Revitalizing Main Street: Three Cities Perseverance Near Seattle

David Cline
Tukwila City Administrator
ICMA Conference Presenter
September 15, 2014





Burien Town Square



Lake Forest Park Town Center Redevelopment





Tukwila Village

Lessons Learned

1. Clear Vision

- Community Support communicate, engage, and communicate
- Political Support
- Staff Consistency
- Choosing private partner easier
- Be Bold! and grounded in the market reality

2. Perseverance

- It will take longer and cost more than expected
- The project will change need to be flexible
- There may be setbacks along the way

3. Public leads the way

- Purchase Property secure your own destiny
- Infrastructure costs roads, utilities, open spaces, public buildings
- Planning environmental, traffic, mitigation
- Seek other Public Partners Library, Non-Profits, Education

4. Select the right Developer

- Common Vision is critical
- Needs to have experience working with public agencies



Three Suburban Cities Adjacent to Seattle

	Burien	Lake Forest Park	Tukwila
Population	42,418	12,718	19,127
Incorporated	1993	1961	1908
Annual General Fund	\$20 million	\$7 million	\$50 Million
Community	Residential & commercial, car dealers, hospital	90% Single Family residential, older, One small shopping development	65% multi-family housing, large commercial and Industrial businesses, largest shopping mall in Pacific Northwest
Ethnic Diversity	64% White	86% White	46% White
Median Income	\$50,000	\$100,000	\$43,000



Location



Three Similar Mixed Use Developments

	Burien Town Square	Lake Forest Park Town Center	Tukwila Village
Acres	10	5	5
Visioning	1997	2000	1998
City Purchased	2003	Privately held	2003
Public Partners	Library, City Hall, Park,	Library, Non Profit Community Center, Book Store	Library, Park, Senior Housing Non-Profit, Community Center, Police
Private Partner	LA Developer with local roots	Maryland Developer	Seattle Developer
Infrastructure	\$20 million	\$0	\$40 million
Funding	State, Federal, Local	Local tax credits	State, Federal, Local
Units	300+ condos	150+ apartments	400+ apartments
Completed	2009 Phase 1	Not started	2016 Estimated



The Vision for Tukwila Village

Tukwila Village will be a welcoming place where all residents can gather and connect with each other.

This mixed-use development will draw upon Tukwila's strengths and include a library, a neighborhood police resource center, retail, restaurants, public meeting space, and an outdoor plaza.

The Village may also include office, live/work, and residential space.

This active, vibrant place will set high standards for quality and foster additional neighborhood revitalization and civic pride.

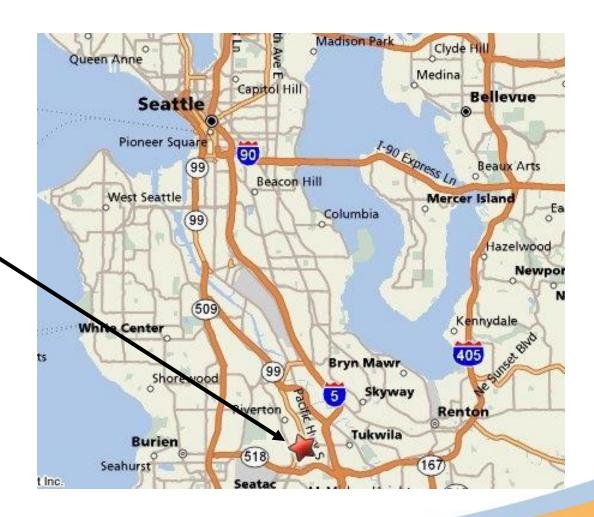
Approved by Tukwila City Council – September 2007



Location

Tukwila Village

5.76 acres owned by City on two corners at Tukwila International Boulevard and South 144th Street.







Phase 1 Residential Building



King County Library System





Commons Building



Pre-Annexation



Major Timeline

1991	Annexation of old Highway 99	
1992 - 2000	Focus on safety & infrastructure - Rebuilt highway	
1995 - 2000	Initial Planning Efforts and Market Analysis	
1999 – 2003	Purchased 6 acres for redevelopment	
2001	Selected 1 st Developer	
2005	Developer withdraws	
2006 - 2008	New Vision - Additional designs and concepts	
2008	Select 2 nd Developer	
2010	Developer withdraws	
2011	Select 3 rd Developer – Senior Housing	
2014	Groundbreaking	
2016	Expected completion of Phase 1 & 2	

Lessons Learned

1. Clear Vision

- Community Support communicate, engage, and communicate
- Political Support
- Staff Consistency
- Choosing private partner easier
- Be Bold! and grounded in the market reality

2. Perseverance

- It will take longer and cost more than expected
- The project will change need to be flexible
- There may be setbacks along the way

3. Public leads the way

- Purchase Property secure your own destiny
- Infrastructure costs roads, utilities, open spaces, public buildings
- Planning environmental, traffic, mitigation
- Seek other Public Partners Library, Non-Profits, Education

4. Select the right Developer

- Common Vision is critical
- Needs to have experience working with public agencies



Questions/Comments?

David Cline
Tukwila City Administrator
David.Cline@TukwilaWA.gov
206-433-1850





Charlotte Mecklenburg County SEPTEMBER • 14-17 • 2014