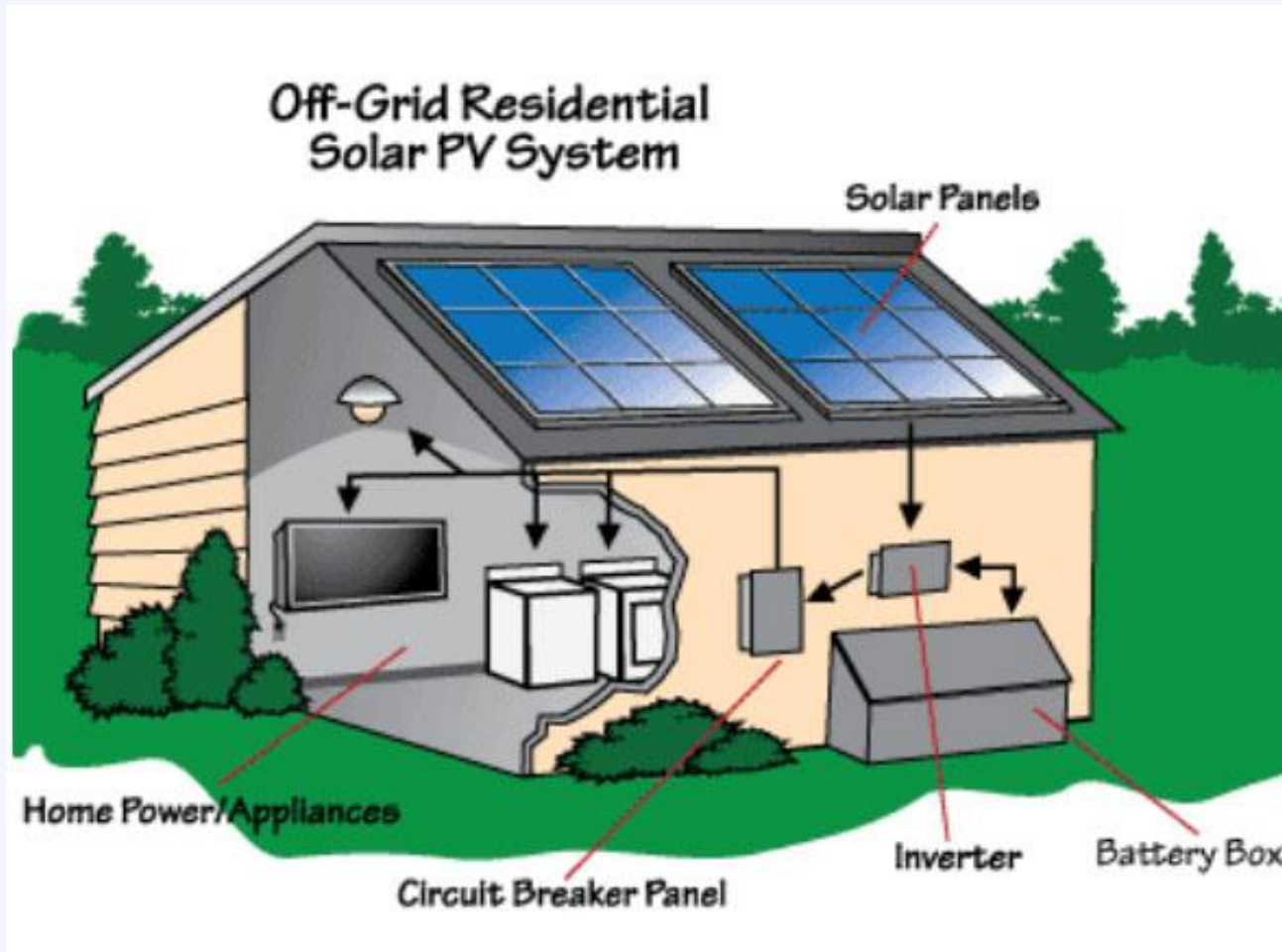
**Production**  
*Kilowatt-hour (kWh)*

**Capacity / Power**  
*kilowatt (kW)*

# System Components



# System Components – Off-Grid



# Some Basic Terminology



**Residence**  
5 kW



**Factory**  
1 MW+



**Office**  
50 – 500 kW



**Utility**  
2 MW+



# Solar Development in the US

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As of 2014, the US solar industry installed

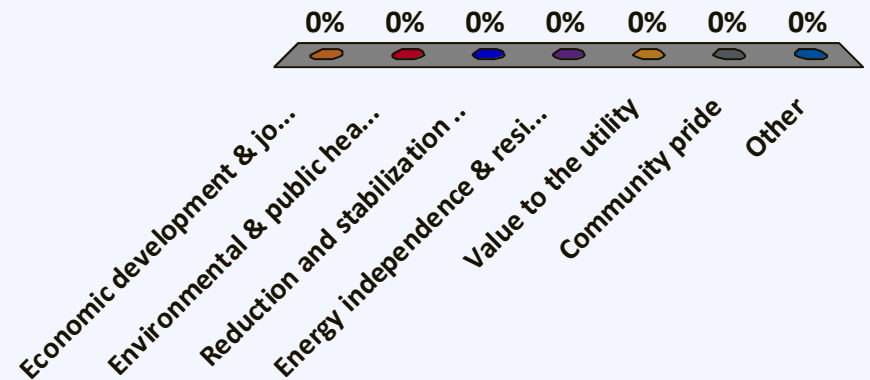
**645,000** solar installations

*of which*

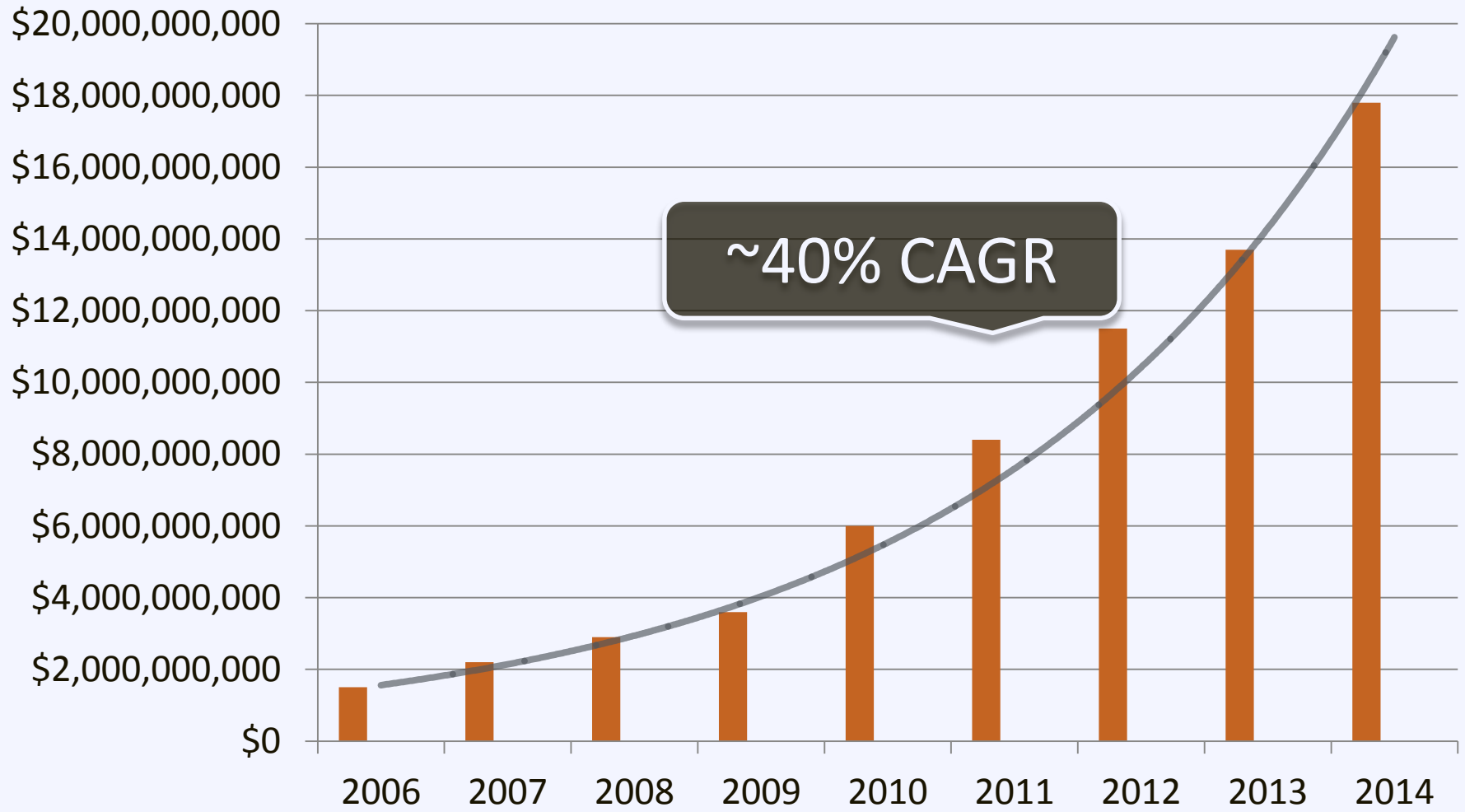
**93%** were residential projects

# What are the top 3 benefits solar can bring to your community?

- A. Economic development & job creation
- B. Environmental & public health benefits
- C. Reduction and stabilization of energy costs
- D. Energy independence & resilience
- E. Value to the utility
- F. Community pride
- G. Other

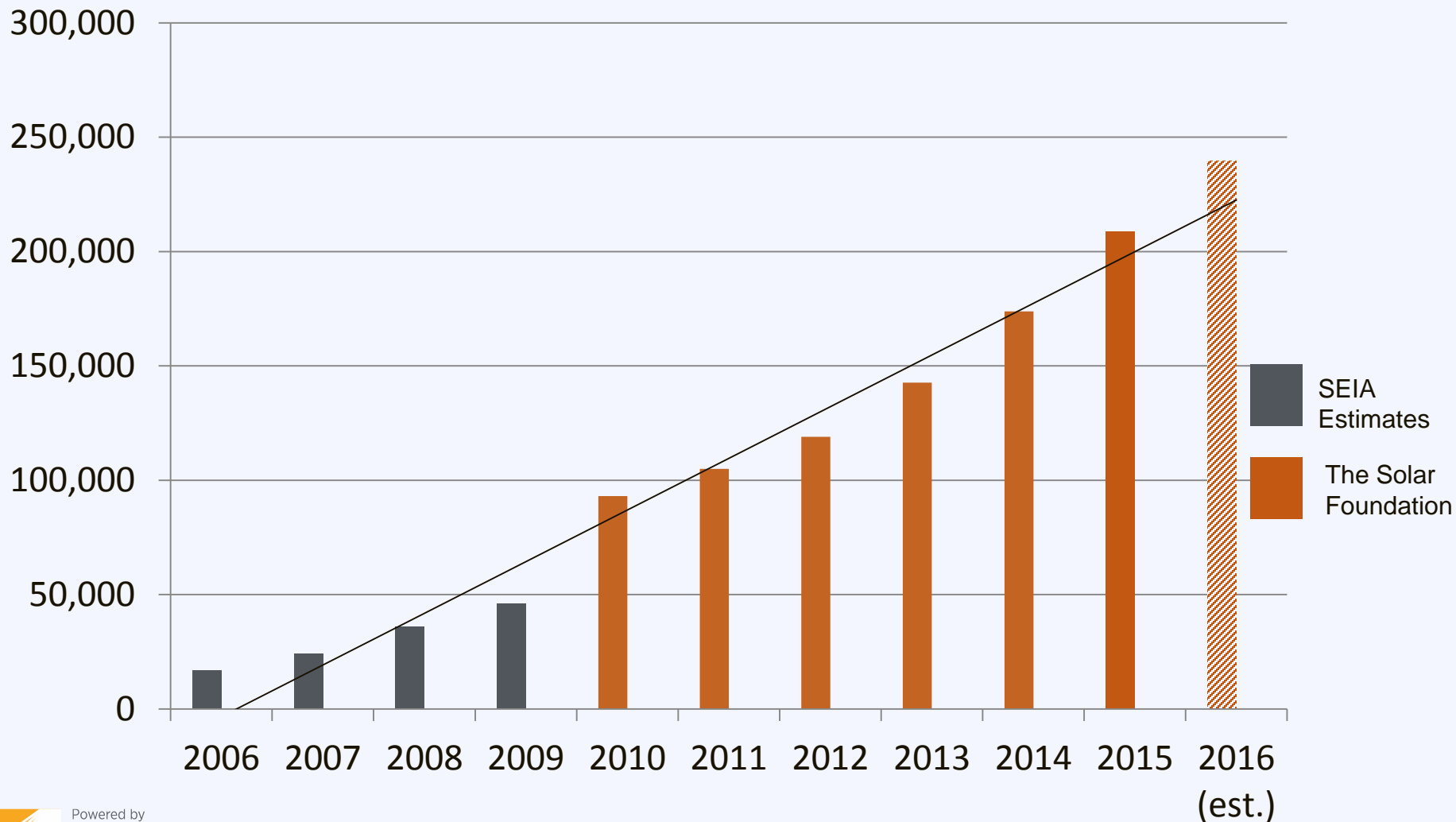


# Benefits: Solar Economic Growth



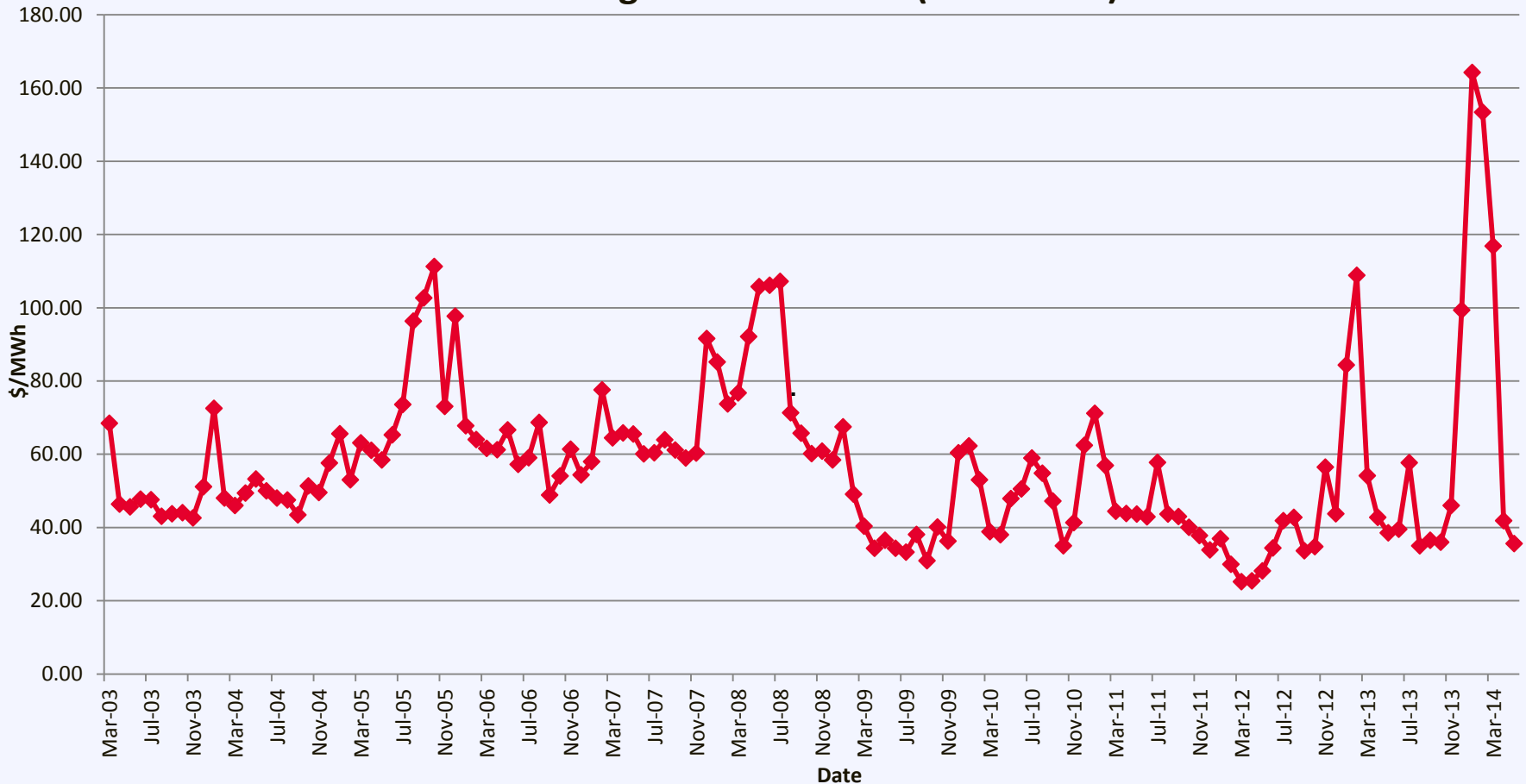
# Benefits: Solar Job Growth

Solar Job Growth in the US



# Benefit: Stabilize Energy Prices

## Historical Avg Real-Time LMP (NEMABOS)



# Smart Investment for Homeowners

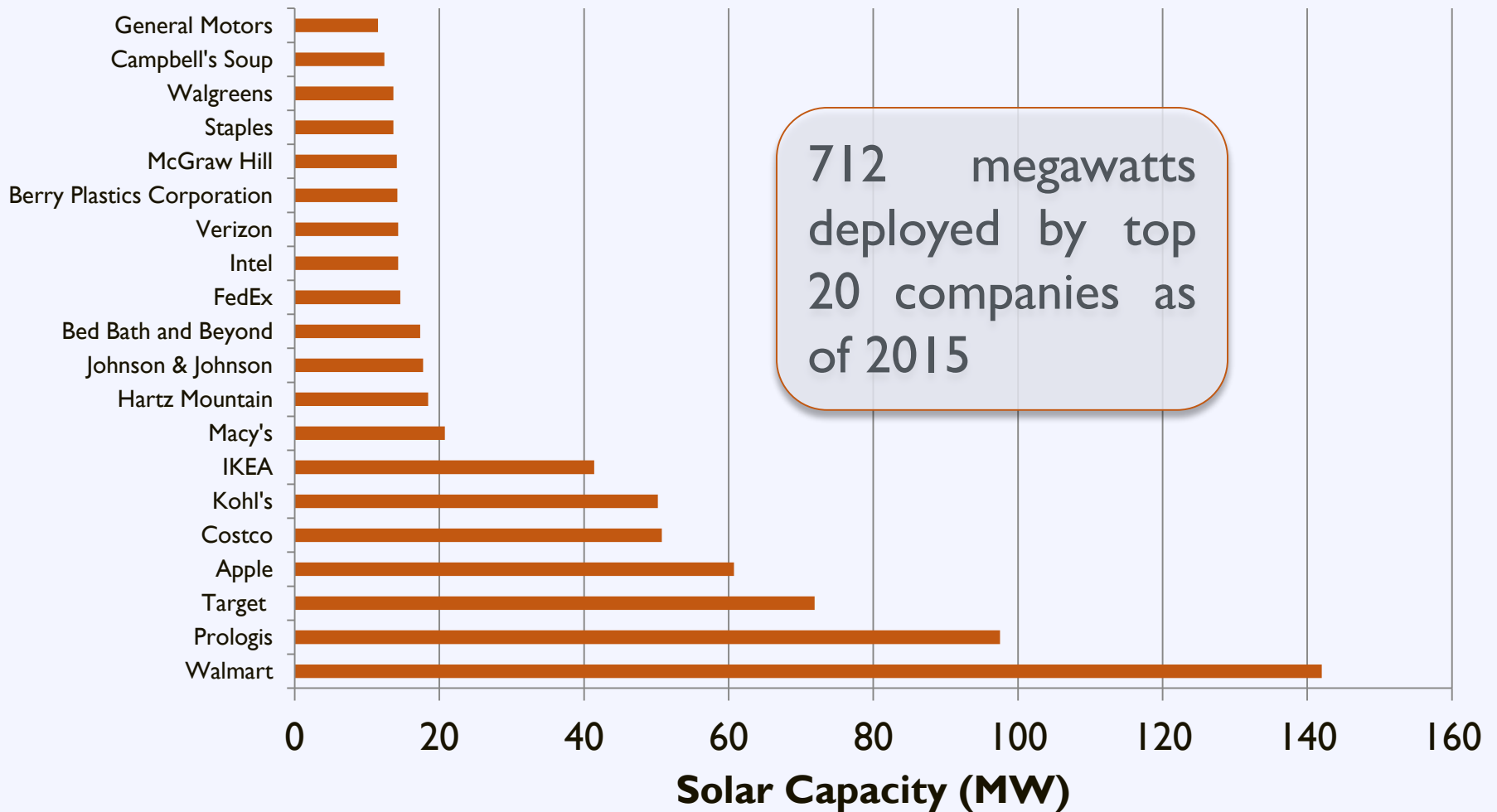
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*A typical residential solar system increases a home's property value by*

**an average of \$11,000**

# Smart Investment for Businesses

## Top 20 Companies by Solar Capacity



# Smart Investment for Governments





# Smart Investment for Schools

## Current:



×

3,752



=

\$77.8m

## Potential:



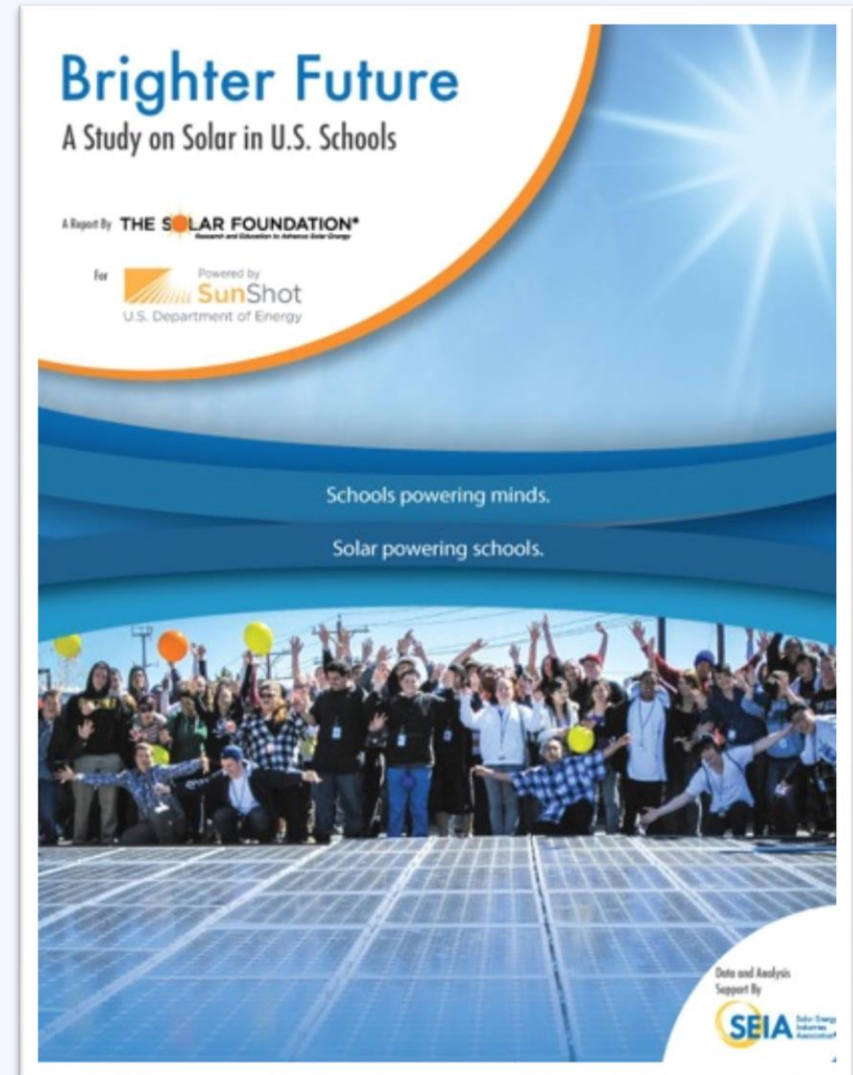
×

40,000 –  
72,000



=

\$800m

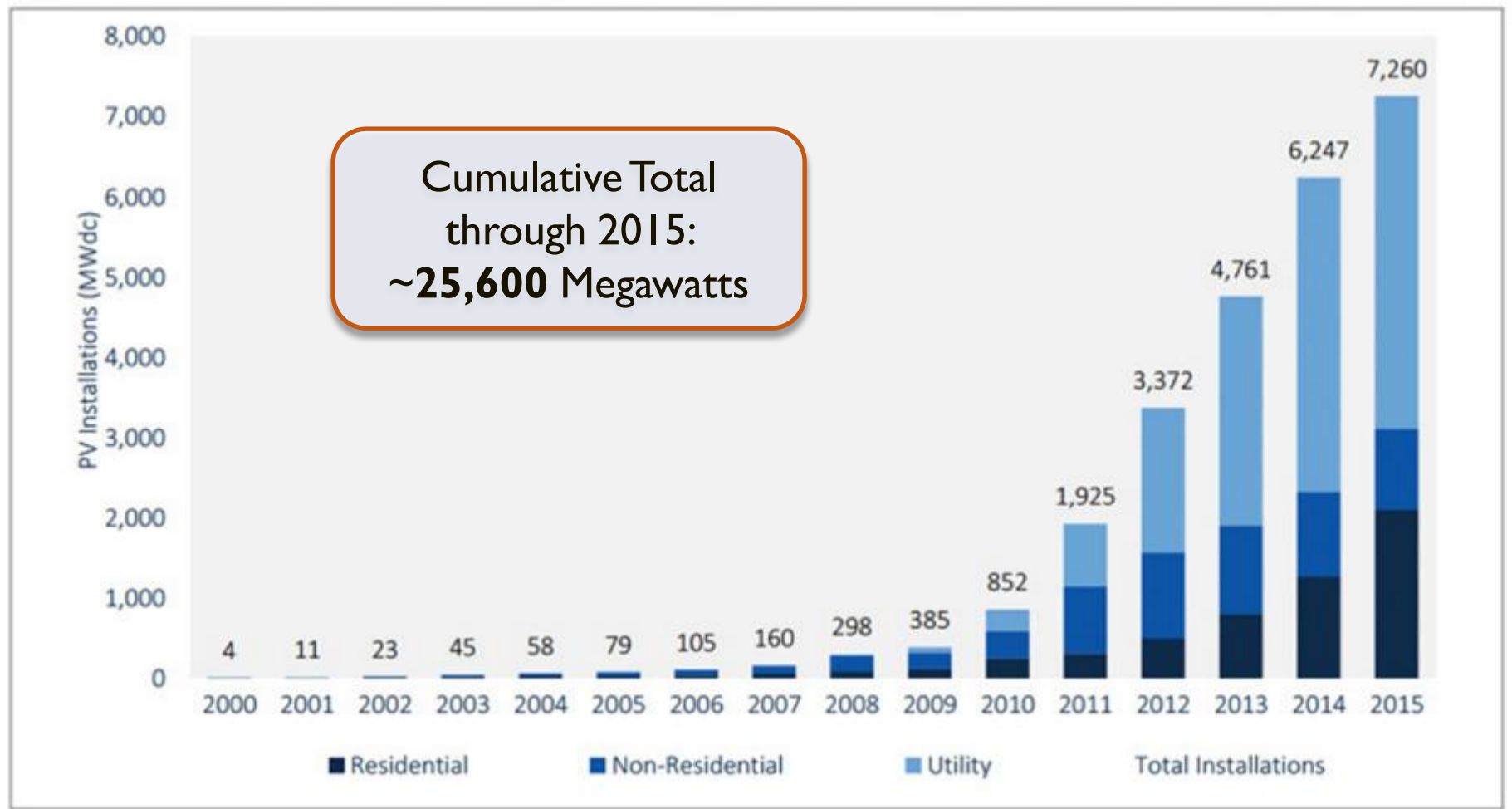


# Agenda

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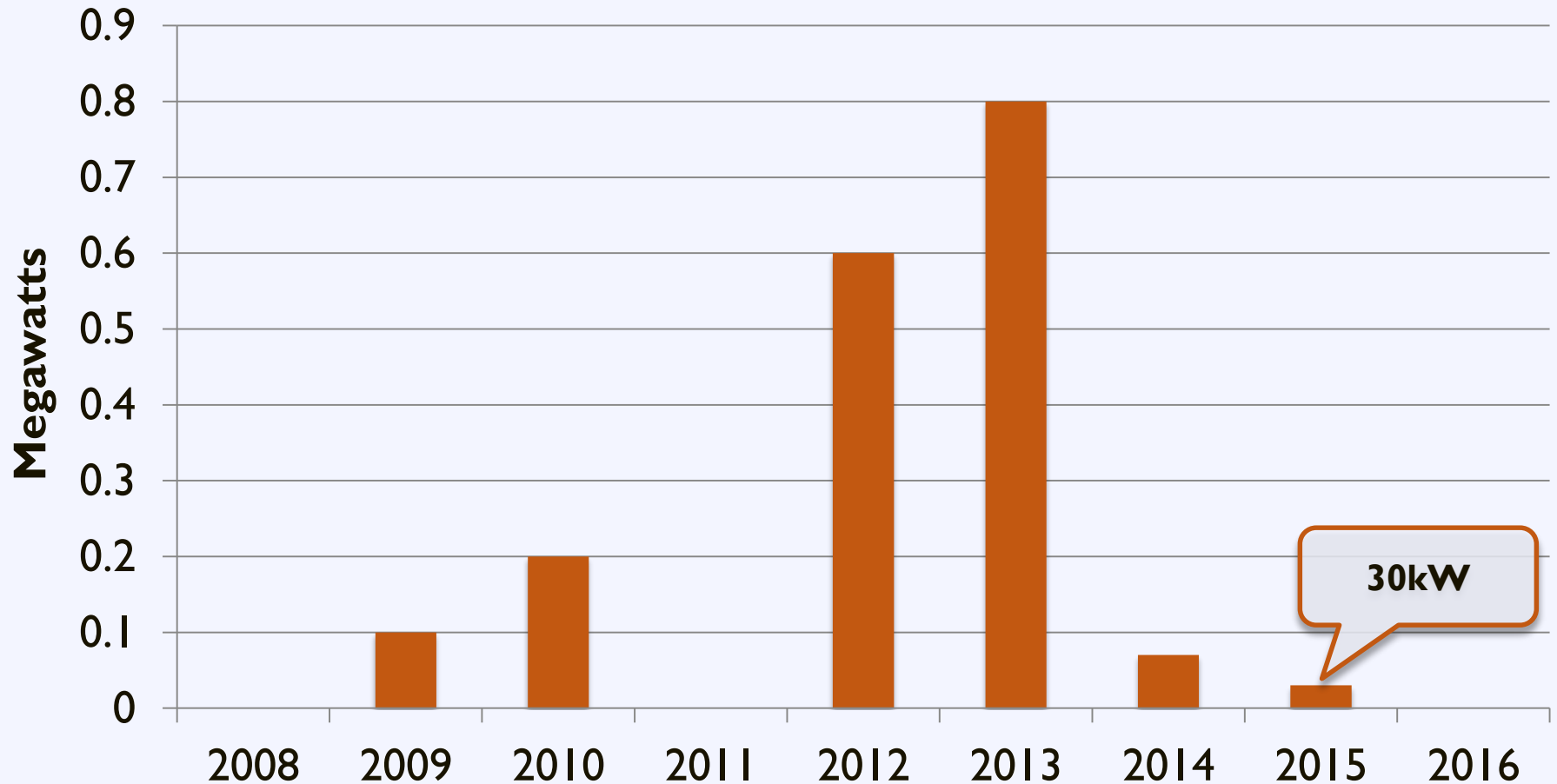
- |                      |  |
|----------------------|--|
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| 2:15 – 2:50          | Developing a Solar Policy Implementation Plan          |
| 2:50 – 3:00          | Solar Powering Your Community: Next Steps              |

# US Solar Market – *annual* installations



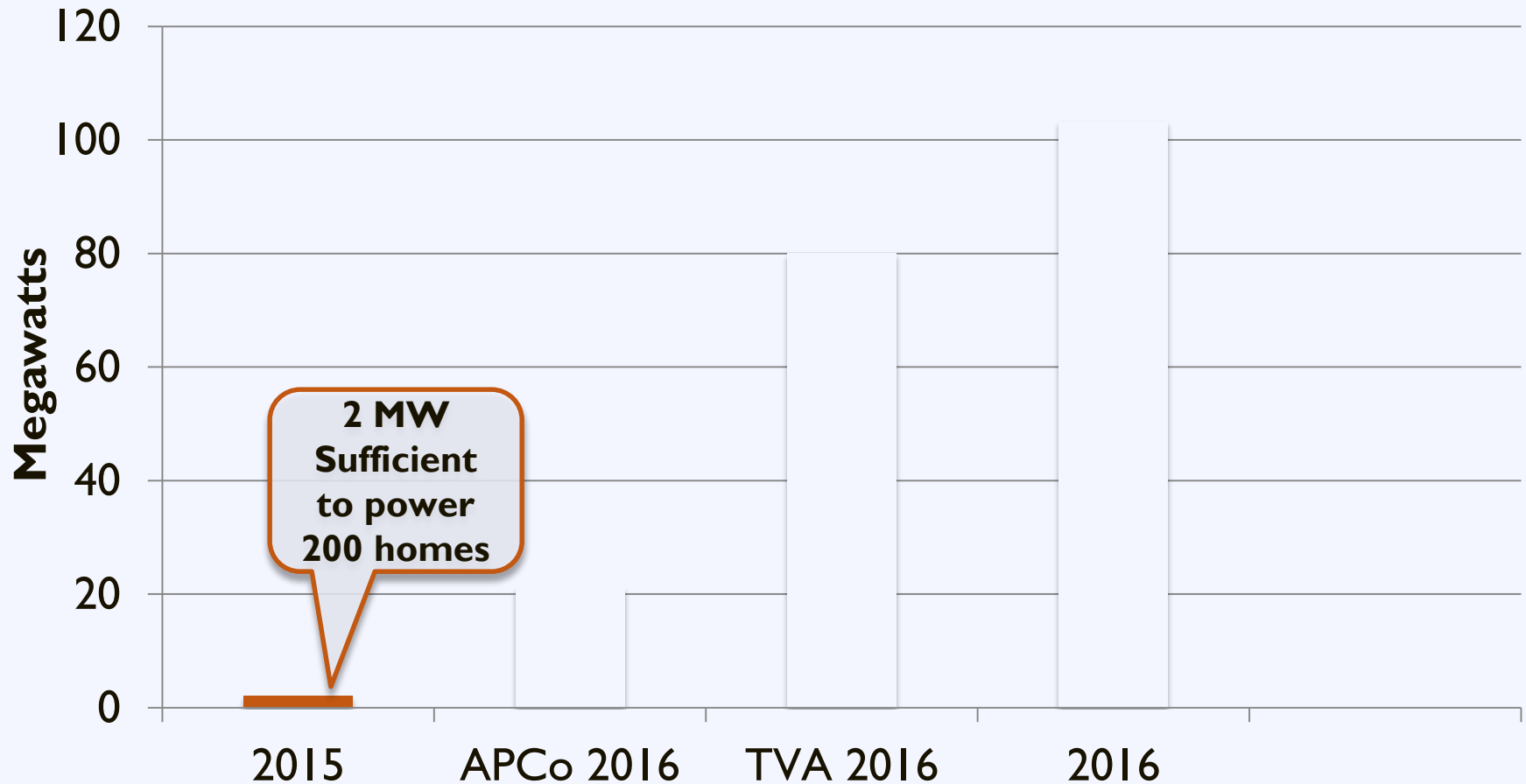
# Alabama Solar Market

## Alabama Annual Solar Installations



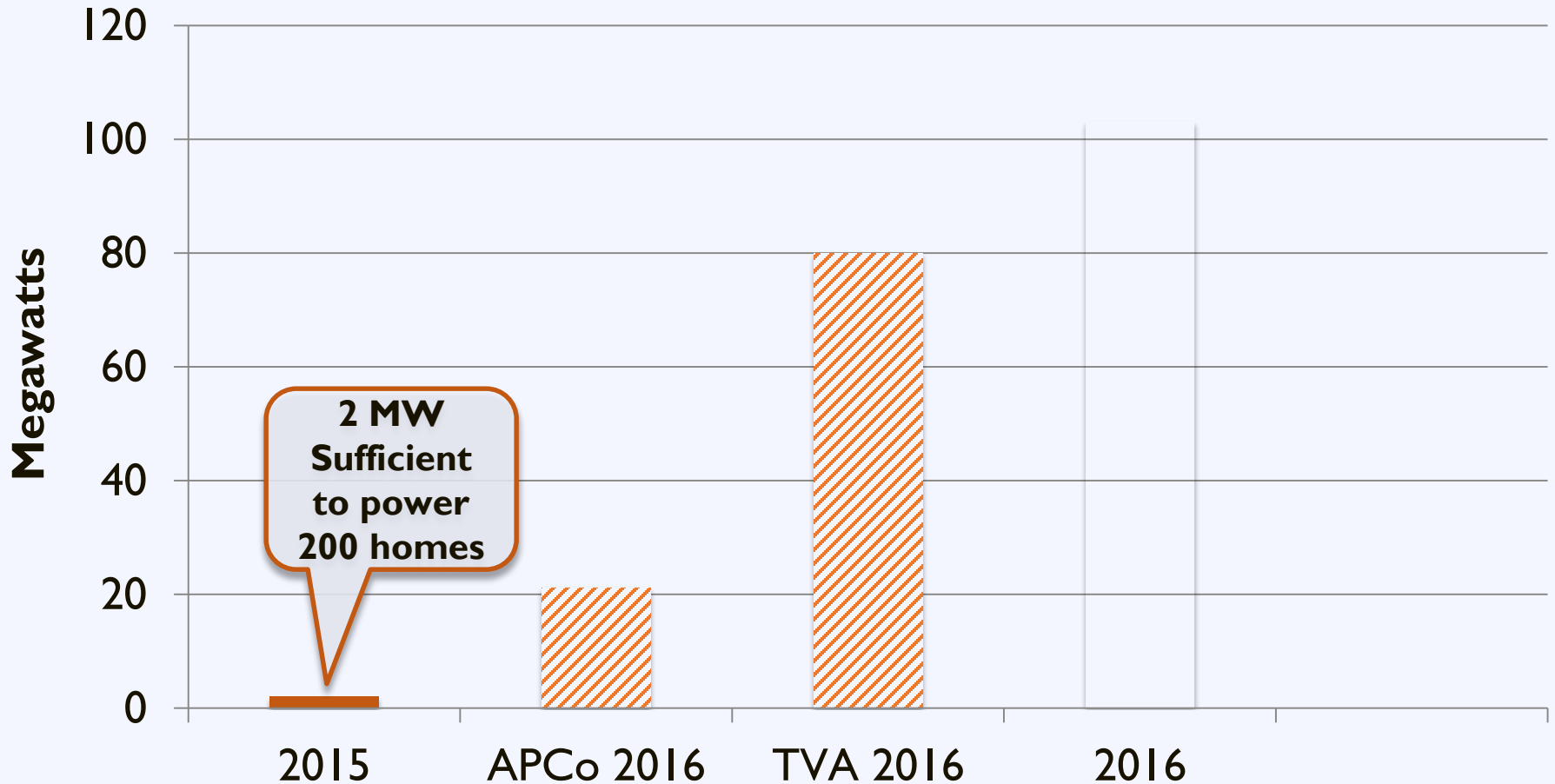
# Alabama Solar Market

## Cumulative vs anticipated growth in 2016



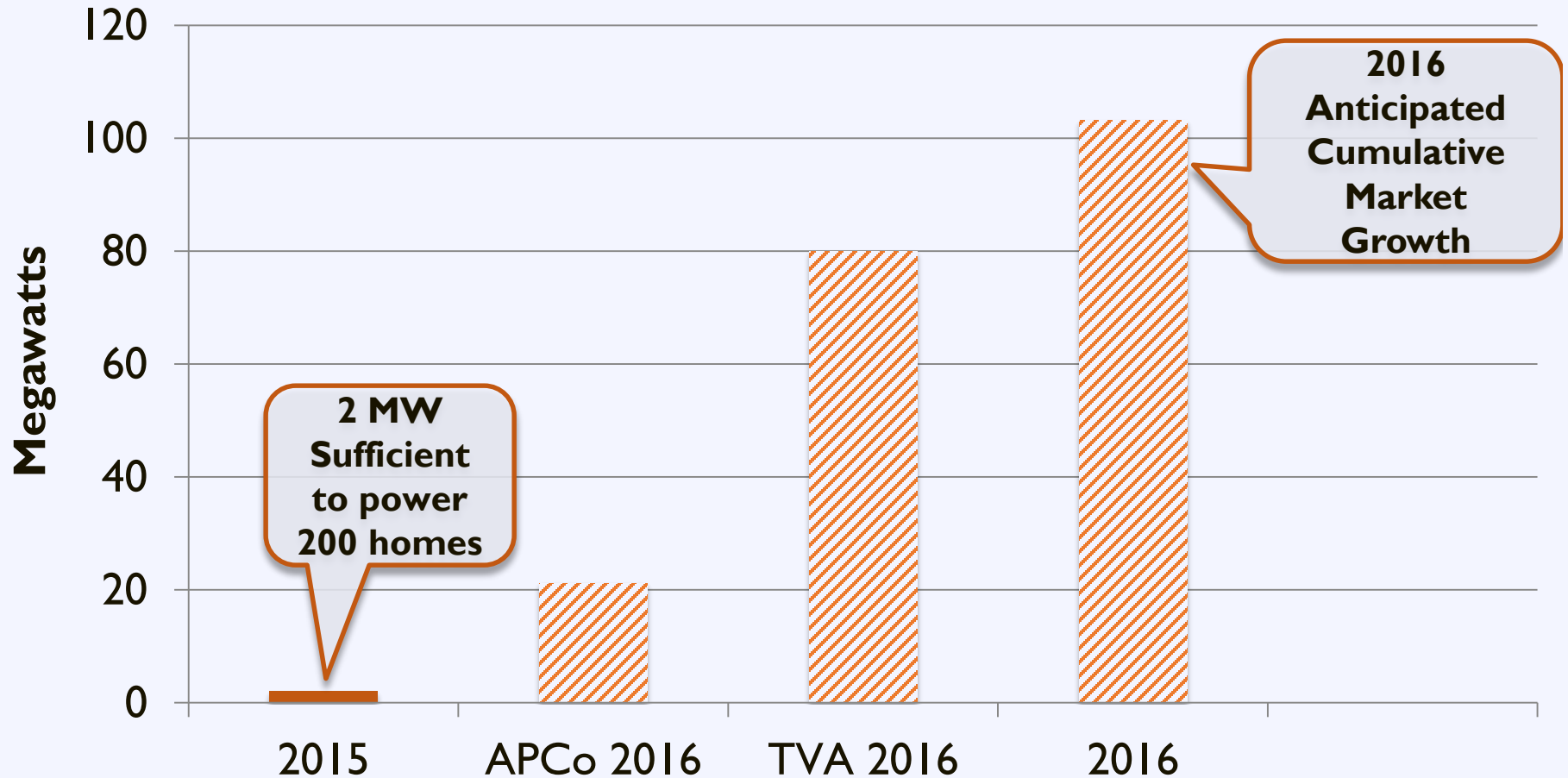
# Alabama Solar Market

## Cumulative vs anticipated growth in 2016



# Alabama Solar Market

## Cumulative vs anticipated growth in 2016



# Solar Jobs in Alabama

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In 2015, Alabama had

**290 solar jobs**

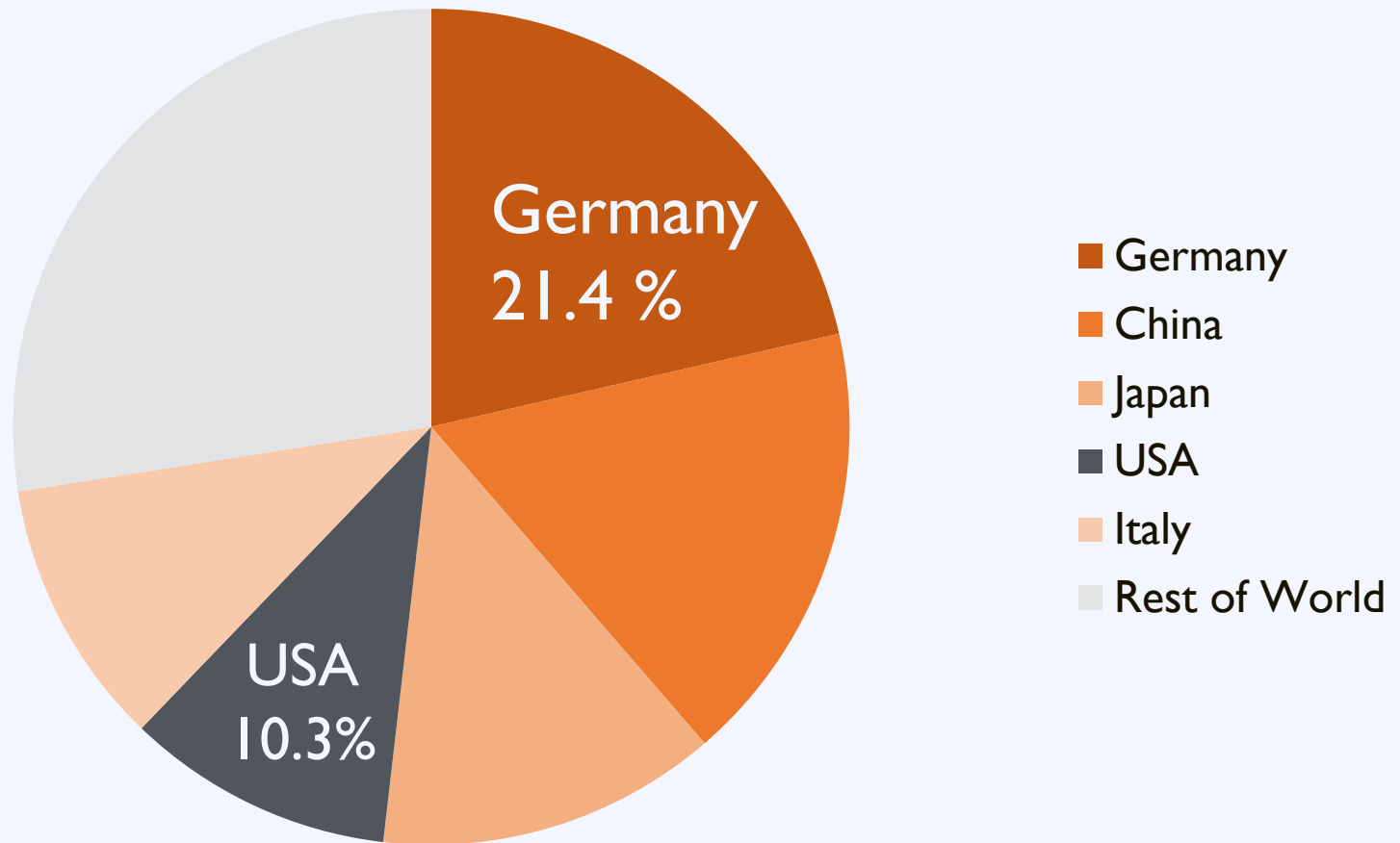
*Projections call for*

**22% growth in 2016**

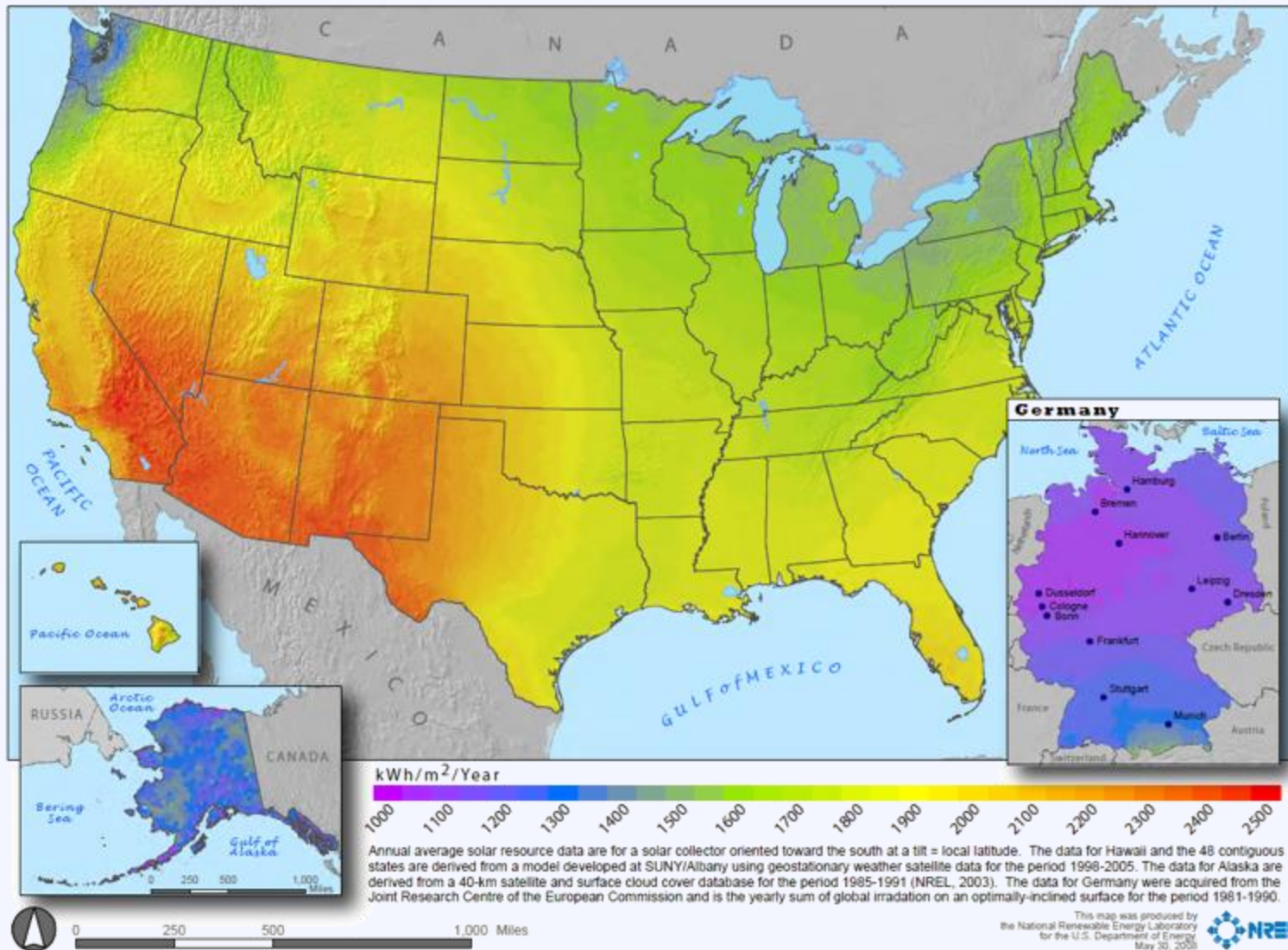


# World Solar Market

## Top 5 Countries Solar Operating Capacity (2014)

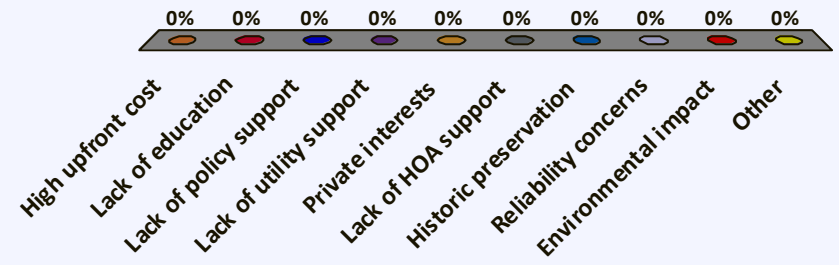


# US Solar Resource



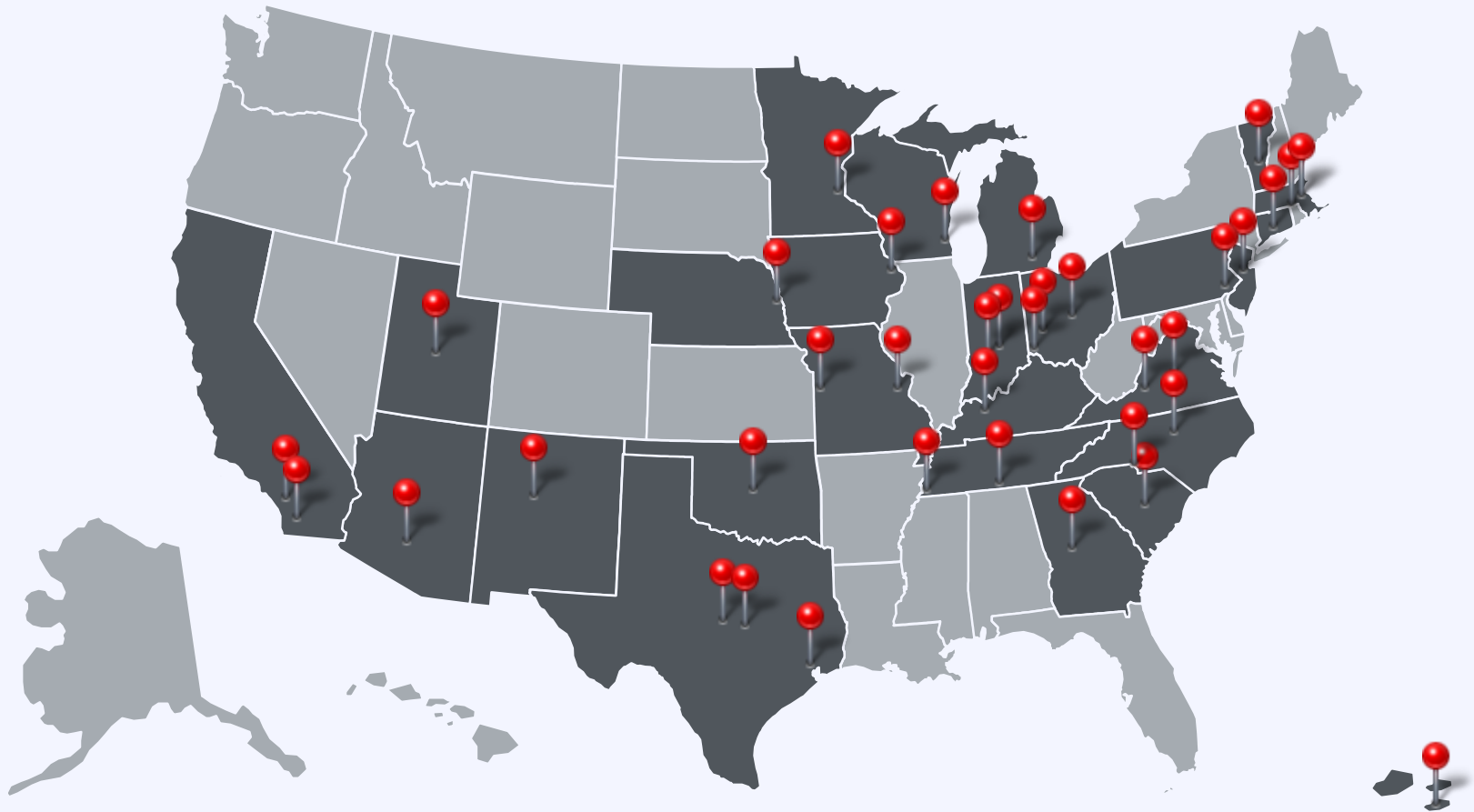
# What are the top 3 barriers to solar adoption in your community?

- A. High upfront cost
- B. Lack of education
- C. Lack of policy support
- D. Lack of utility support
- E. Private interests
- F. Lack of HOA support
- G. Historic preservation
- H. Reliability concerns
- I. Environmental impact
- J. Other

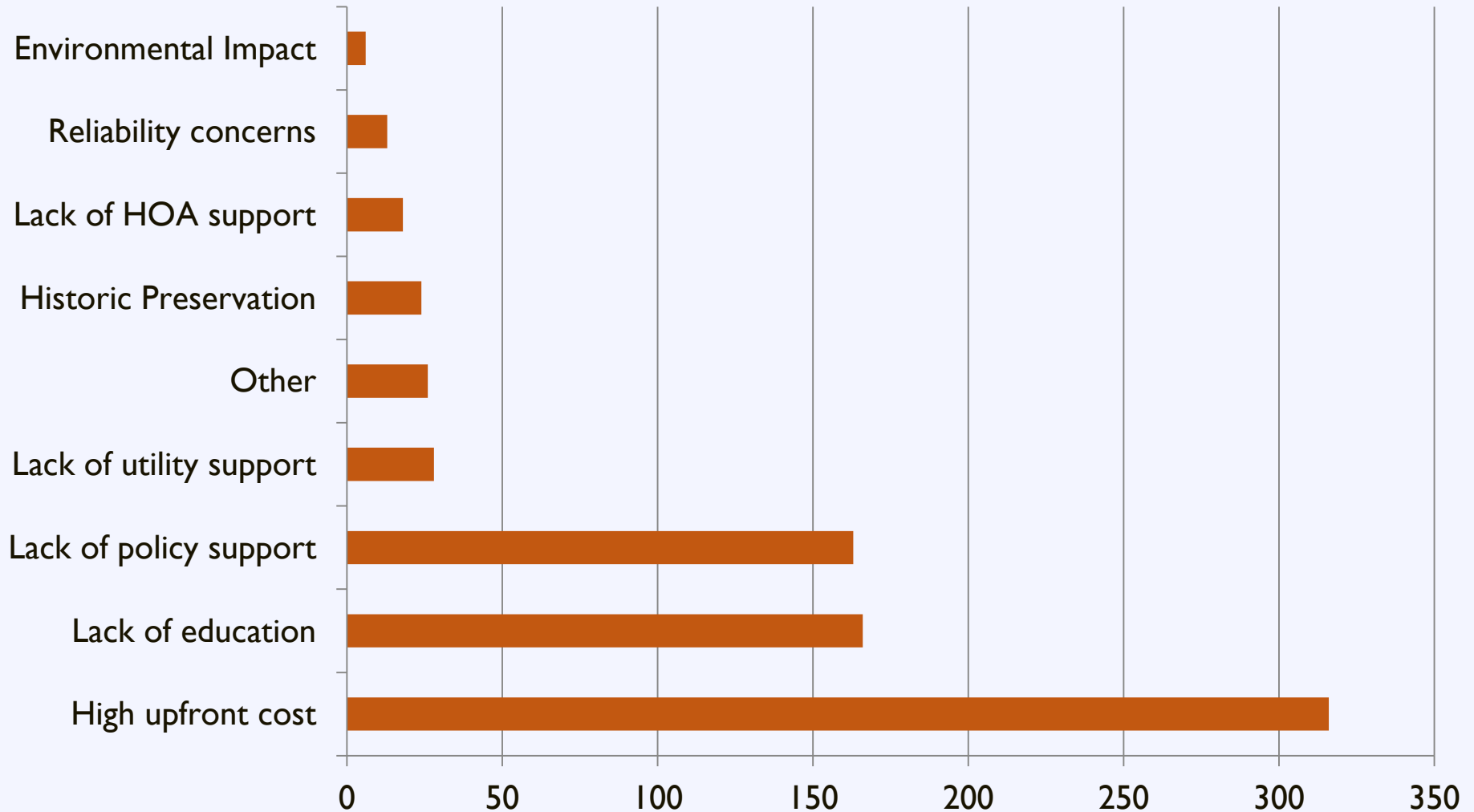


# Regional Workshop Surveys

**Q:** What is the greatest barrier to solar adoption in your community?

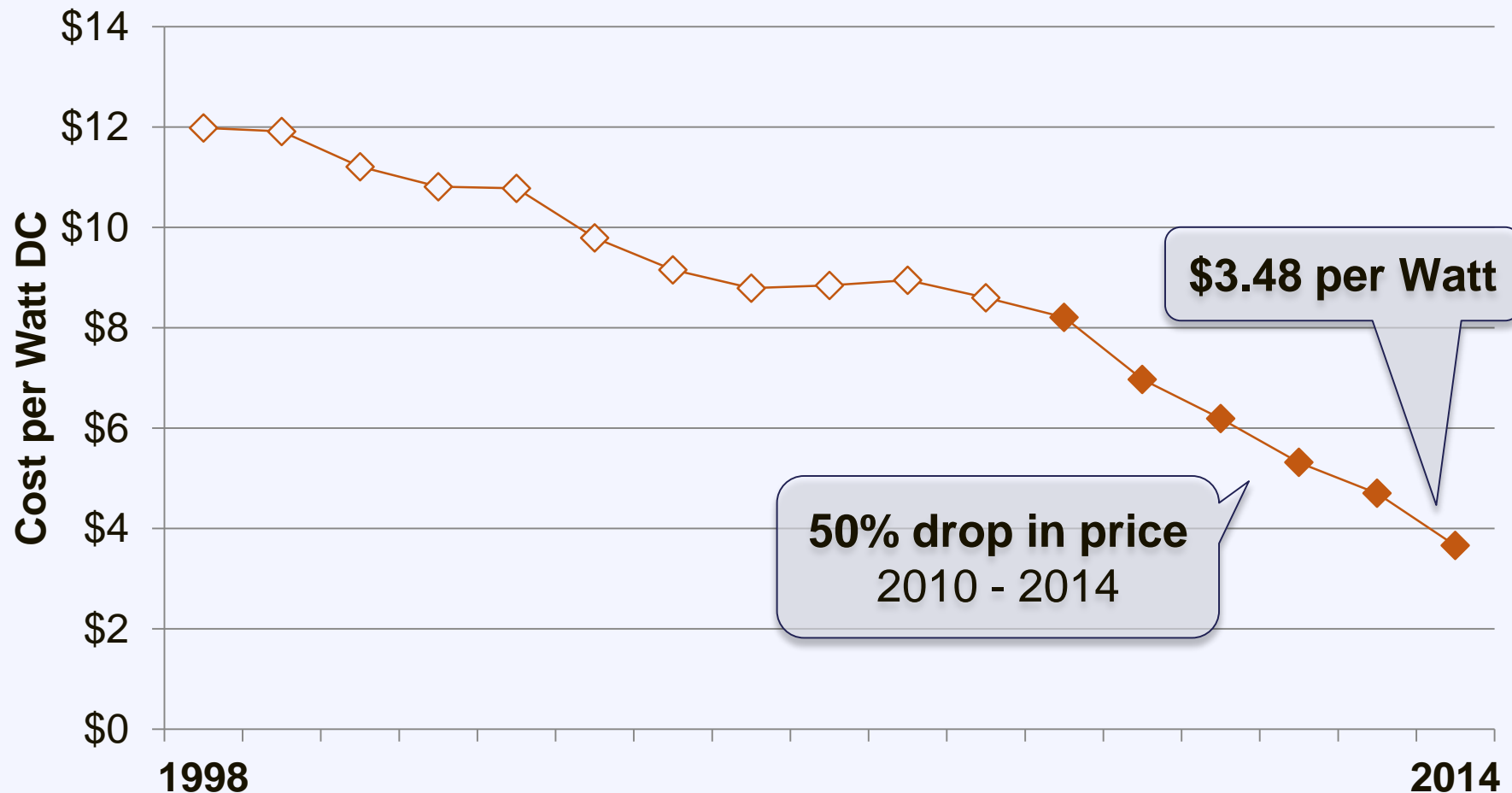


# Activity: Addressing Barriers



# The Cost of Solar PV

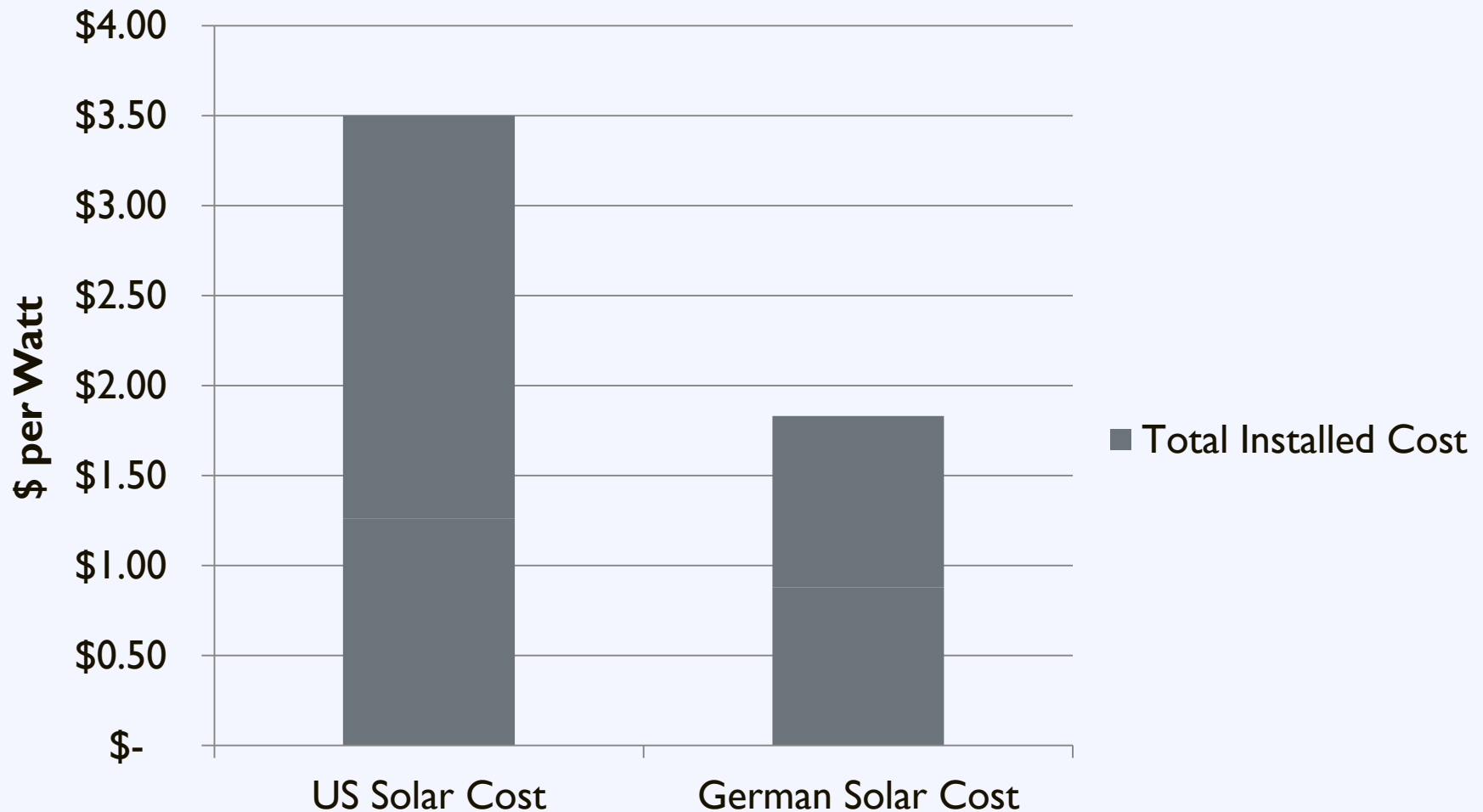
## US Average Installed Cost for Residential PV



Tracking the Sun VI: The Installed Cost of Photovoltaics in the US from 1998-2013 (LBNL); Solar Energy Industry Association, Solar Market Insight Report 2014 Q4

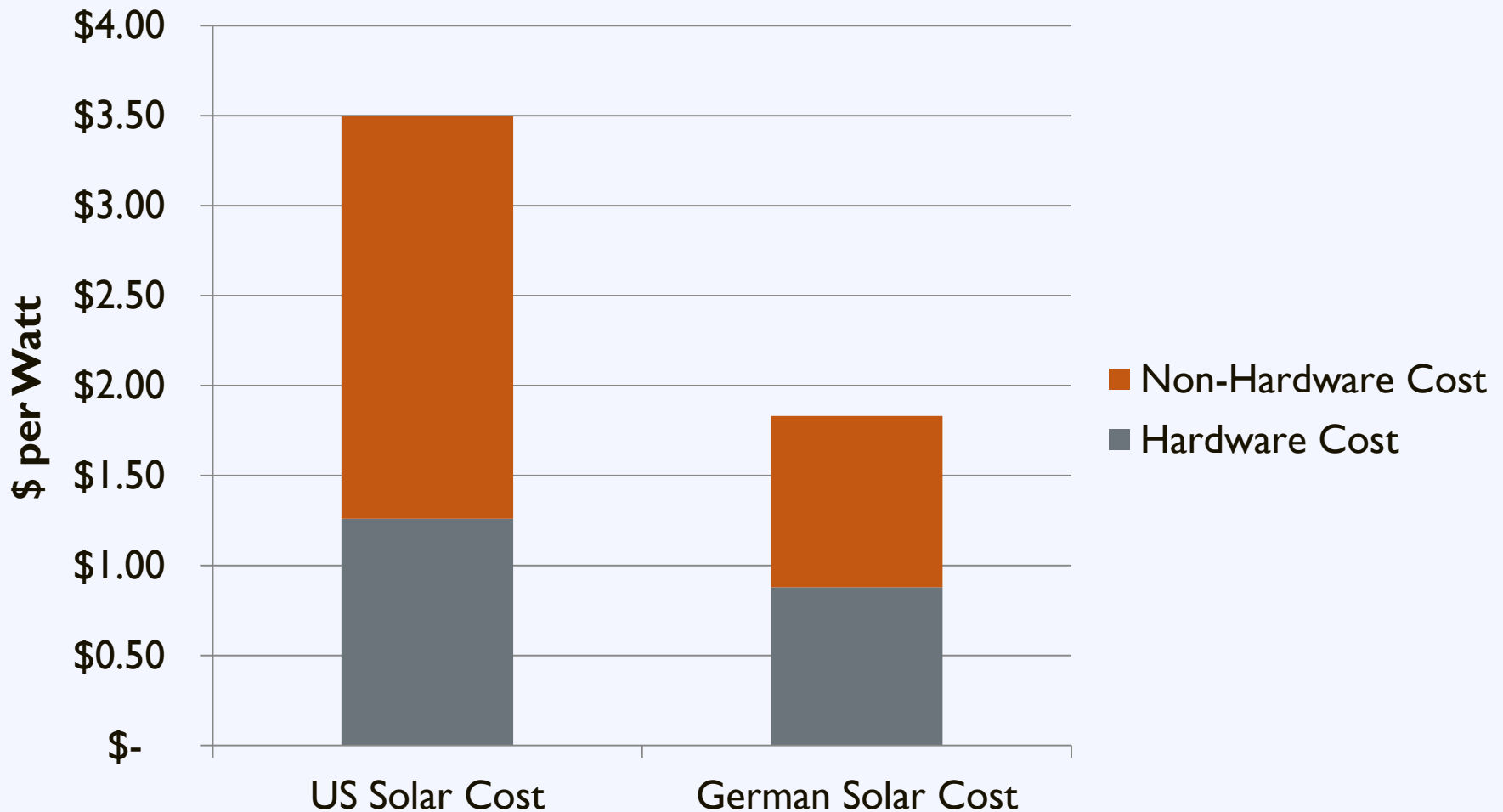
# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# The Cost of Solar in the US

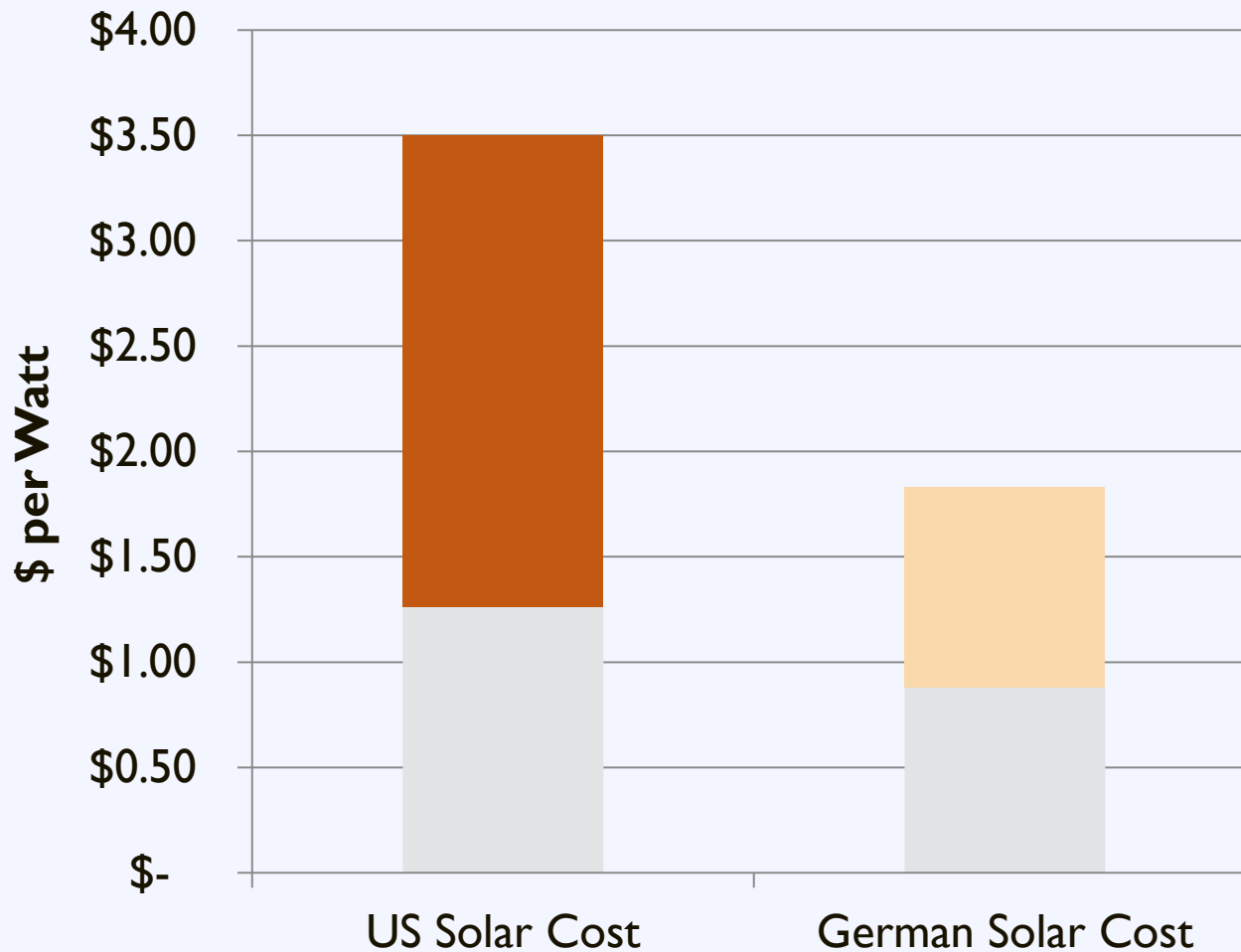
## Comparison of US and German Solar Costs





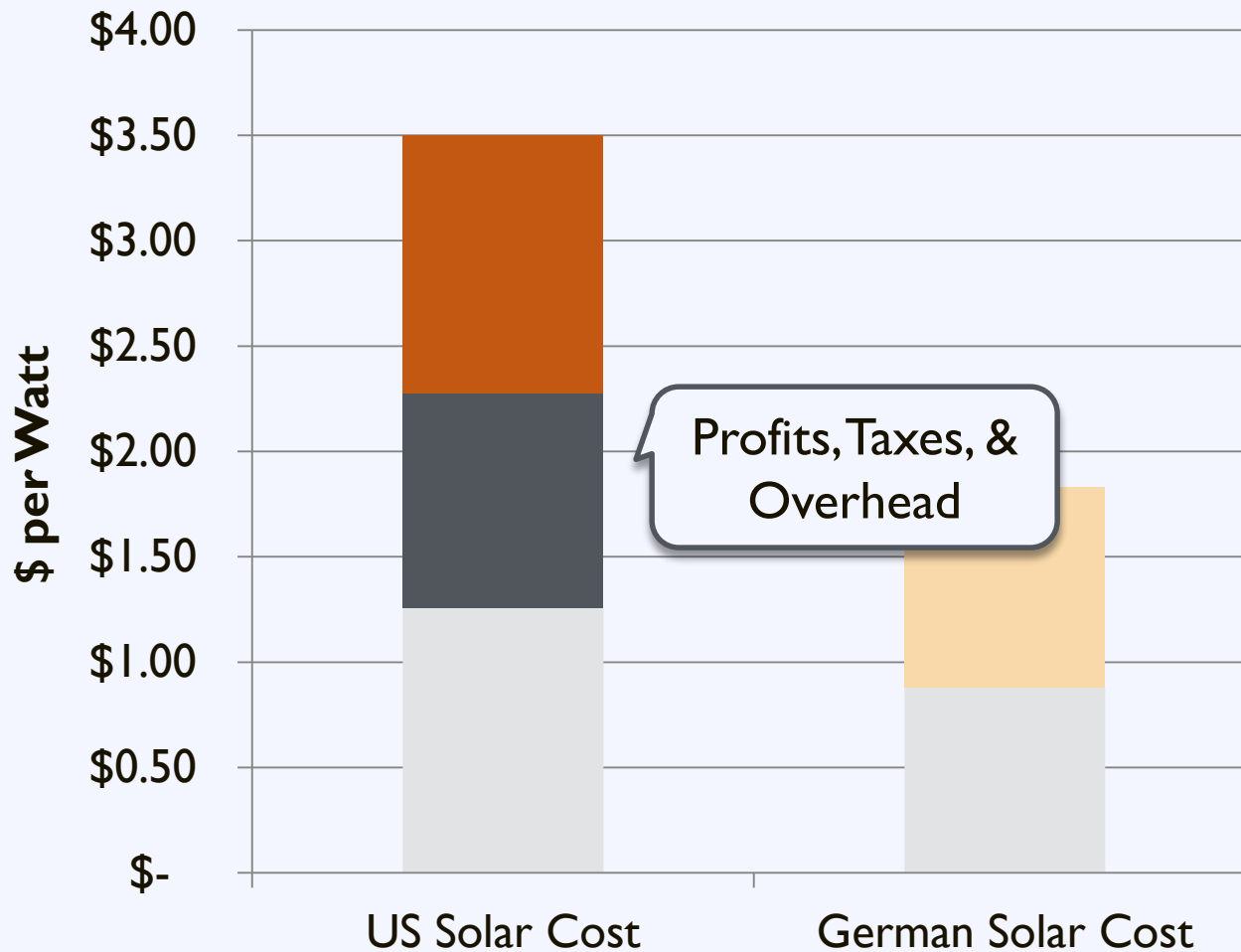
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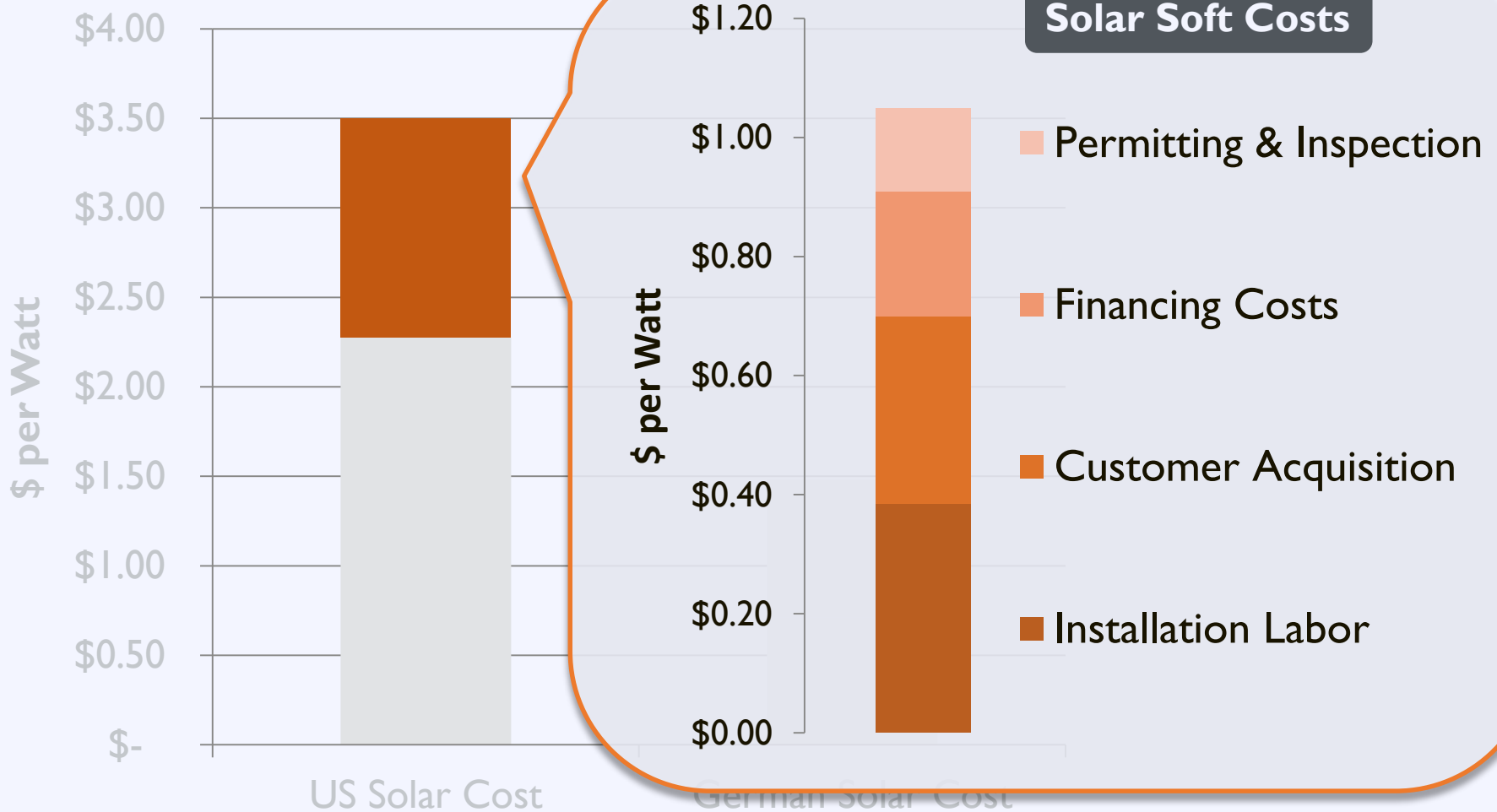
# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# Challenge: Installation Time



New York City's  
**Goal**

**100 days**

from inception to completion



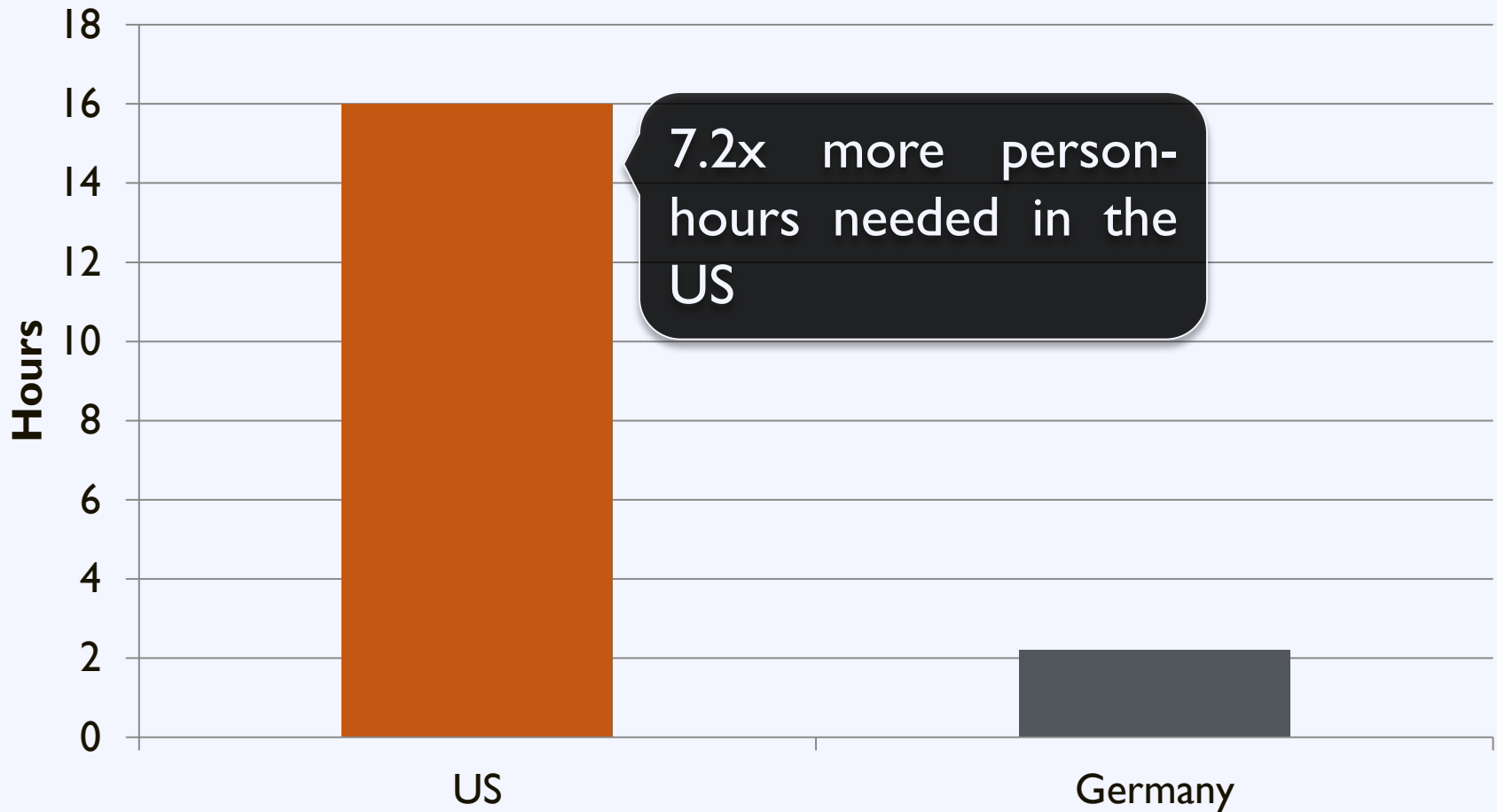
Germany  
**Today**

**8 days**

from inception to completion

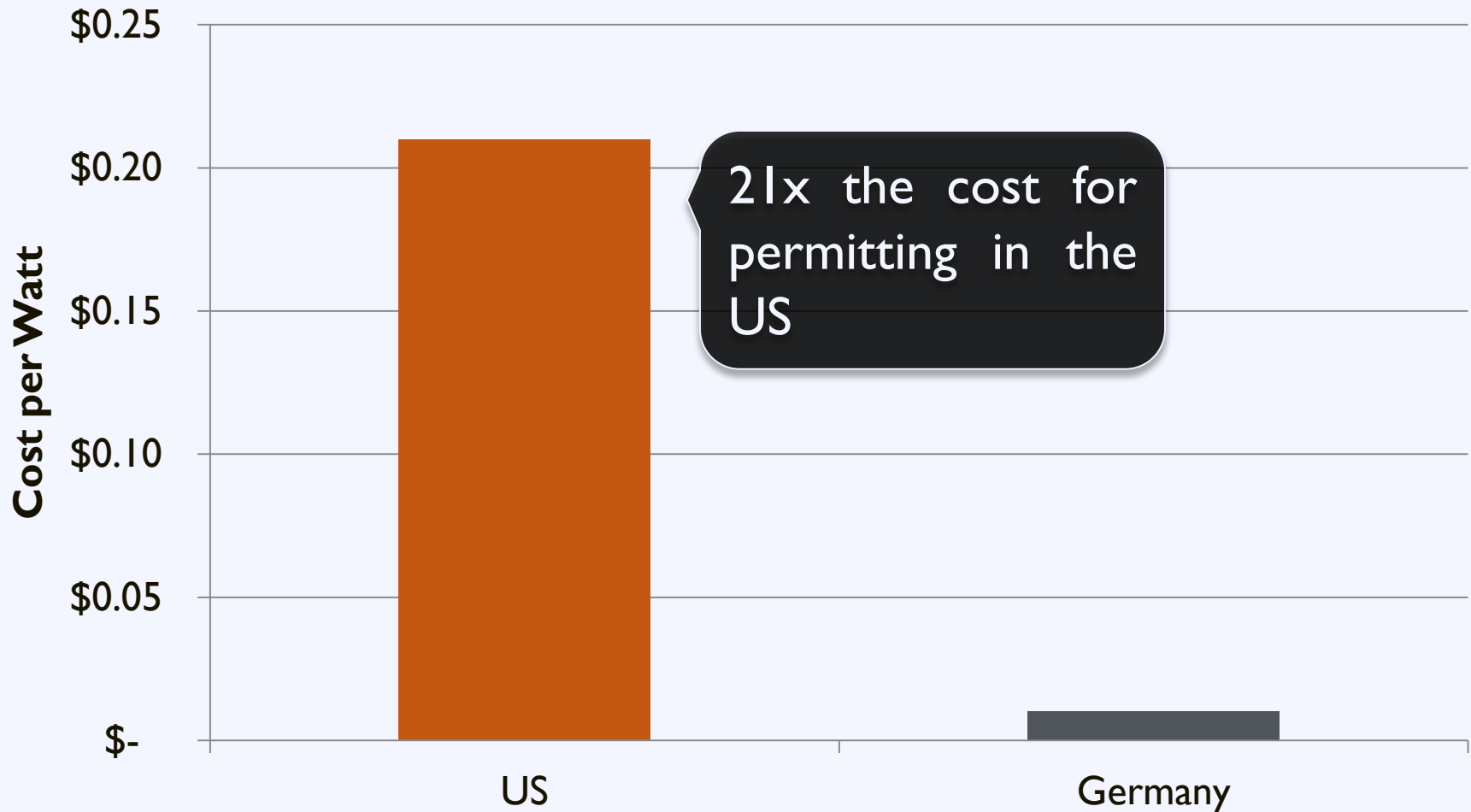
# Time to Installation

## Average Time to Permit a Solar Installation



# Permitting Costs

## Average Cost of Permitting in the US and Germany



# Germany's Success

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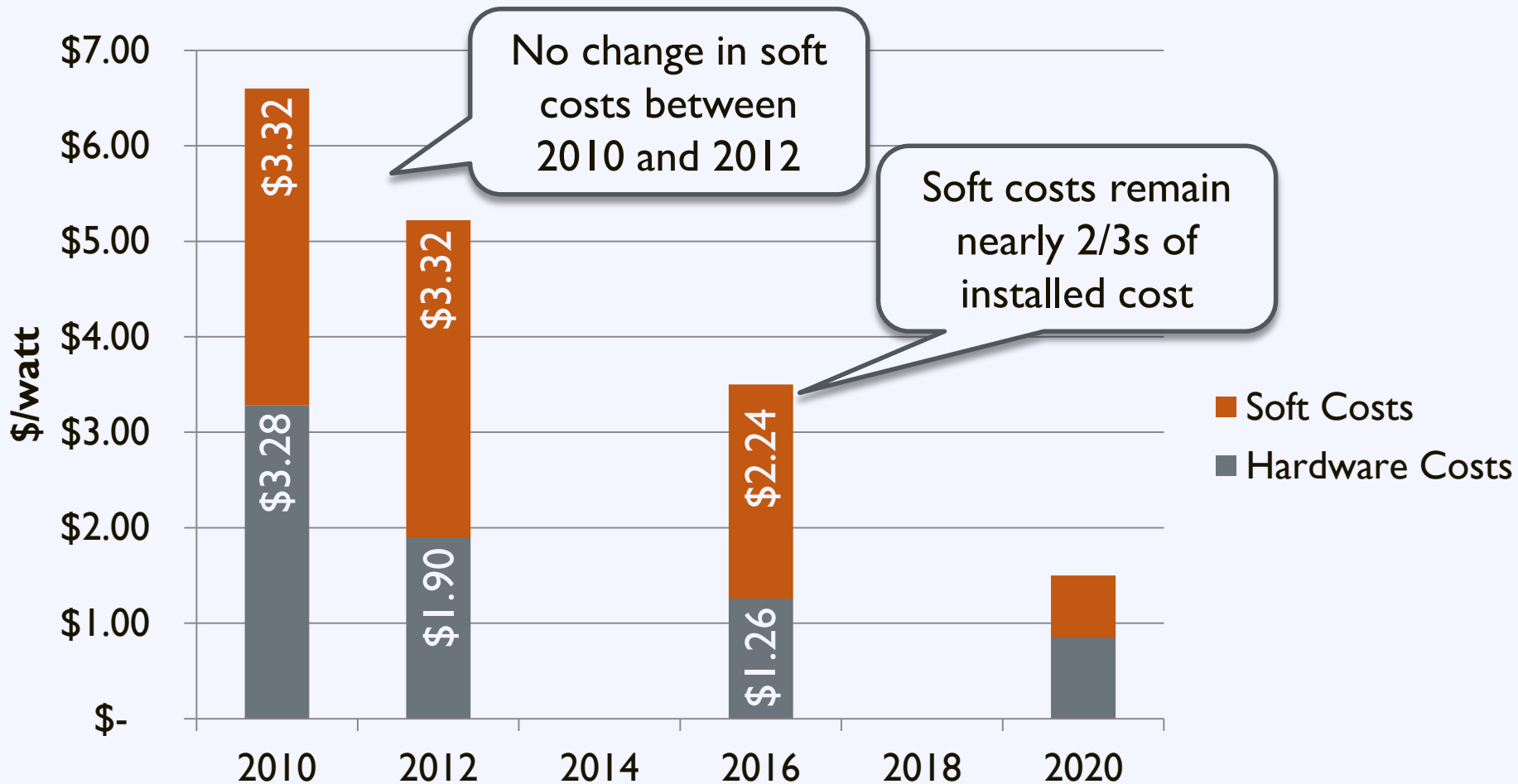
Consistency and Transparency

through

Standardized Processes

# The Cost of Solar in the US

## Change in Soft Costs and Hardware Costs Over Time





# Workshop Goal

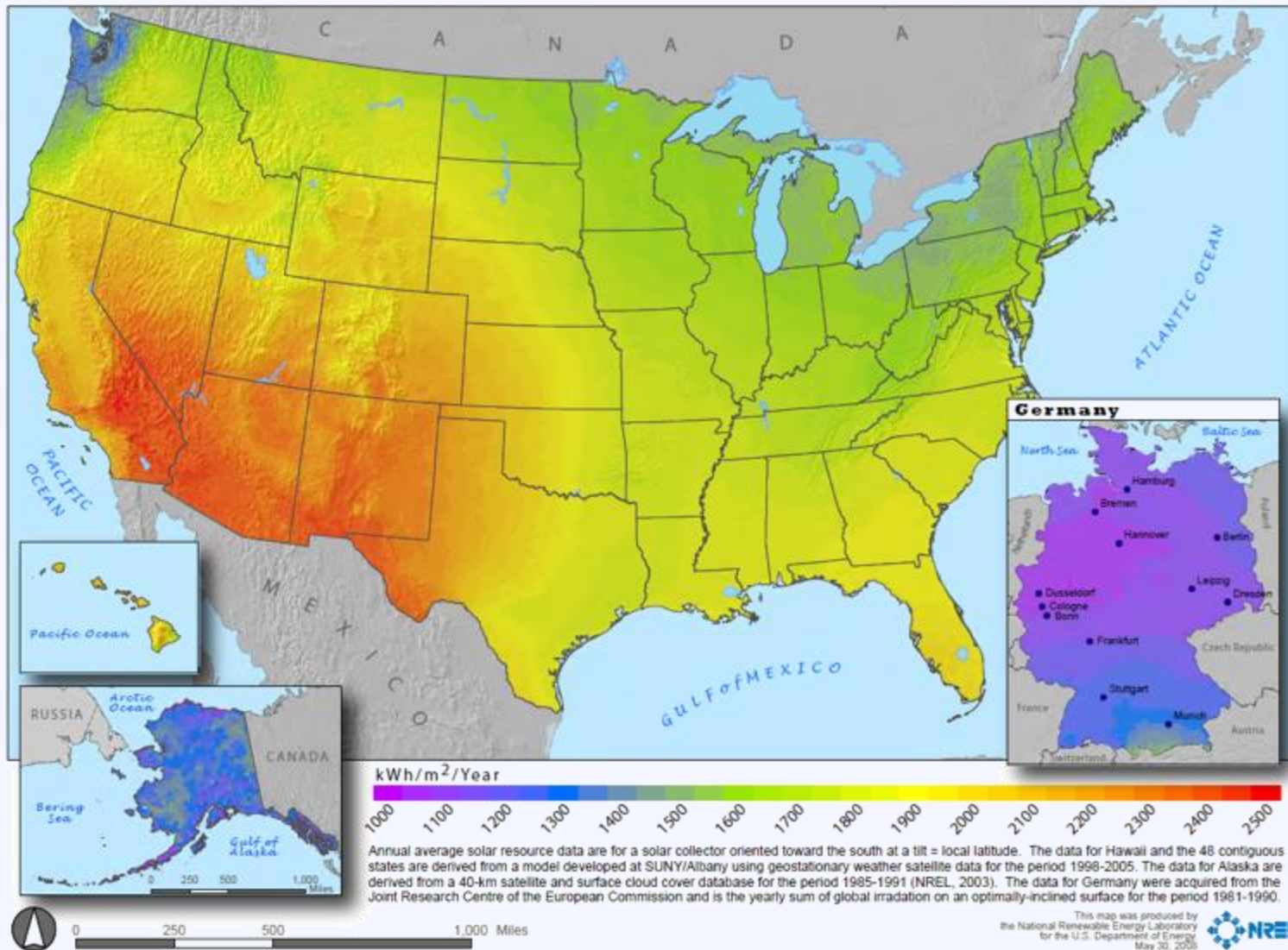
Enable local governments to replicate successful solar practices to **reduce soft costs** and **expand local adoption of solar energy**

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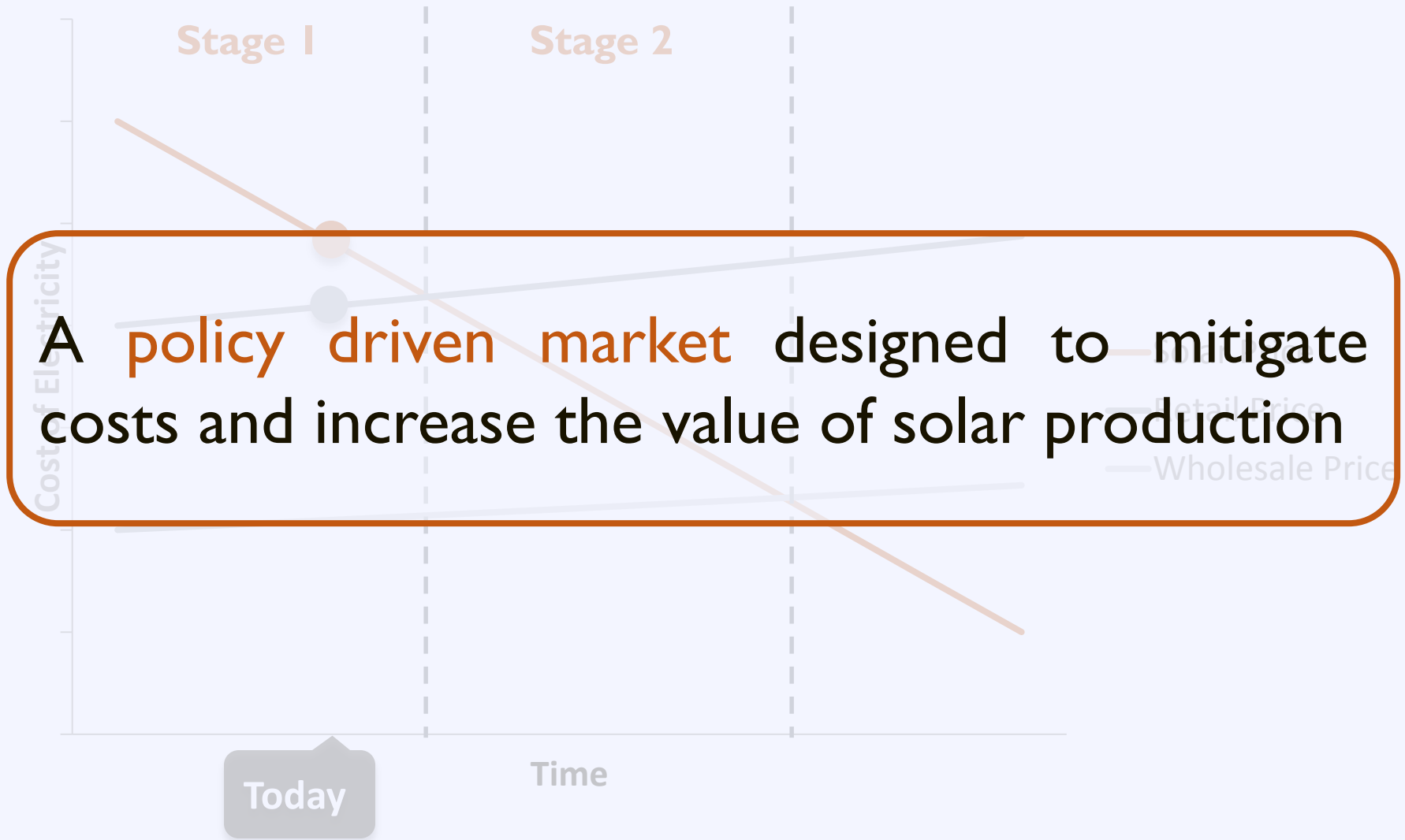
# Why is Solar Policy Important?



# Why is Solar Policy Important?



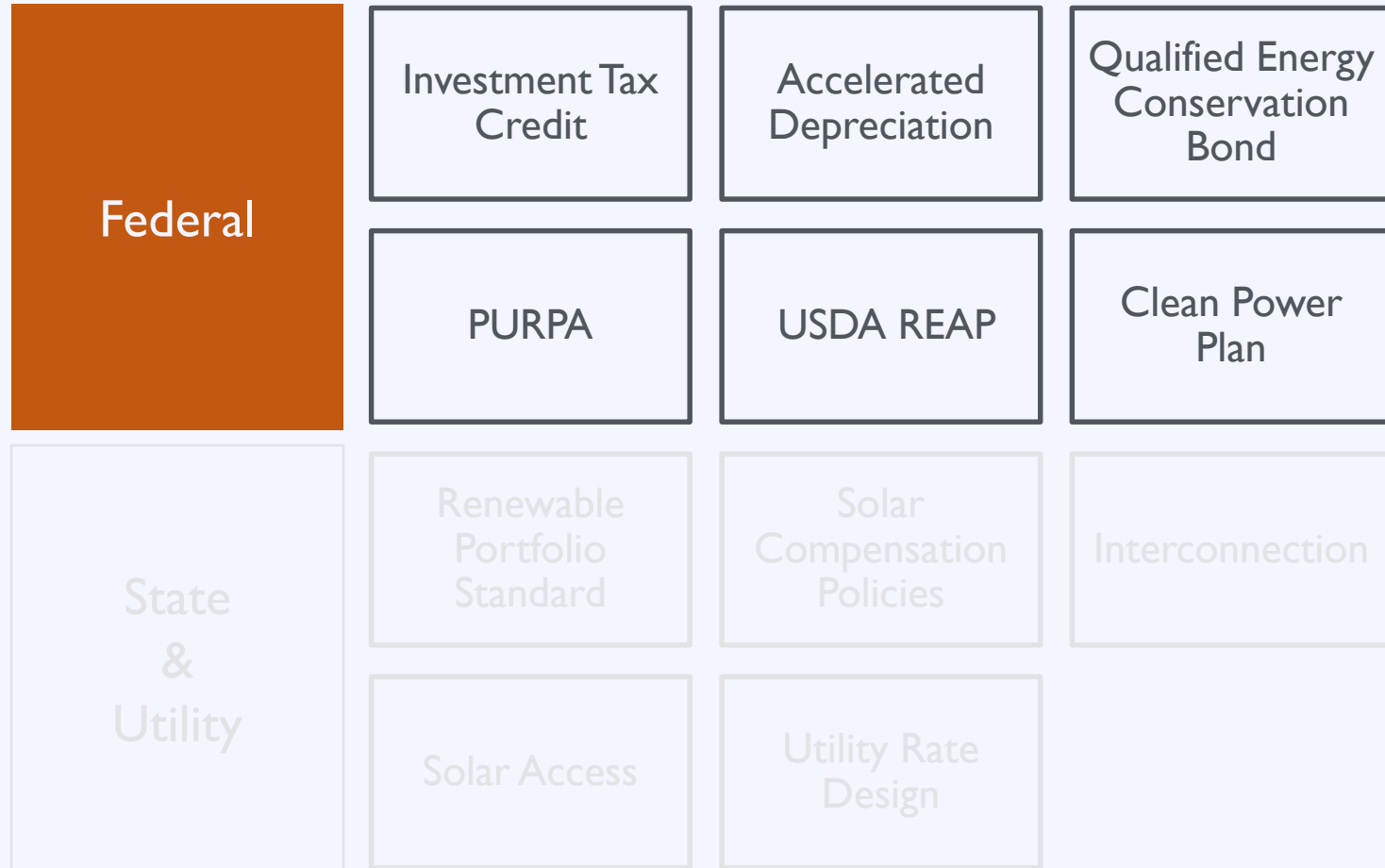
# Solar Market: Trends



# A Policy Driven Market

Federal	Investment Tax Credit	Accelerated Depreciation	Qualified Energy Conservation Bond
	PURPA	USDA REAP	Clean Power Plan
State & Utility	Renewable Portfolio Standard	Solar Compensation Policies	Interconnection
	Solar Access	Utility Rate Design	

# A Policy Driven Market



# A Policy Driven Market





# Investment Tax Credit

**Type:** Tax Credit

**Eligibility:** For-Profit Organizations & Individual Taxpayers

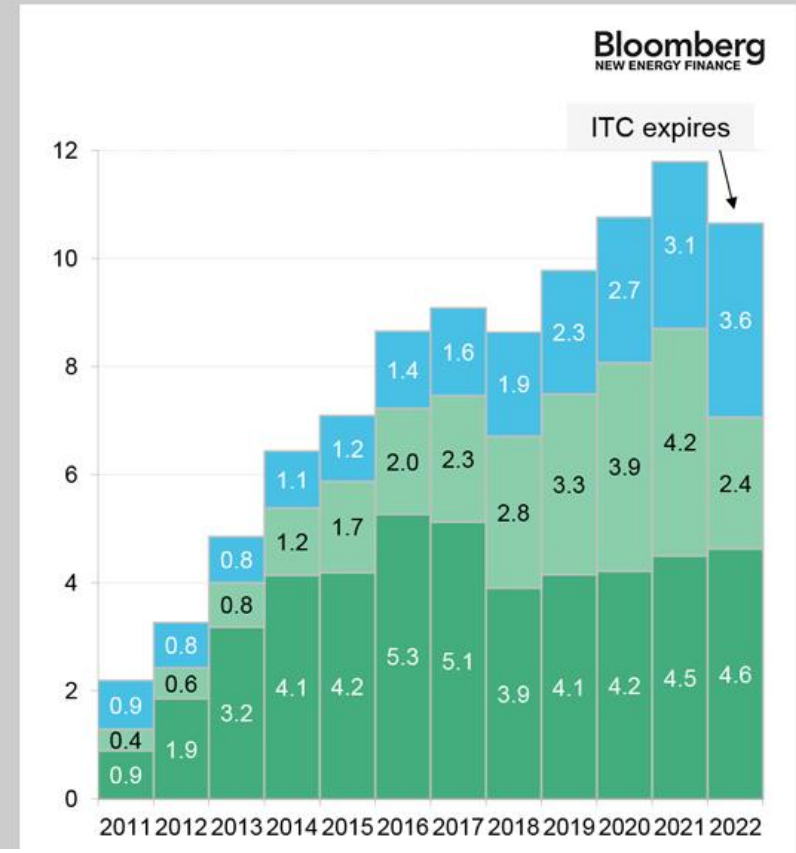
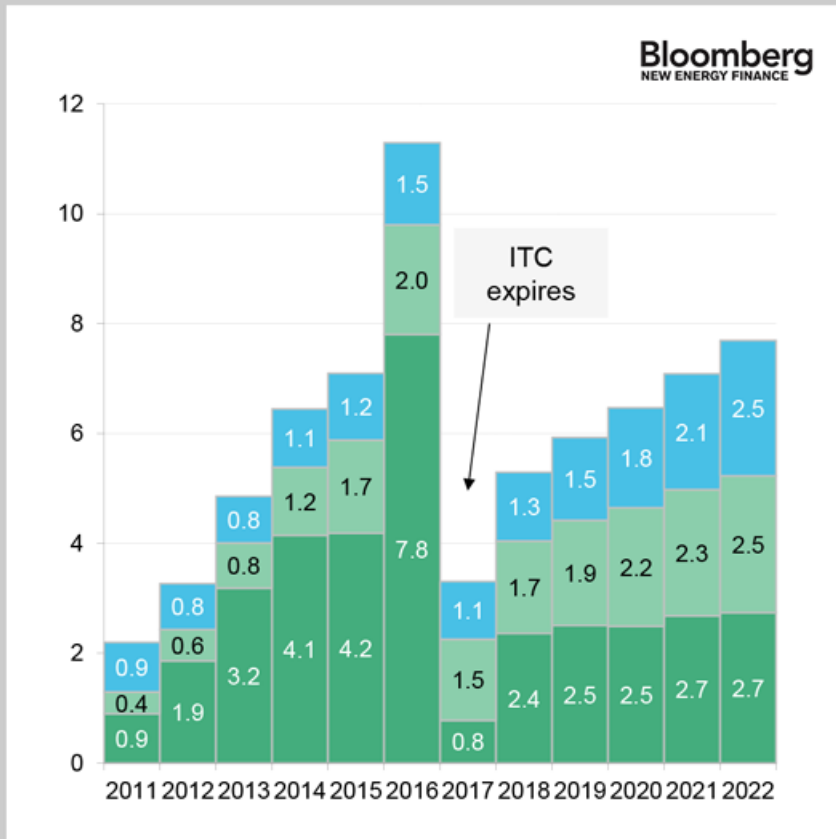
**Value:** 30% of the installation cost through 2019 (26% for 2020, 22% for 2021)

**Availability:** Residential - Expires 12/31/2021

Commercial - Permanent 10% Credit

Credit available if construction commences before end of year

# Investment Tax Credit



© 2015

■ Utility ■ Residential ■ Commercial and industrial



Projection with ITC extended, more than 69 GW of new solar power would be built across America between 2016 and 2022, representing a **22 GW increase over previous policy. Utility 10 GW, Commercial 5 GW, Residential 7GW**

# A Policy Driven Market



# Accelerated Depreciation

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**Type:** Accelerated Depreciation (Modified Accelerated Cost-Recovery System, or MACRS)

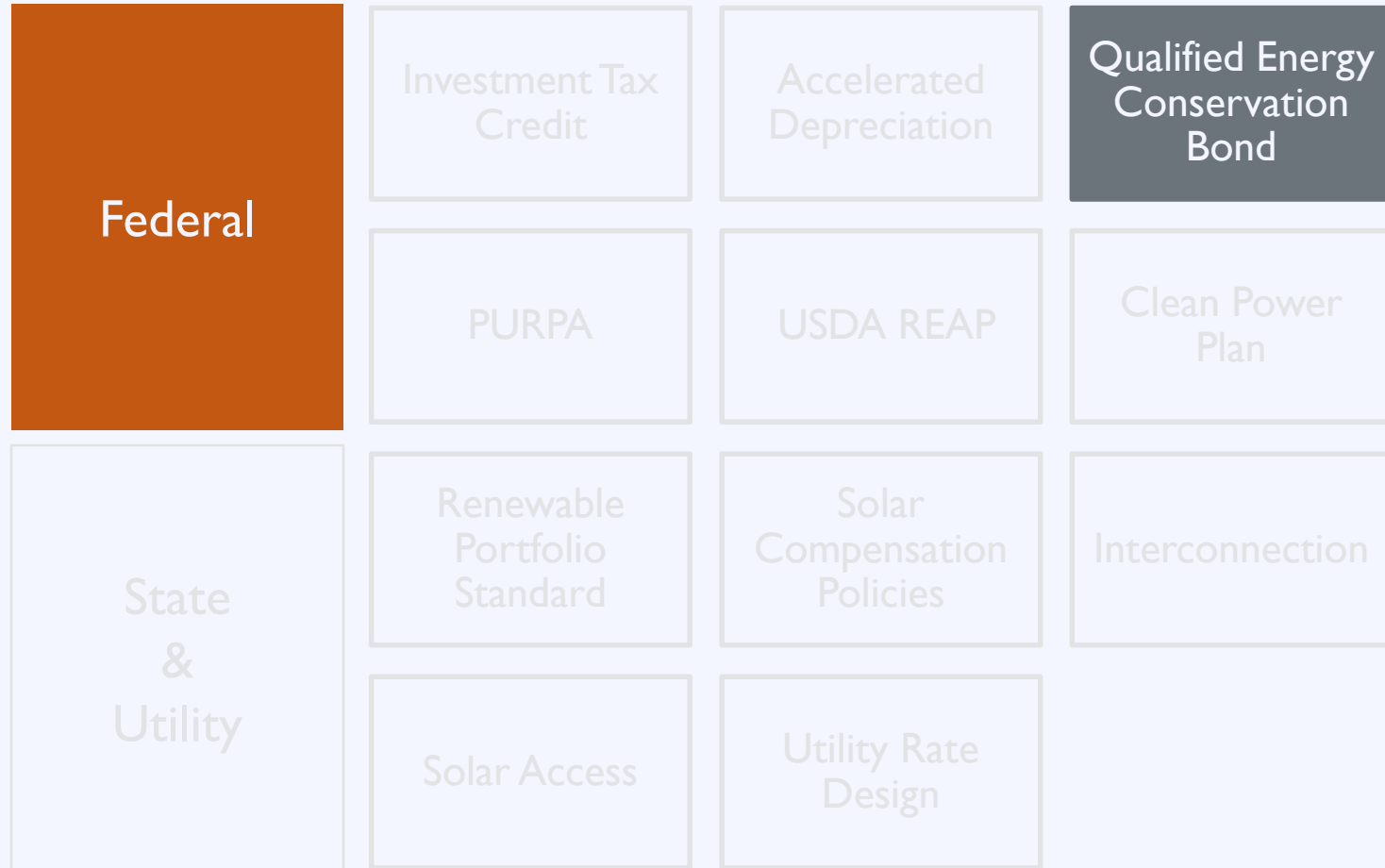
**Eligibility:** For-Profit Organization

**Value:** Depreciate solar asset over 5 years (vs. lifetime of system)

Bonus depreciation offered through 2019

- 50% bonus through 2017
- 40% bonus in 2018
- 30% bonus in 2019

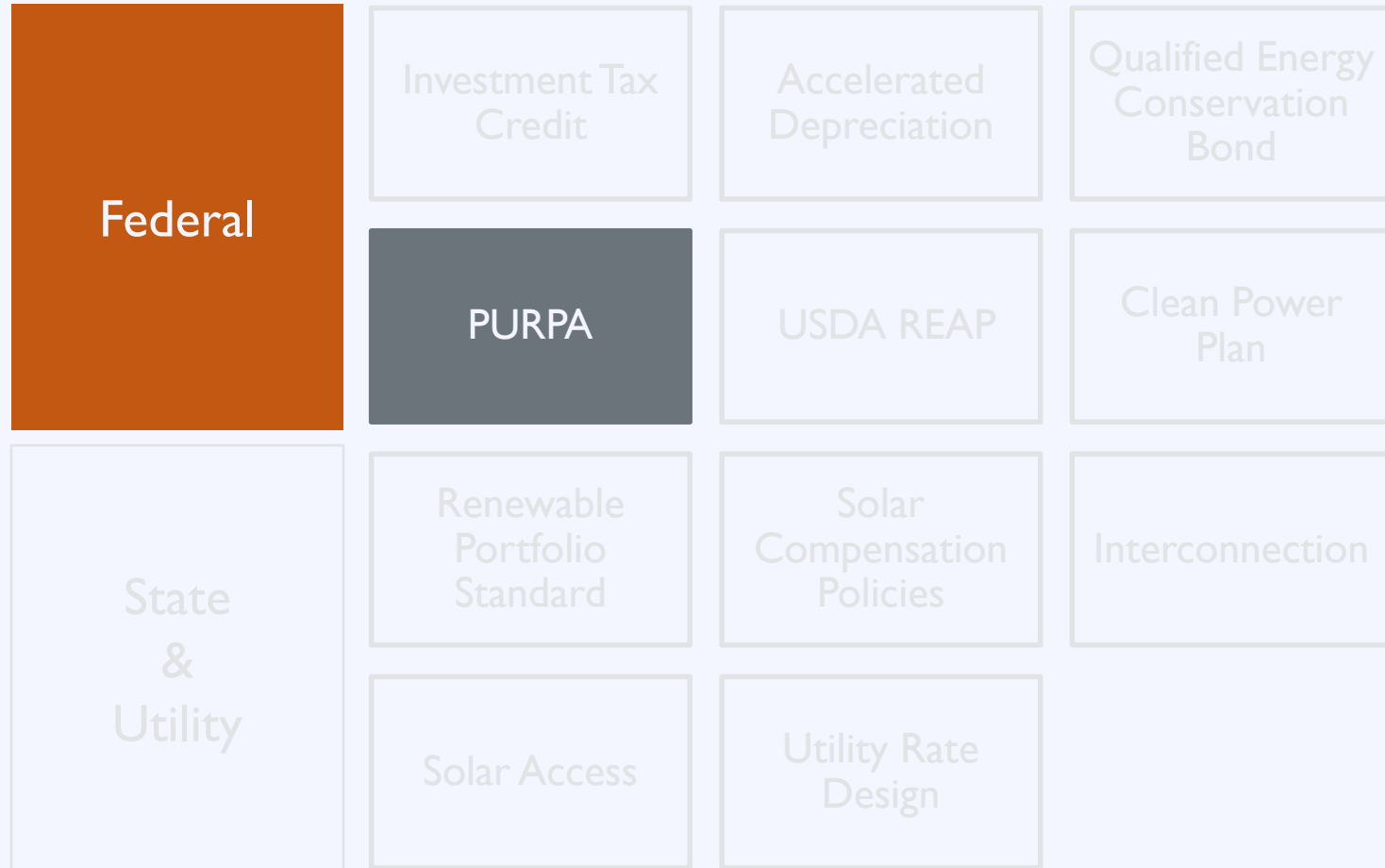
# A Policy Driven Market



# Qualified Energy Conservation Bond

Local Government	Amount	Use
Total Allocated	\$48,364,000	
Total Used	\$39,325,325	Increasing building efficiency of municipal facilities and schools (Montgomery County Commission, City of Trussville, City of Scottsboro, City of Foley, City of Vestavia Hills, Madison County Board of Education)
<b>Total Remaining</b>	<b>\$9,038,674</b>	

# A Policy Driven Market



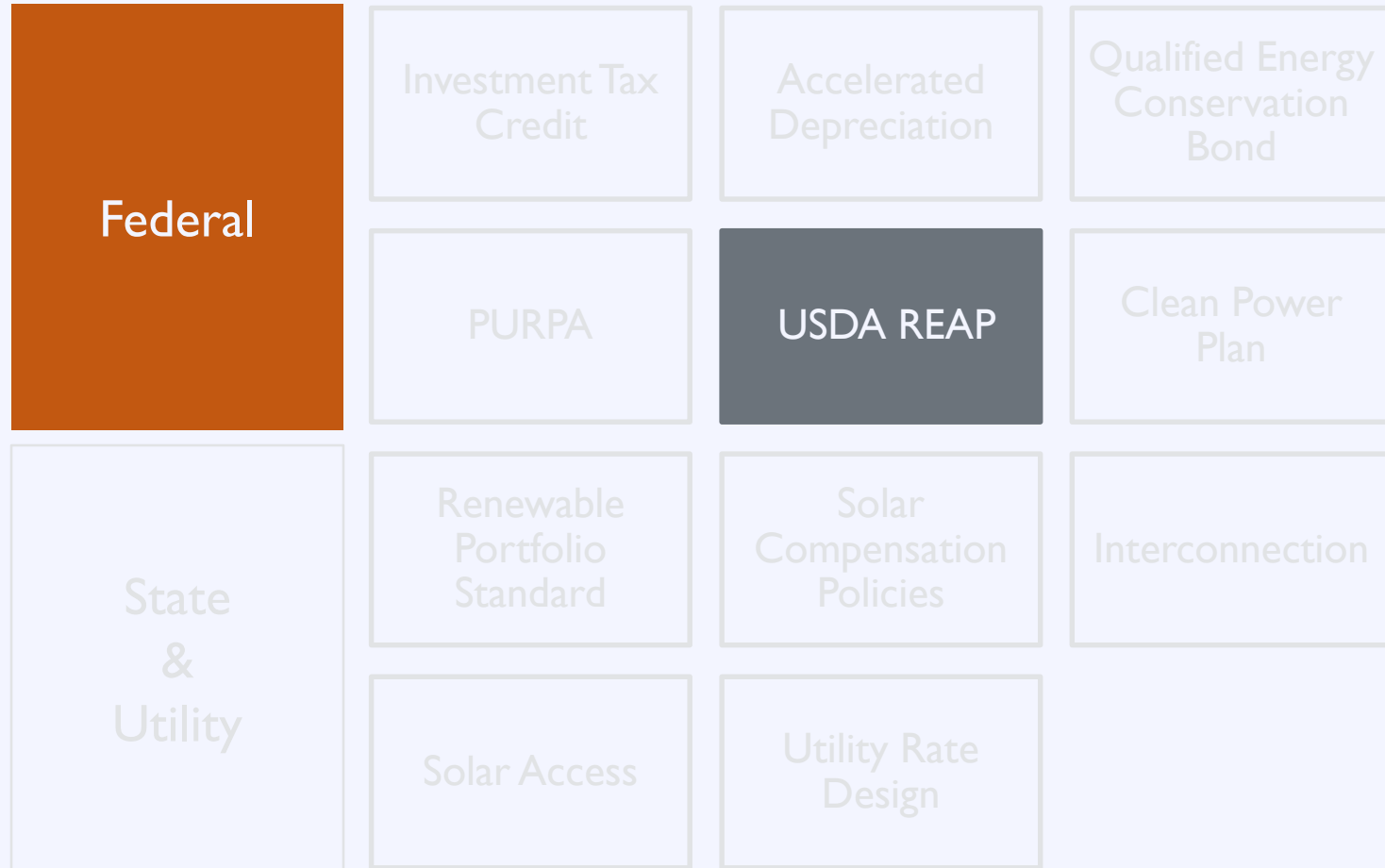
# PURPA

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- **Public Utility Regulatory Policies Act (PURPA)**
  - Federal law requiring utilities to interconnect renewable or CHP generators up to 80 MW (“Qualifying Facilities” or “QFs”) and compensate for power produced at avoided cost rate
  - Also requires utilities to offer standard contracts to generators up to 100 kW unless a competitive market exists



# A Policy Driven Market



# USDA REAP

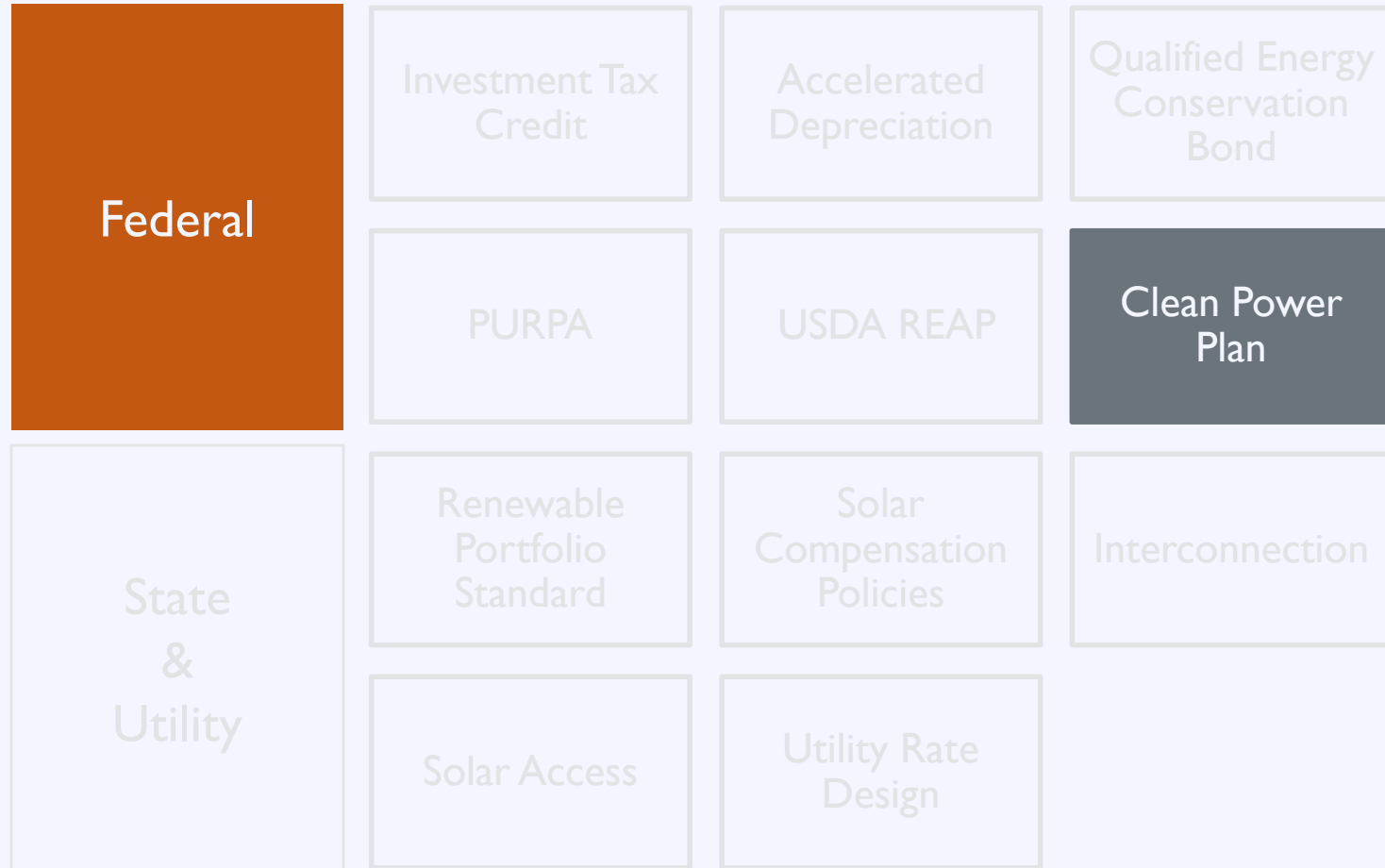
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- **USDA Rural Energy for America Program (REAP)**
  - Guaranteed loan financing and grant funding for agricultural producers & rural small businesses to install renewable energy systems
  - Grants: \$2,500-\$500,000
  - Loan Guarantees: \$5,000-\$25 million
    - Up to 85% loan guarantee

# USDA REAP



# A Policy Driven Market



# Clean Power Plan

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- On February 9, 2016, the Supreme Court stayed implementation of the Clean Power Plan pending judicial review. The Court's decision was not on the merits of the rule.
- Alabama is part of a large coalition of states opposing the Clean Power Plan and has suspended the state's development of a compliance strategy

# Clean Power Plan

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- The Clean Air Act – under section 111(d) – creates a partnership between EPA, states, tribes and U.S. territories – with EPA setting a goal and states and tribes choosing how they will meet it.
- EPA is establishing interim and final carbon dioxide (CO<sub>2</sub>) emission performance rates for natural gas and fossil fuel electric generating units (EGUs):

# Clean Power Plan

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- To maximize the range of choices available to states, there are three metrics:
  - A rate-based state goal measured in pounds per megawatt hour (lb/MWh);
  - A mass-based state goal measured in total short tons of CO<sub>2</sub>;
  - A mass-based state goal with a new source complement measured in total short tons of CO<sub>2</sub>.

# Clean Power Plan

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- States then develop and implement plans that ensure that the power plants in their state – either individually, together or in combination with other measures – achieve the interim CO<sub>2</sub> emissions performance rates over the period of 2022 to 2029 and the final CO<sub>2</sub> emission performance rates, rate-based goals or mass-based goals by 2030.



# A Policy Driven Market

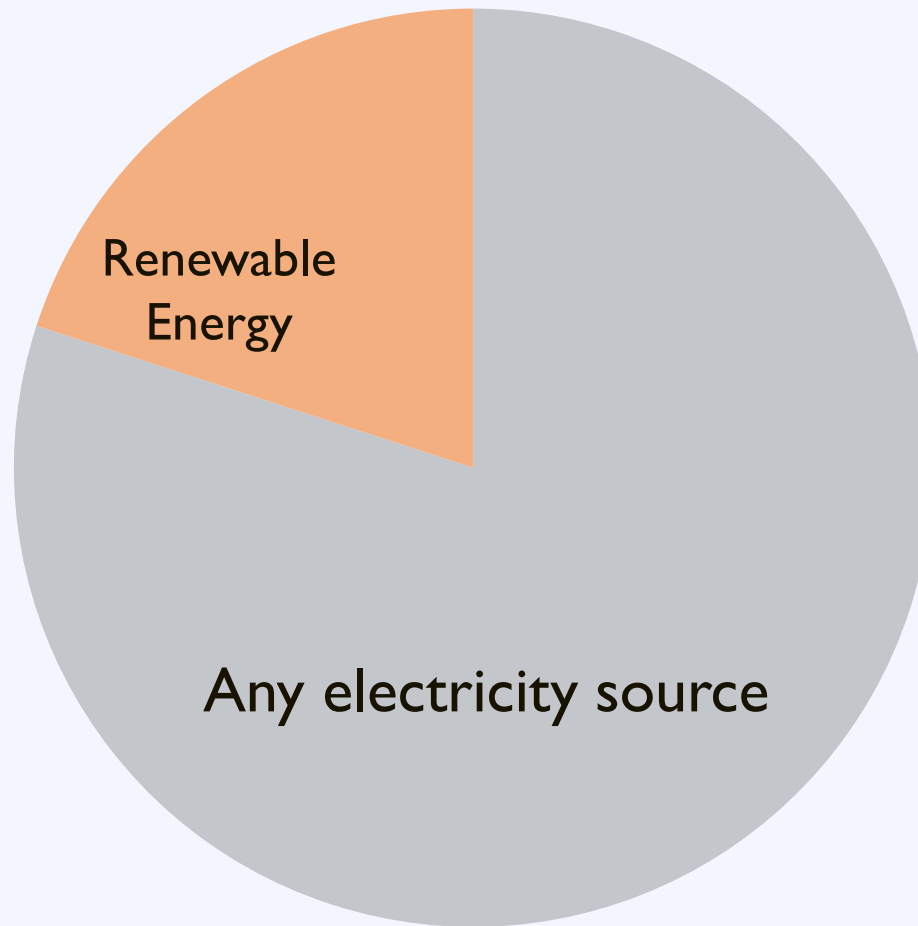


# A Policy Driven Market



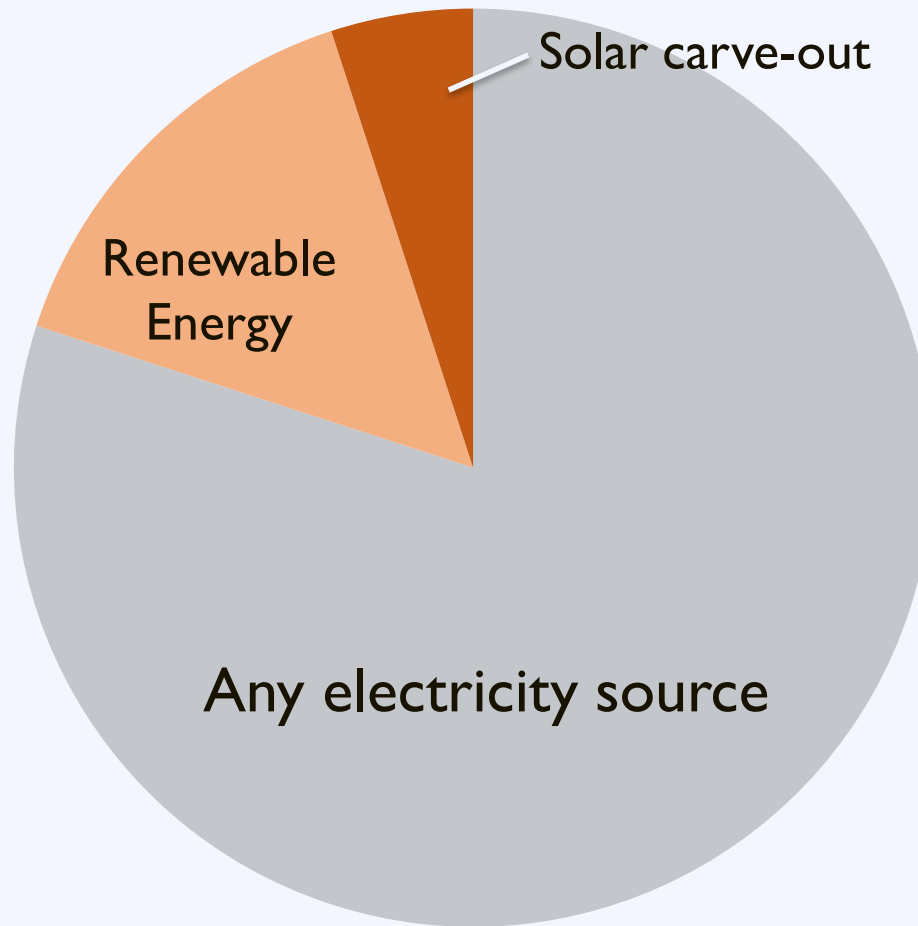
# Renewable Portfolio Standard

## Retail Electricity Sales



# Renewable Portfolio Standard

## Retail Electricity Sales



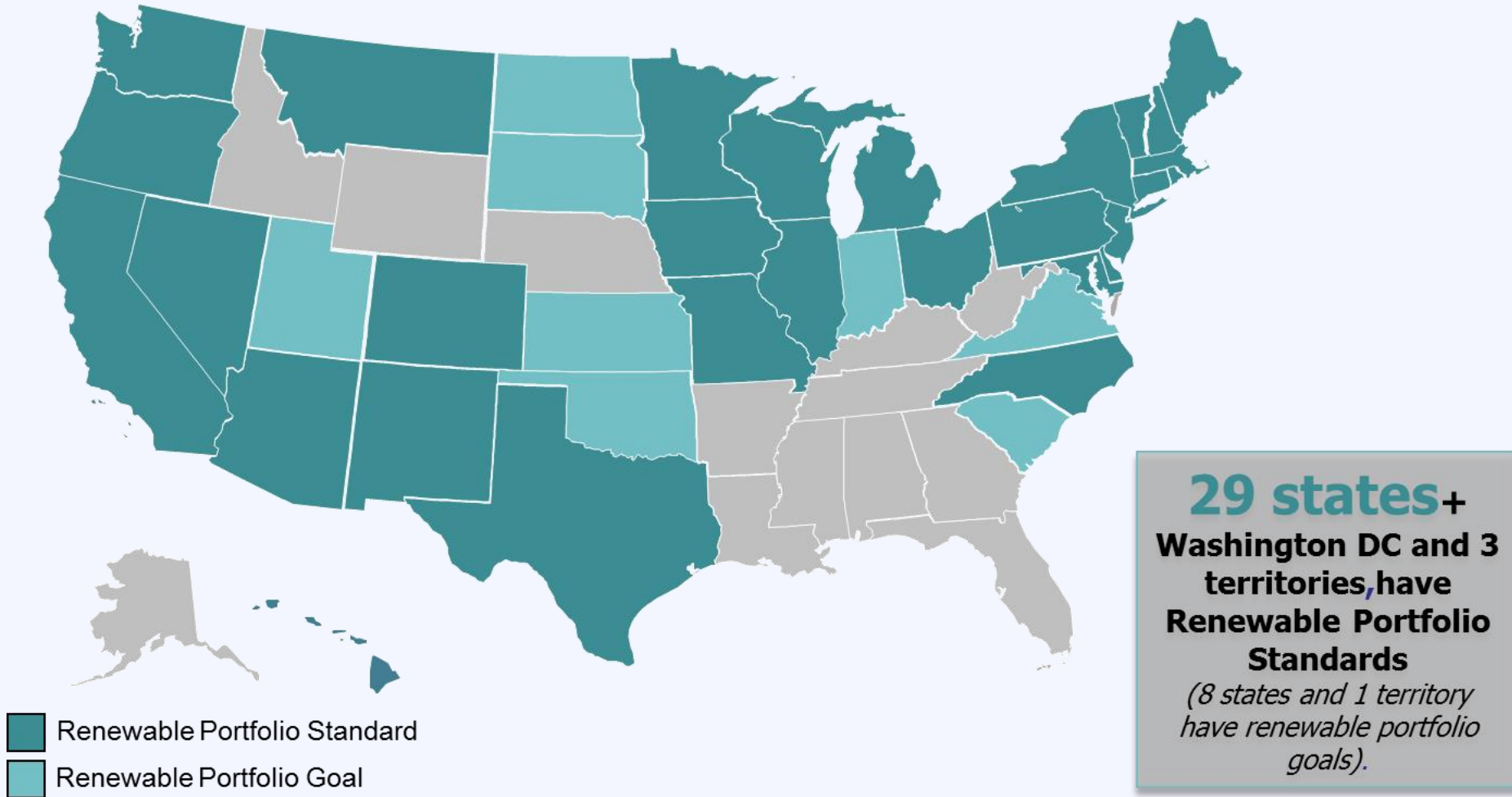
# RPS Impacts: Solar Deployment

## RPS and Solar/DG Status of Top Ten Solar States by Cumulative Installed Capacity (as of Q1 2015)

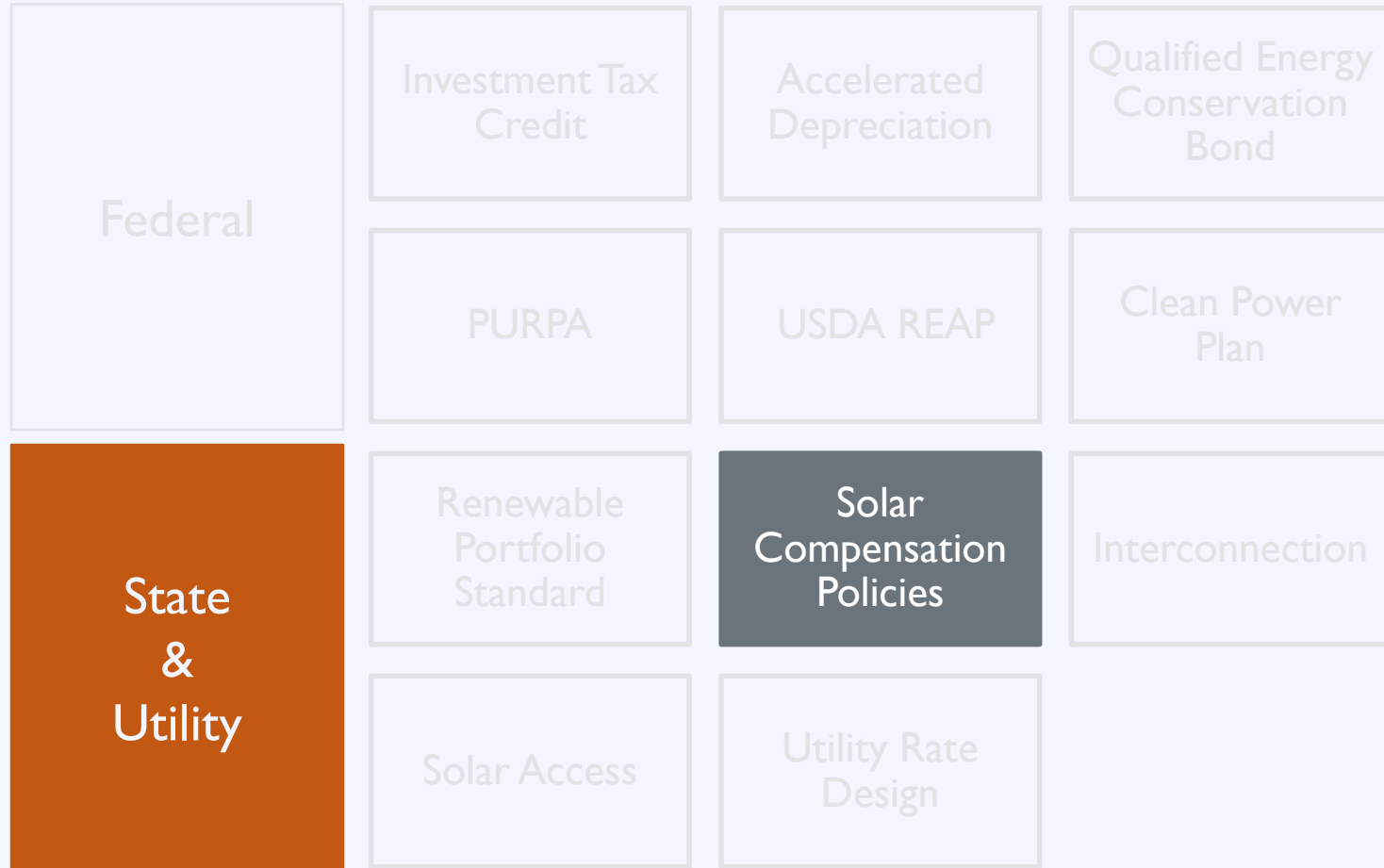
Rank	State	RPS?	Solar/DG Provision?
1	California	Y	N
2	Arizona	Y	Y
3	New Jersey	Y	Y
4	North Carolina	Y	Y
5	Nevada	Y	Y
6	Massachusetts	Y	Y
7	Hawaii	Y	N
8	New York	Y	Y
9	Colorado	Y	Y
10	Texas	Y	N

# Renewable Portfolio Standard

[www.dsireusa.org](http://www.dsireusa.org) / March 2016



# A Policy Driven Market



# Net Metering: Market Share

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More than **95%** of distributed  
PV Installations are net-metered

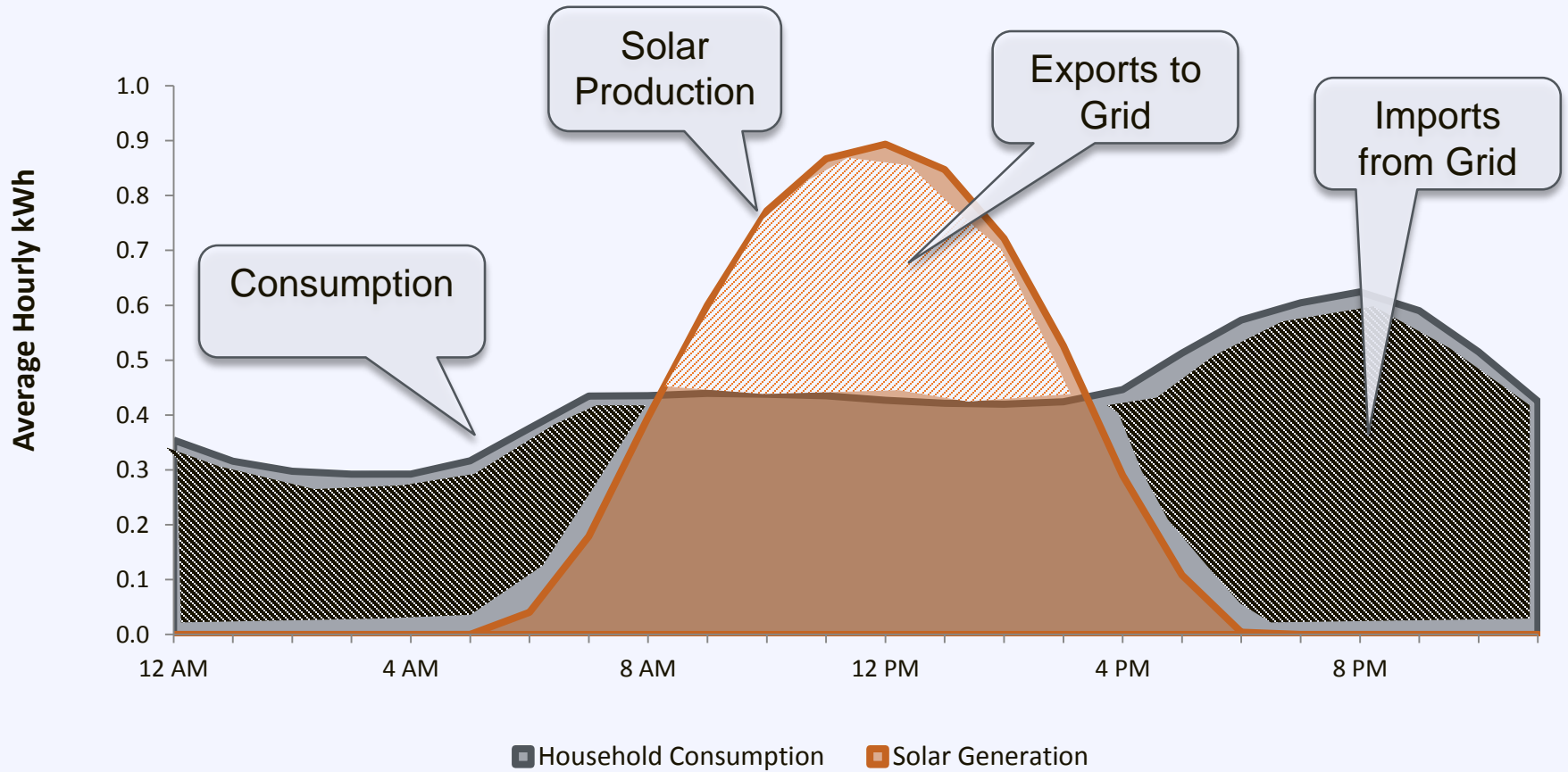


# Net Metering

---

Net metering allows customers to export power to the grid during times of excess generation, and receive credits that can be applied to later electricity usage.

# Net Metering



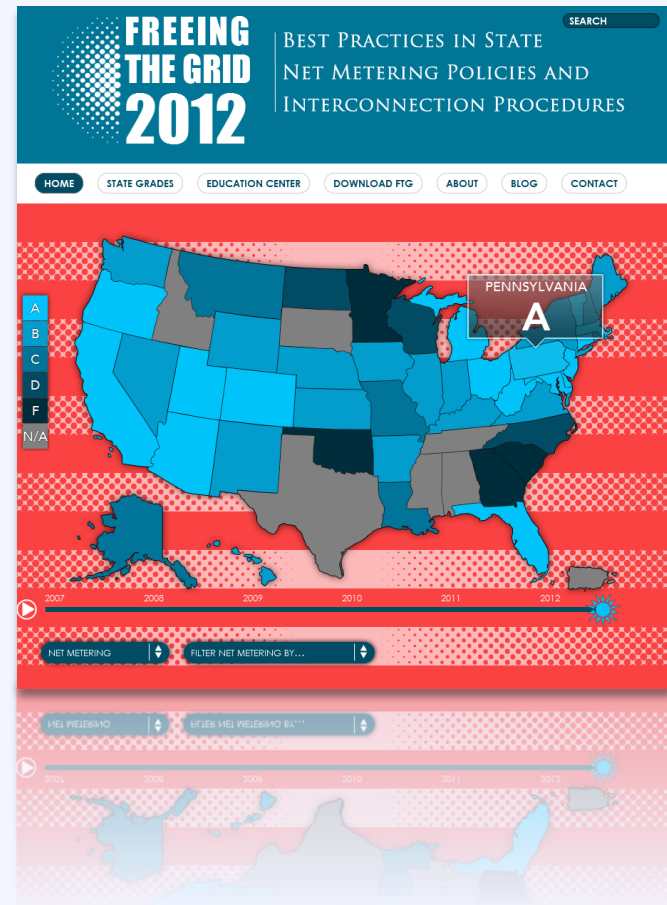


# Net Metering: Resources

## Resource **Freeing the Grid**

Provides a “report card” for state policy on net metering and interconnection

<http://freeingthegrid.org/>



# Net Metering

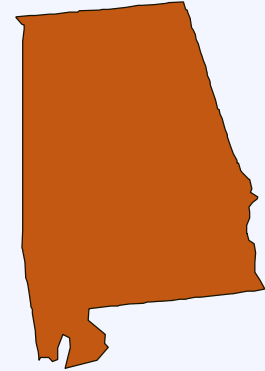
## Freeing the Grid Southeastern State Policy Grades 2010-2016



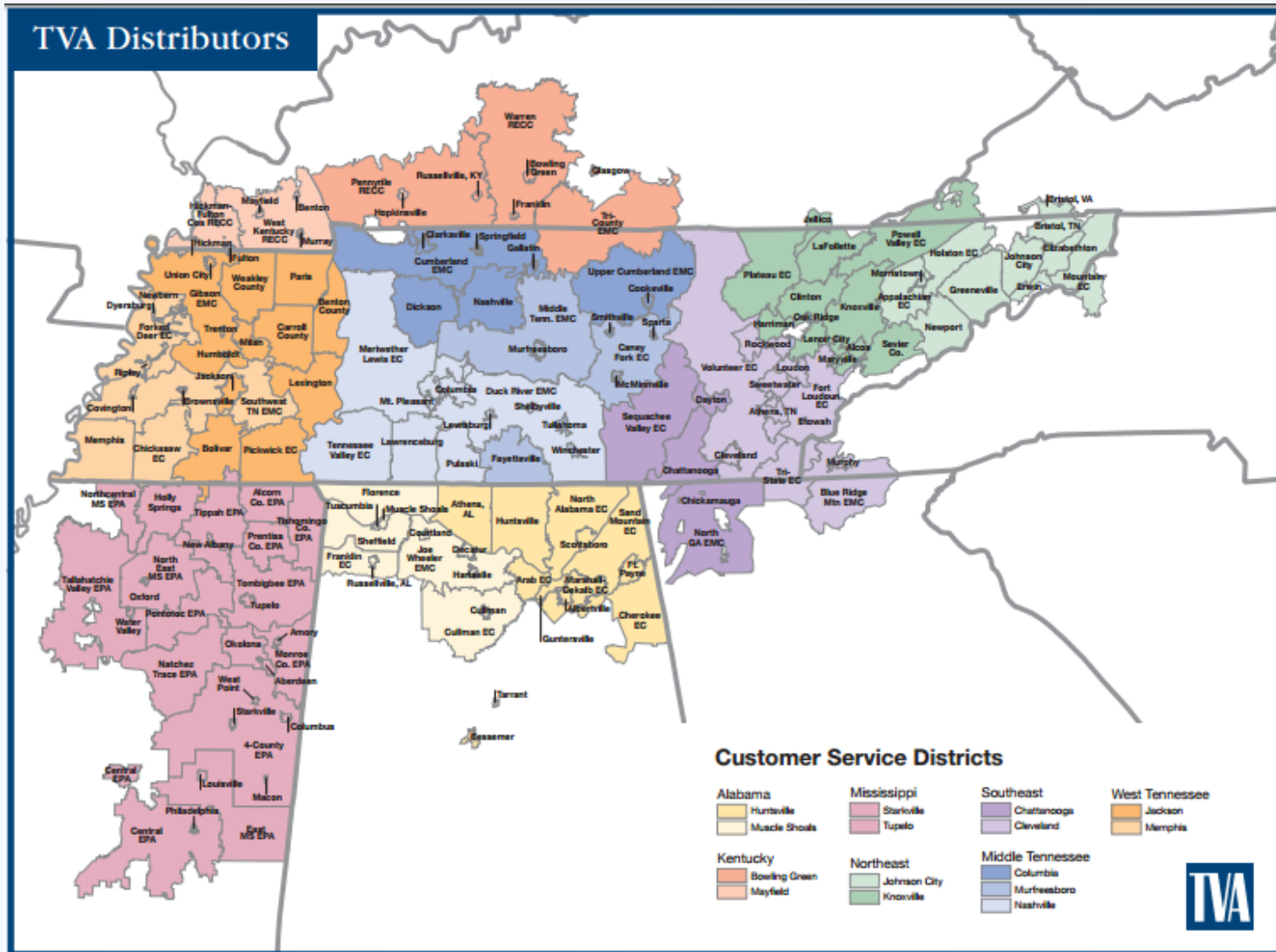


# Solar Compensation: Alabama

- Alabama is one of six states without a statewide net metering policy
- Huntsville is part of **Tennessee Valley Authority (TVA)** territory
- TVA is a federal entity – produces power and sells to public power utilities (i.e., Huntsville Utilities)



# Tennessee Valley Authority





# TVA Green Power Providers

---

- Green Power Providers performance-based incentive program
  - Retail rate credit for generation
  - Systems up to 50 kW
  - Limited program capacity (2016 program capacity is 5 MW for residential, 5 MW for non-residential)

# TVA Distributed Solar Solutions

---

- Systems over 50 kW and up to 5 MW
- Limited program capacity (10 MW)
- TVA purchases output at contracted price for 20-year term

# TVA DG-IV Process

- TVA recently studied the value of solar (“Distributed Generation – Integrated Value”)
- Puts value of solar below retail rate
- Is a starting point – other values that are not included may be in a more formal analysis

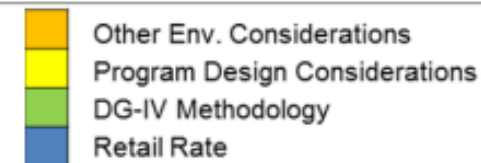
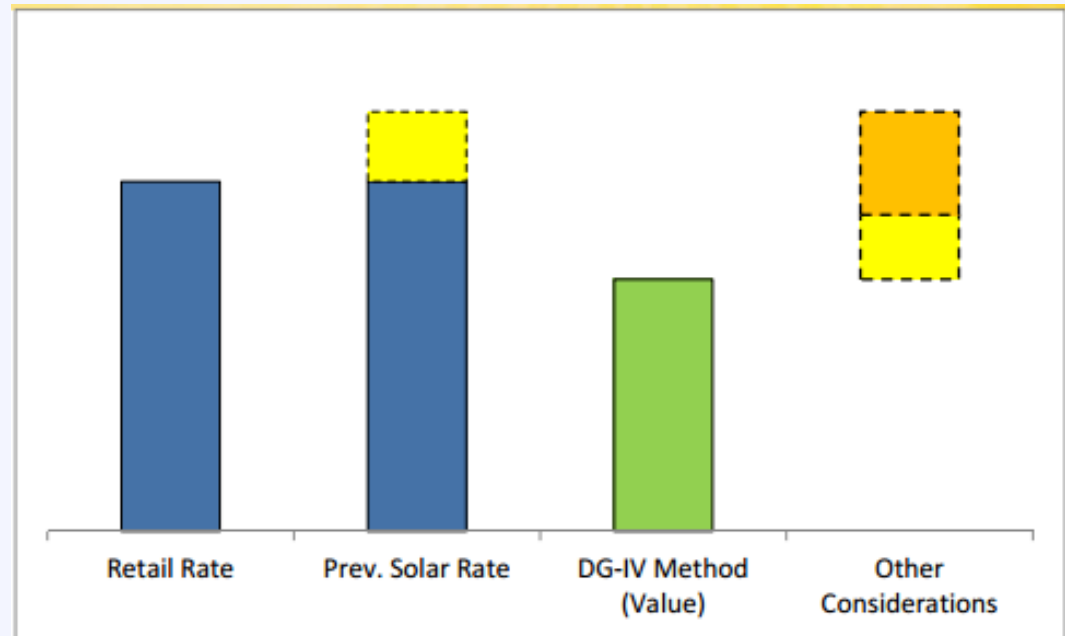
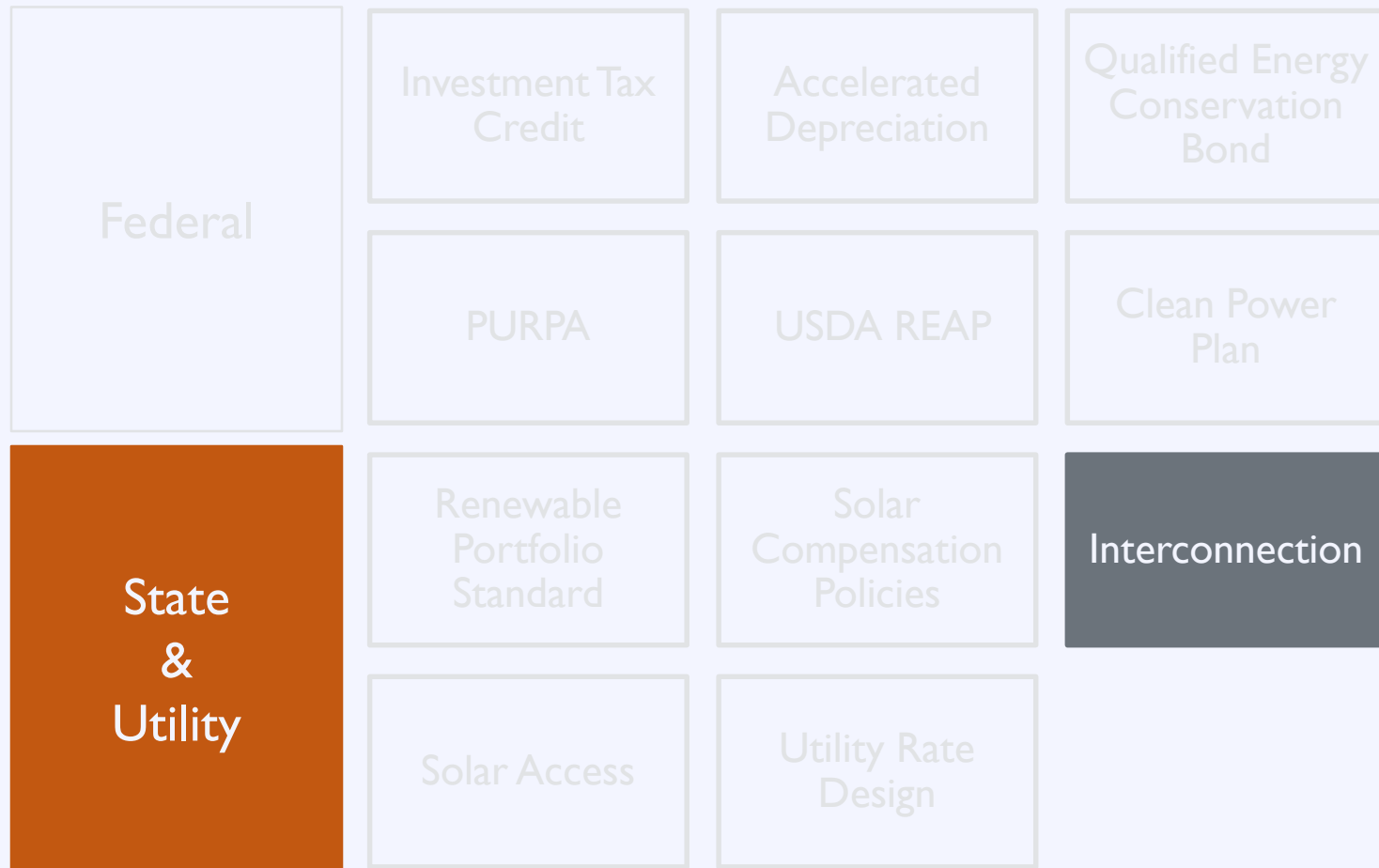


Fig. 11 Retail Rate vs Value (illustrative)

# A Policy Driven Market



# Interconnection

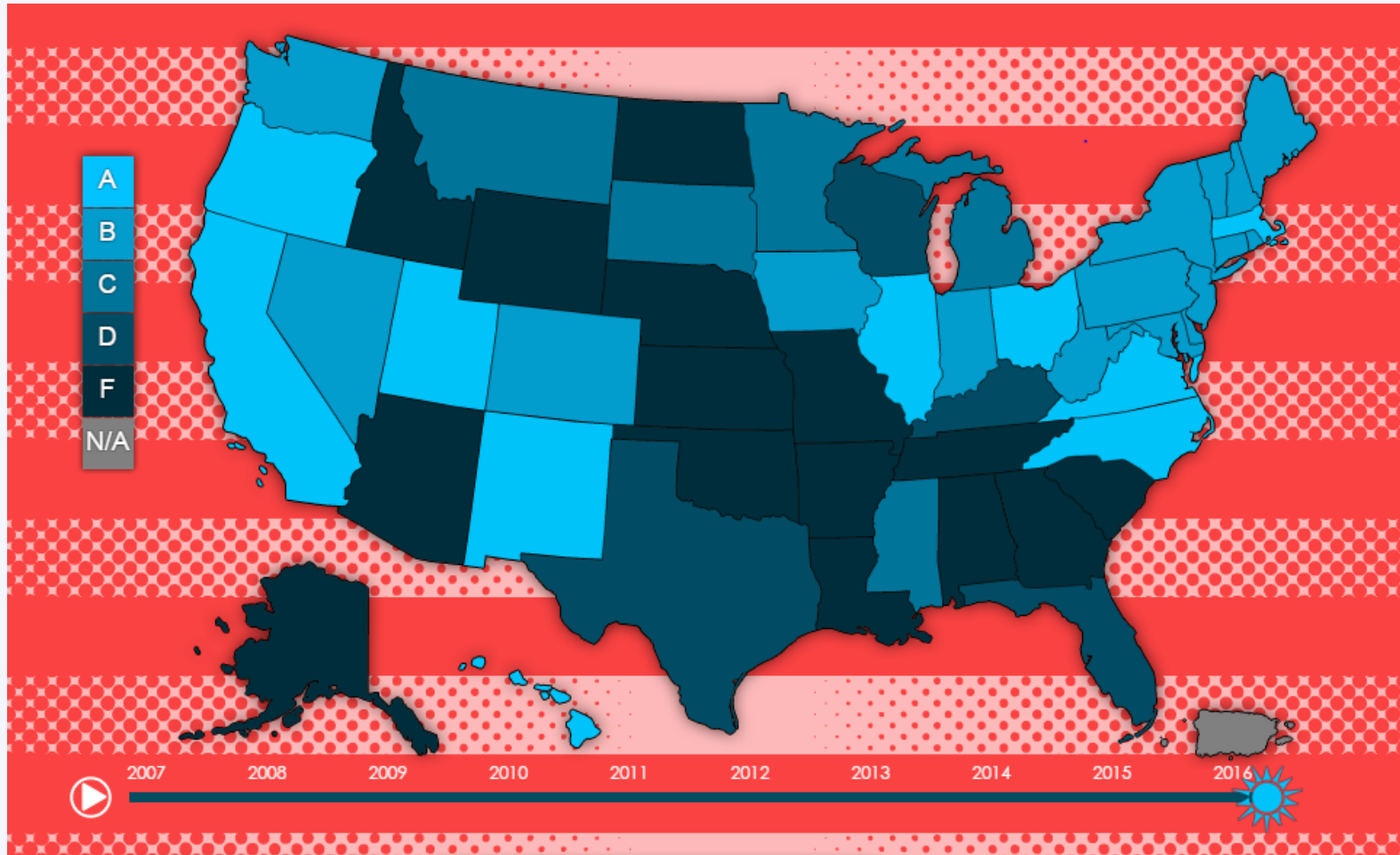
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Standardized interconnection rules require utilities to provide a fair and transparent pathway for customer-generators and other developers of distributed energy resources to interconnect with the utility's grid.

# Interconnection

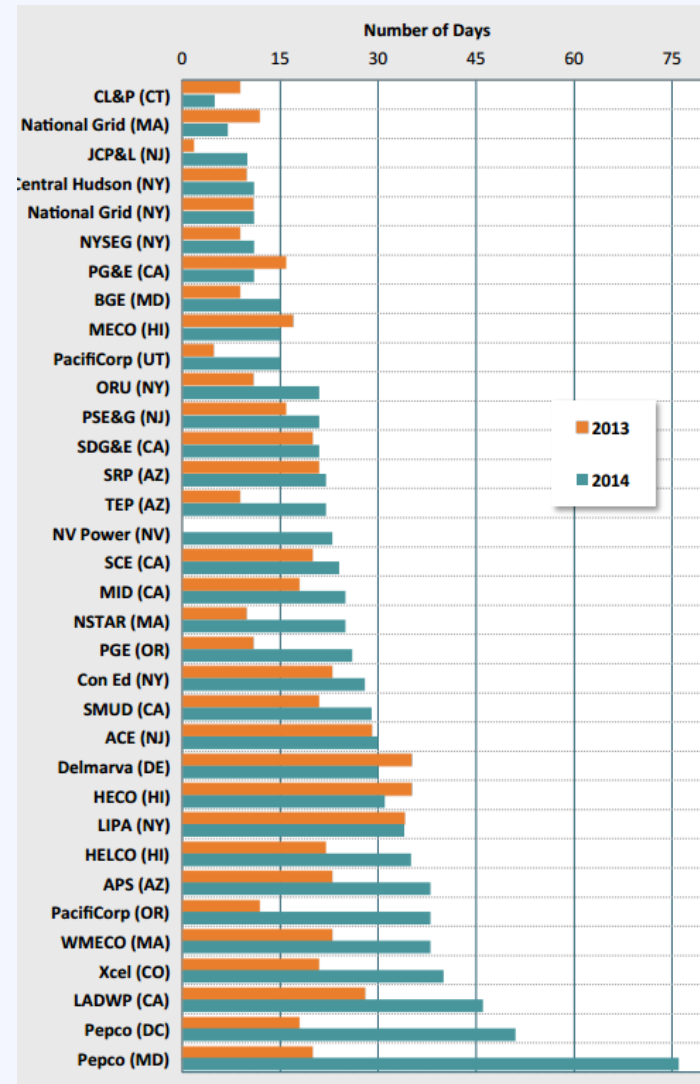
- A 2015 NREL study analyzed 5 of the major solar markets in the U.S. and found that the median time for utility interconnection was **53 days**
  - Median times in CA and AZ: 50 days and 54 days
  - Only 7 states received an “A” grade from Freeing the Grid on their interconnection standards

# Interconnection: Alabama



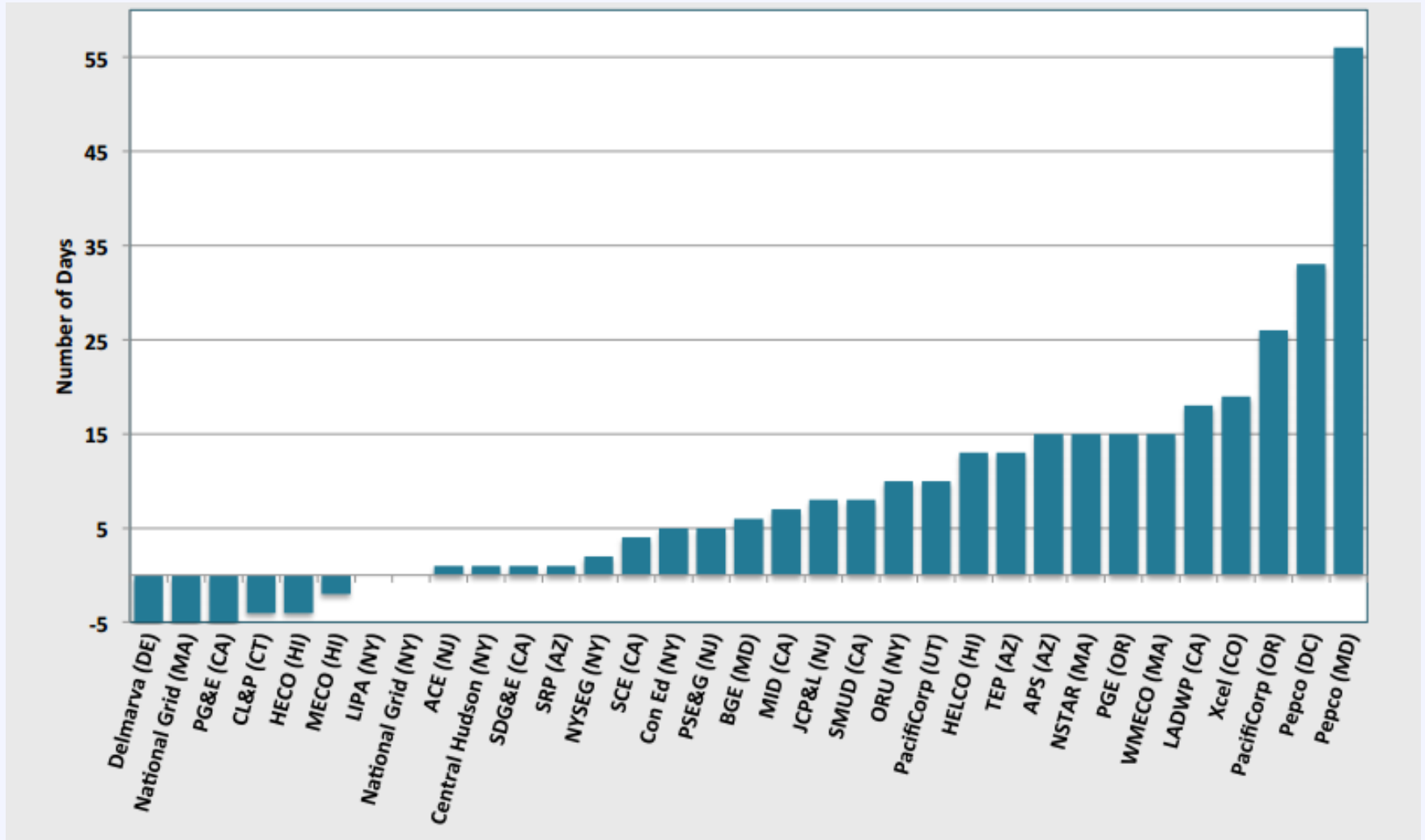
# Interconnection

- In 2013, the average PTO waiting period ranged from two days for JCP&L (NJ) to 35 days for Delmarva (DE).
- In 2014, the average PTO waiting period ranged from five days for CL&P (CT) to 76 days for Pepco (MD).
- The average PTO waiting period per utility rose 68% in 2014 compared to 2013. Of the 33 utilities surveyed for both years, 25 utilities took more time to process PTO approval in 2014 than in 2013.

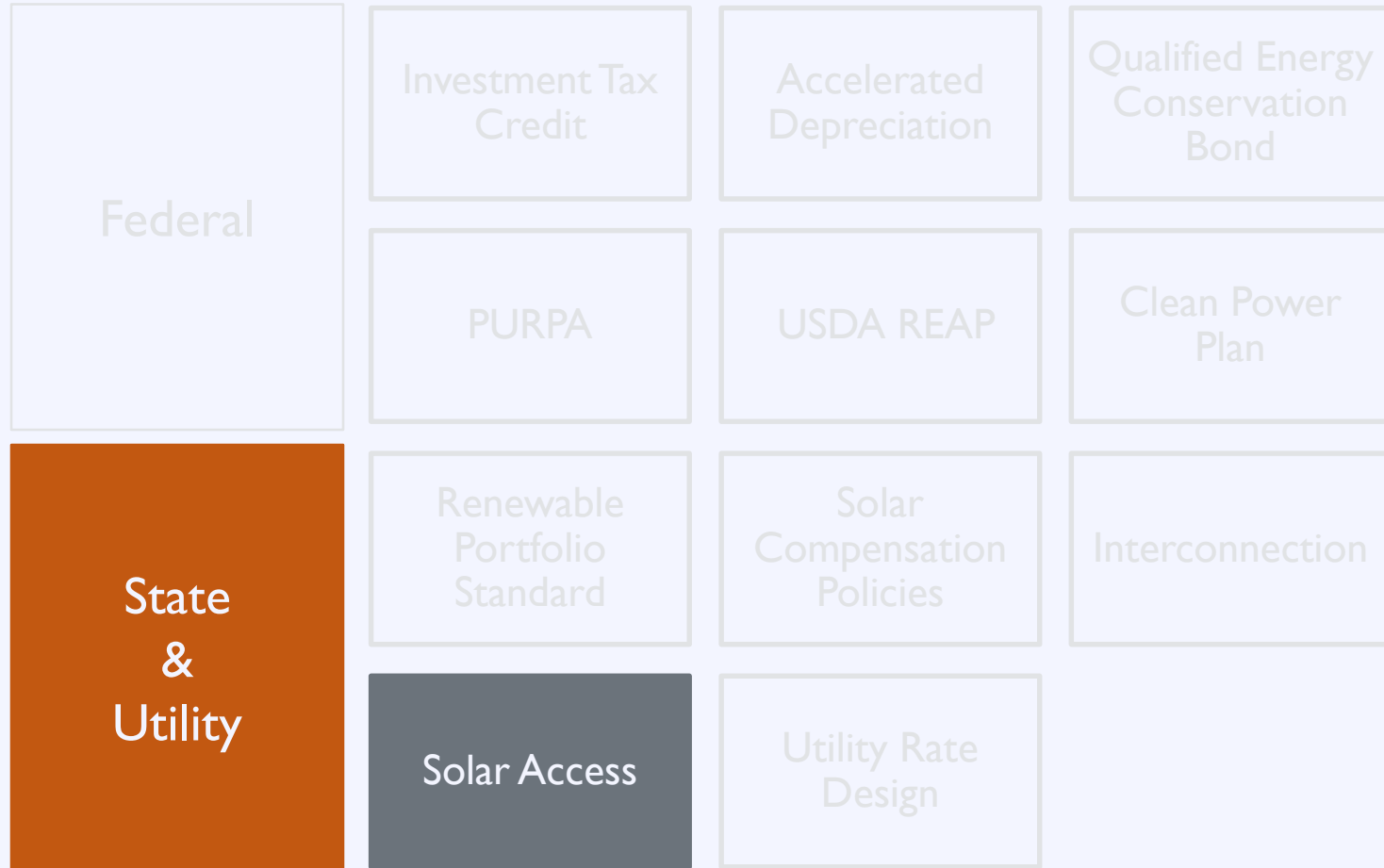




# Interconnection



# A Policy Driven Market



# Solar Access



4525 Collins Ave, Miami Beach, FL

Eden Roc Hotel

Fontainebleau Hotel

A landowner does not have any legal right to the free flow of light and air across the adjoining land of his neighbor

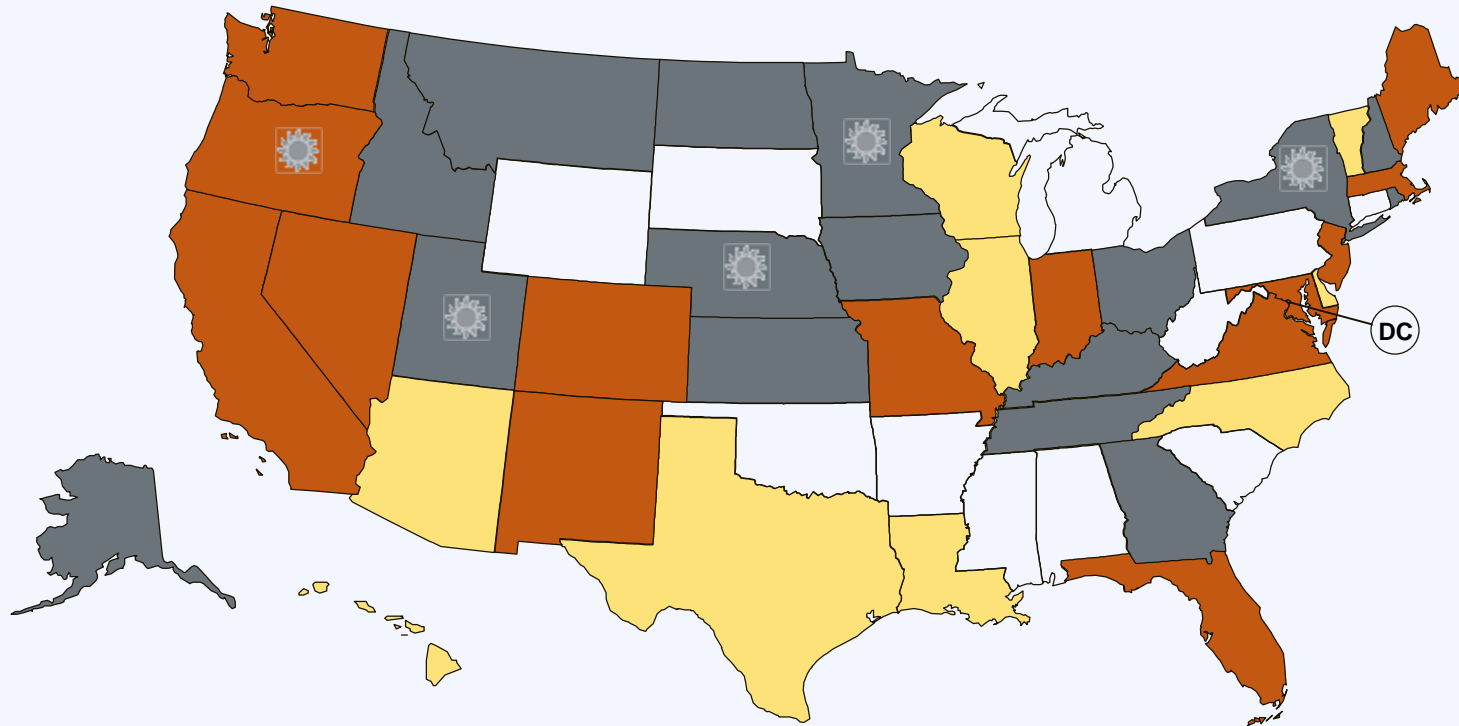
# Solar Access

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## Solar Access Laws:

1. Increase the likelihood that properties will receive sunlight
2. Protect the rights of property owners to install solar
3. Reduce the risk that systems will be shaded after installation

# Solar Access



■ Solar Easements Provision

■ Solar Rights Provision

■ Solar Easements and Solar Rights Provisions

☀ Local option to create solar rights provision

● U.S. Virgin Islands

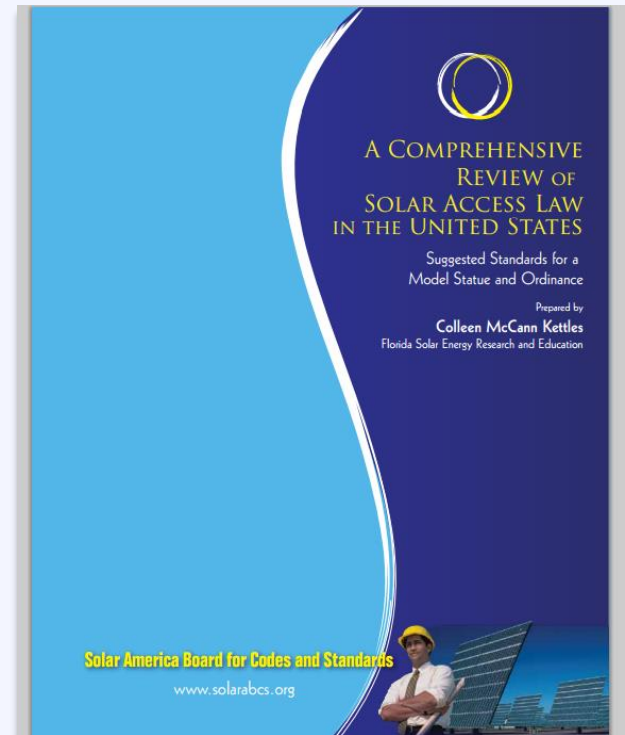
# Solar Access

## Resource

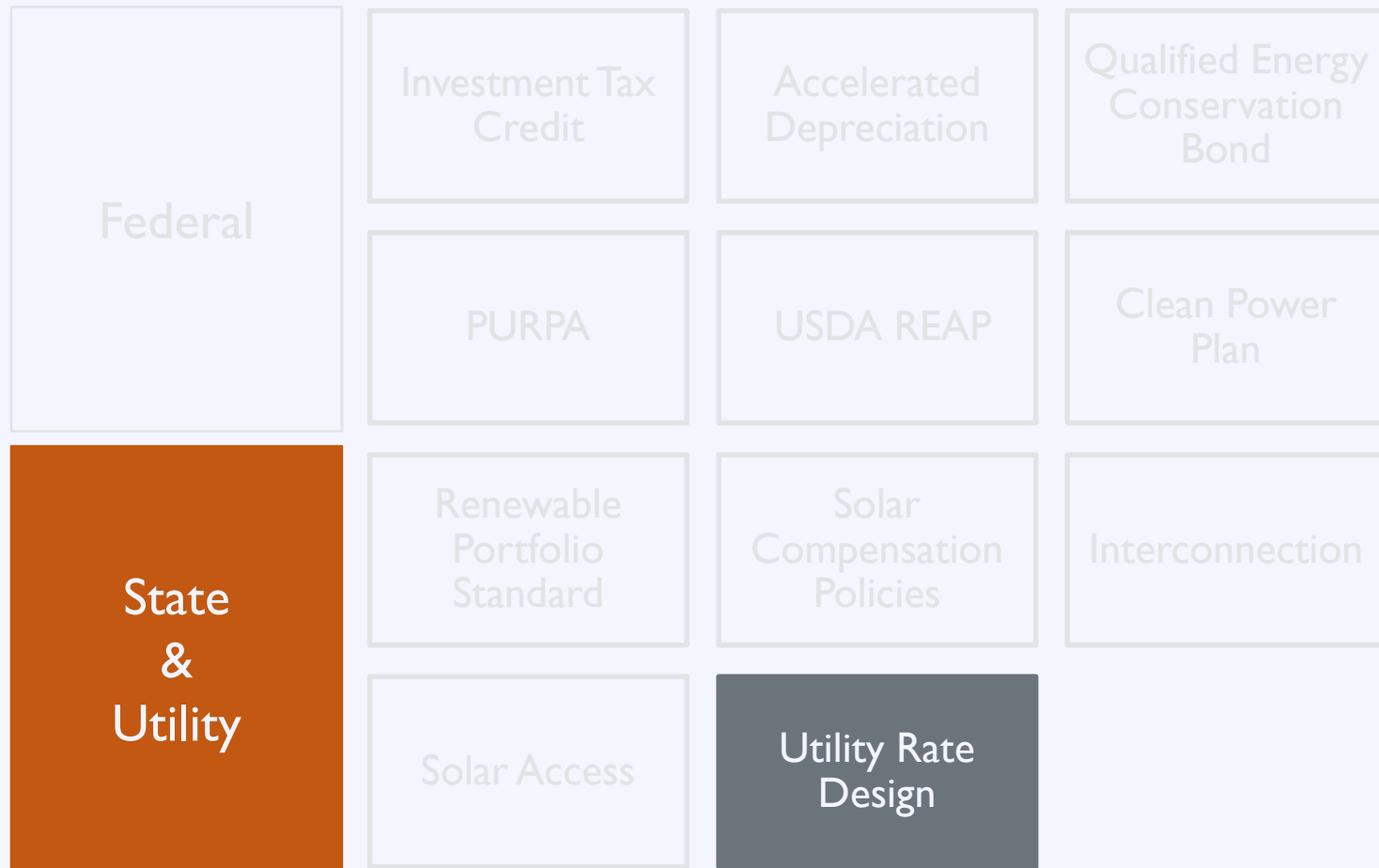
## Solar America Board for Codes & Standards

A comprehensive review of solar access law in the US – Suggested standards for a model ordinance

[www.solarabcs.org](http://www.solarabcs.org)



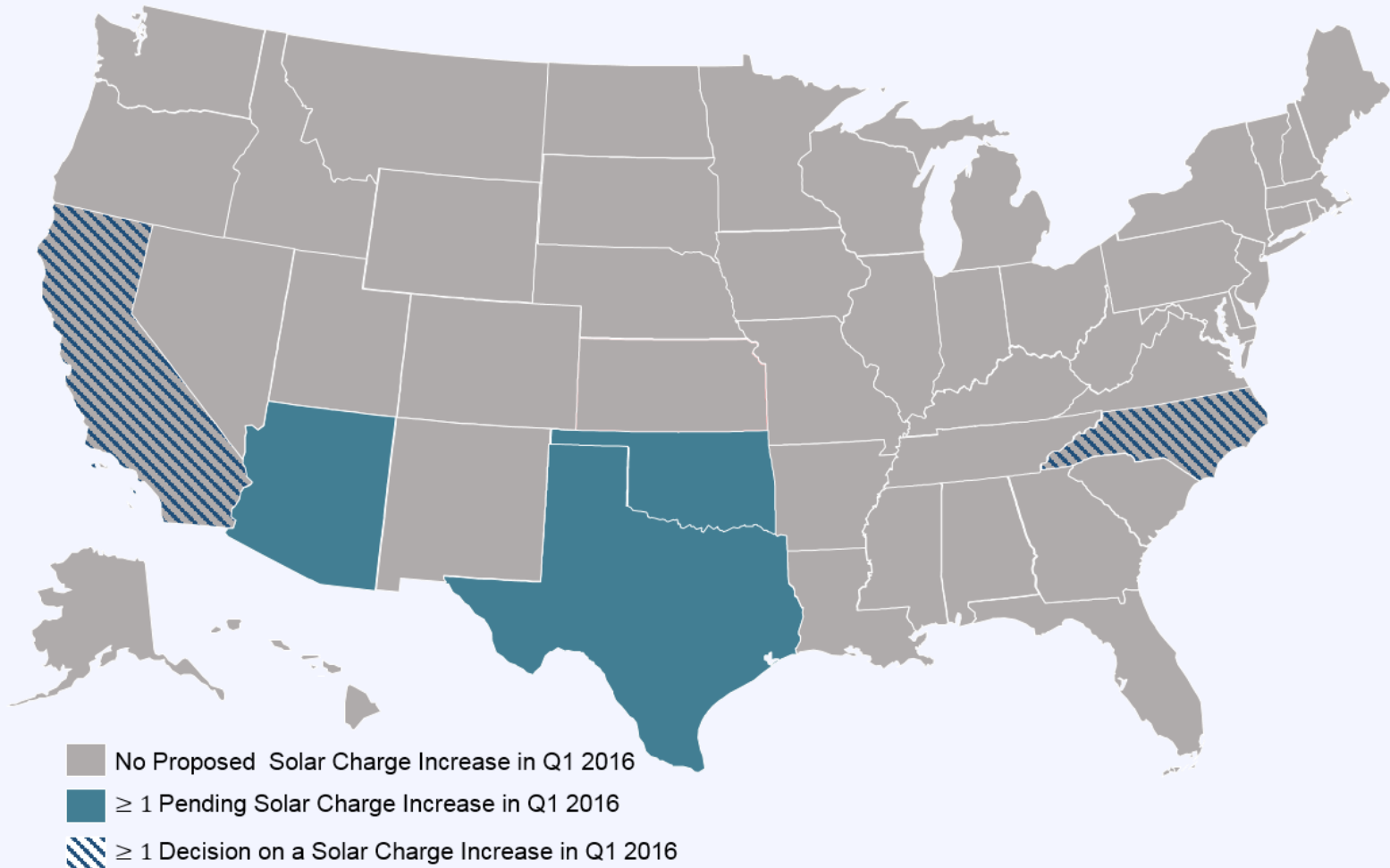
# A Policy Driven Market







# Utility Rate Design



# Utility Rate Design

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- Huntsville Utilities proposed a residential fixed charge increase in April 2016
- The proposal was rejected by the City Council
- Difference between municipal utility regulation and investor-owned utility regulation

# Agenda

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- |                      |  |
|----------------------|--|
| 10:20 – 10:50        | Putting Solar Energy on the Local Policy Agenda        |
| 10:50 – 11:20        | State of the Local Solar Market                        |
| 11:20 – 11:50        | Federal, State, and Utility Policy Drivers             |
| <b>11:50 – 12:15</b> | <b><i>Break and Lunch</i></b>                          |
| 12:15 – 12:45        | Planning for Solar: Getting Your Community Solar Ready |
| 12:45 – 1:20         | Solar Market Development Tools                         |
| 1:20 – 1:30          | <i>Break</i>   |
| 1:30 – 2:15          | Local Speakers   |
| 2:15 – 3:00          | Developing a Solar Policy Implementation Plan          |
| 3:00 – 3:30          | Networking Opportunity                                 |

# Agenda

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# Effective Local Solar Policy

## Local Solar Policy

Planning for Solar

Solar in Development Regulation

Effective Solar Permitting Process

Solar Market Development Tools

# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

Visioning &  
goal setting

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# Visioning: Scales & Contexts

**Every community  
is different!**

Is solar on residential  
rooftops appropriate  
for your community?



# Visioning: Scales & Contexts

**Every community is different!**

Is solar on commercial rooftops appropriate for your community?





# Visioning: Scales & Contexts

**Every community  
is different!**

Is solar on historic  
structures appropriate  
for your community?



# Visioning: Scales & Contexts

**Every community  
is different!**

Is solar on  
brownfields  
appropriate for your  
community?



# Visioning: Scales & Contexts

**Every community  
is different!**

Is solar on greenfields  
appropriate for your  
community?



# Visioning: Scales & Contexts

**Every community  
is different!**

Is solar on parking  
lots appropriate for  
your community?



# Visioning: Scales & Contexts

**Every community is different!**

Is building-integrated solar appropriate for your community?



# Planning for Solar Development

## Communitywide Comprehensive Plan

Neighborhood  
Plans

Corridor Plans

Special District  
Plans

Green  
Infrastructure  
Plans

Energy Plan

Climate Action  
Plan

# City of Huntsville Sustainability Goals

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- Become the sustainable energy leader in Southeast
- Make it easier for businesses to access sustainable energy
- Help residents get access to sustainable energy
- Improve community resiliency

# Technical Resources

## Resource

## Planning for Solar Energy

A guide for planners on determining and implementing local solar goals, objectives, policies, and actions

[www.planning.org](http://www.planning.org)





# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

Solar in  
Development  
Regulation

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# Zoning Standards

Section	Topics to Address
<b>Definitions</b>	Define technologies & terms
<b>Applicability</b>	Primary vs. accessory use
<b>Dimensional Standards</b>	<ul style="list-style-type: none"><li>• Height</li><li>• Size</li><li>• Setbacks</li><li>• Lot coverage</li></ul>
<b>Design Standards</b>	<ul style="list-style-type: none"><li>• Signage</li><li>• Disconnect</li><li>• Screening</li><li>• Fencing</li></ul>

# Zoning Standards: Small Solar

## Typical Requirements:

- Permitted as accessory use
- Minimize visibility if feasible
- Requirements:
  - District height
  - Lot coverage
  - Setback



# Zoning Standards: Large Solar

## Typical Requirements:

- Allowed for primary use in limited locations
- Requirements:
  - Height limits
  - Lot coverage
  - Setback
  - Fencing and Enclosure



# Zoning Standards: Historic

## Typical Requirements:

- Prevent permanent loss of “character defining” features
- Possible design requirements
  - Ground mounted
  - Flat roof with setback
  - Panels flush with roof
  - Blend color



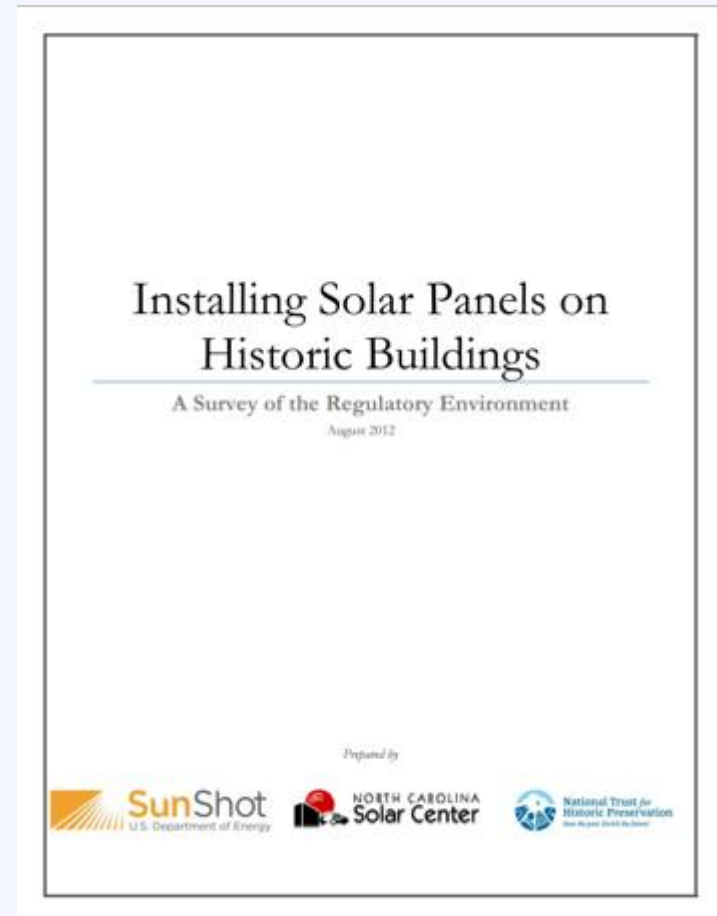
Solar installation on rear of building out of sight from public right of way  
Heritage Hill Historic District of Grand Rapids, Michigan  
(Source: Kimberly Kooles, NC Solar Center)

# Zoning Standards: Historic

## Resource

## North Carolina Clean Energy Technology Center

Provides sample design principles and example regulations incorporating historic preservation into sustainability and energy projects.

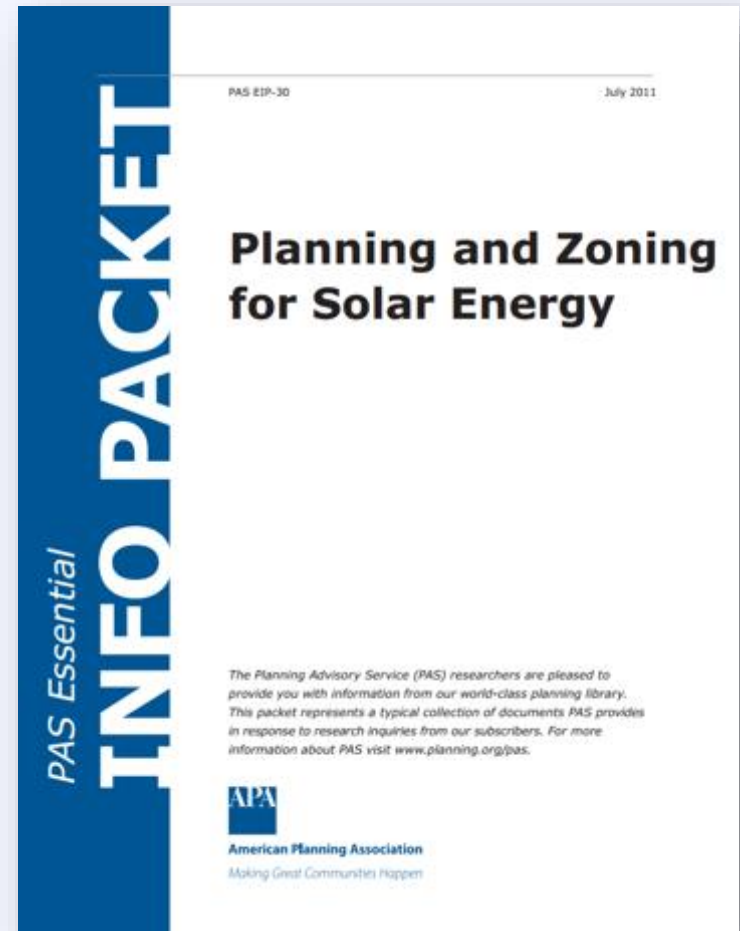


# Zoning Standards: Model Ordinances

Resource

American Planning Association

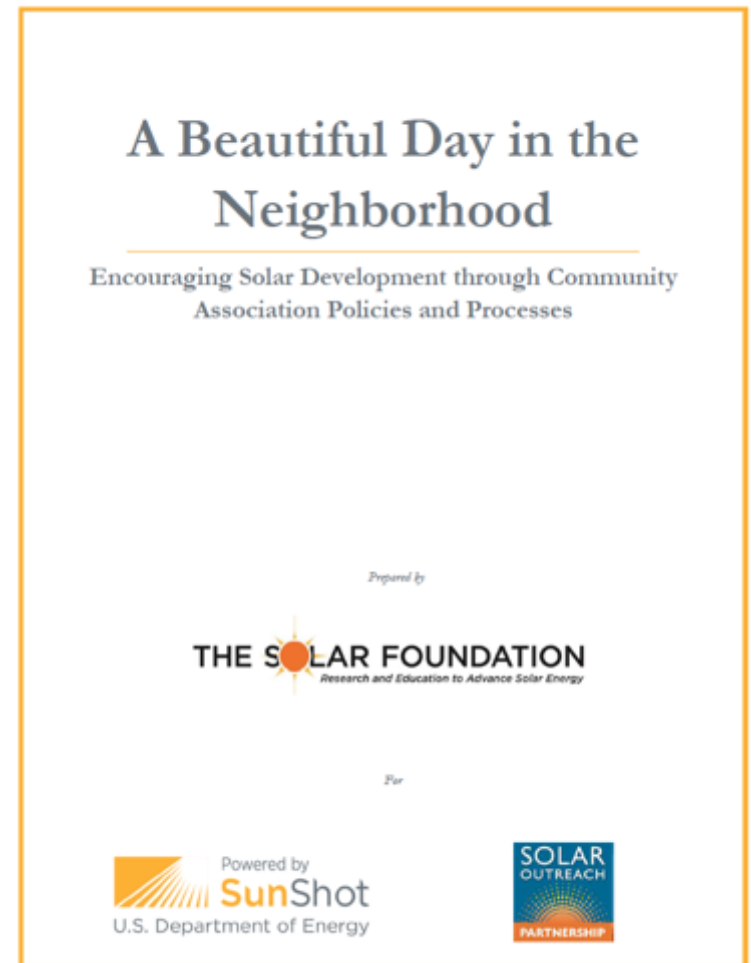
This Essential Info Packet provides example development regulations for solar.



# Private Rules on Residential Solar

## Resource The Solar Foundation

Guide for HOAs on solar access law and simple recommendations for reducing barriers to solar in association-governed communities.



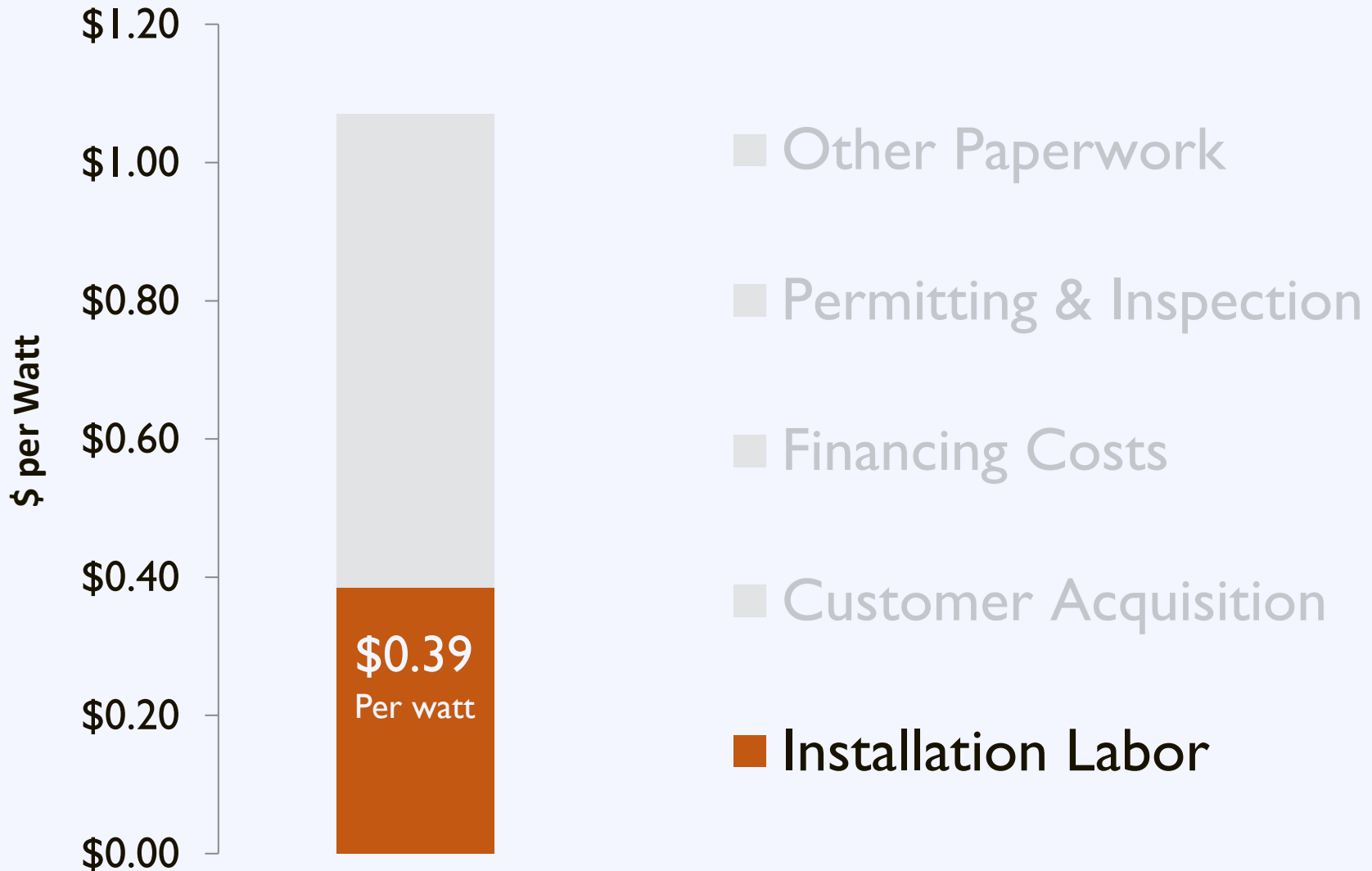


# Solar in HOAs: Best Practices

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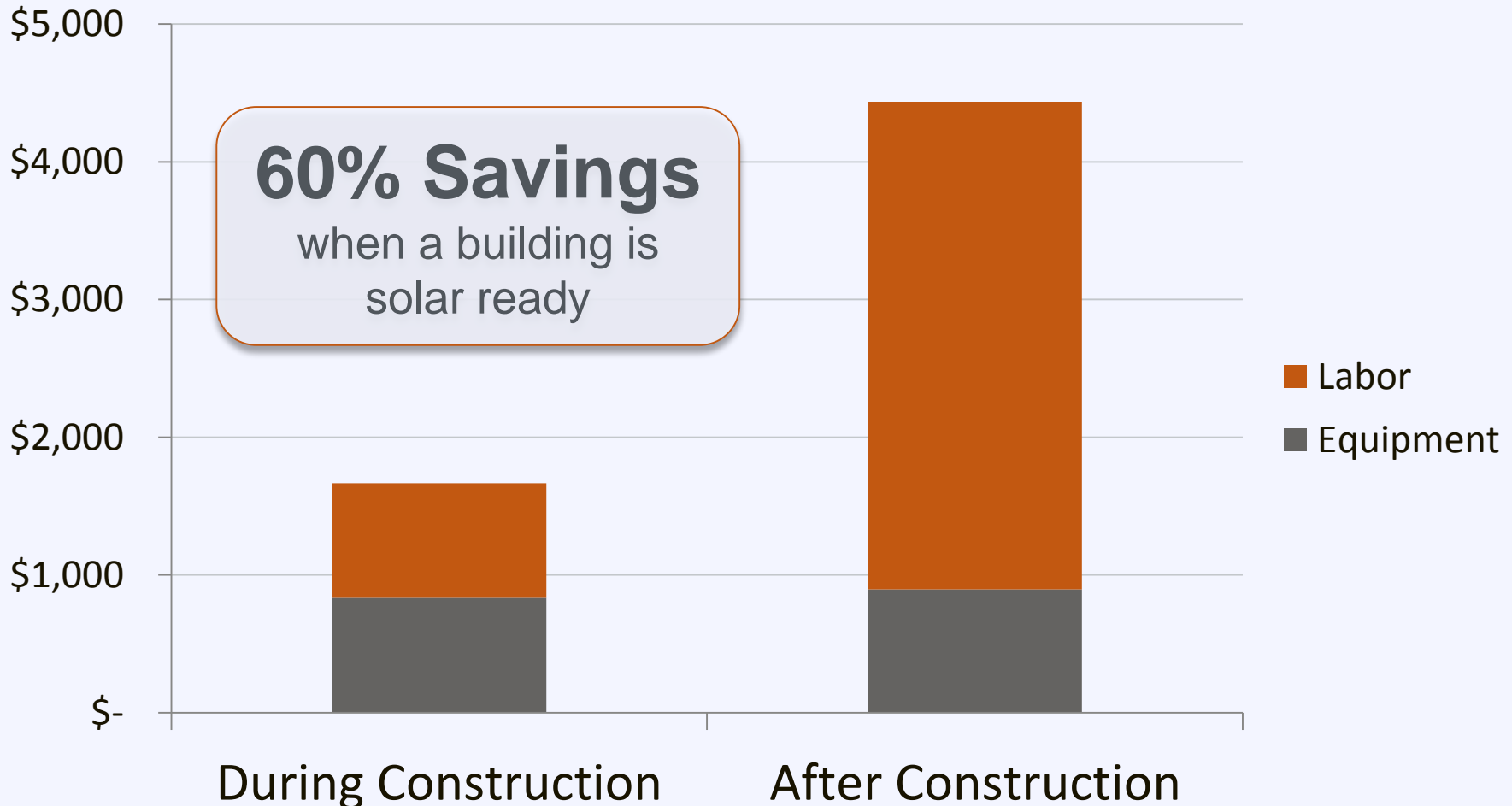
- ✓ Provide clear, unambiguous design guidelines
- ✓ Post rules and requirements online
- ✓ Provide a list of all required documents
- ✓ Waive design rules that significantly increase cost or decrease performance
- ✓ Allow exceptions from tree removal rules for solar

# Installation Soft Costs



# Update Building Code

## Solar Ready Construction



# Update Building Code

---

## Solar ready principles require builders to:

- ✓ Minimize rooftop equipment
- ✓ Plan for structure orientation to avoid shading
- ✓ Install a roof that will support the load of a solar array
- ✓ Record roof specifications on drawings
- ✓ Plan for wiring and inverter placement

# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

Solar in  
Development  
Regulation

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# Challenge: Inconsistency

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**18,000+** local jurisdictions  
with unique zoning and permitting requirements

# Challenge: Inconsistency

---

**5,000+** utilities

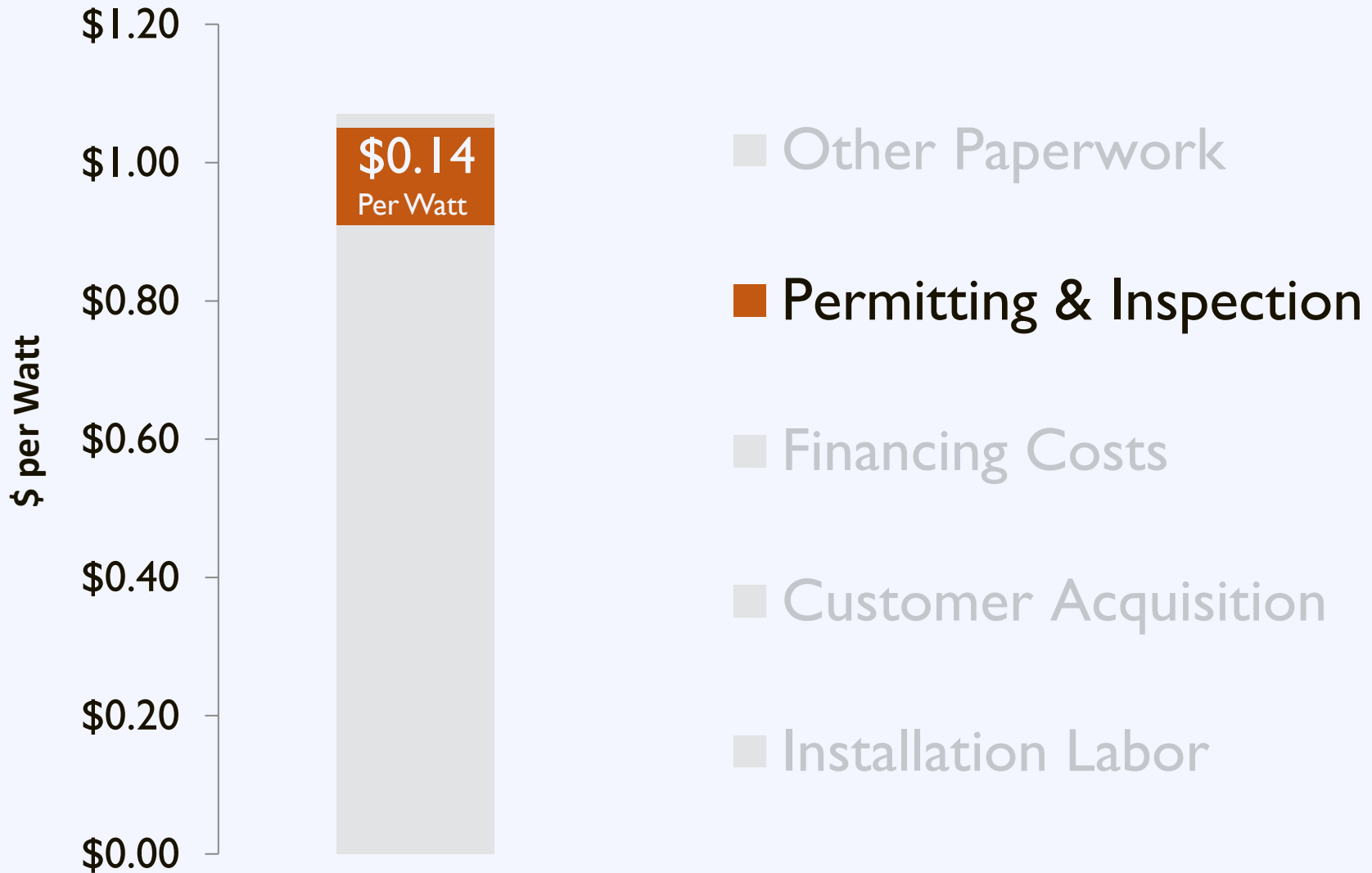
with unique interconnection requirements

# Consumer Challenges

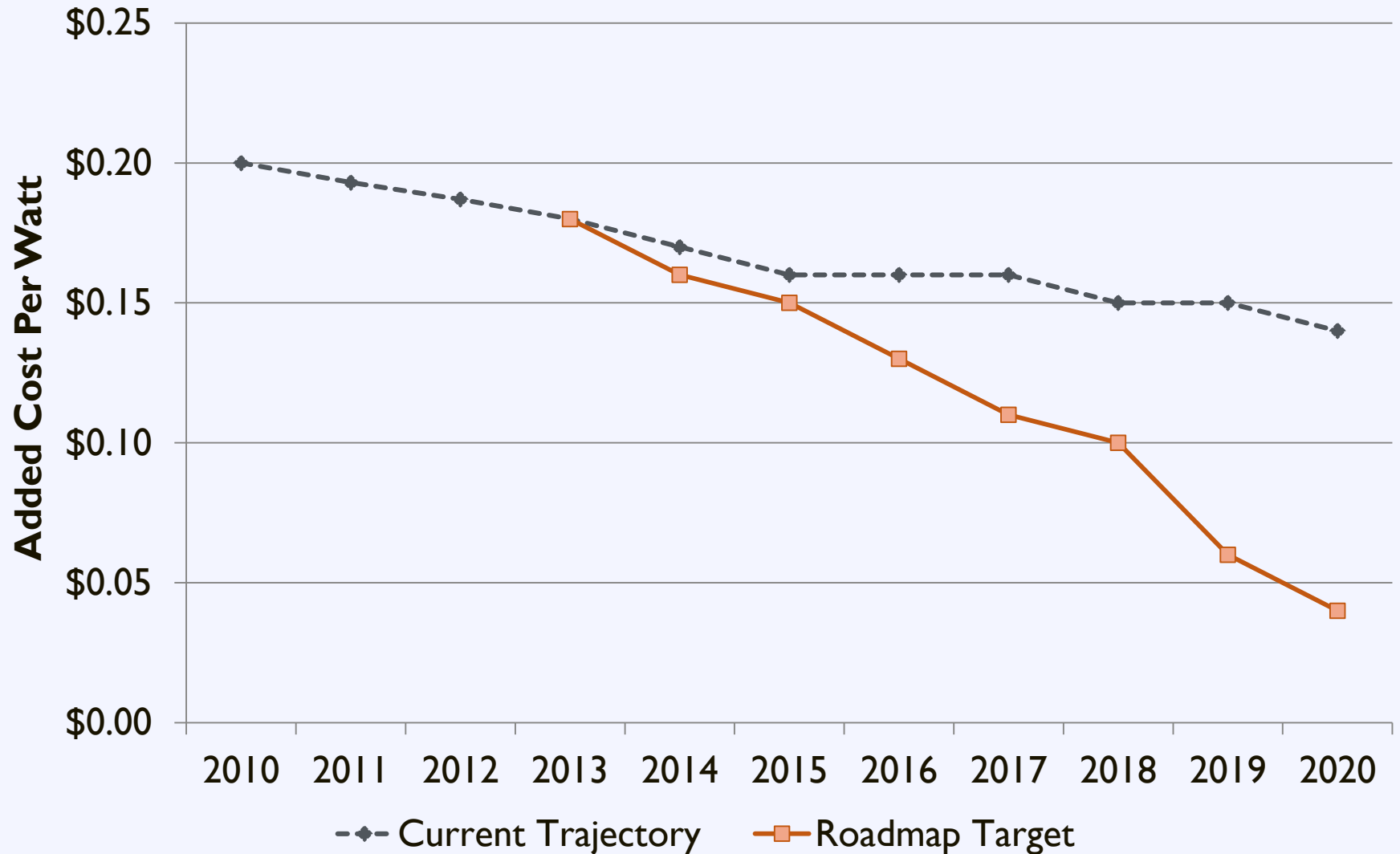




# Regulatory Barriers



# Planning & Permitting Roadmap



# Identifying Challenges

---

## Solar Developer Perspective:

- Requirements can be unclear
- Application review can take a long time
- Fees can be expensive and inconsistent
- Inspections can require them to have a staffer available waiting for an inspector
- Inspectors are sometimes unfamiliar with solar

**Added together, these cost a lot of time and money!**

# Identifying Challenges

---

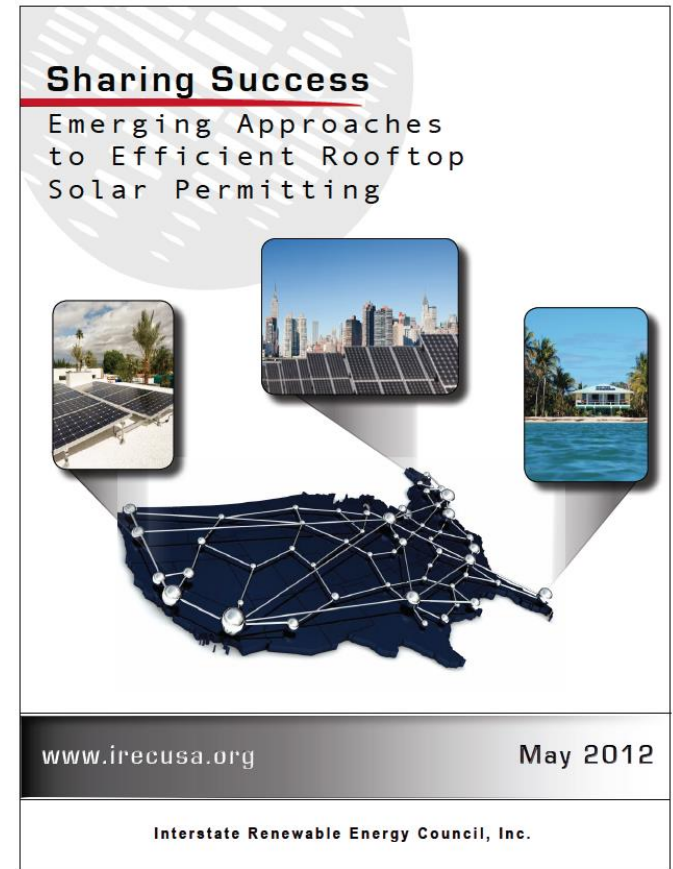
## Local Government Perspective:

- Resource-constraints and many other priorities make focusing on solar difficult
- Inexperienced installers submit incomplete applications
- Installations do not match design drawings

**Must balance government needs with encouraging solar energy!**

# Implementing Improvements

- Aim to **benefit both** local governments and solar installers when changing permitting processes.



# Solar Permitting Best Practices

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- ✓ Post Requirements Online
- ✓ Enable Online Permit Processing
- ✓ Ensure a Fast Turn Around Time
- ✓ Implement an Expedited Permit Process

# Expedited Permitting Process

## Resource

## Solar America Board for Codes & Standards

- Simplifies requirements for PV applications
- Facilitates efficient review of content
- Minimize need for detailed studies and unnecessary delays

**Solar America Board for Codes and Standards**  
Collaborate • Contribute • Transform

ABOUT US | CODES & STANDARDS | CURRENT ISSUES

### Codes & Standards

The Solar America Board for Codes and Standards (Solar ABCs) collaborates and enhances the practice of developing, implementing, and disseminating solar codes and standards. The Solar ABCs provides formal coordination in the planning and revision of separate, though interrelated, solar codes and standards. We also provide access for stakeholders to participate with members of standards making bodies through working groups and research activities to set national priorities on technical issues. The Solar ABCs is a centralized repository for collection and dissemination of documents, regulations, and technical materials related to solar codes and standards.

The Solar ABCs creates a centralized home to facilitate the PV market transformation.

- Creating a forum that fosters generating consensus "best practices" materials
- Answering code-related questions (technical or statutory in nature)
- Providing feedback on important related issues to DOE and government agencies

Learn more about solar codes and standards development:

The below organizations all publish codes and standards for PV products and each organization has its own process to develop and publish standards.

- International Code Council
- International Electrotechnical Commission
- IEEE
- Underwriters Laboratories

### I-I. Example Design Criteria:

- Size < 10-15 kW
- Code compliant
- Weight < 5 lb / sqft
- 4 strings or less

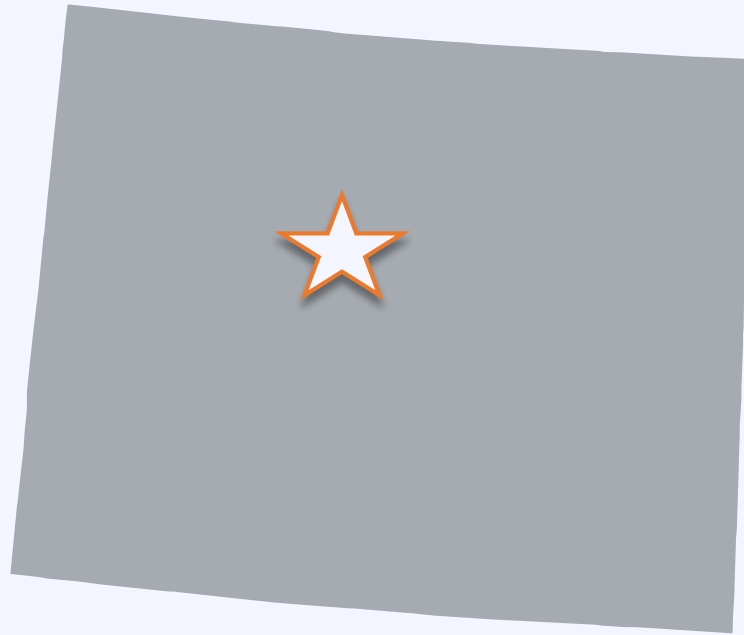
# Solar Permitting Best Practices

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- ✓ Collect Reasonable Permitting Fees
- ✓ No Community-Specific Licenses
- ✓ Narrow Inspection Appointment Windows
- ✓ Eliminate Excessive Inspections
- ✓ Train Permitting Staff in Solar



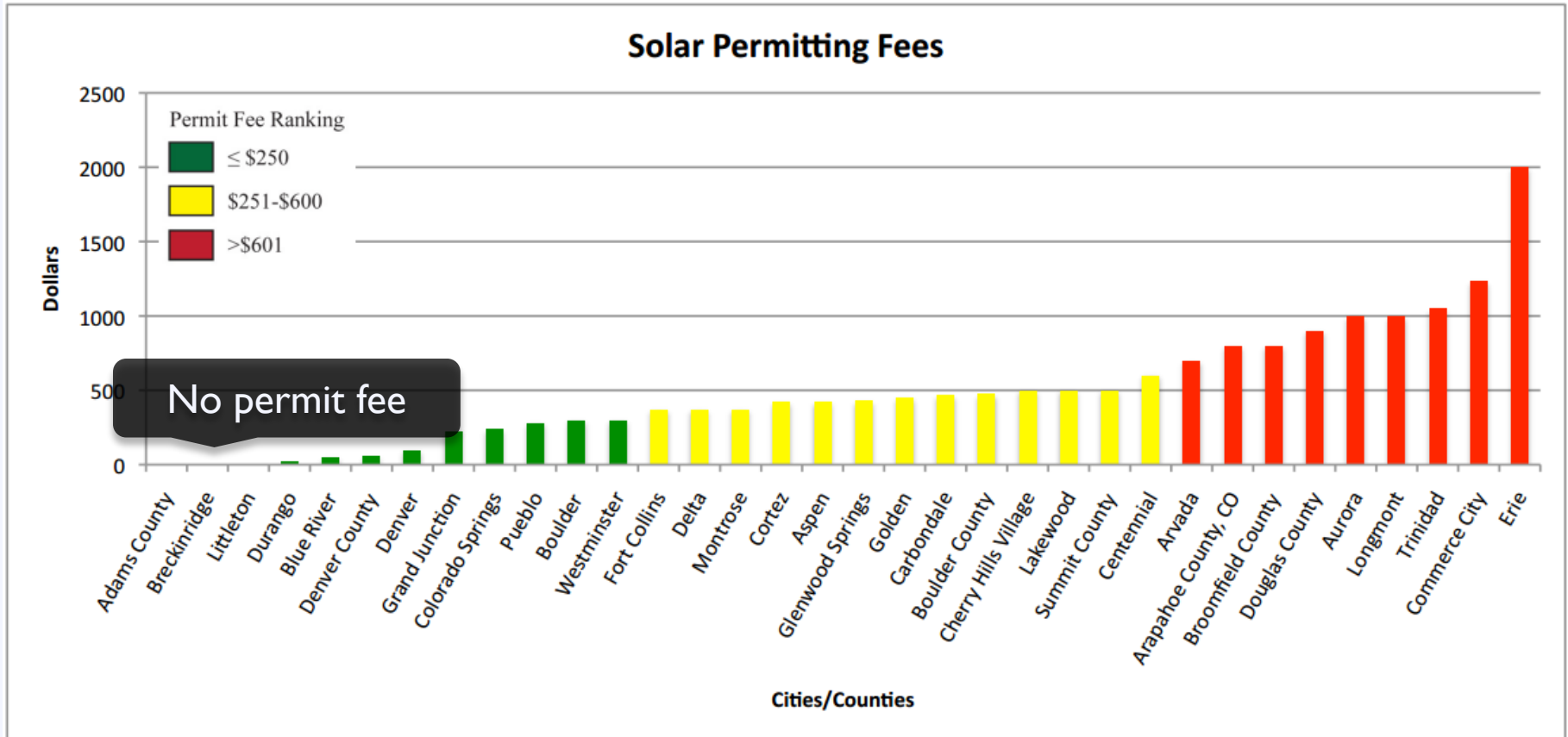
# Expedited Permitting: Case Study



## Variability in Colorado permitting processes

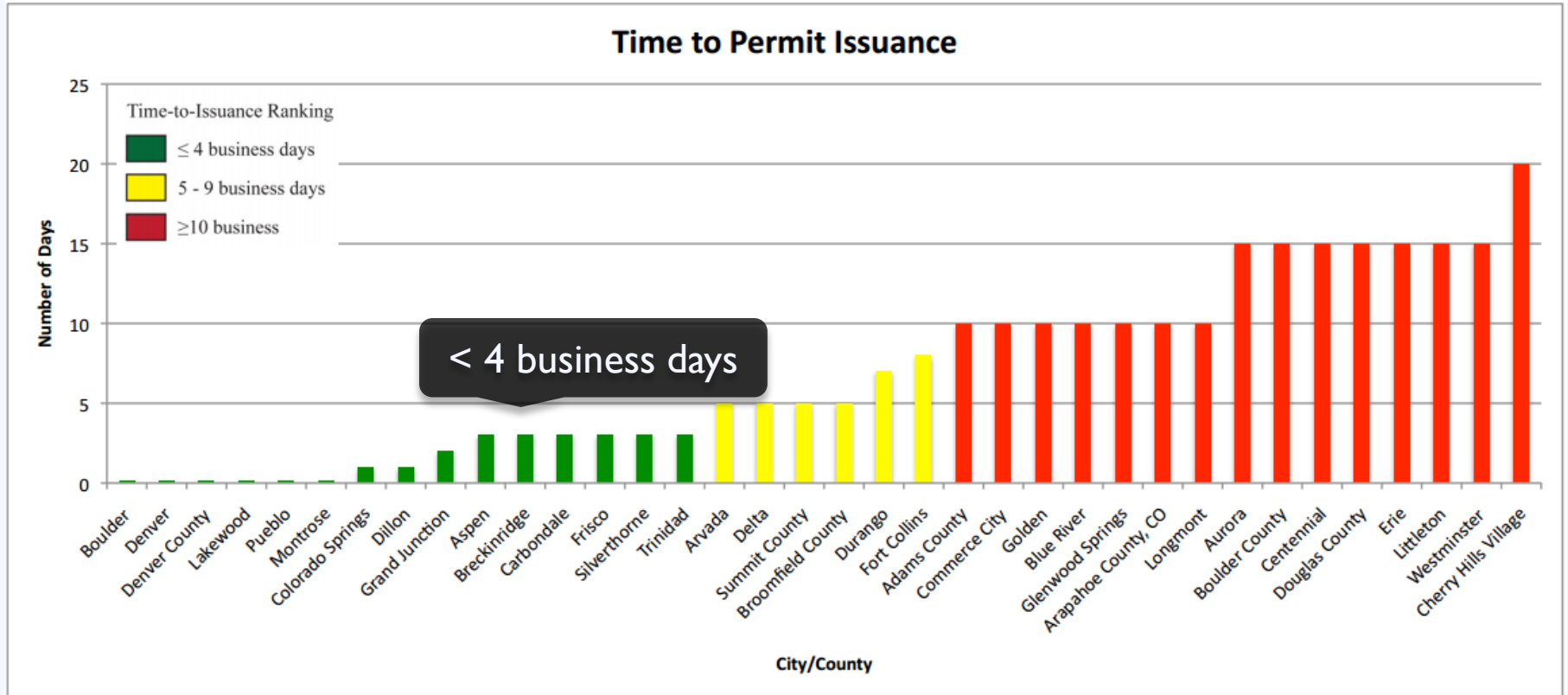
# Expedited Permitting: Case Study

Breckenridge charges no fees to file for a solar permit



# Expedited Permitting: Case Study

## Breckenridge offers a short turn around time for solar permits



# Permitting: Best Practices

Resource

Interstate Renewable Energy Council

Outlines leading best practices in residential solar permitting and provides examples of implementation.

## Simplifying the Solar Permitting Process Residential Solar Permitting Best Practices Explained

To aid communities in designing effective and efficient solar permitting processes, the Interstate Renewable Energy Council, Inc. (IREC) and The Vote Solar Initiative have identified nine [Residential Solar Permitting Best Practices](#). This document provides additional context for these Best Practices and relevant resources to help communities implement them. For more detail on the examples of where the Best Practices listed below have been implemented as well as additional resources see [Sharing Success: Emerging Approaches to Efficient Rooftop Solar Permitting](#).

### 1. Post Requirements Online

**What does this mean?** The municipality should have a website that offers a one-stop location for residents, businesses and installers to get all necessary information on obtaining a solar permit in that municipality or region. In particular, the website should include a clear description of the requirements and process for getting a solar permit, including any necessary forms, and information on fees and inspections. The website could also contain checklists for the application and inspection requirements for solar.

#### Who is already doing it?

Solar One Stop (Pima County and City of Tucson, Arizona), [solaronestopaz.org](http://solaronestopaz.org)

San Jose, CA, [www.sanjoseca.gov/index.aspx?nid=1505](http://www.sanjoseca.gov/index.aspx?nid=1505)

Berkeley, CA, [www.cityofberkeley.info/solarpermitguide](http://www.cityofberkeley.info/solarpermitguide)

**Why do it?** Making these resources easily accessible to solar installers can reduce the number of questions that municipal staff have to answer and can improve the efficiency of the permitting process for all involved. In addition, it can help to increase the quality of applications submitted, which in turn decreases the time required for review. It also decreases the frustrating back-and-forth that installers and municipal staff may otherwise experience. Providing these resources can be particularly helpful for new installers or those that are new to that specific municipality. If a municipality has unique or unusual requirements, or has recently modified their process or requirements, the website is a good way for the municipality to identify these differences clearly to installers and residents.

#### Additional Resources

IREC Solar Permitting Checklists and Guidance Documents, [www.irecausa.org/wp-content/uploads/permitting-handout6-1.pdf](http://www.irecausa.org/wp-content/uploads/permitting-handout6-1.pdf)

IREC Inspection Checklist (coming soon)



# Agenda

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- 11:20 – 11:50 Federal, State, and Utility Policy Drivers
- 11:50 – 12:15 *Break and Lunch*
- 12:15 – 12:45 Planning for Solar: Getting Your Community Solar Ready
- 12:45 – 1:20 Solar Market Development Tools**
- 1:20 – 1:30 *Break*
- 1:30 – 2:15 Local Speakers
- 2:15 – 3:00 Developing a Solar Policy Implementation Plan
- 3:00 – 3:30 Networking Opportunity

# Effective Local Solar Policy

## Local Solar Policy

Planning  
Solar

Understanding solar financing  
Expanding financing options  
Addressing customer acquisition

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# The Solar Equation

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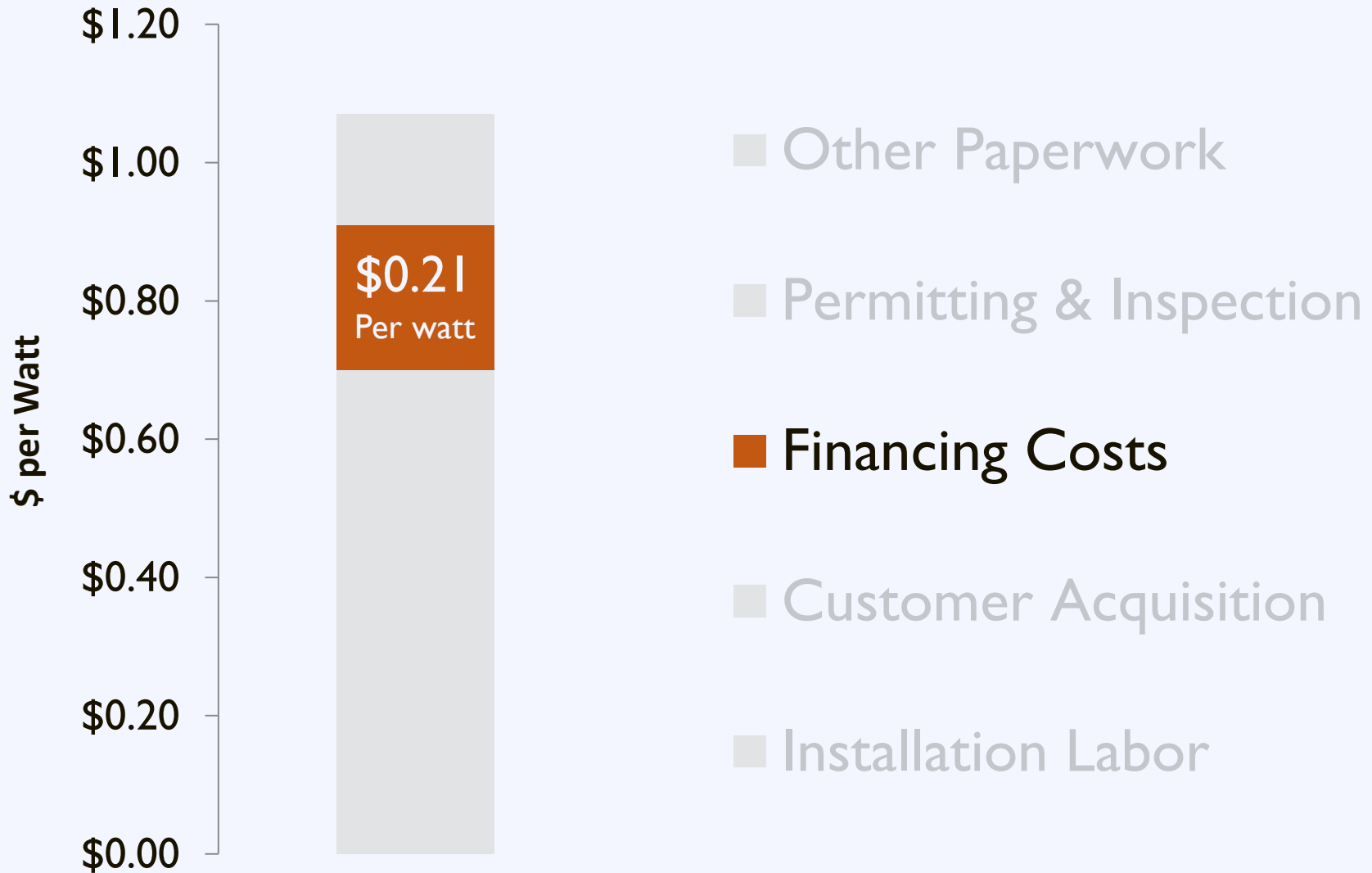
## Cost

- + Installed Cost
- + Maintenance
- Direct Incentive

## Benefit

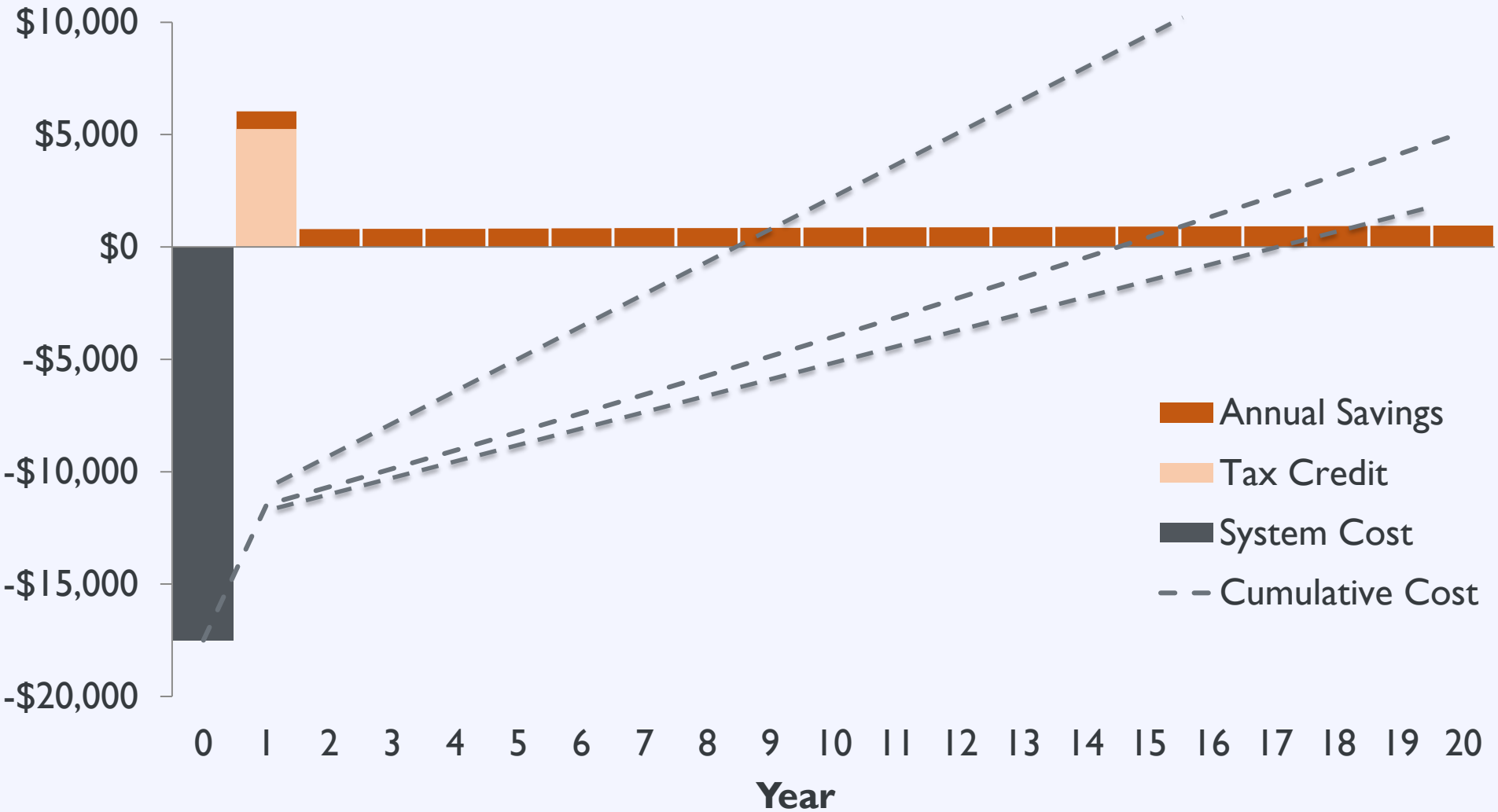
- + Avoided Energy Cost
- + Excess Generation
- + Performance Incentive

# Financing Costs





# The Solar Finance Problem



# Solar Financing Options

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Third Party  
Ownership

Traditional  
Lending

Utility-  
Owned Solar

# Solar Financing Options

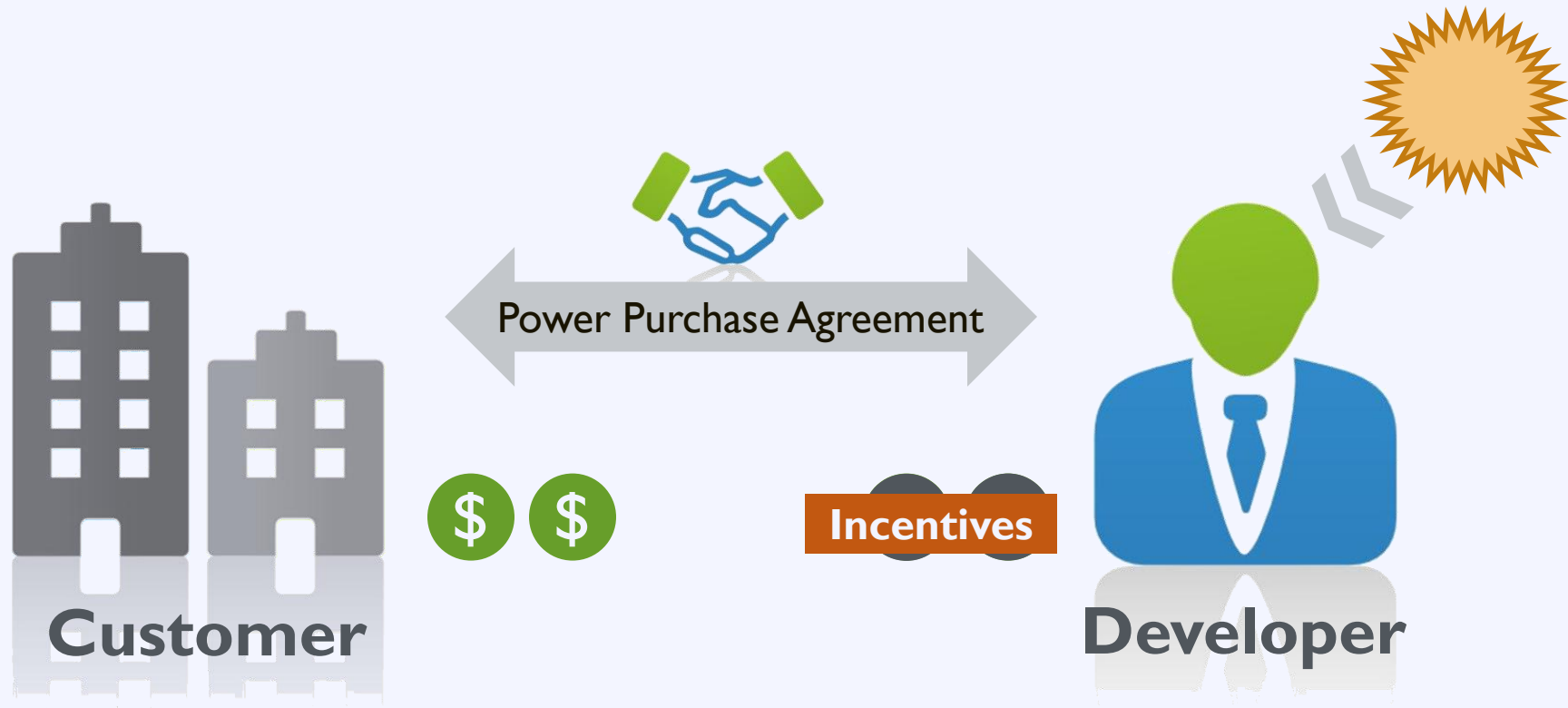
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Third Party  
Ownership

Traditional  
Lending

Utility-  
Owned Solar

# Third Party Ownership



# Third Party Ownership

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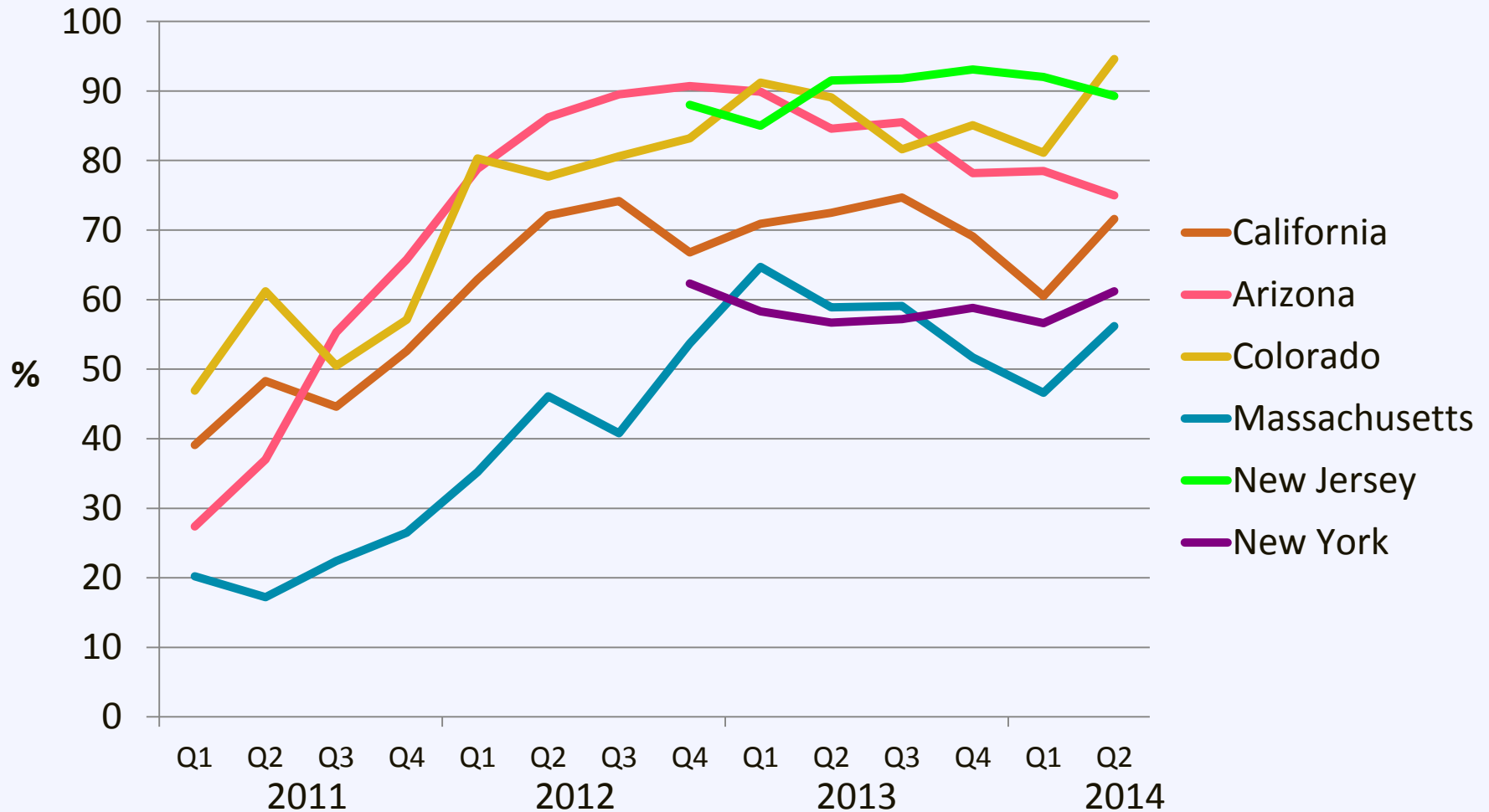
## Benefits

- No upfront cost
- No O&M costs
- Low risk
- Predictable payments

## Drawbacks

- Investor needs higher ROI
- PPAs not available in every state

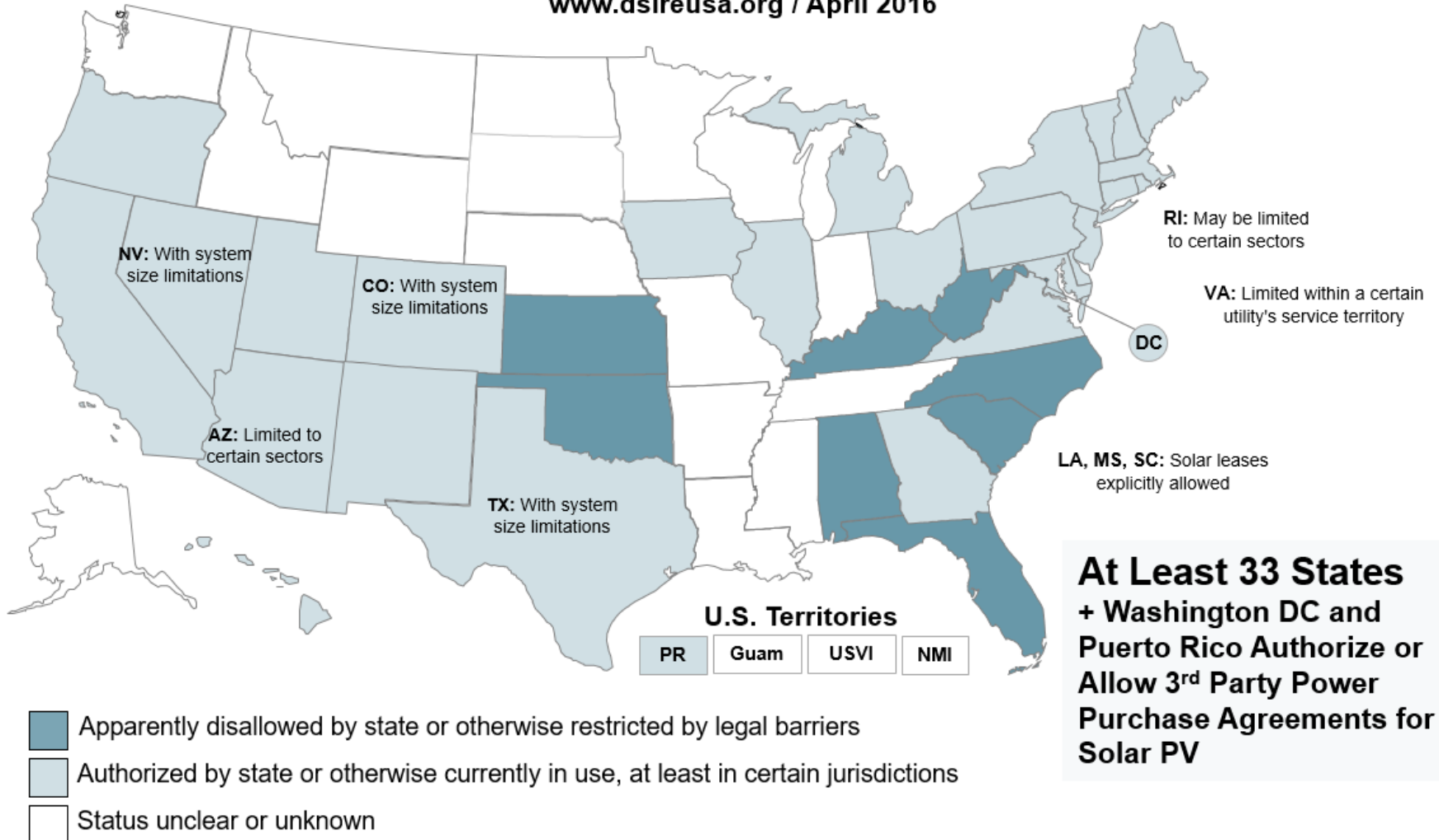
# Third Party Ownership



# Third Party Ownership: State Policy

Third Party Ownership is not always available

www.dsireusa.org / April 2016



# Solar Financing Options

---

Third Party  
Ownership

Traditional  
Lending

Utility-  
Owned Solar



# Engage Local Lenders

---

Fewer than **5%**

*of the*

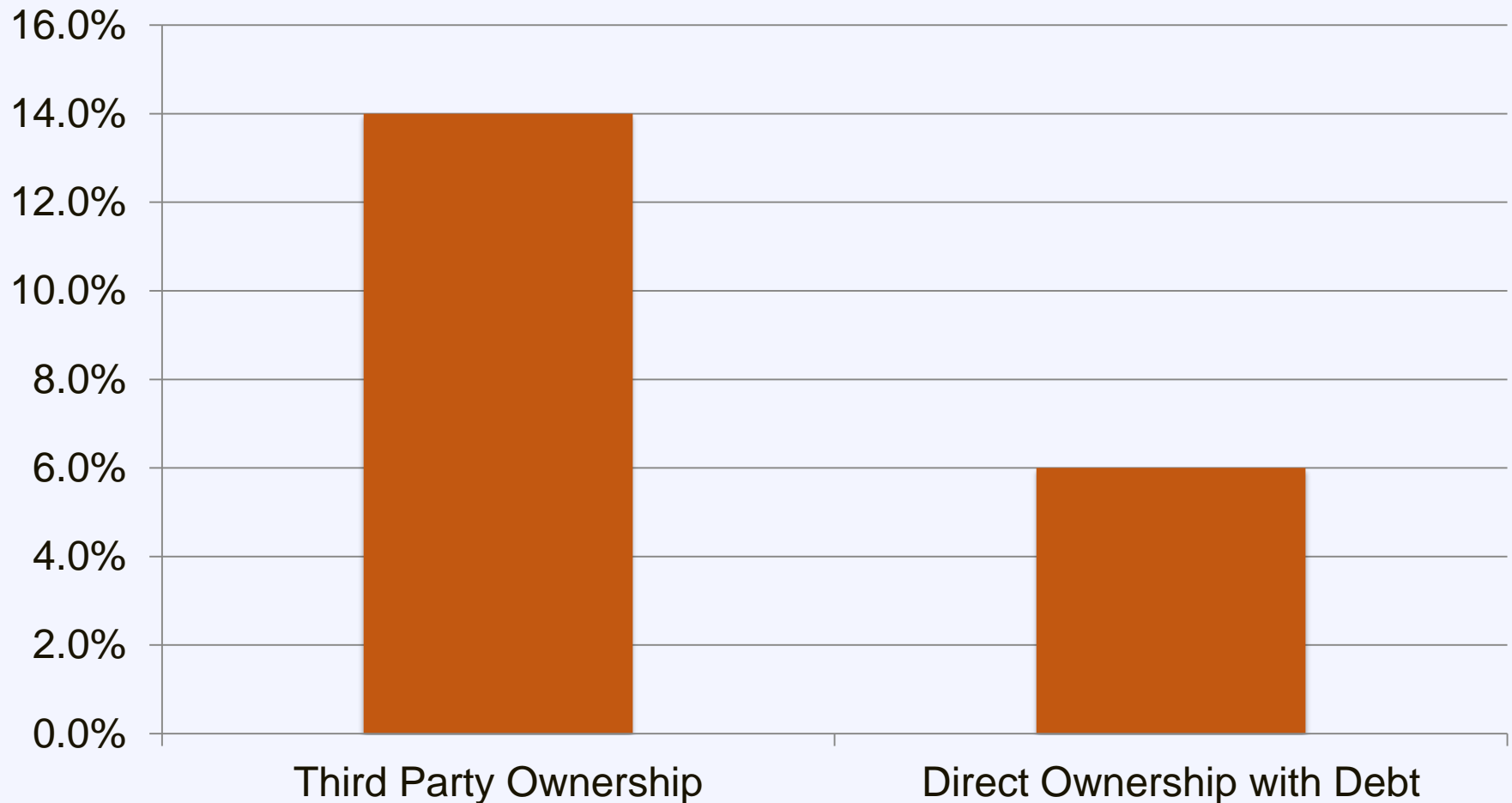
**6,500 banks** in the US

*are*

**actively financing solar PV projects**

# Third Party Ownership: Cost

## Weighted Average Cost of Capital



# Financing Options

- Secured loan
  - Admirals Bank: 4.95% - 9.95%
- Unsecured loan
  - Admirals Bank: 9.99% - 11.99%
- Federal loan
  - HUD PowerSavers: 7.98%
- RUS loans



# Municipal – Lender Partnership

## Milwaukee SHINES

- Partnership with Summit Credit Union
- 4.5% (5-year) and 5.25% (15-year) options

## Austin Energy Power Saver Loans

- Partnership with Velocity Credit Union
- Market-variable rate

Municipal partnerships can beat existing options

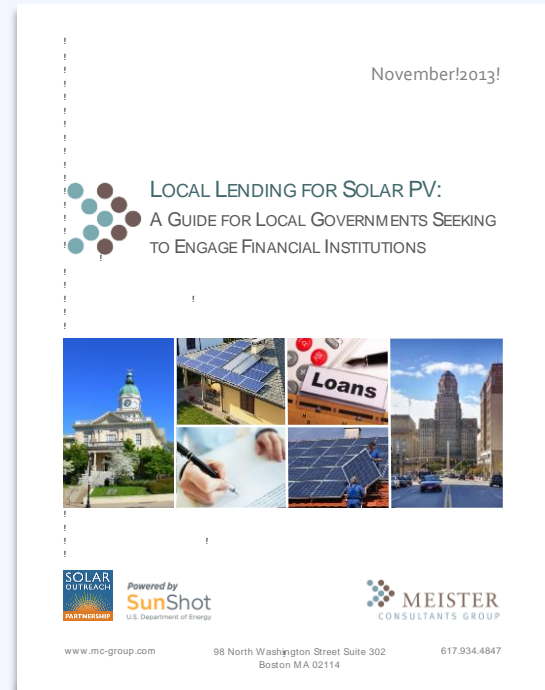
*Opportunities to improve lending options by offering  
loan loss reserves or credit enhancements*

# Engage Local Lenders: Resources

## Resource Local Lending for Solar PV

A guide for local governments seeking to engage financial institutions

[www.solaroutreach.org](http://www.solaroutreach.org)



# Solar Financing Options

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Third Party  
Ownership

Traditional  
Lending

Utility-  
Owned Solar

# Utility-Enabled Solar

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## Utility Options for Distributed Solar

- Centrally owned solar
- Utility-owned rooftop solar
- Customer-owned with On-Bill Financing
- Community Solar

# Utility On-Bill Financing

## Utility pays for customer-owned rooftop system

1. Customer repays cost of system through added charge on electric bill
2. Proven Concept for Electric Coops for energy efficiency programs

## Examples:

- Roanoke Electric Coop  
(North Carolina)
- How\$martKY  
(coalition of five Kentucky Cooperatives)





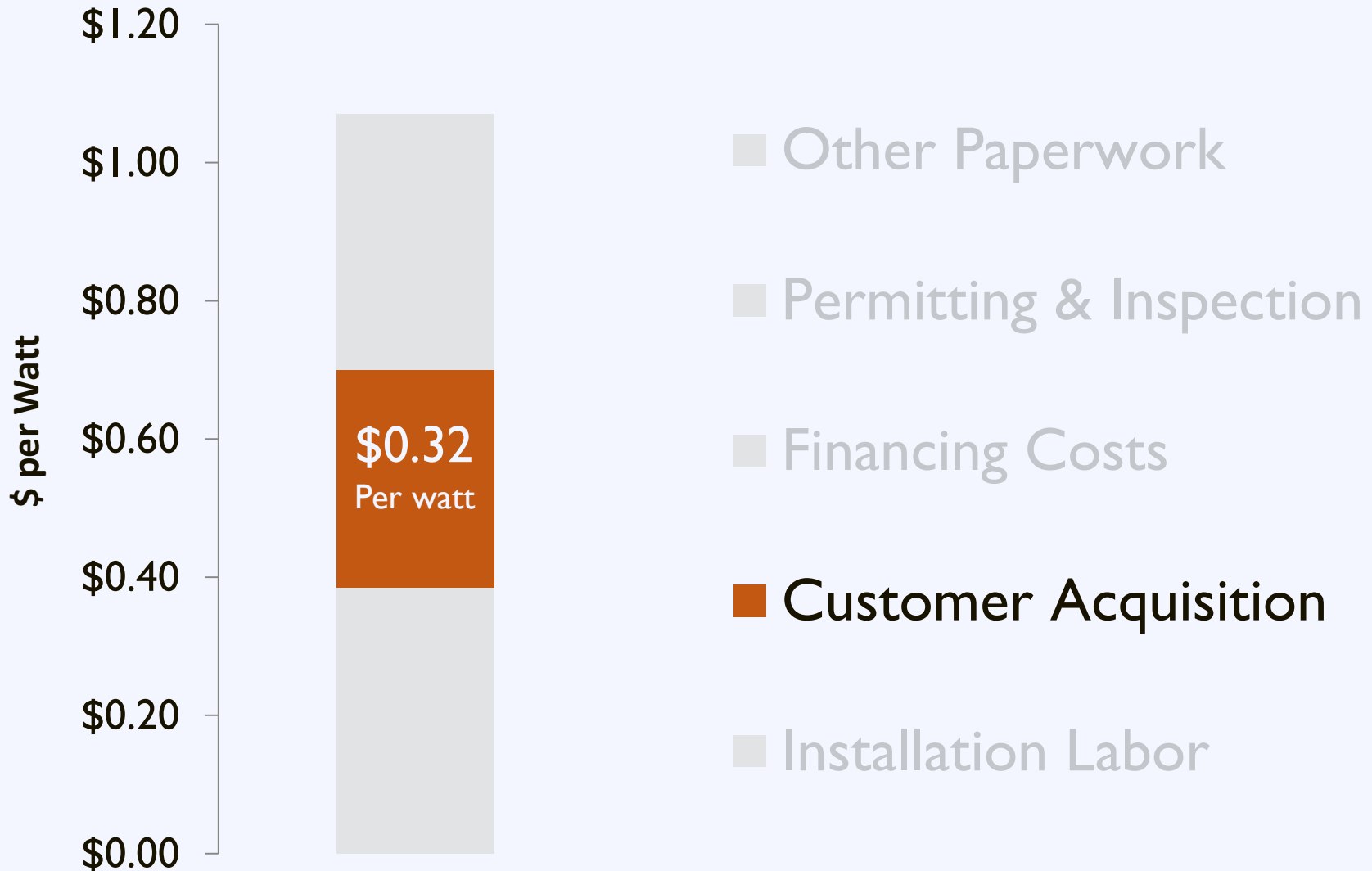
# Utility-Run Community Solar

---

## Utility lends money to solar developer

1. Developer constructs large system and claims tax credit
2. Utility allows customers to purchase portion of system
3. Utility credits customer bills for the solar they own
4. Upfront cost repaid by customer purchases

# Customer Acquisition



# Customer Acquisition

---

**5 % of homeowners** that request a quote choose to install solar.

# Customer Acquisition

## Barriers

High upfront cost

Complexity

Customer inertia



# The Solarize Program

Group purchasing for residential solar PV



# The Solarize Program

---

## Barriers

High upfront cost →

Complexity →

Customer inertia →

## Solutions

Group purchase

Vetted offer

Limited-time offer

# Solarize: Partnership

**Program  
Sponsor**

Community ties  
Technical knowledge

**Solar  
Contractor**

Solar installations  
Volume discounts

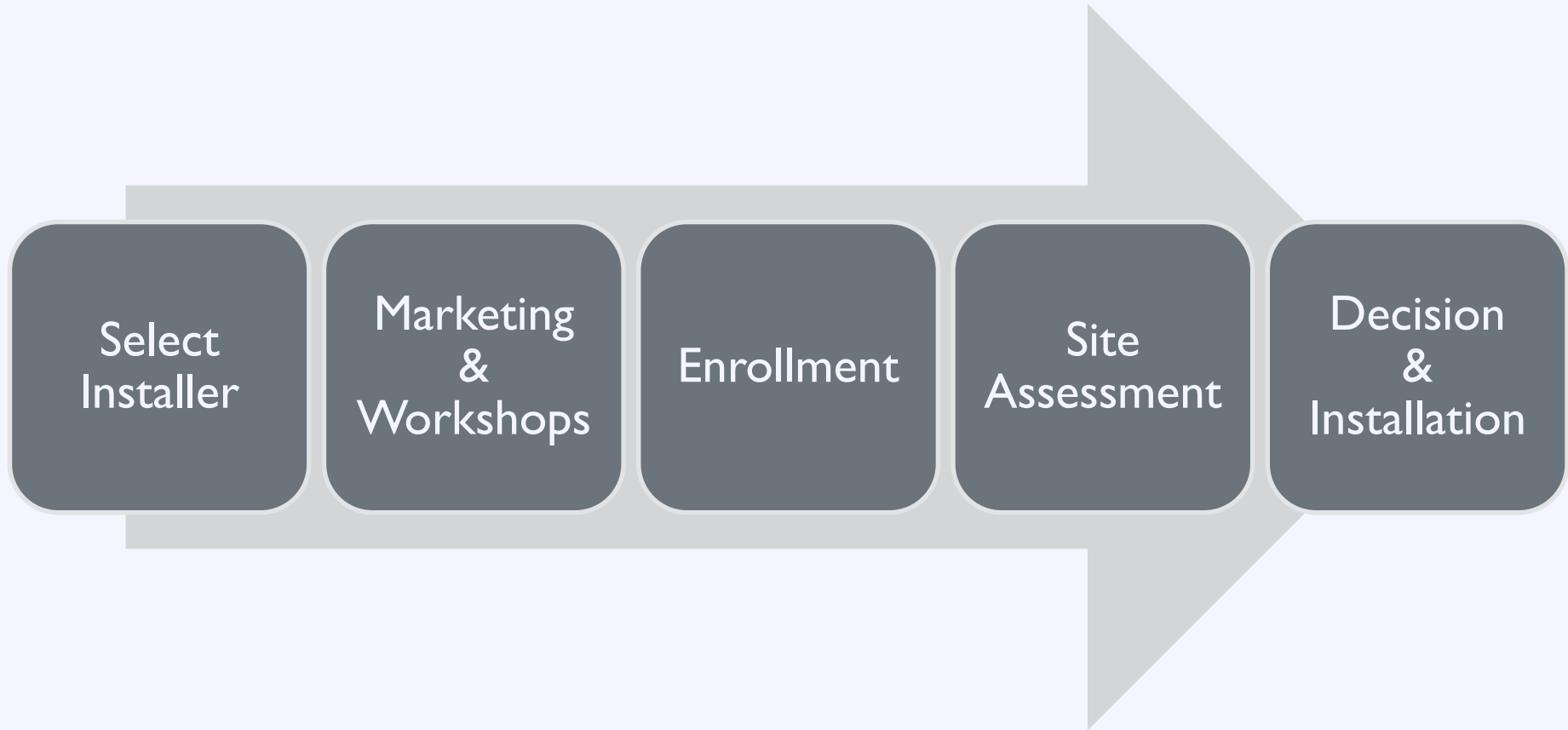
**Citizen  
Volunteers**

Campaign support  
Neighborhood outreach

**Community  
Residents**

Program participation  
Word of mouth

# Solarize: Process





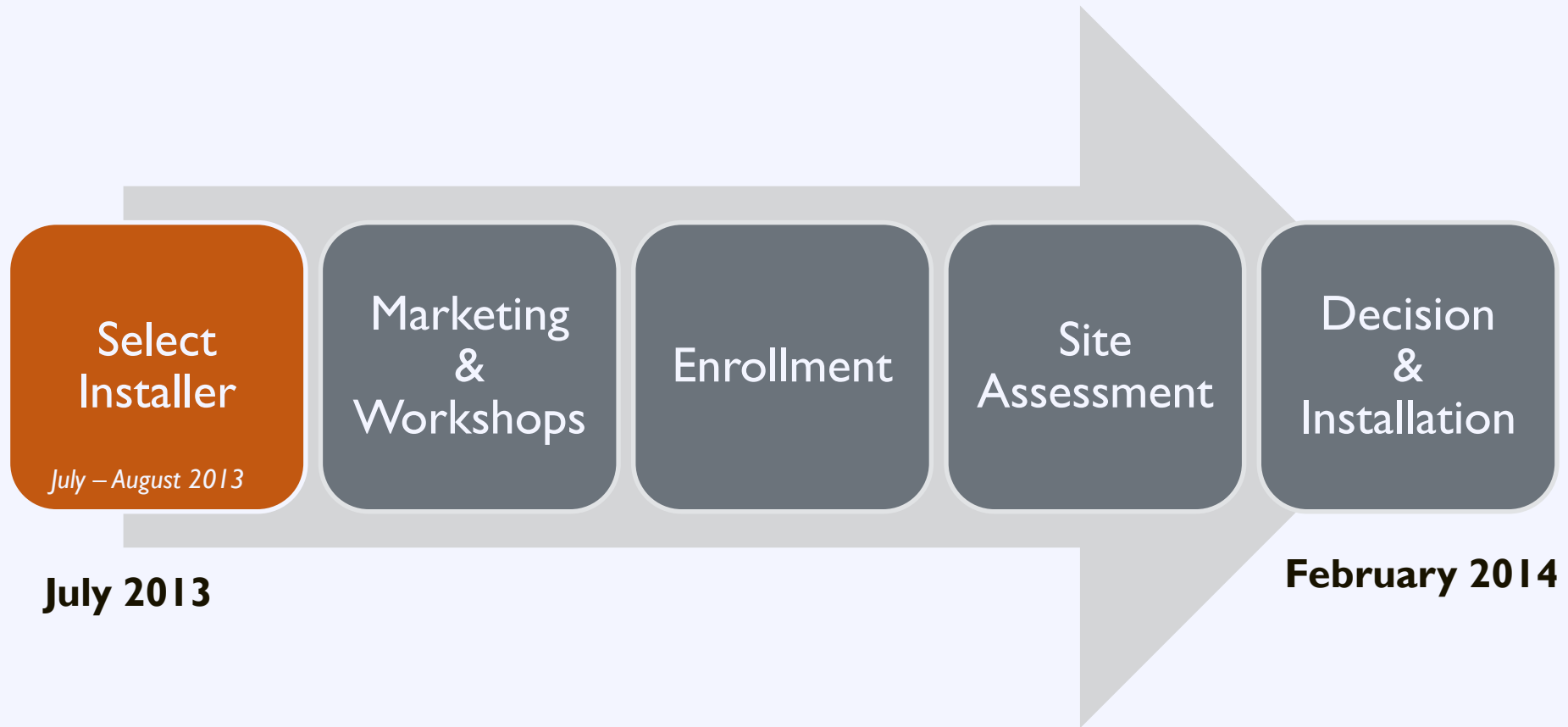
# Solarize Plano: Case Study



**Plano, Texas**

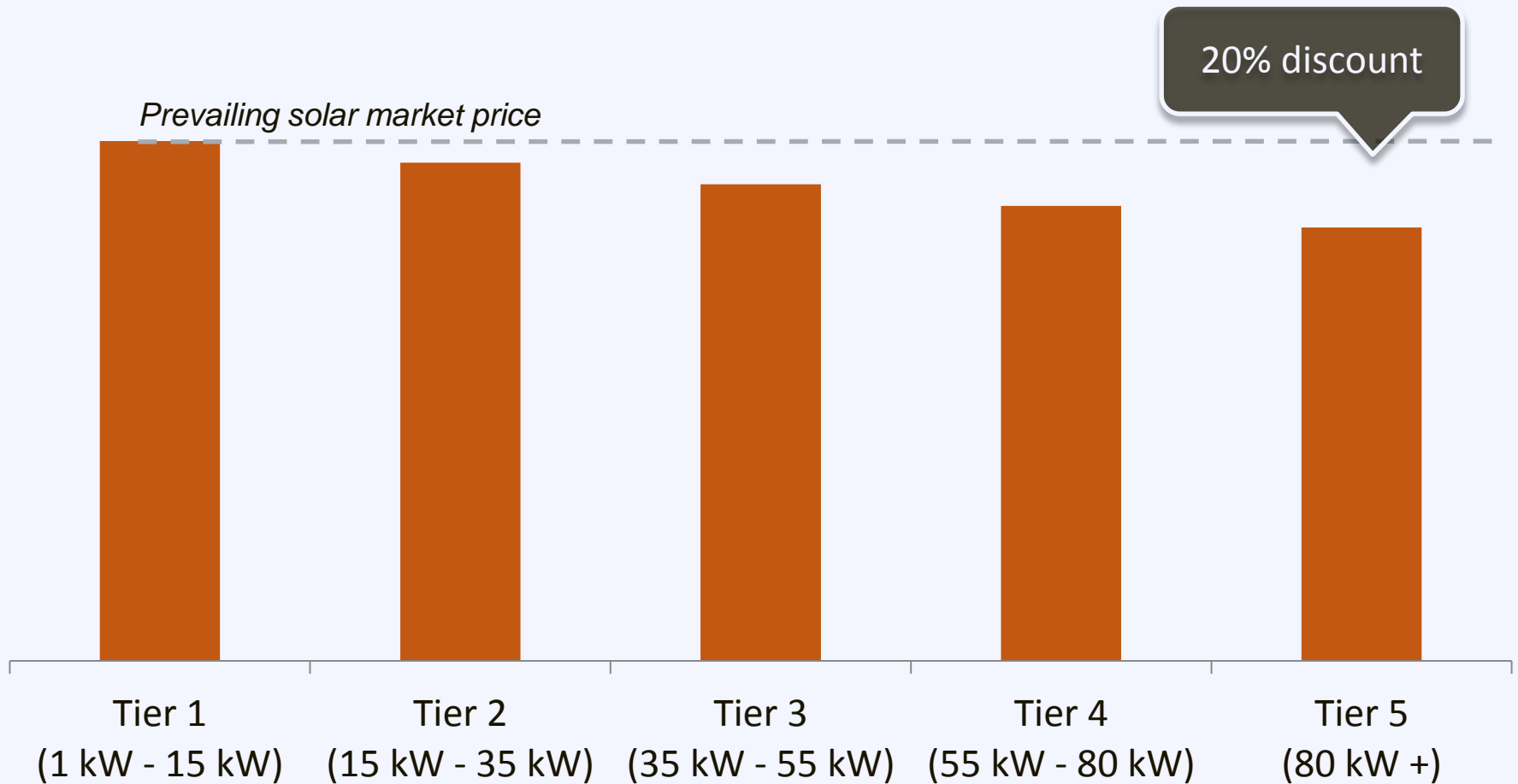
**Population: 272,000**

# Solarize Plano: Case Study

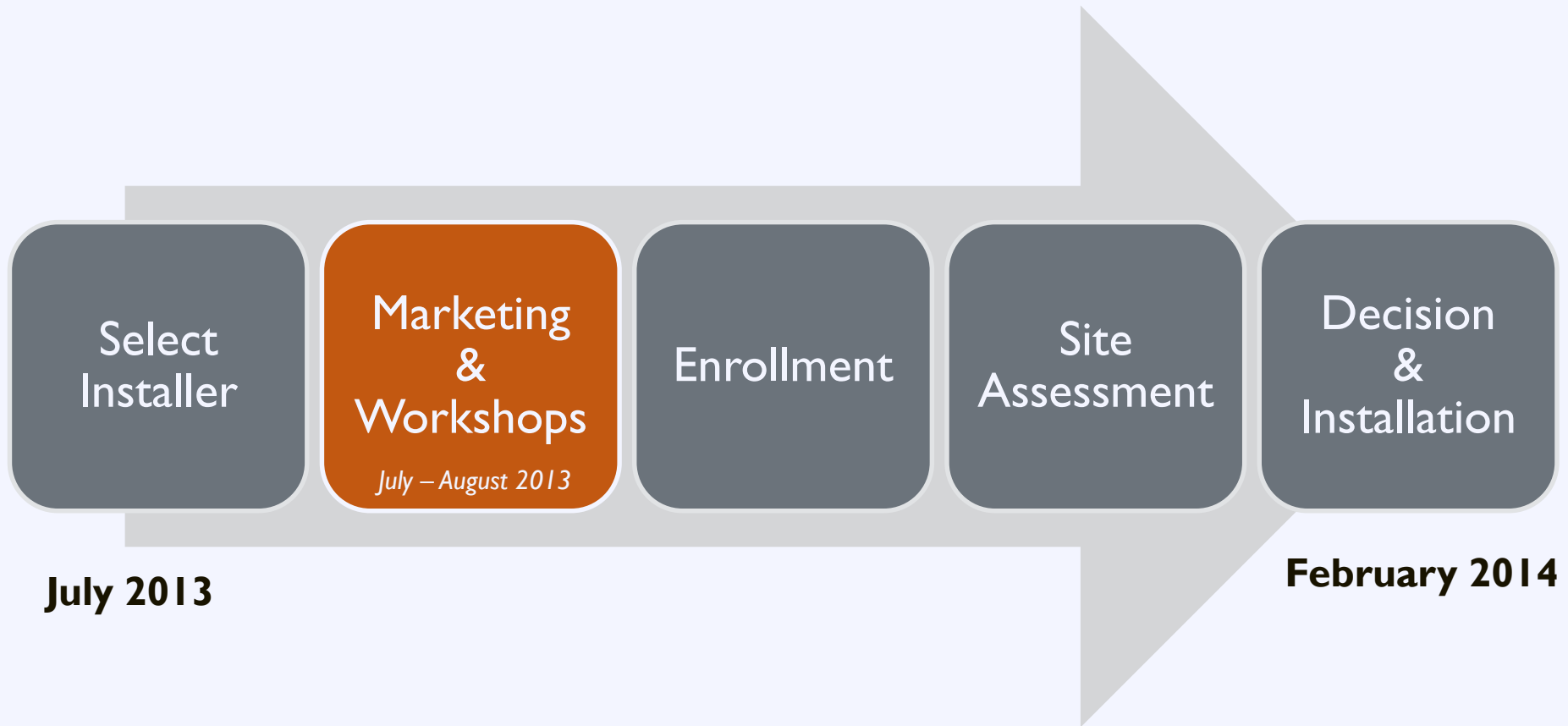


# Solarize Plano: Case Study

## Pricing Tiers



# Solarize Plano: Case Study



**July 2013**

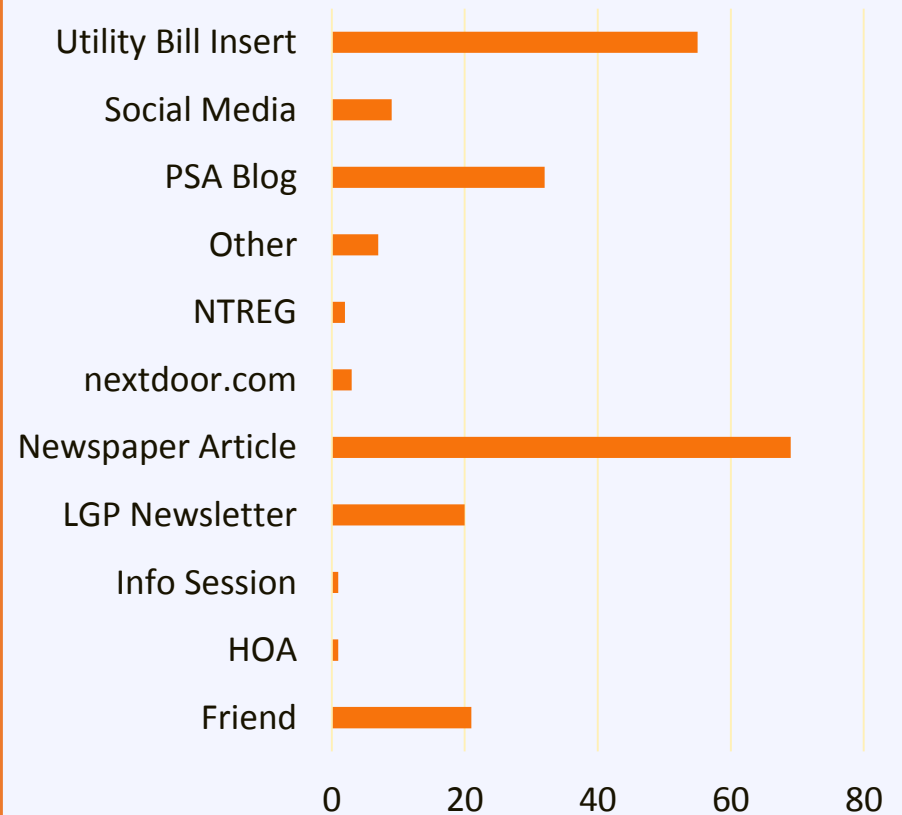
**February 2014**

# Solarize Plano: Case Study

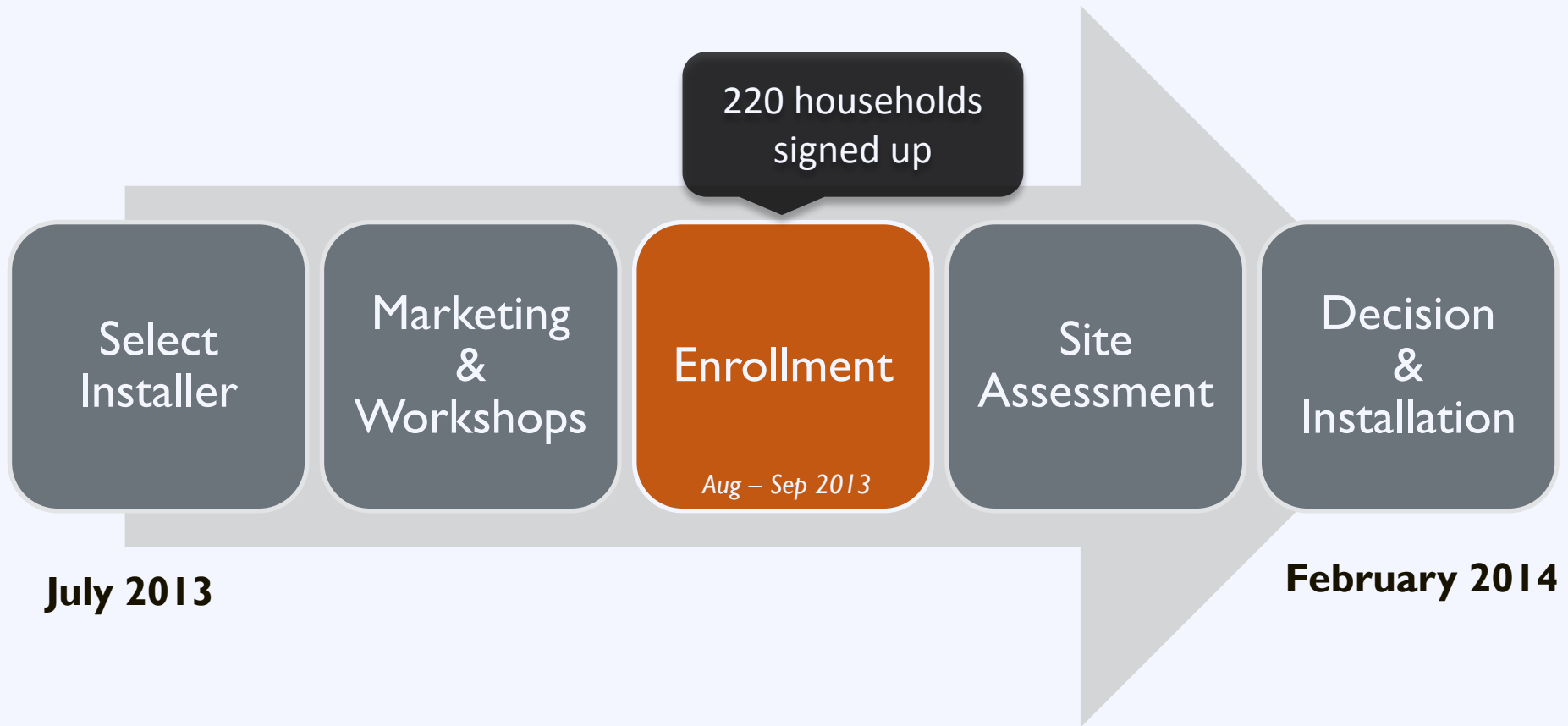
## Marketing Strategy:

- Used Google for online communications
- Online Solar 101 presentations and videos
- Local newspaper and media
- Utility bill insert

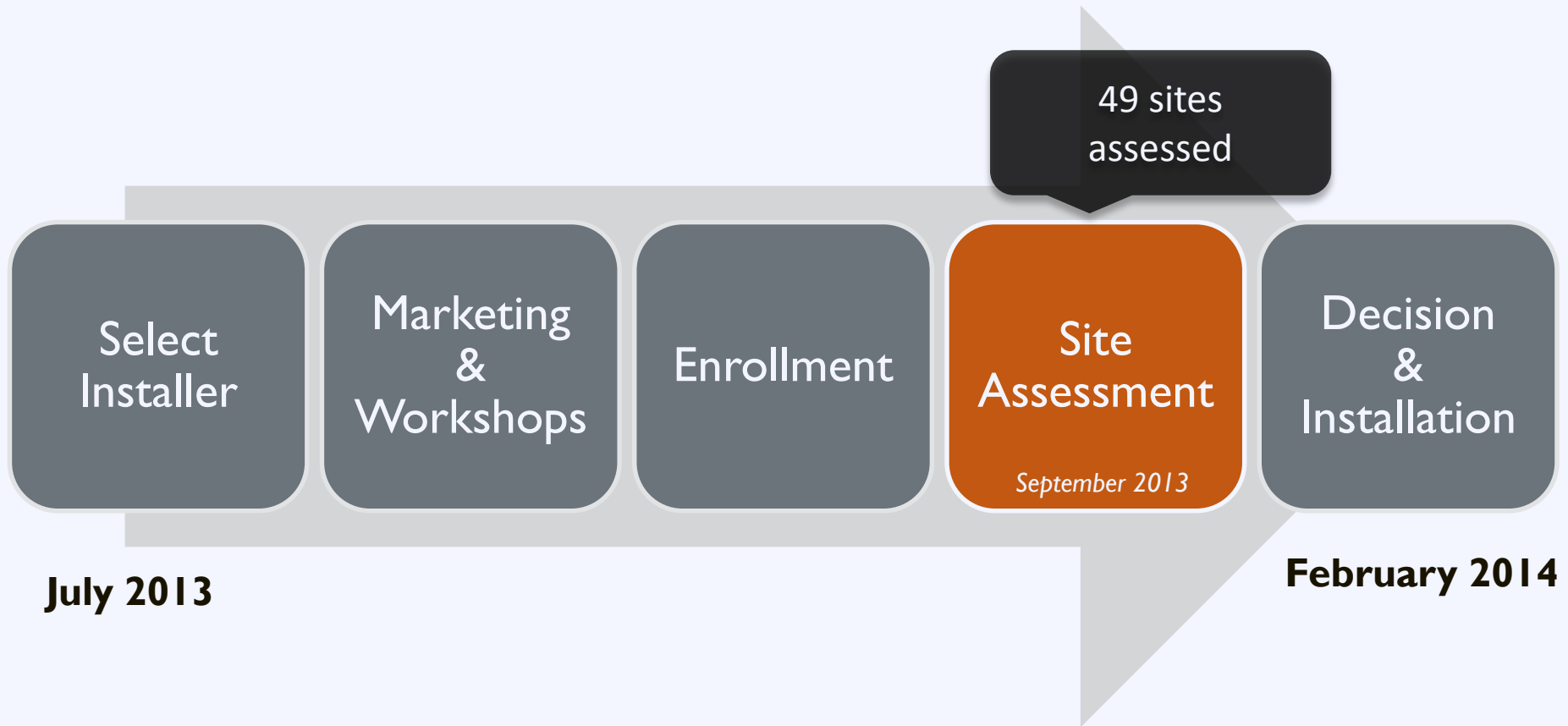
How did you learn about Solarize Plano?



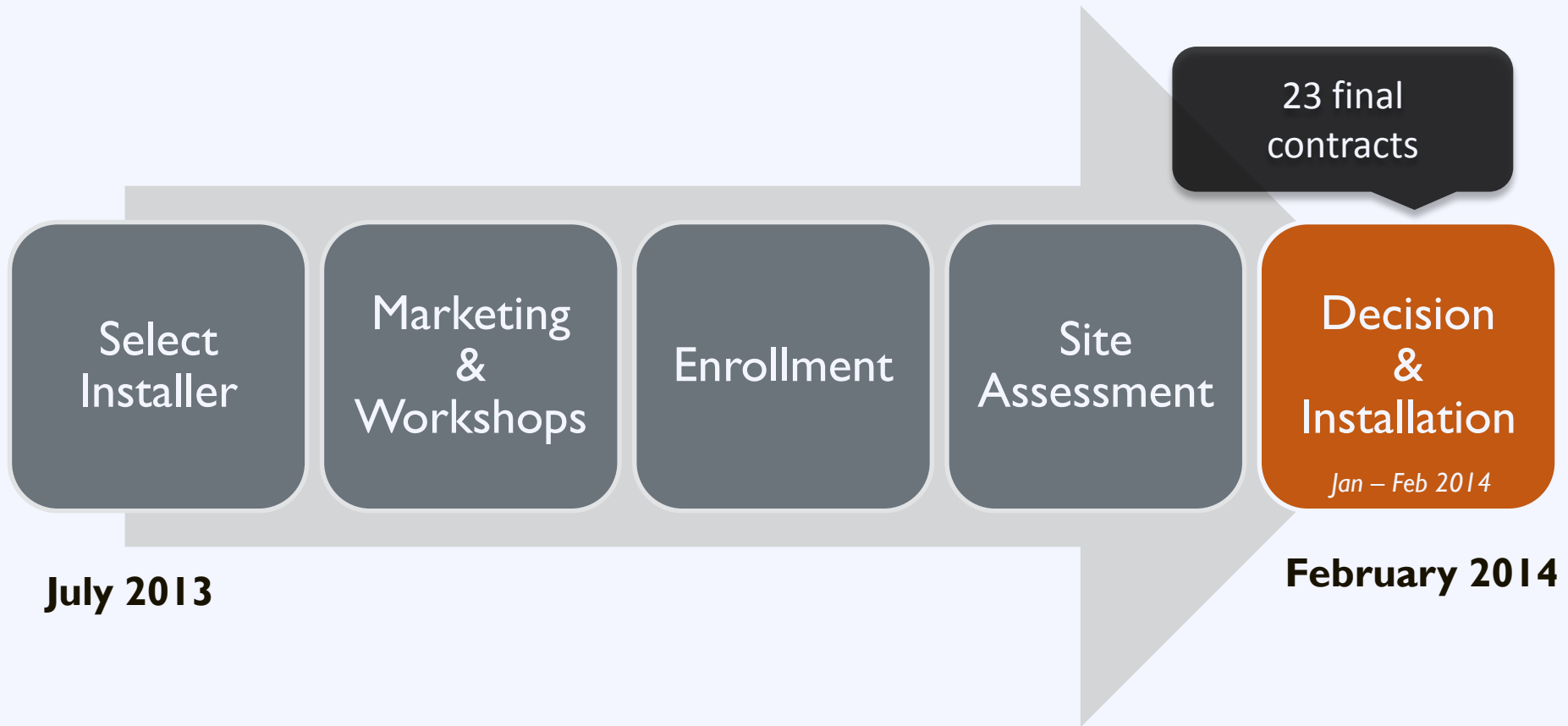
# Solarize Plano: Case Study



# Solarize Plano: Case Study



# Solarize Plano: Case Study





# Solarize Plano: Case Study

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## Results:

**23** new installations totaling **112 kW**

**45%** of assessed sites signed contracts

**20%** reduction in solar price

**Round 2** of Solarize Plano in 2014

**5** new Solarize communities in Texas

# Solarize: Lasting Impact

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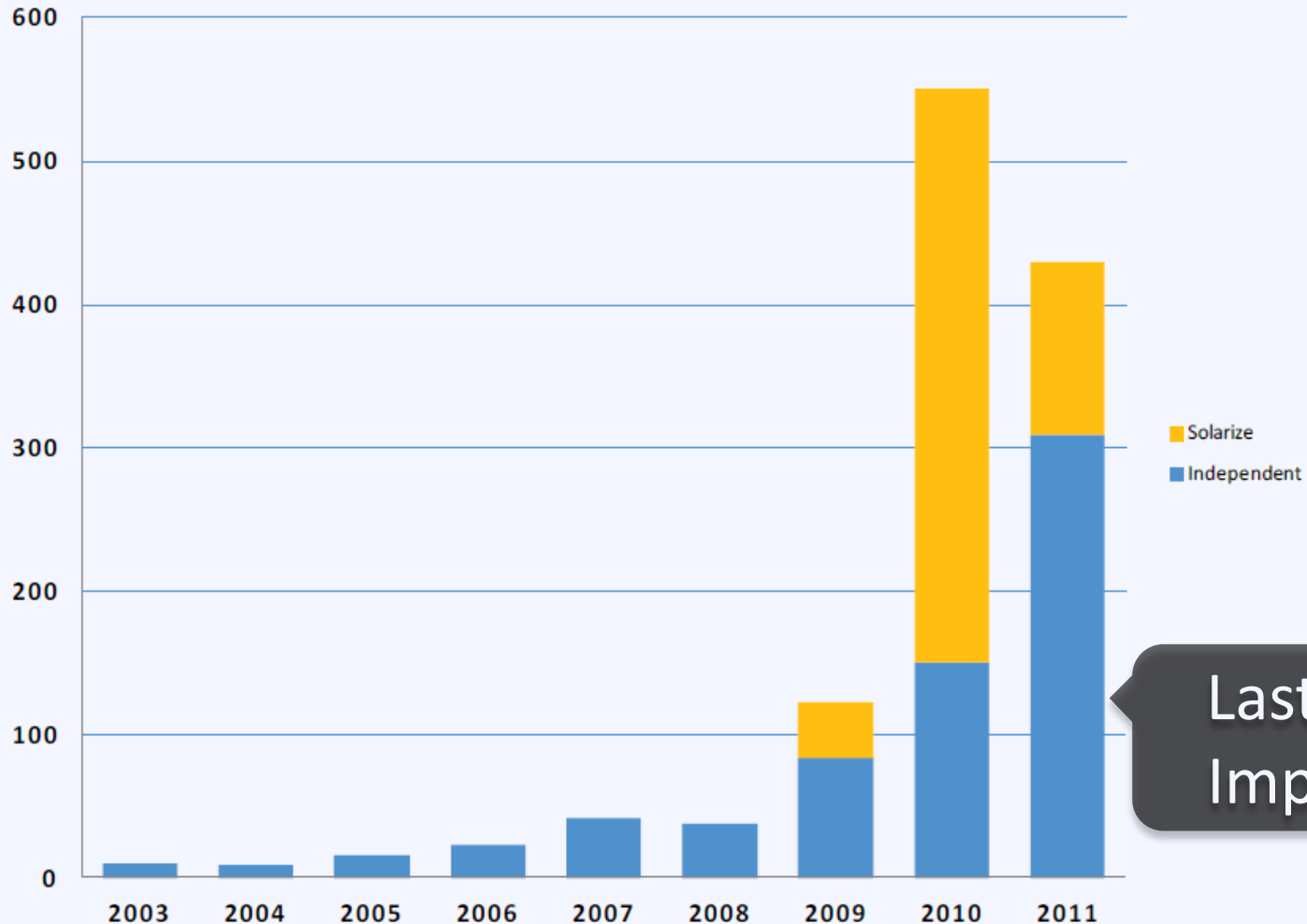
Studies have shown households are

**significantly** more likely to adopt  
**solar**

the more installations in their zip code.

# Solarize: Lasting Impact

Annual Portland Residential PV Installations



Lasting Impact

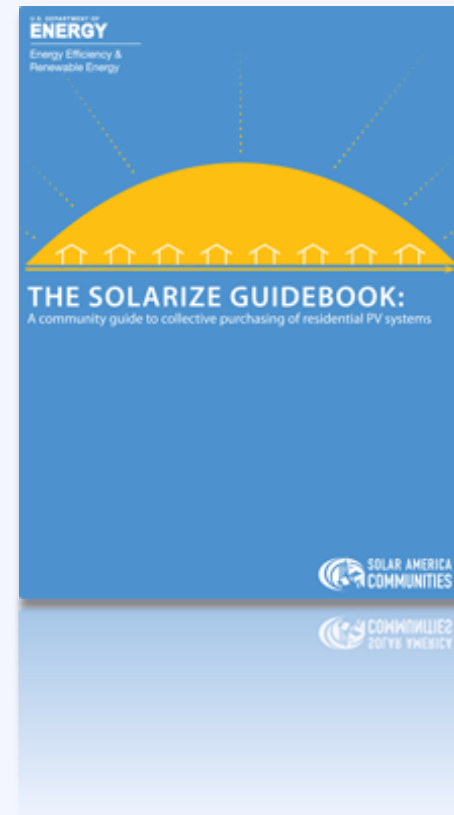


# Solarize: Resources

## Resource **The Solarize Guidebook**

A roadmap for project planners and solar advocates who want to create their own successful Solarize campaigns.

[www.nrel.gov](http://www.nrel.gov)



# Agenda

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- |                    |  |
|--------------------|--|
| 10:20 – 10:50      | Putting Solar Energy on the Local Policy Agenda        |
| 10:50 – 11:20      | State of the Local Solar Market                        |
| 11:20 – 11:50      | Federal, State, and Utility Policy Drivers             |
| 11:50 – 12:15      | <i>Break and Lunch</i>                                 |
| 12:15 – 12:45      | Planning for Solar: Getting Your Community Solar Ready |
| 12:45 – 1:20       | Solar Market Development Tools                         |
| <b>1:20 – 1:30</b> | <b><i>Break</i></b>                                    |
| 1:30 – 2:15        | Local Speakers   |
| 2:15 – 3:00        | Developing a Solar Policy Implementation Plan          |
| 3:00 – 3:30        | Networking Opportunity                                 |

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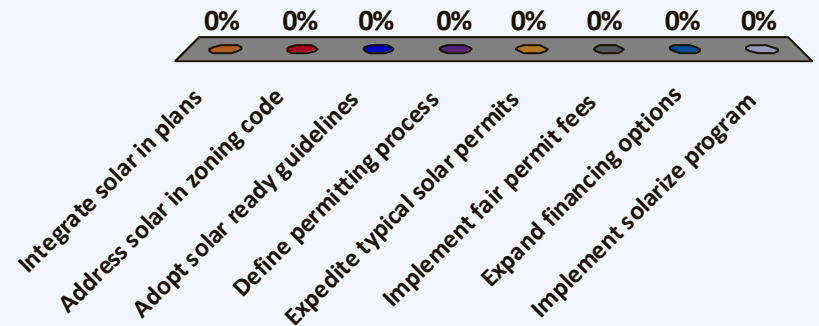
# Activity: Solar in Your Community

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1. Understand the federal, state, & utility policy landscape
2. Think about your community's solar goals
3. Recognize local successes and review current local policies/procedures
4. Identify opportunities and barriers to implementation
5. Outline implementation plan

# Where to begin?

- Integrate solar in plans
- Address solar in zoning code
- Adopt solar ready guidelines
- Define permitting process
- Expedite typical solar permits
- Implement fair permit fees
- Expand financing options
- Implement solarize program



# Technical Assistance

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- Available to local governments
  - Can request through a non-profit or regional organization (RPC)
  - Previously available through SolarOPs
  - **Now will be available through SPARC SolSmart Designation at [GOSPARC.org](http://GOSPARC.org)**

# The Next Solution

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## **Solar Powering America by Recognizing Communities (SolSmart)**

Community recognition program for 300 communities taking steps to reduce soft costs and promote solar locally

# SPARC Program Structure



## TA Delivery



## TA Pipeline



## Designation Program Expertise



## Solar Outreach Experience



# Designation Program Development

- **Tiered designation program** with different levels of achievement (Bronze, Silver, and Gold)
- **Ongoing competitions** to reward success in real-time
- **Annual awards** recognizing outstanding achievement in soft cost, market growth, community engagement, other categories



**FINAL CRITERIA AND  
STRUCTURE AVAILABLE:  
April 28<sup>th</sup>, 2016**

# SolSmart Bronze Designation

60 Points Needed

Public statement of solar goals via commitment letter and tracking of key metrics

Planning and Zoning  
1 Pre-requisite  
Must achieve 20 points

Permitting  
1 Pre-Requisite  
Must achieve 20 points

Each has 1 pre-requisite and menu of options for additional points

Inspection

Building Codes

Solar Rights

Utility Engagement

Community Engagement

Market Development

# No-Cost Technical Assistance

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- Communities pursuing SPARC designation will be **eligible for no-cost technical assistance** from national solar experts.
- Technical assistance will be designed to **help a community achieve the basic requirements for designation**. Depending on demand, some TA may also be available to help more advanced communities achieve higher levels of designation.
- **Topic areas** for TA include: streamlining permitting and inspection processes for solar, planning and zoning for solar, solar financing options, codes and standards, community and utility engagement, market development programs, and others.

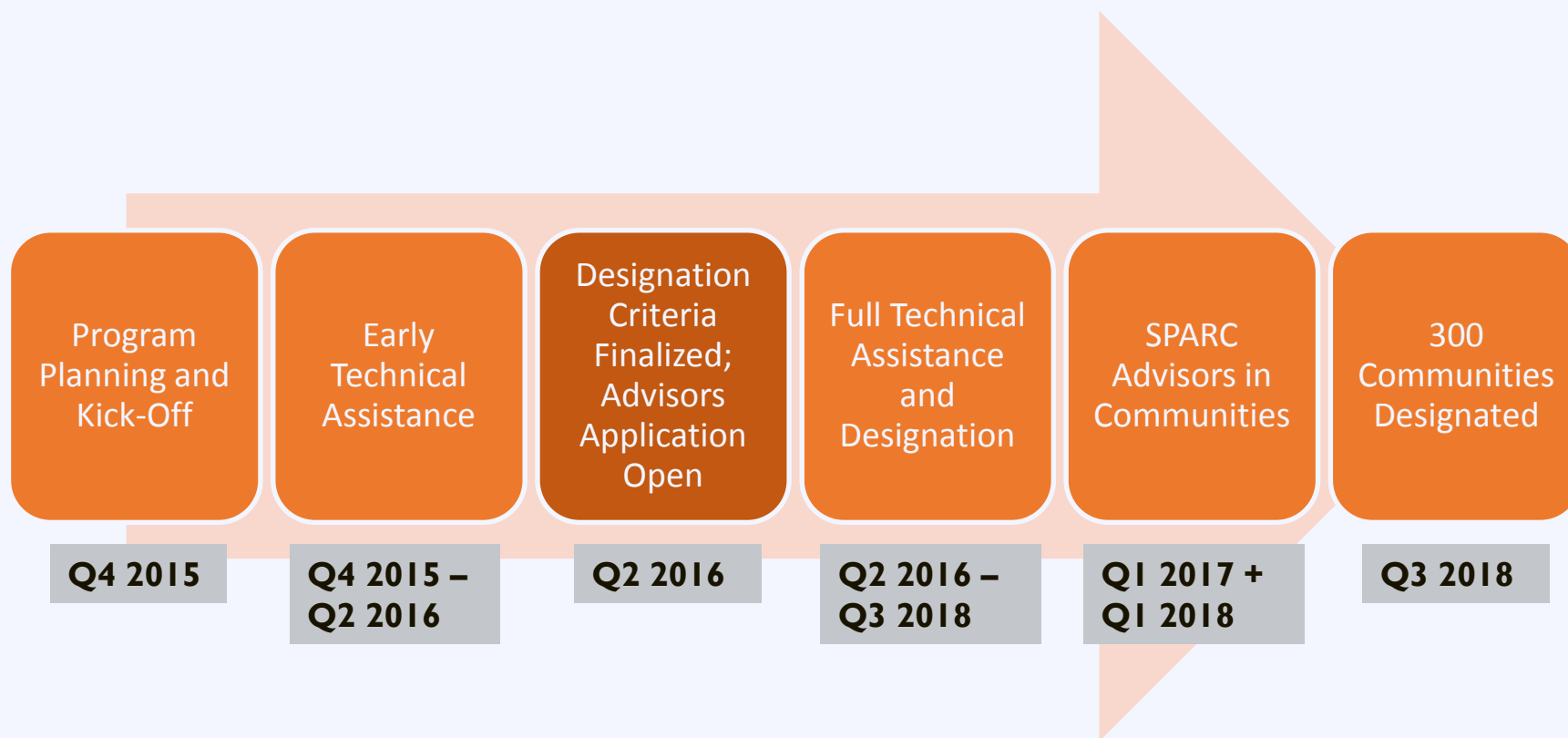


# SPARC Advisors

- **Funded temporary staff** to help communities achieve designation. Communities must apply to participate in SPARC to host an Advisor.
- Advisors will **evaluate existing local government policies/processes** and **apply industry leading best practices** that will move a community toward designation.
- SPARC Advisors will assist communities through **engagements lasting up to six months.**
- There will be **two opportunities** for a community to be chosen as a SPARC Advisor host, and these will occur through a highly competitive process.

**FIRST ROUND OF COMMUNITY SELECTION  
BEGINS: April 28, 2016**

# SPARC Timeline



# What do municipalities ask for?

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- Review solar zoning ordinance, or HOA language – is it solar friendly?
- Review permitting processes
- Help with solarize program
- Review RFP
- Review responses to RFP
- Feasibility analysis for solar PV
- Myth busting

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U.S. Department of Energy

**ICMA**

*Leaders at the Core of Better Communities*



**American Planning Association**

*Making Great Communities Happen*



**NARC**

*Building Regional Communities*

*National Association of Regional Councils*

