

# Solar Powering Your Community

## Addressing Soft Costs and Barriers



Powered by

**SunShot**

U.S. Department of Energy

# About the SunShot Solar Outreach Partnership



The SunShot Solar Outreach Partnership (SolarOPs) is a U.S. Department of Energy (DOE) program designed to increase the use and integration of solar energy in communities across the US.

# About the SunShot Solar Outreach Partnership

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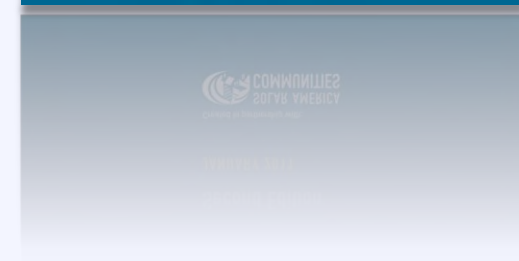
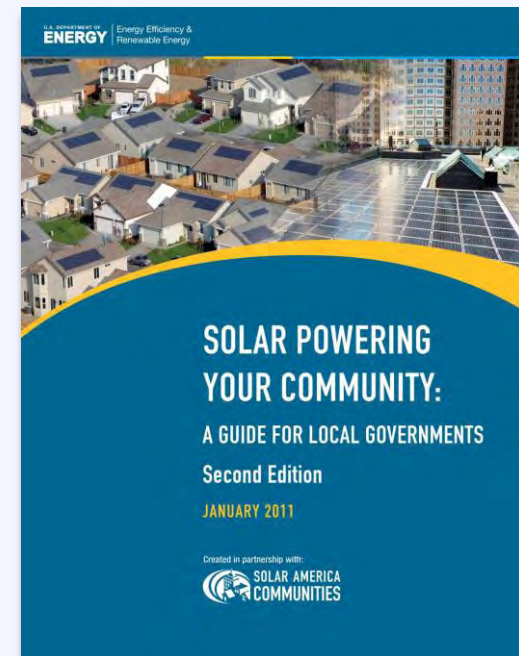
- Increase installed capacity of solar electricity in U.S. communities
- Streamline and standardize **permitting and interconnection processes**
- Improve **planning and zoning codes/regulations** for solar electric technologies
- Increase access to **solar financing options**

# About the SunShot Solar Outreach Partnership

## Resource **Solar Powering Your Community Guide**

A comprehensive resource to assist local governments and stakeholders in building local solar markets.

[www.energy.gov](http://www.energy.gov)



# About the SunShot Solar Outreach Partnership

## Resource Sunshot Resource Center

- Case Studies
- Fact Sheets
- How-To Guides
- Model Ordinances
- Technical Reports
- Sample Government Docs

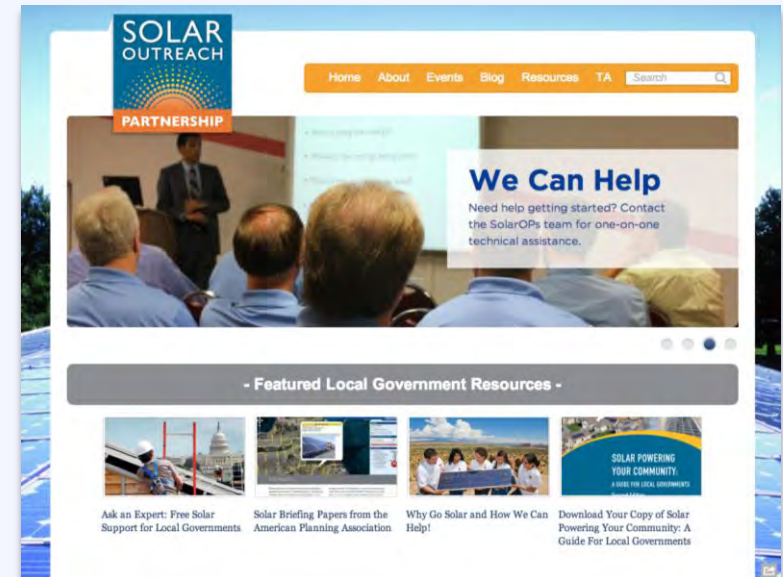
[www4.eere.energy.gov/solar/sunshot/resource\\_center](http://www4.eere.energy.gov/solar/sunshot/resource_center)



# About the SunShot Solar Outreach Partnership

## Technical Support

- 'Ask an Expert' Live Web Forums
- 'Ask an Expert' Web Portal
- Peer Exchange Facilitation
- In-Depth Consultations
- Customized Trainings



[www.solaroutreach.org](http://www.solaroutreach.org)

For more information email: [solar-usa@iclei.org](mailto:solar-usa@iclei.org)



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(202) 540-5348

# Agenda

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08:40 – 09:00	Solar 101
09:00 – 09:20	Creating a Regulatory Landscape for Solar
09:20 – 09:40	Texas Policy Environment
09:40 – 09:50	<i>Break</i>
09:50 – 10:10	Benefits and Barriers Activity
10:10 – 10:50	Strategies to Grow Your Solar Market
10:50 – 11:00	<i>Break</i>
11:00 – 12:00	Panel of Local Speakers
12:00 – 12:15	Wrap Up and Closing Remarks



# Agenda

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08:40 – 09:00

**Solar 101**

09:00 – 09:20

Creating a Regulatory Landscape for Solar

09:20 – 09:40

Texas Policy Environment

09:40 – 09:50

*Break*

09:50 – 10:10

Benefits and Barriers Activity

10:10 – 10:50

Strategies to Grow Your Solar Market

10:50 – 11:00

*Break*

11:00 – 12:00

Panel of Local Speakers

12:00 – 12:15

Wrap Up and Closing Remarks

# Poll

## Who's in the room?

# Poll

**What is your experience with solar?**

# Solar Technologies



**Solar Photovoltaic (PV)**



**Solar Hot Water**



**Concentrated Solar Power**

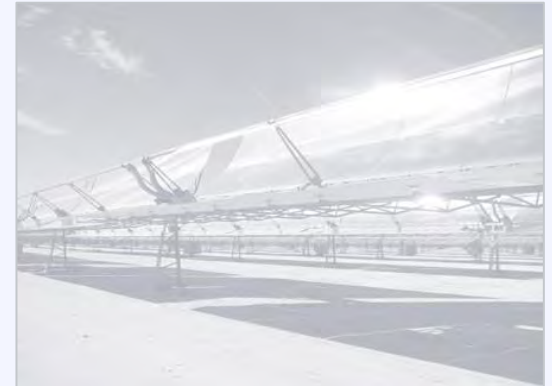
# Solar Technologies



**Solar Photovoltaic (PV)**

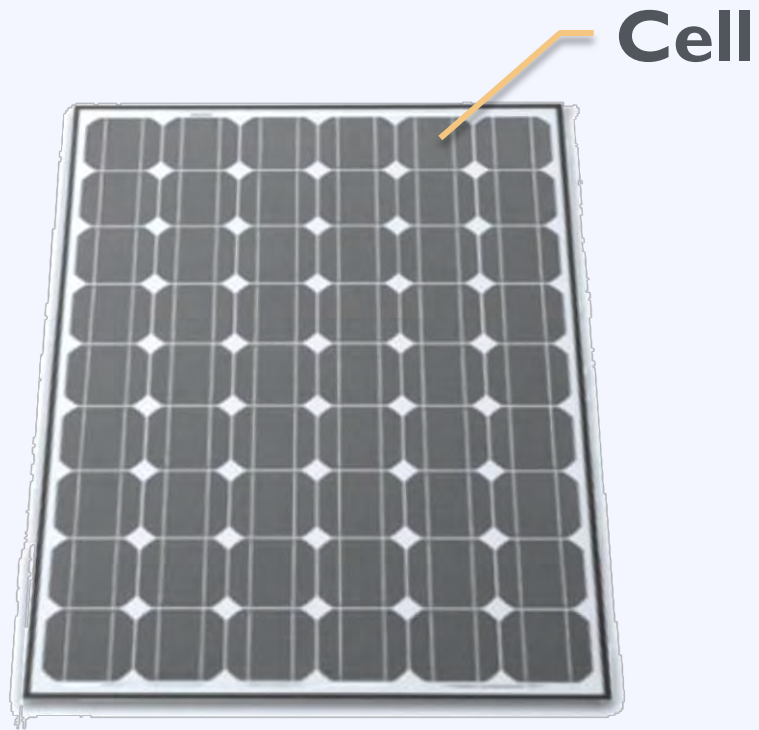


Solar Hot Water



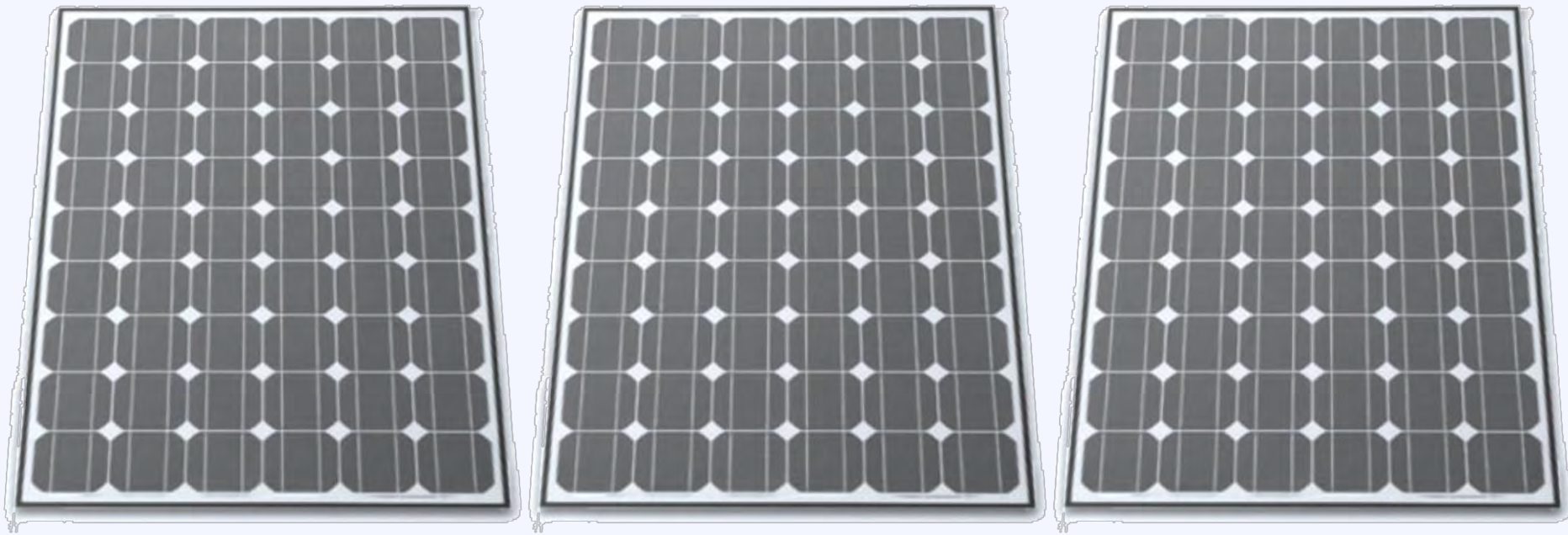
Concentrated Solar Power

# Some Basic Terminology



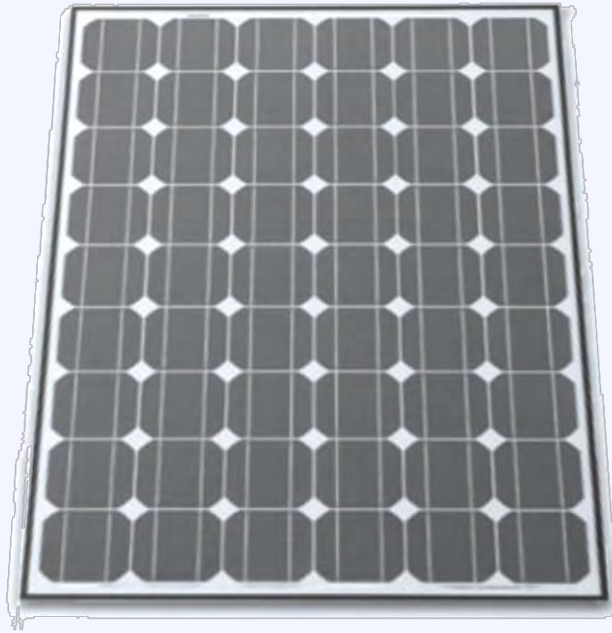
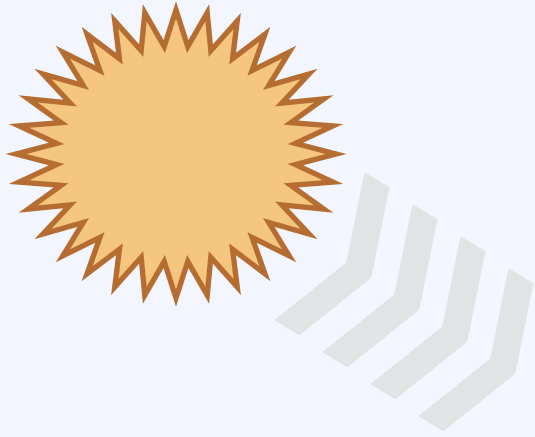
**Panel / Module**

# Some Basic Terminology



**Array**

# Some Basic Terminology



**Production**  
*Kilowatt-hour (kWh)*

**Capacity / Power**  
*kilowatt (kW)*



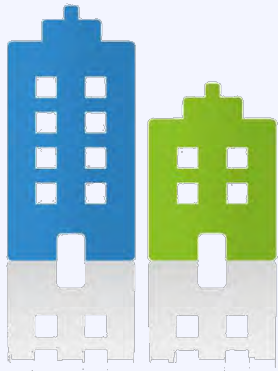
# Some Basic Terminology



**Residence**  
5 kW



**Factory**  
1 MW+



**Office**  
50 – 500 kW



**Utility**  
2 MW+

# Workshop Goal

**Enable local governments to replicate successful solar practices and expand local adoption of solar energy**

**Explore benefits**

and

**Overcome barriers**

# Activity: Identifying Benefits

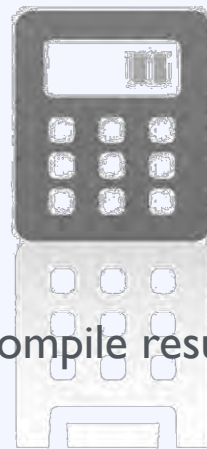
What is the greatest benefit solar can bring to your community? **[Blue Card]**

Right Now



Write answer on card

During Session



Compile results

After Break



Group discussion

# Activity: Addressing Barriers

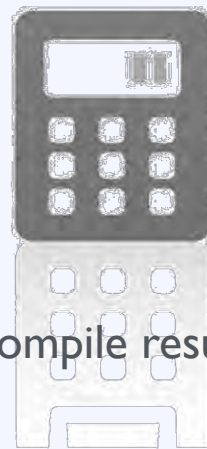
What is the greatest barrier to solar adoption in your community? **[Green Card]**

Right Now



Write answer on card

During Session



Compile results

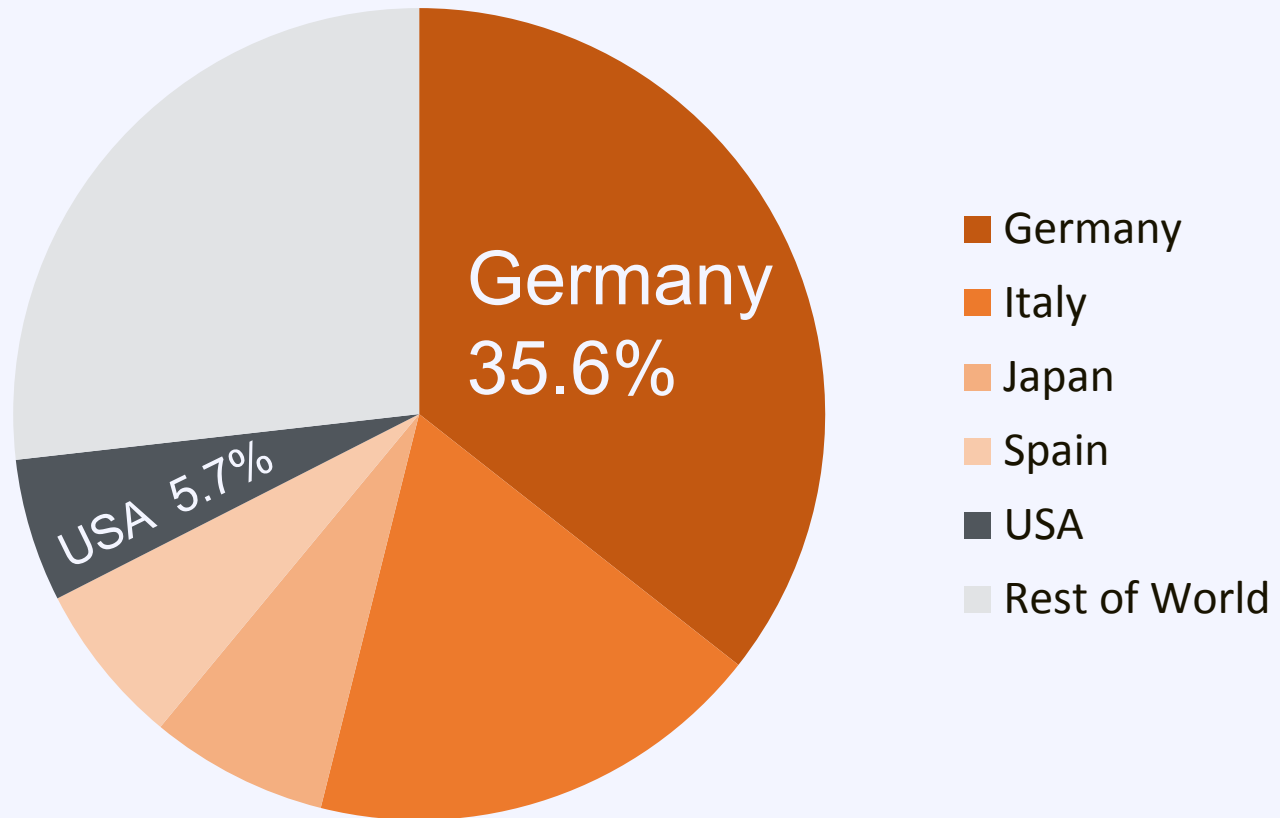
After Break



Group discussion

# Installed Capacity

## Top 5 Countries Solar Operating Capacity



# Installed Capacity

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Total installed solar capacity in the US

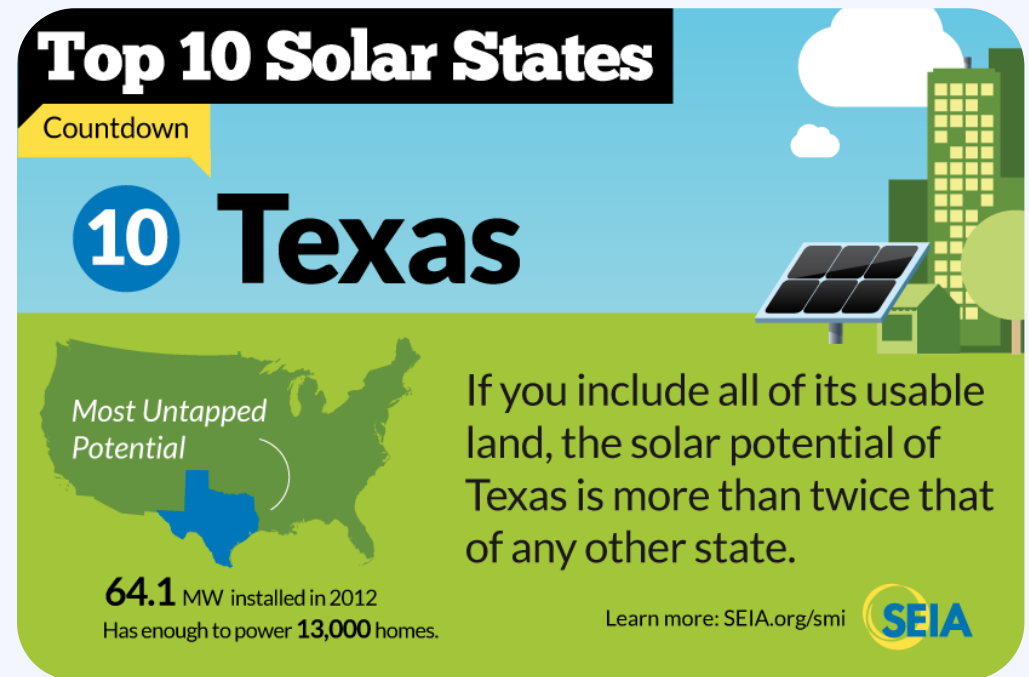
7.2 GW

Capacity installed in Germany in 2012 alone

7.5 GW

# Texas Solar PV Market

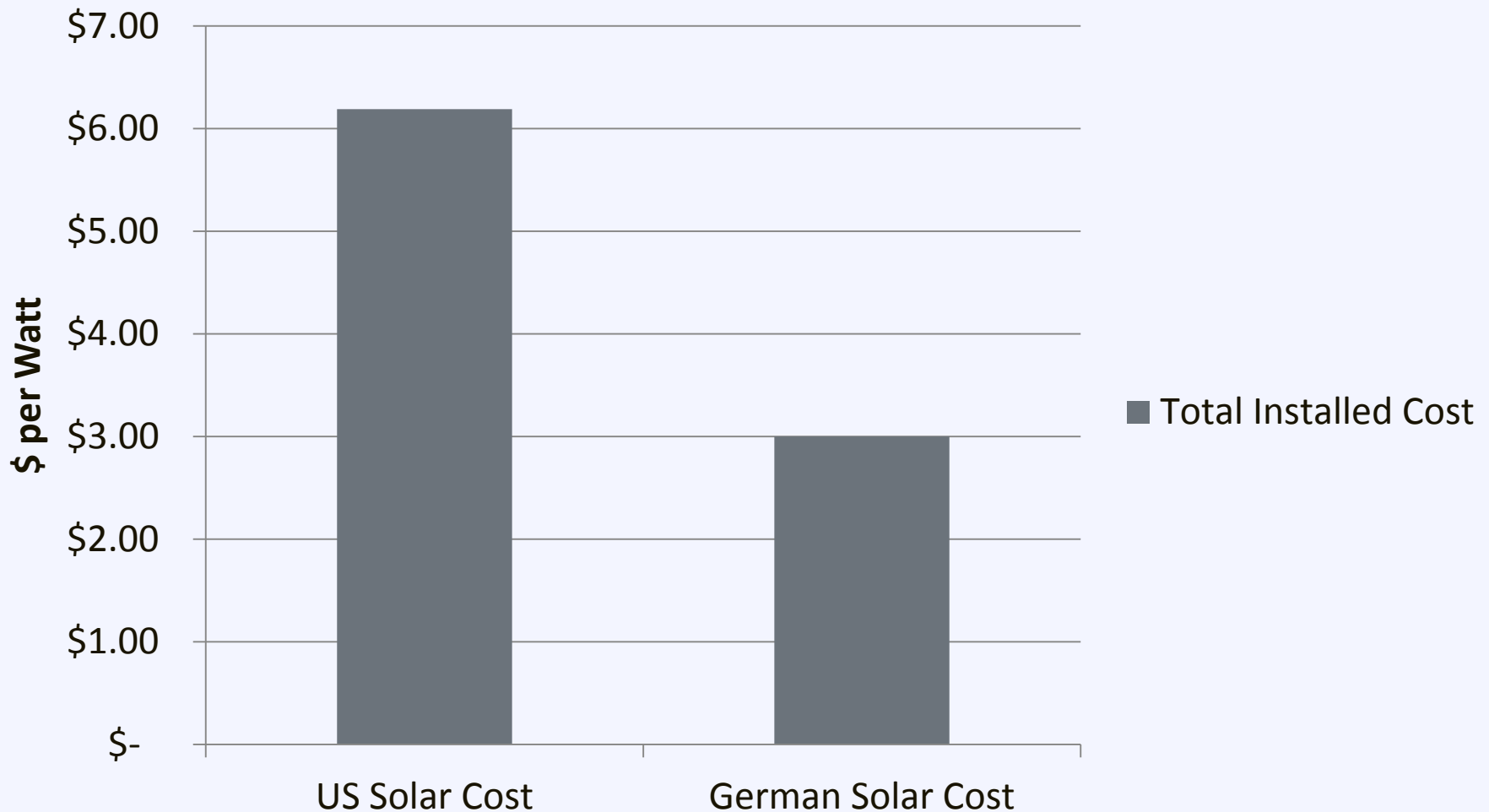
- 17 MW installed in Q4, 2012
- 64 MW in all of 2012
- System prices fell by 20% in Texas in 2012
- 266 solar companies in the state, with 3,200 employees





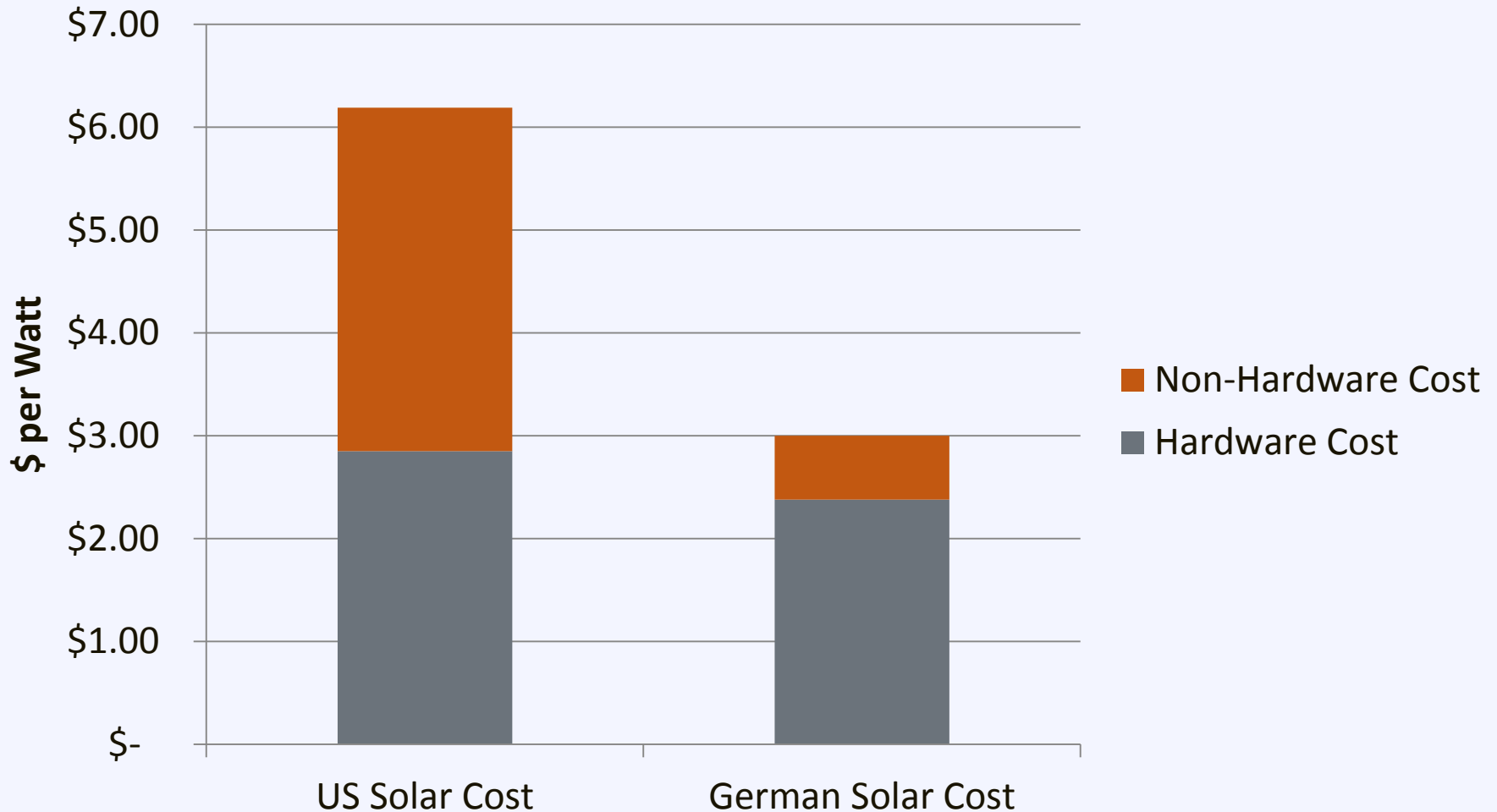
# The Cost of Solar in the US

## Comparison of US and German Solar Costs



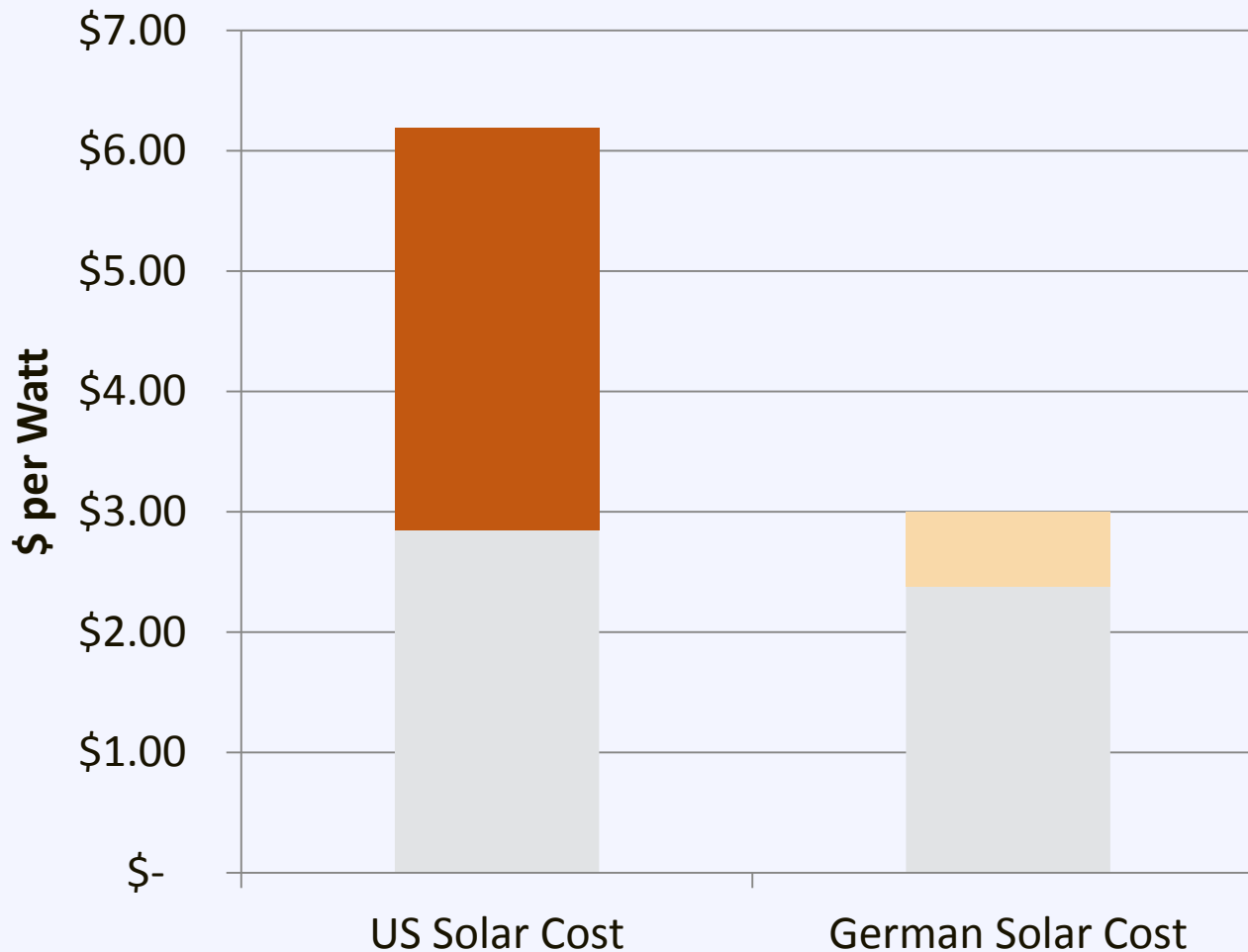
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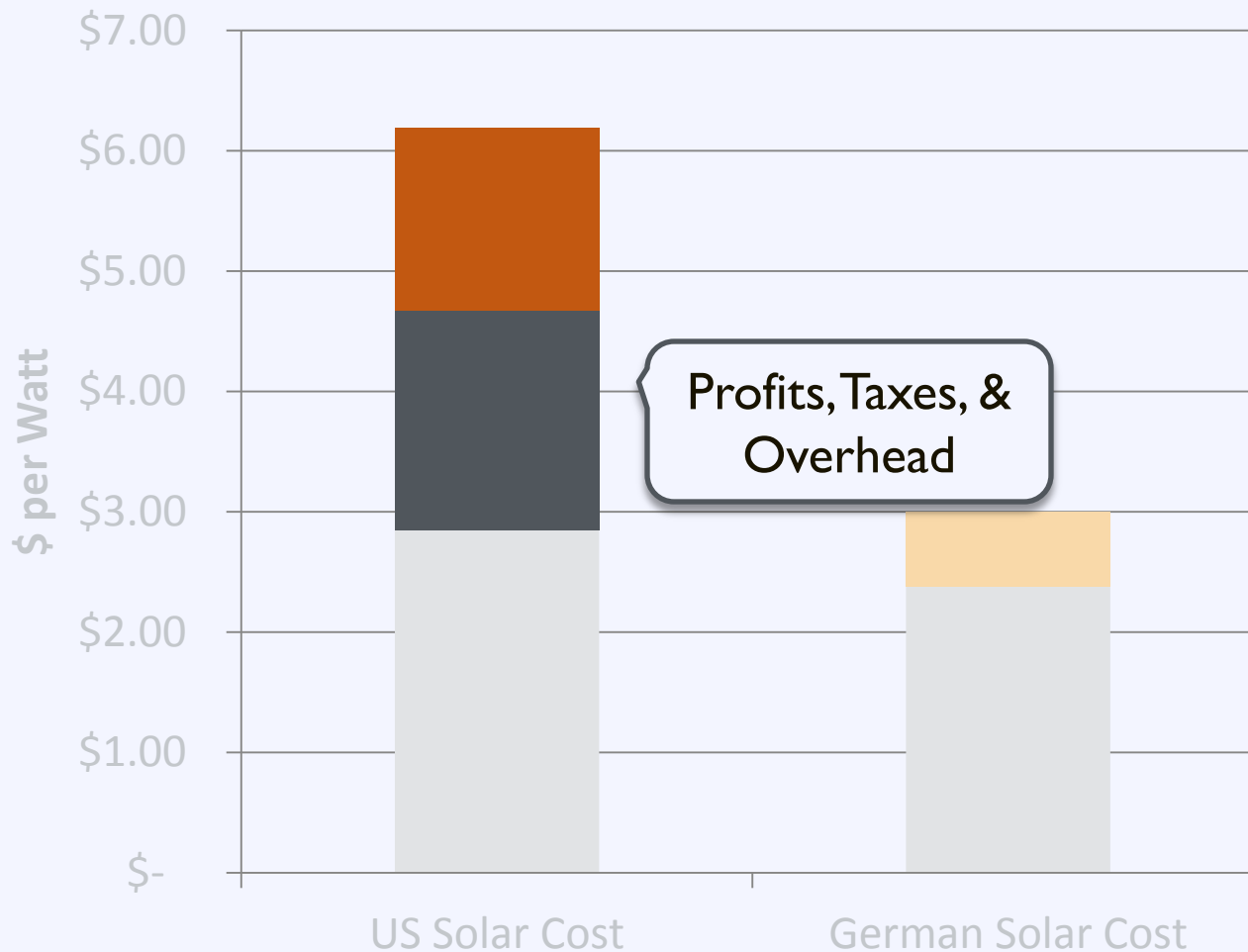
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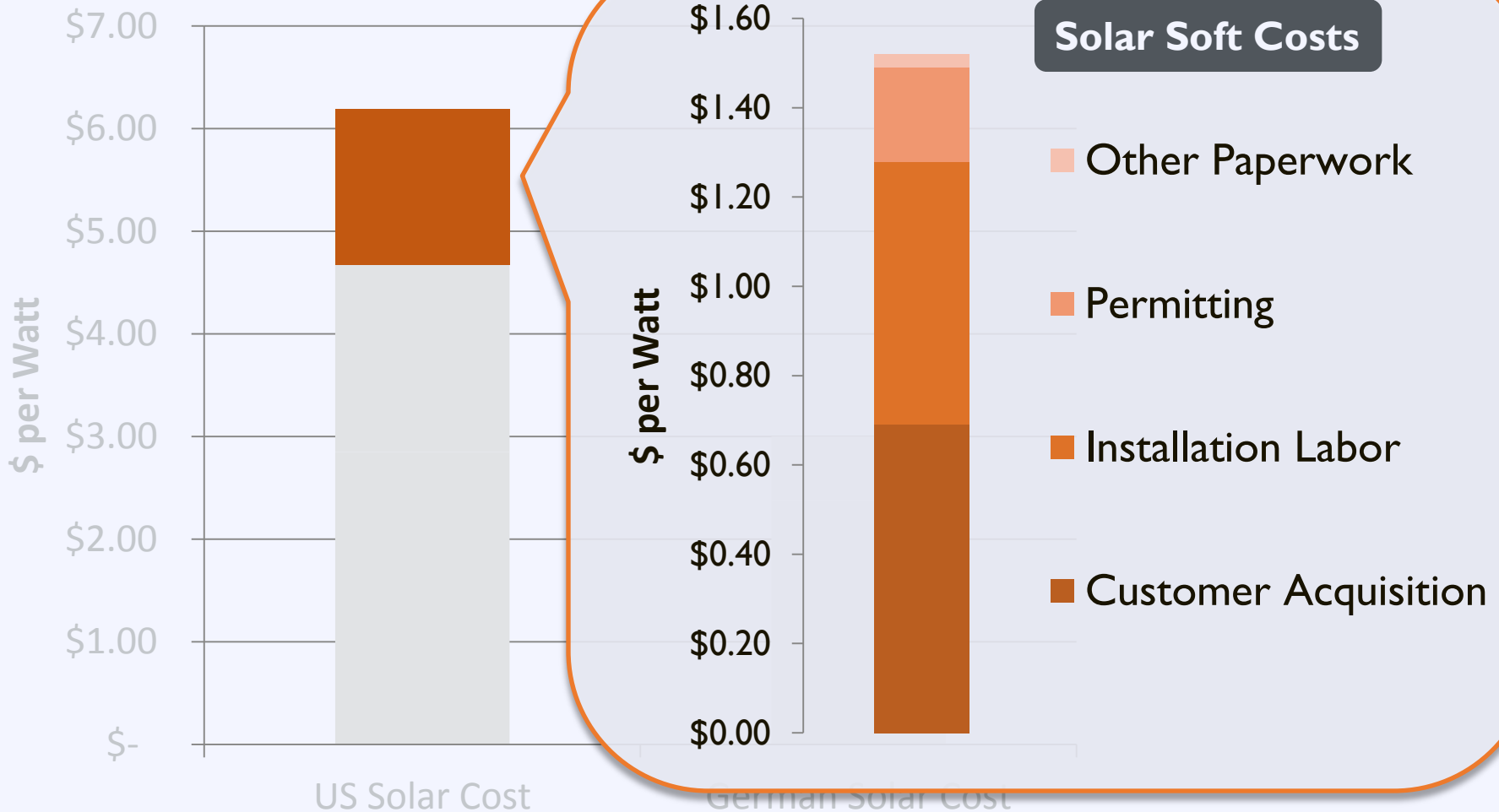
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# The Cost of Solar in the US

Comparison of US and German Solar Costs



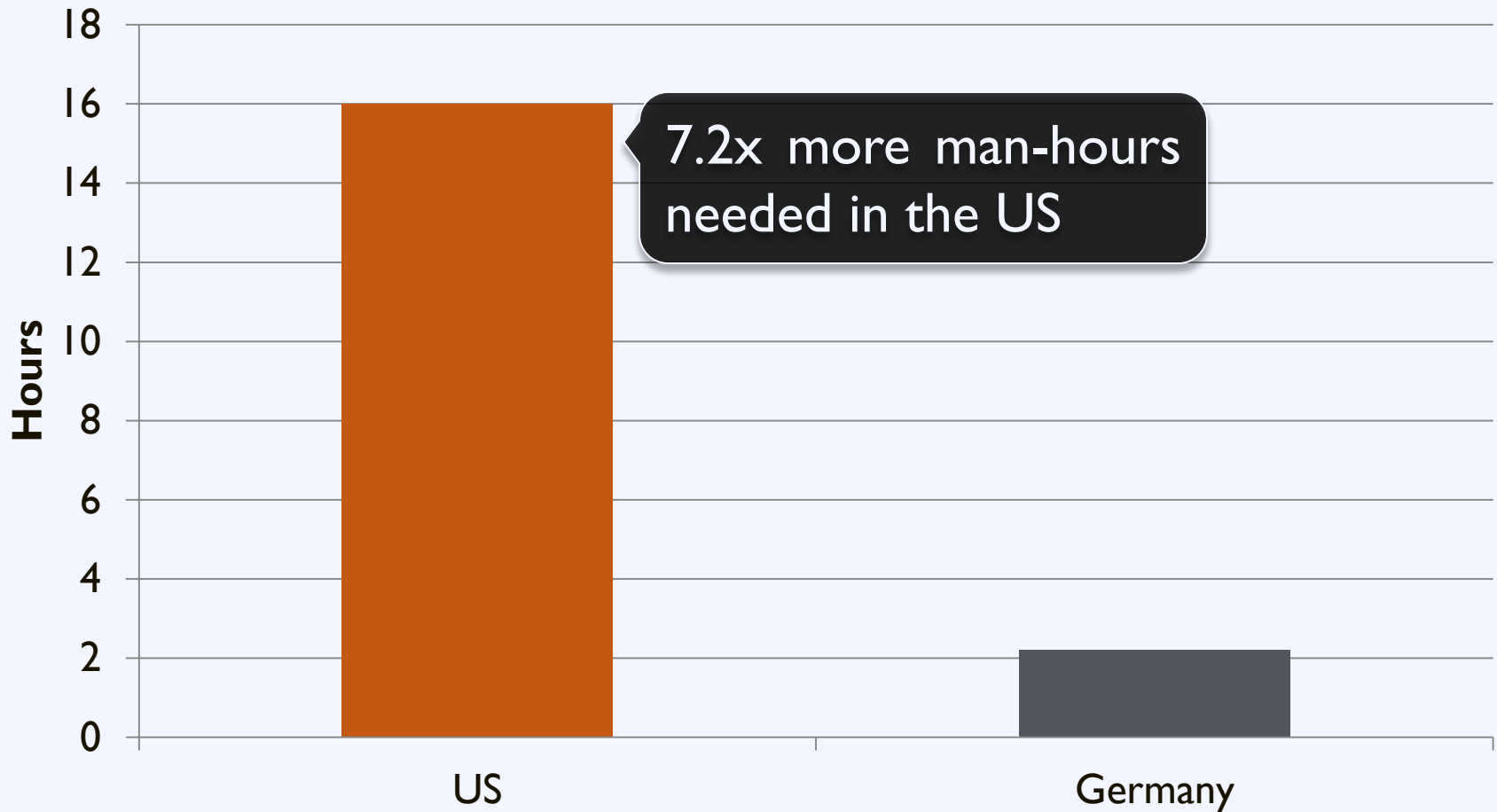
# The Permitting Process: Challenges

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**18,000+** local jurisdictions  
with unique permitting requirements

# Time to Installation

## Average Time to Permit a Solar Installation



# Time to Installation



**New York City's  
Goal**

**100 days**

from inception to completion



**Germany  
Today**

**8 days**

from inception to completion



# Germany's Success

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Consistency and Transparency

through

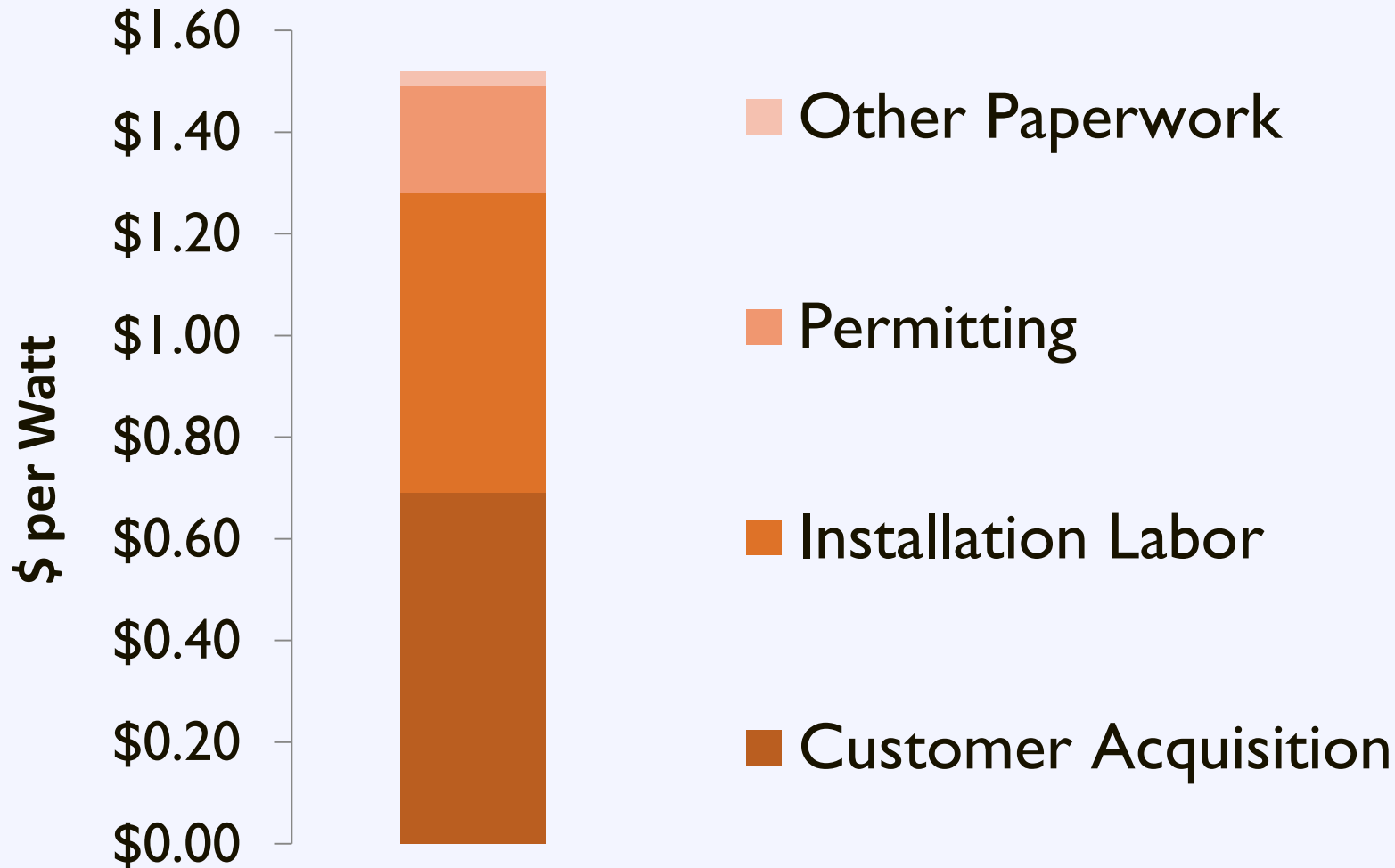
Standardized Processes

# Agenda

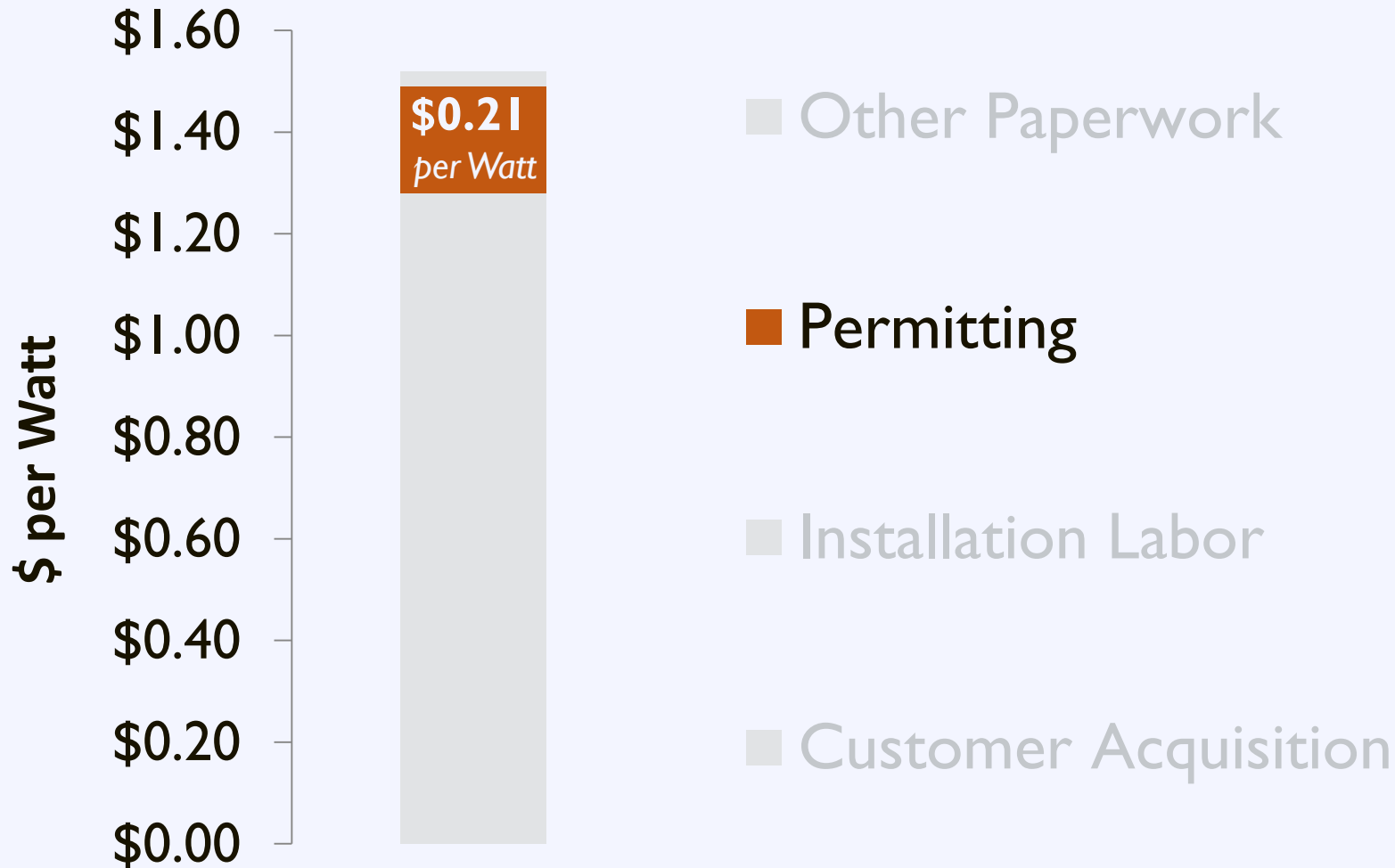
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# Mitigate Soft Costs



# Mitigate Soft Costs



# Permitting

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## Remove barriers by:

- Make qualified solar projects a by-right accessory use
- Modify regulations to clarify what types of solar projects are allowed where
- Define and protect solar access
- Streamline the permitting process

# Zoning Code: Solar Framework

Section	Topics to Address
<b>Definitions</b>	Define technologies
<b>Applicability</b>	Primary vs. accessory use
<b>Dimensional Standards</b>	<ul style="list-style-type: none"><li>• Height</li><li>• Size</li><li>• Setbacks</li><li>• Lot coverage</li></ul>
<b>Design Standards</b>	<ul style="list-style-type: none"><li>• Signage</li><li>• Disconnect</li><li>• Screening</li><li>• Fencing</li></ul>

# Zoning Code: Accessory Use

## Typical Requirements:


- Size limit: onsite load
- Height limit: 4-6' above roof
- Setbacks: NFPA Guidelines
- Max Array Size: 150' x 150'
- Markings: NFPA Guidelines



# Zoning Code: Principal Use

## Typical Requirements:

- Height not to exceed zoning
- Setbacks: 25'
- Fence or barrier: 8' height
- Vegetation screen if visible from adjacent property



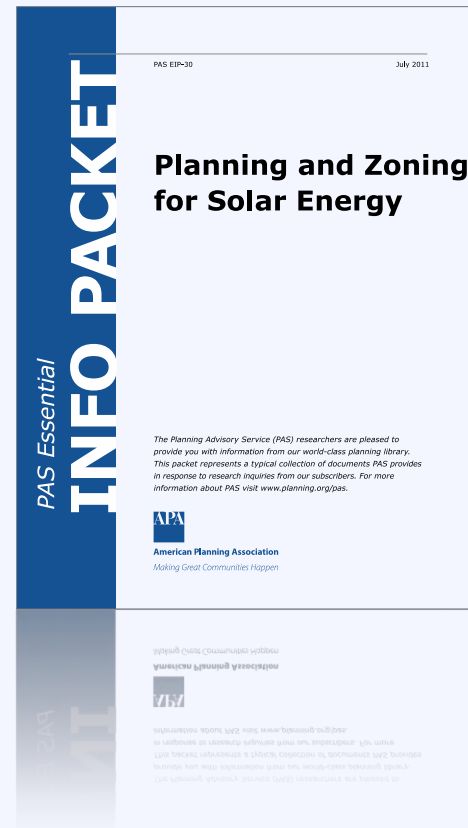
Optional if wiring encased in PVC



# Zoning Code: Large Scale Solar

## Resource Planning and Zoning for Solar Energy

This Essential Info Packet provides a number of articles and guidebooks to help planners plan for solar in their communities.



[planning.org/research/solar](http://planning.org/research/solar)

# The Permitting Process: Challenges

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**18,000+** local jurisdictions  
with unique permitting requirements

# The Permitting Process: Challenges

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Local permitting processes add on average

**\$2,516**

to the installation cost of residential PV

# The Permitting Process: Challenges



# Expedited Permitting

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## Solar Permitting Best Practices:

- ✓ Fair flat fees
- ✓ Electronic or over-the-counter issuance
- ✓ Standardized permit requirements
- ✓ Electronic materials

# Expedited Permitting

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## Solar Permitting Best Practices:

- ✓ Training for permitting staff in solar
- ✓ Removal of excessive reviews
- ✓ Reduction of inspection appointment windows
- ✓ Utilization of standard certifications

# Expedited Permitting

## Resource Solar ABCs

### Expedited Permitting:

- Simplifies requirements for PV applications
- Facilitates efficient review of content
- Minimize need for detailed studies and unnecessary delays

**Solar America Board for Codes and Standards**  
Collaborate • Contribute • Transform

ABOUT US | **CODES & STANDARDS** | CURRENT ISSUES

**Codes & Standards**

The Solar America Board for Codes and Standards (Solar ABCs) collaborates and enhances the practice of developing, implementing, and disseminating solar codes and standards. The Solar ABCs provides formal coordination in the planning and revision of separate, though interrelated, solar codes and standards. We also provide access for stakeholders to participate with members of standards making bodies through working groups and research activities to set national priorities on technical issues. The Solar ABCs is a centralized repository for collection and dissemination of documents, regulations, and technical materials related to solar codes and standards.

The Solar ABCs creates a centralized home to facilitate photovoltaic (PV) market transformation by:

- Creating a forum that fosters generating consensus 'best practices' materials.
- Disseminating such materials to utilities, state and other regulating agencies.
- Answering code-related questions (technical or statutory in nature).
- Providing feedback on important related issues to DOE and government agencies.

**Learn more about solar codes and standards development:**

The below organizations all publish codes and standards for PV products and each organization has its own process to develop and publish standards.

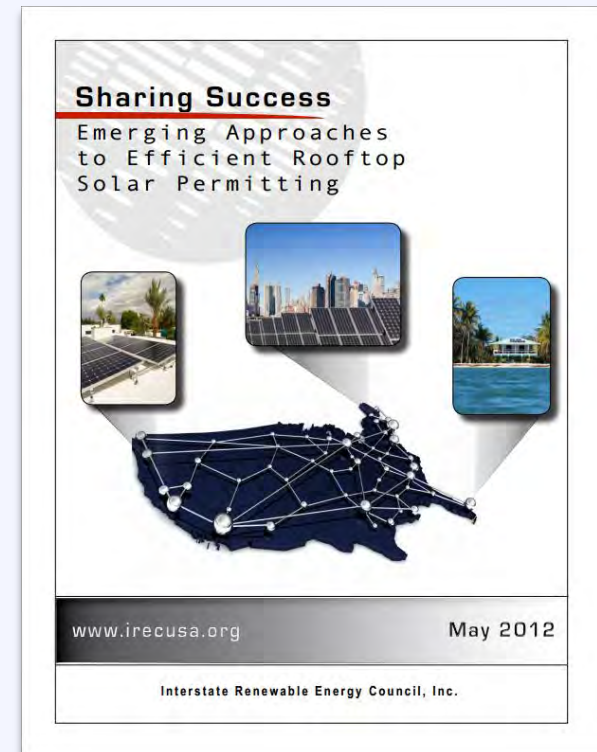
- [ASTM](#)
- [IAPMO Standards](#)
- [International Code Council](#)
- [International Electrotechnical Commission](#)
- [IEEE](#)
- [National Fire Protection Association](#)
- [SEMI](#)
- [Underwriters Laboratories](#)

# Expedited Permitting

## Resource Interstate Renewable Energy Council

Outlines emerging approaches to efficient rooftop solar permitting

[www.irecusa.org](http://www.irecusa.org)





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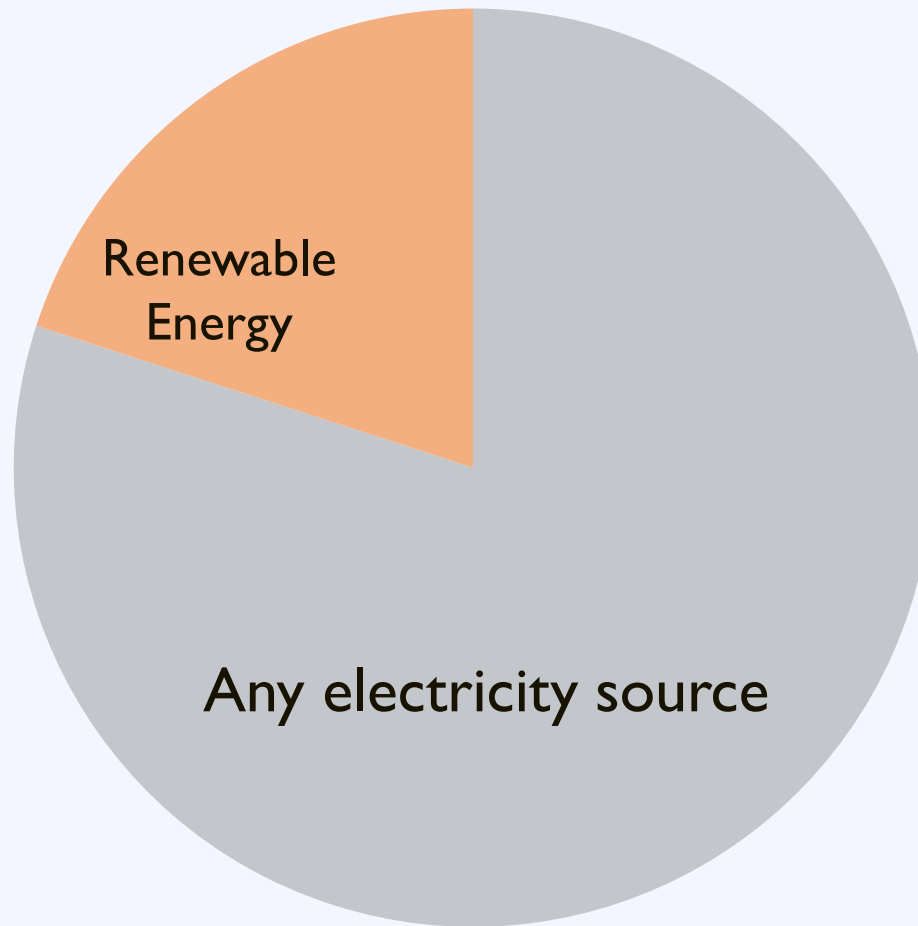
# State Solar Policies



- Renewable Portfolio Standard
- Net Metering?
- Interconnection Standards
- Solar Access Laws
- Incentive Programs
- PACE?

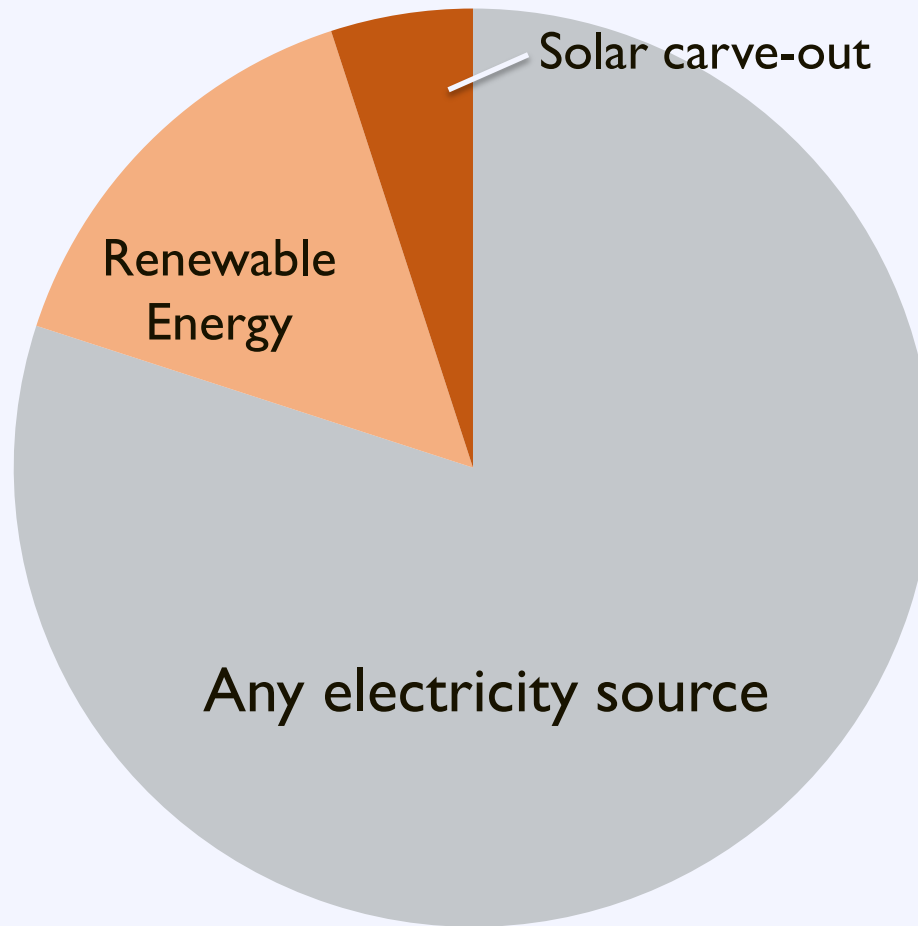
# Renewable Portfolio Standard

## Retail Electricity Sales

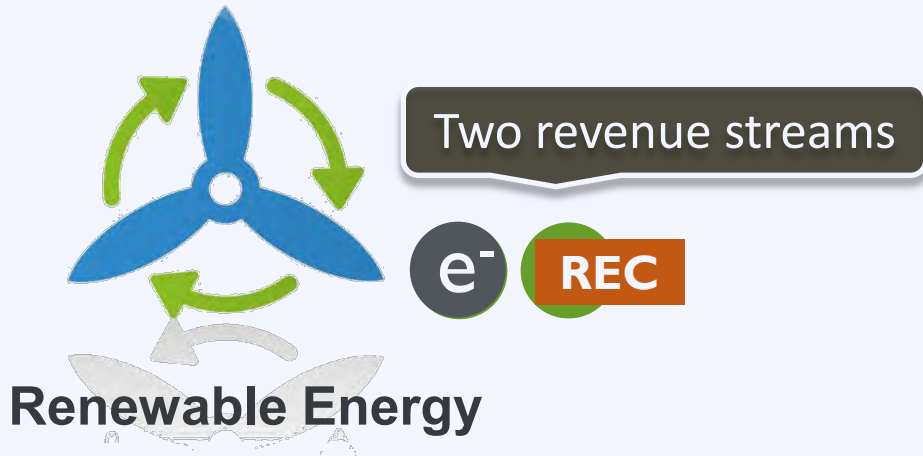


# Renewable Portfolio Standard

## Retail Electricity Sales

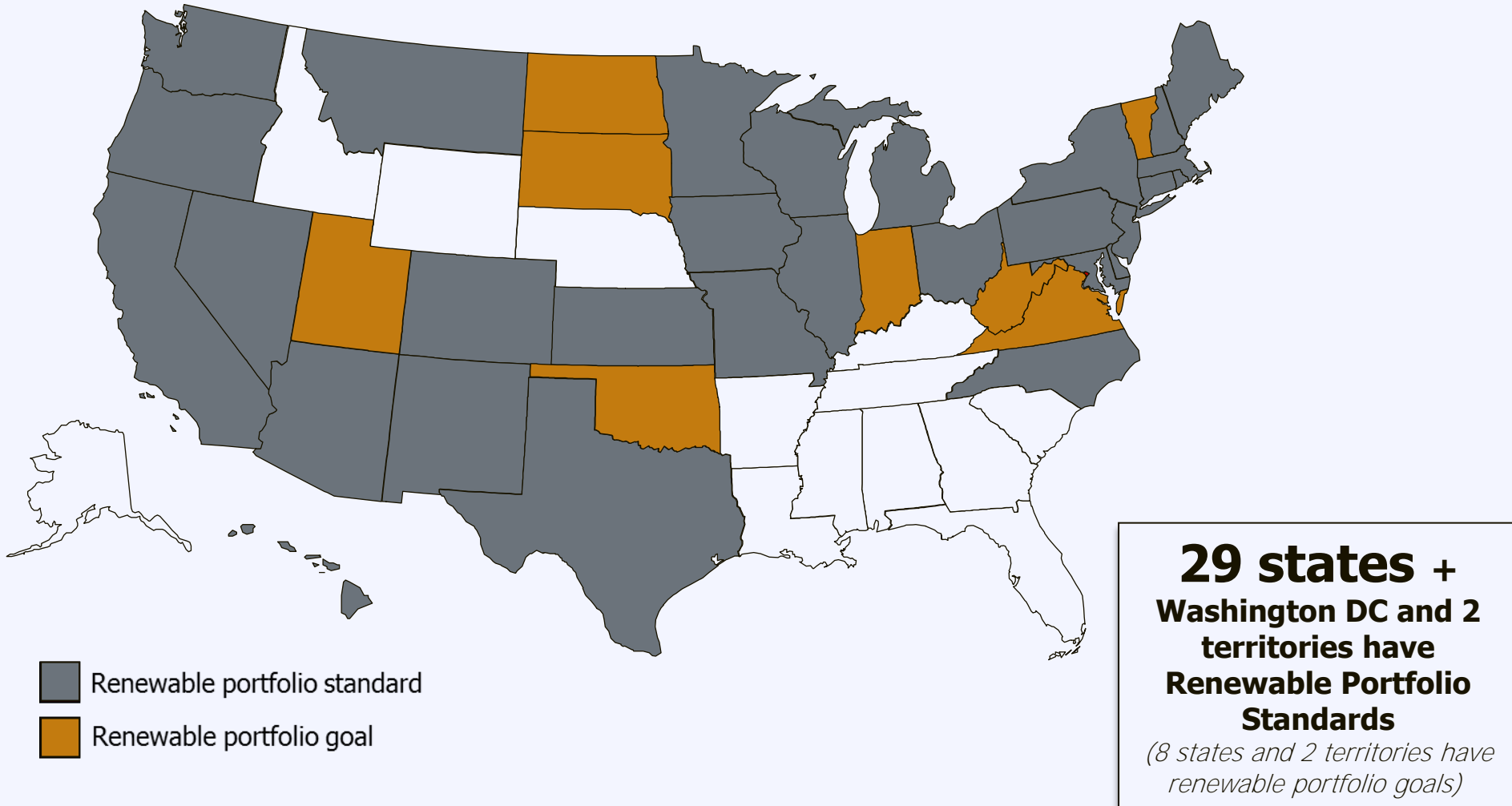


# Renewable Portfolio Standard



# Renewable Portfolio Standard

[www.dsireusa.org](http://www.dsireusa.org) / March 2013



# RPS: Texas Overview

- Renewable Generation Requirement
- 5,880 MW by 2015; 10 GW *goal* by 2025
- Non-Wind Goal of 500 MW
  - Not legally binding
  - Double credit towards overall requirement for non-wind
- Each retail supplier is responsible for a percentage of the MW requirement based on their pro-rata share retail sales



# RPS and Solar

## RPS and Solar/DG Status of Top Ten Solar States by Cumulative Installed Capacity (as of Q4 2012)

Ranks	State	RPS?	Solar/DG Provision?
1	California	Y	N
2	Arizona	Y	Y
3	New Jersey	Y	Y
4	Nevada	Y	Y
5	Colorado	Y	Y
6	North Carolina	Y	Y
7	Massachusetts	Y	Y
8	Pennsylvania	Y	Y
9	Hawaii	Y	N
10	New Mexico	Y	Y



# Net Metering

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Net metering allows customers to export power to the grid during times of excess generation, and receive credits that can be applied to later electricity usage

# Net Metering: Overview

*Morning*



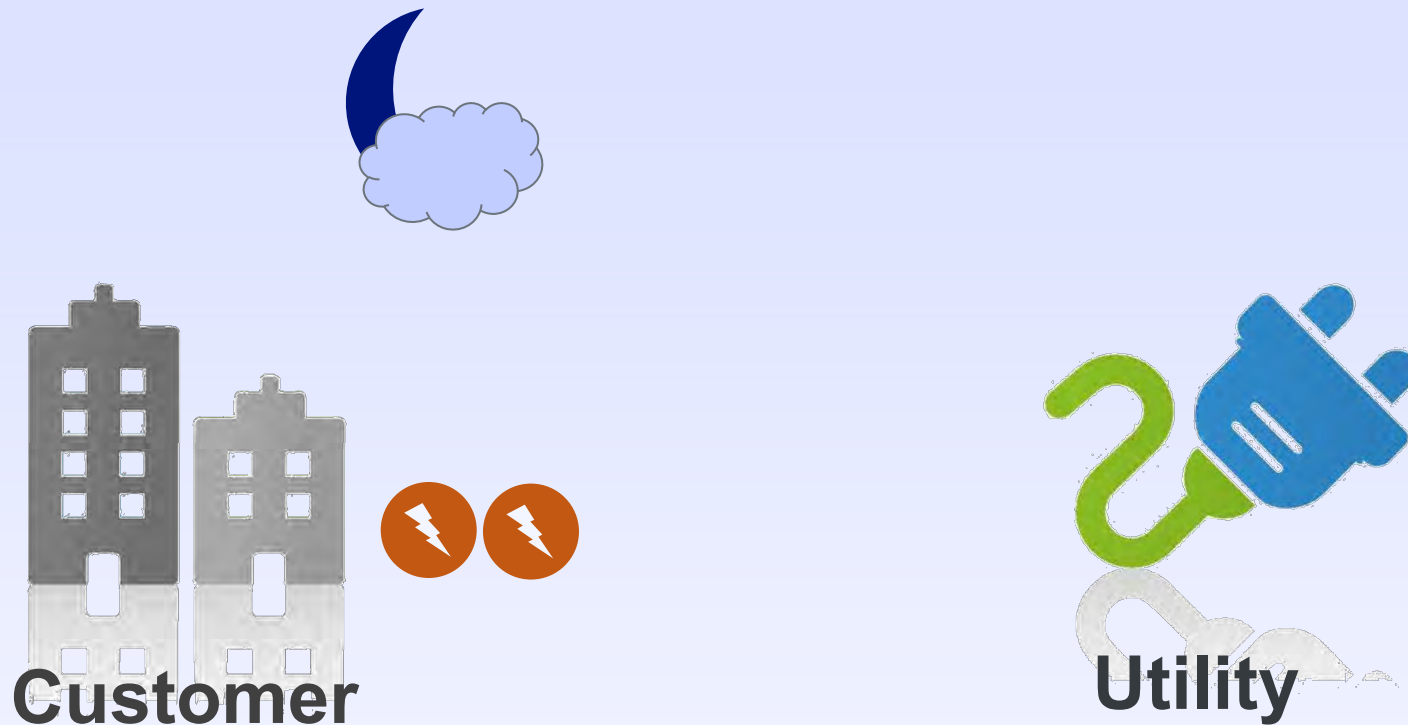
# Net Metering: Overview

*Afternoon*



# Net Metering: Overview

*Night*



Solar covers 100% of the customer's load, even at night!

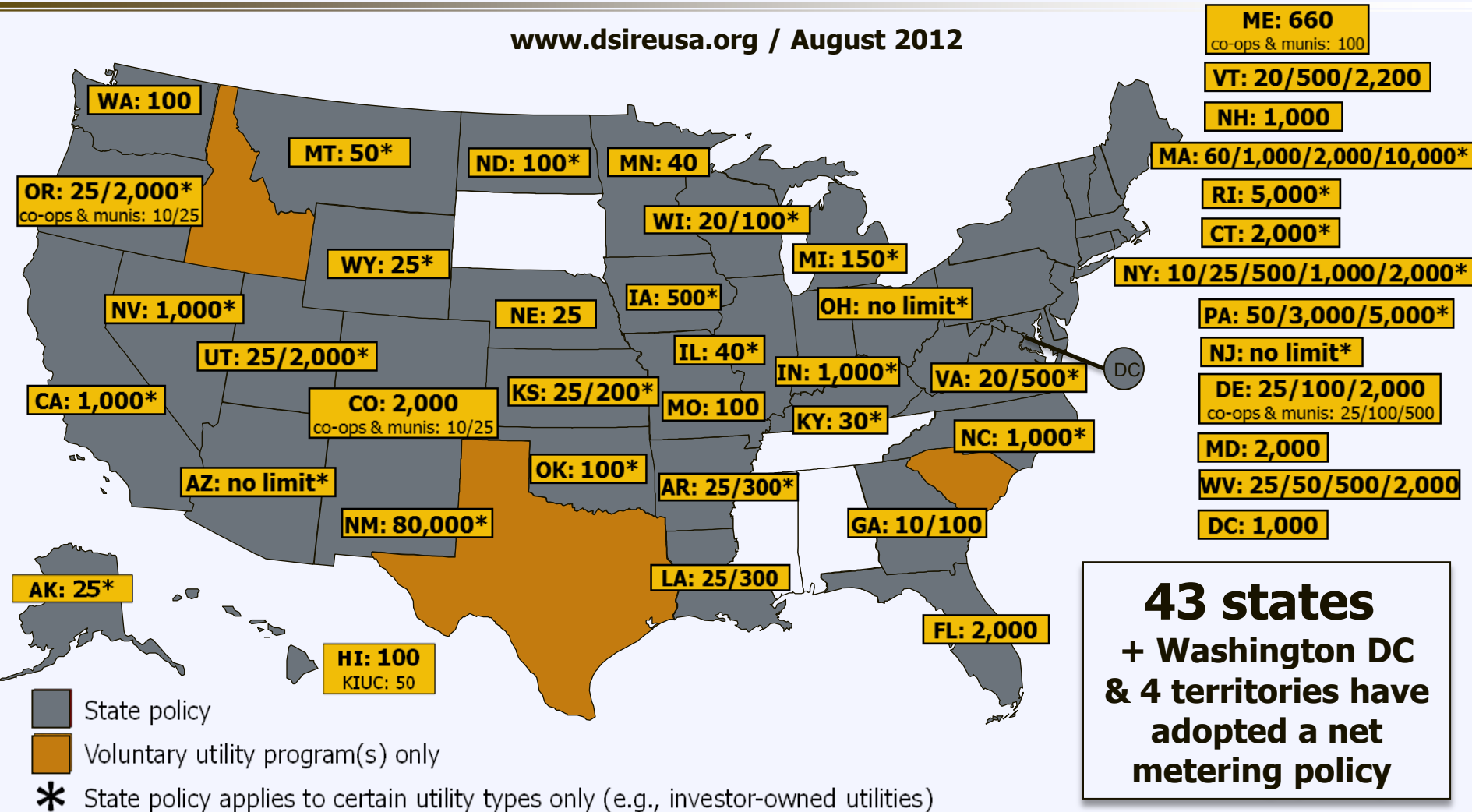
# Net Metering: Market Share

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More than **93%** of distributed PV Installations are net-metered

# Net Metering: State Policies

www.dsireusa.org / August 2012



**43 states  
 + Washington DC  
 & 4 territories have  
 adopted a net  
 metering policy**

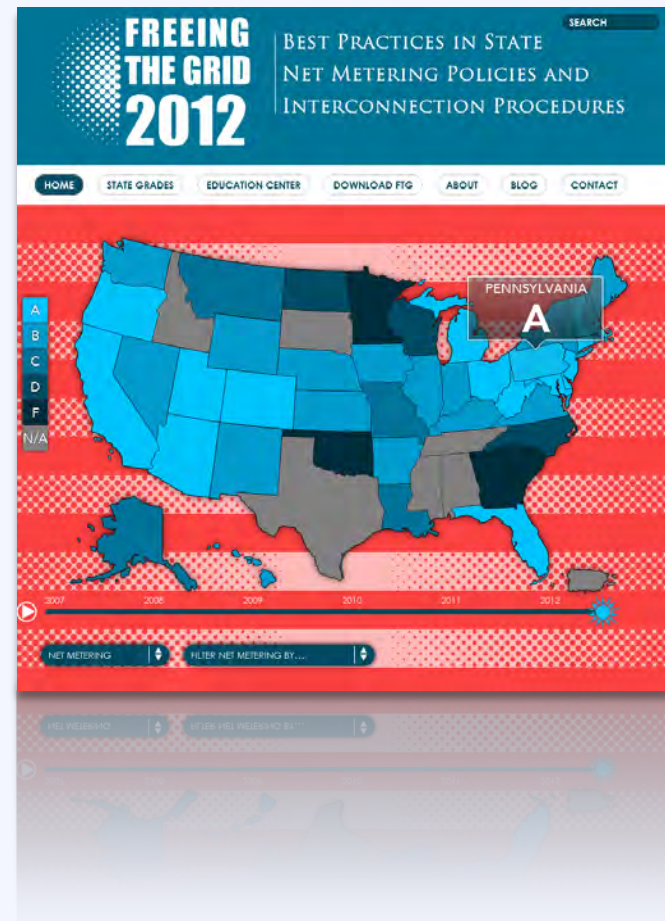
Note: Numbers indicate individual system capacity limit in kilowatts. Some limits vary by customer type, technology and/or application. Other limits might also apply. This map generally does not address statutory changes until administrative rules have been adopted to implement such changes.

# Net Metering: Resources

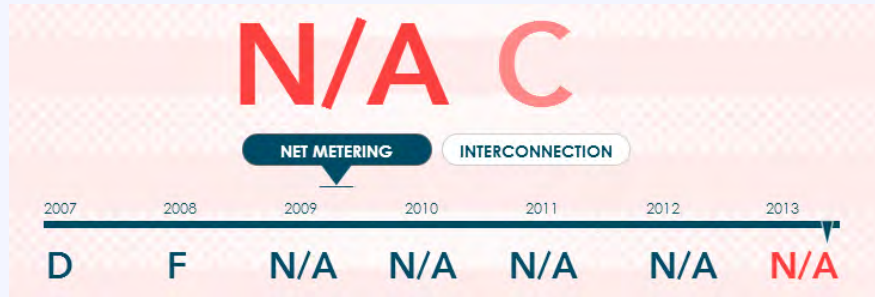
## Resource Freeing the Grid

Provides a “report card” for state policy on net metering and interconnection

<http://freeingthegrid.org/>



# Net Metering: Texas



- Texas does not have statewide net metering rules
- Retail providers are permitted, but not required, to offer net metering
- Austin Energy, CPS Energy, and Green Mountain Energy offer some form of net metering.
- Other providers may allow a billing arrangement similar to, but not quite, net metering

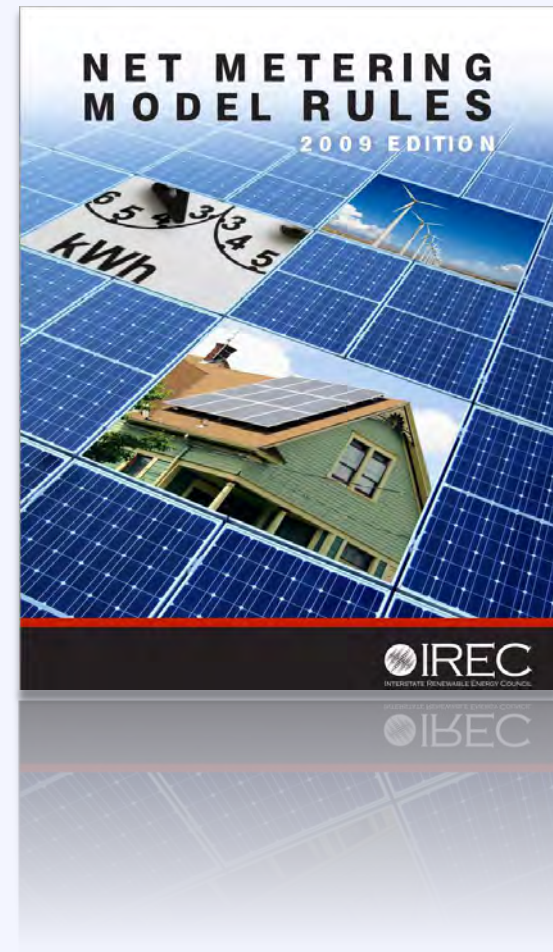


# Net Metering: Resources

## Resource Interstate Renewable Energy Council

IREC developed its model rules in an effort to capture best practices in state net metering policies.

[www.irecusa.org](http://www.irecusa.org)



# Interconnection

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**5,000+** utilities

with unique interconnection procedures

# Interconnection: Background

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**2000:** NREL finds that interconnection is a significant barrier to customer sited DG

**2005:** Congress requires state regulator authorities to consider an interconnection standard (IEEE 1547)

**2012:** 43 States & DC have adopted interconnection standards

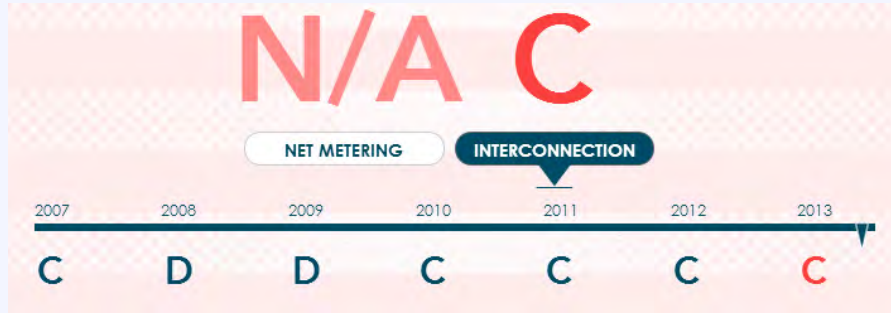
- CA Rule 21
- MADRI Procedures
- FERC SGIP
- IREC Procedures

# Interconnection Standards

1. Use standard forms and agreements
2. Implement expedited process
3. Implement simplified procedure for small solar arrays



# Interconnection: Texas



<b>Eligible Renewable/Other Technologies:</b>	Solar Thermal Electric, Photovoltaics, Landfill Gas, Wind, Biomass, Hydroelectric, Geothermal Electric, Fuel Cells, CHP/Cogeneration, Reciprocating Engines, Turbines, Storage, Tidal Energy, Wave Energy, Ocean Thermal, Fuel Cells using Renewable Fuels, Microturbines, Other Distributed Generation Technologies
<b>Applicable Sectors:</b>	Commercial, Industrial, Residential
<b>Applicable Utilities:</b>	Investor-owned utilities
<b>System Capacity Limit:</b>	10 MW
<b>Standard Agreement:</b>	Yes
<b>Insurance Requirements:</b>	"Additional" liability insurance not required for systems of 2 MW or less that meet certain technical standards
<b>External Disconnect Switch:</b>	Required

# Solar Access

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## Solar Access Laws:

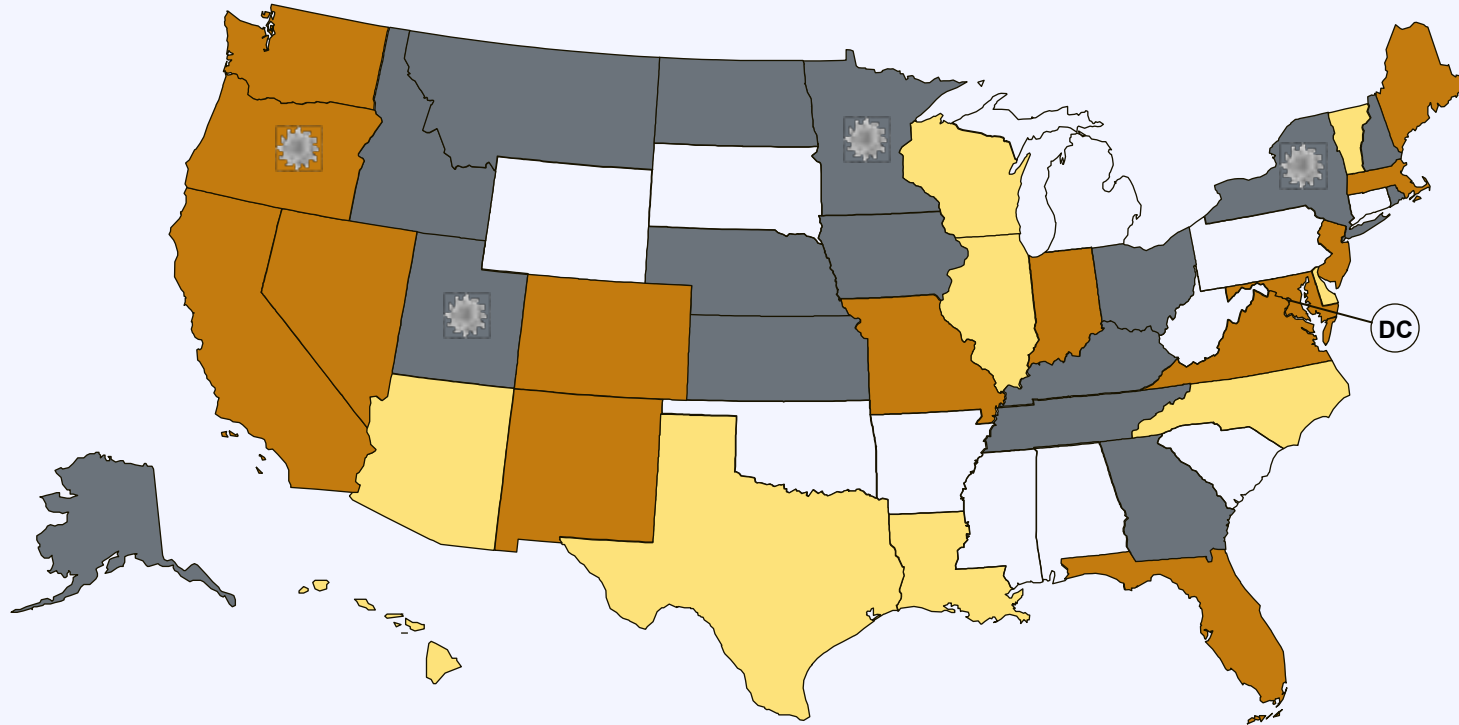
1. Increase the likelihood that properties will receive sunlight
2. Protect the rights of property owners to install solar
3. Reduce the risk that systems will be shaded after installation

# Fontainebleau V. Eden Roc (1959)



A landowner does not have any legal right to the free flow of light and air across the adjoining land of his neighbor

# Solar Access



■ Solar Easements Provision

■ Solar Rights Provision

■ Solar Easements and Solar Rights Provisions

● U.S. Virgin Islands

☀ Local option to create solar rights provision



# Solar Access Law: Texas

## *Solar Rights:*

Texas Property Code § 202.010. Regulation of Solar Devices.

- *HOAs cannot prohibit an owner from installing or using a solar energy collection device on that owner's property. However, a community association may establish reasonable restrictions concerning the location, and manner of placement of such solar energy collection devices.*
- *The community association may prohibit or restrict the installation of solar energy collection devices on the common elements or common area within the real estate development served by the community association...*

# Solar Access

## Resource Solar ABCs

A comprehensive review of solar access law in the US – Suggested standards for a model ordinance

[www.solarabcs.org](http://www.solarabcs.org)



# Property Tax Exemptions

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## **Tx. Code § 11.27:**

Creates an exemption from taxation of the amount of appraised value of a property that arises from the installation or construction of a solar or wind-powered energy device that is primarily for production and distribution of energy for on-site use.

See Comptroller of Public Accounts

## **Form 50-123**

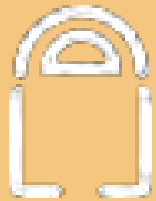
# Property Assessed Clean Energy

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Property Assessed Clean Energy (PACE) financing allows property owners to install solar and energy efficiency projects with little or no upfront cost. Costs repaid on property tax bills over 20 years.

# Property Assessed Clean Energy

City creates type of land-secured financing district or similar legal mechanism



Property owners voluntarily sign-up for financing and make energy improvements



Proceeds from revenue bond or other financing provided to property owner to pay for energy project



Property owner pays assessment through property tax bill (up to 20 years)



# Property Assessed Clean Energy

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## Advantages Over Conventional Loan:

- Longer (20 year) term
- Repayment transfers with ownership
- Low interest rates
- Interest is tax deductible
- Lower transaction costs

# PACE: Texas

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- HB 1937 of 2009 authorized municipalities to adopt PACE programs
- If passed, SB 385 will allow counties to adopt PACE programs, and provide greater flexibility
- There are currently no active PACE programs in Texas

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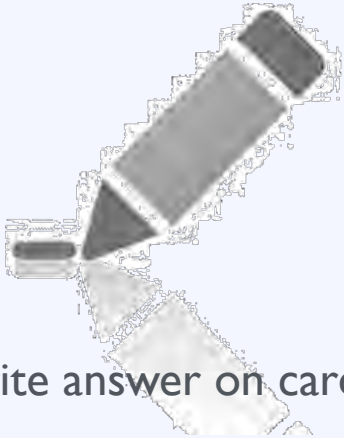
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# Activity: Identifying Benefits

What is the greatest benefit solar can bring to your community? **[Blue Card]**

Right Now



Write answer on card

During Session



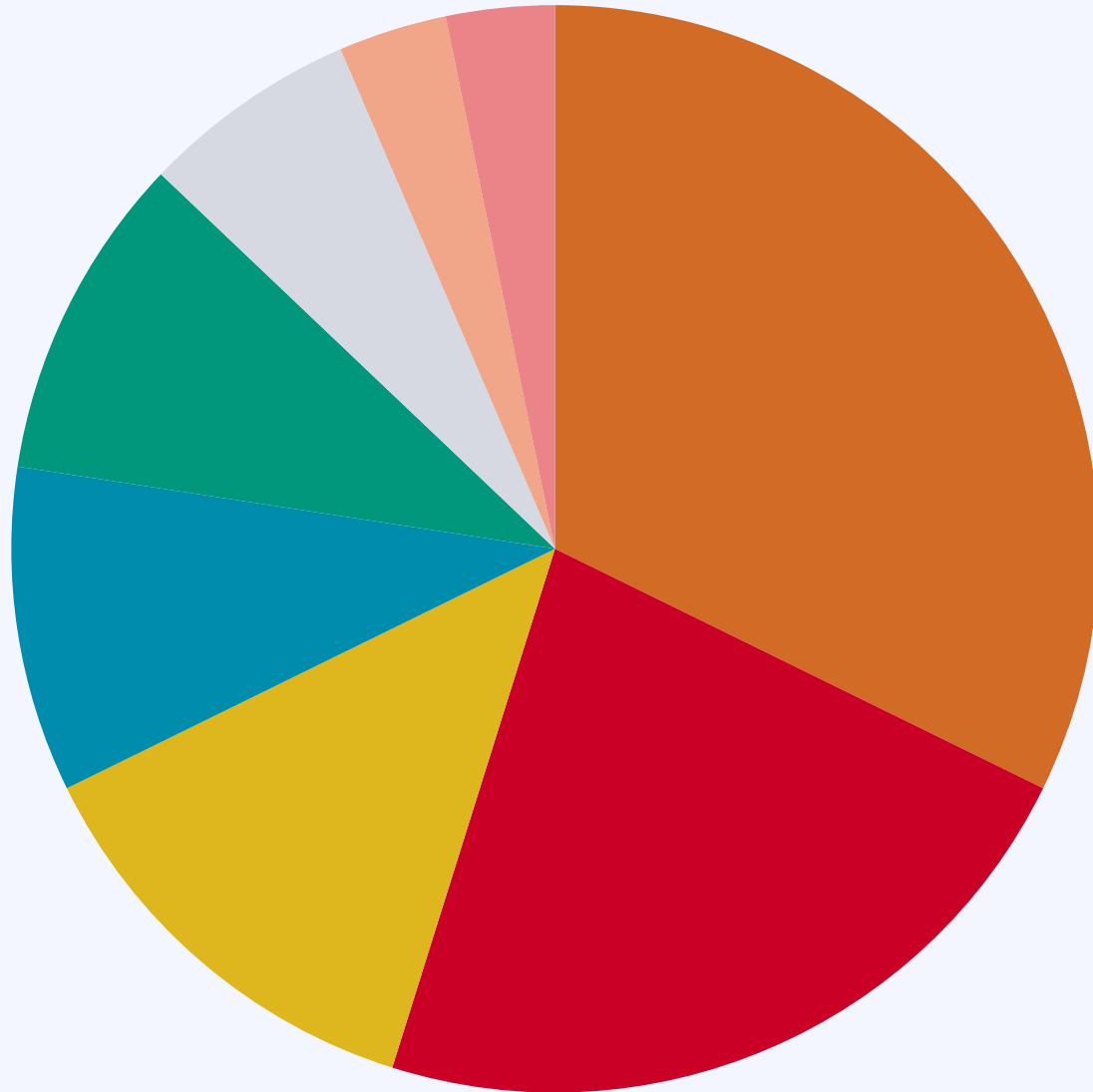
Compile results

After Break



Group discussion

# Benefits



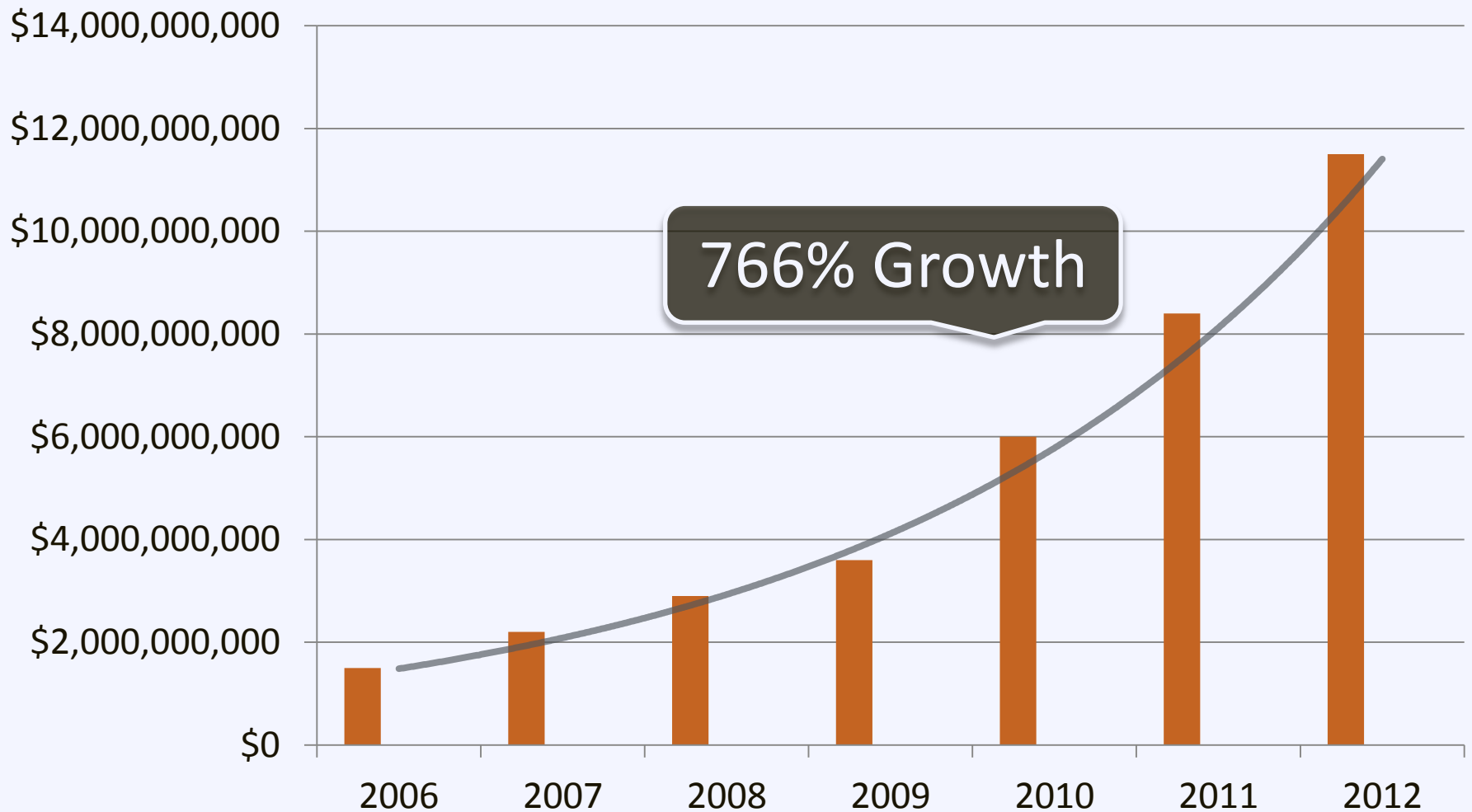
- Environment**
- Energy Diversity**
- Energy Awareness**
- Cost Savings**
- Jobs**
- Reduced Peak Demand**
- Community Building**
- Distributed Power Needs**

# Benefits of Solar Energy

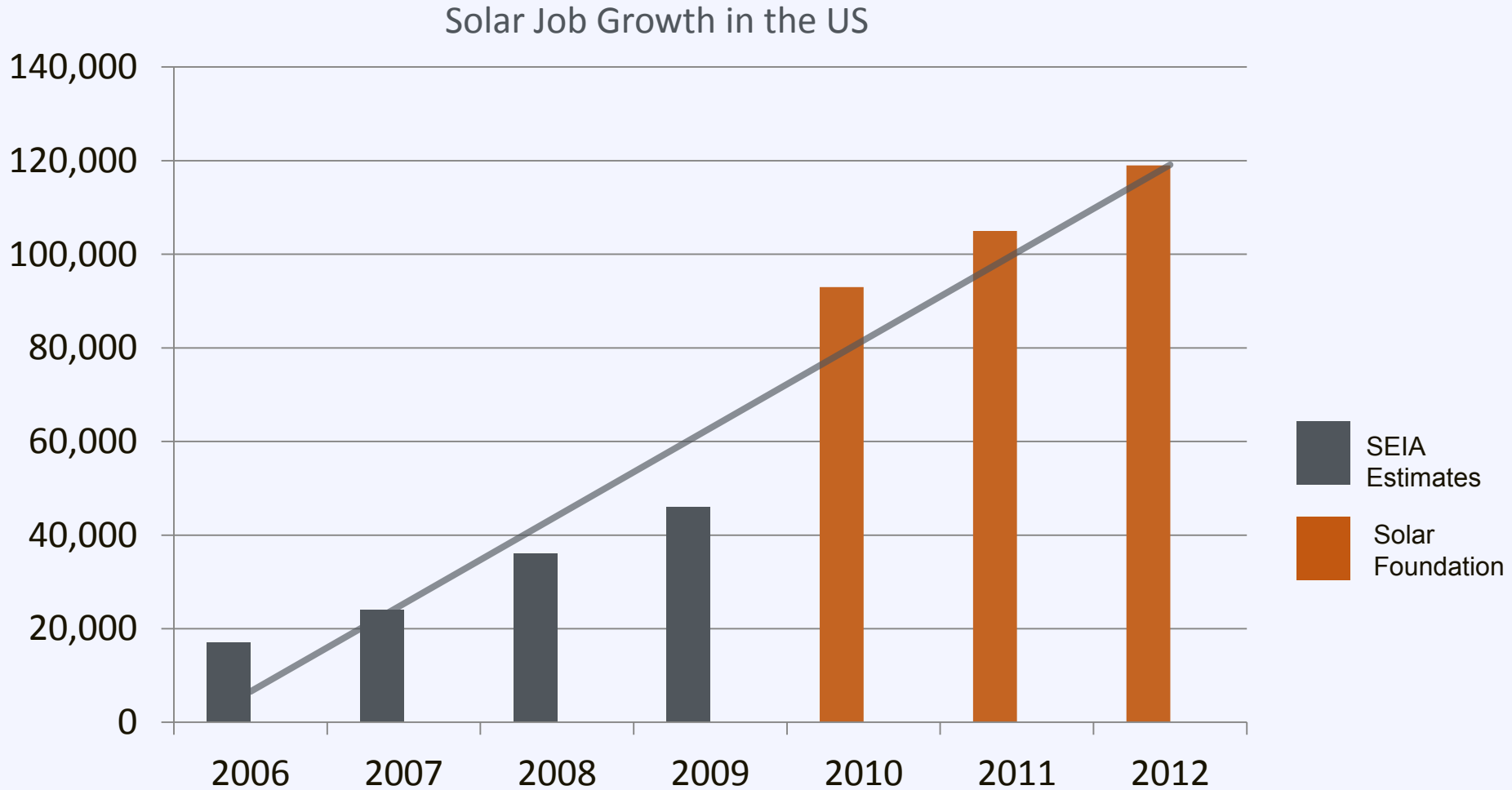
- Local economy growth
- Local jobs
- Energy independence
- Stabilizes price volatility
- Valuable to utilities
- Smart investment



# Benefit: Economic Growth



# Benefit: Job Growth



# Benefit: Stabilize Energy Prices

Boston Area Average Wholesale Price



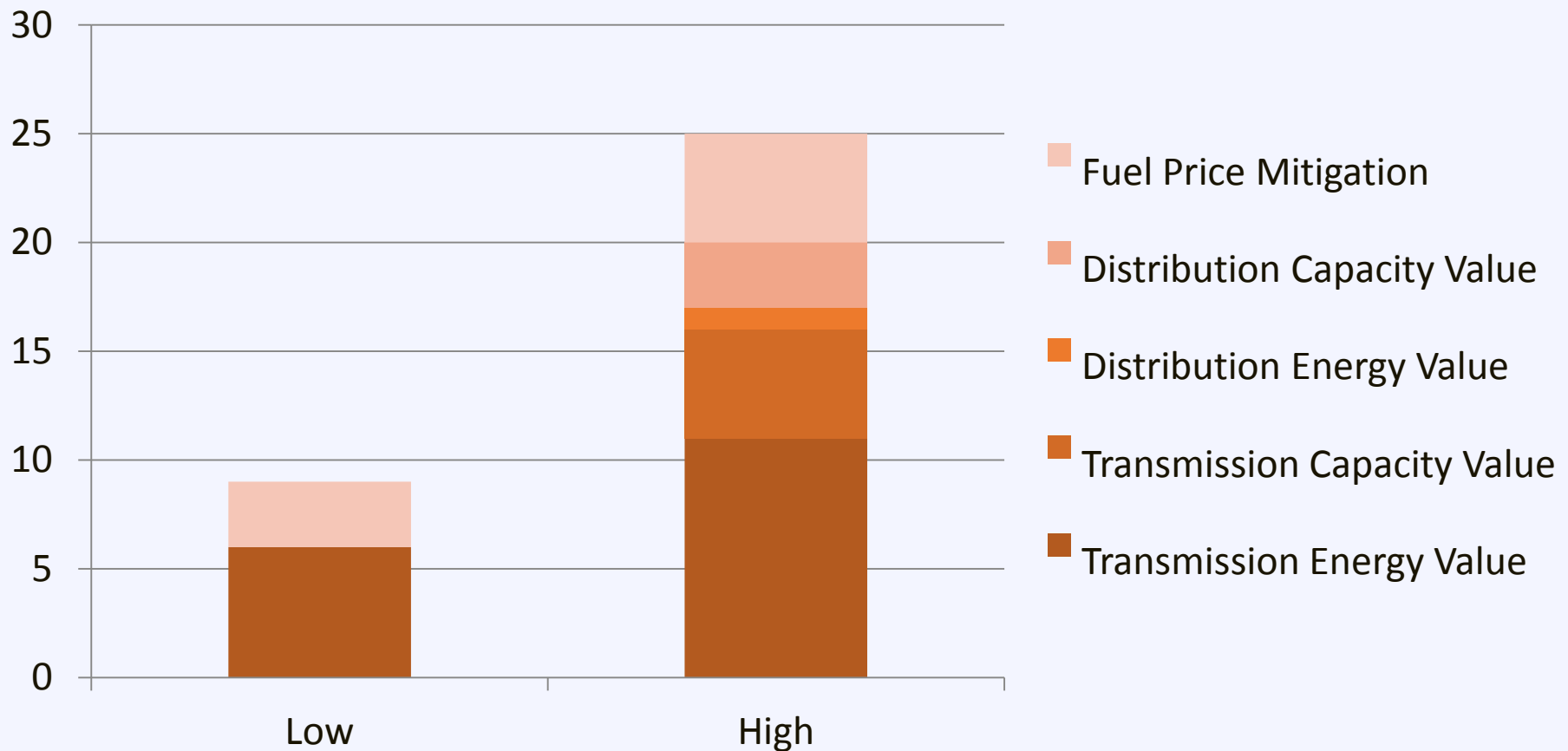
# Benefits: Valuable to Utilities

- Avoided Energy Purchases
- Avoided T&D Line Losses
- Avoided Capacity Purchases
- Avoided T&D Investments
- Fossil Fuel Price Impacts
- Backup Power



# Benefits: Valuable to Utilities

Value to the utility is **10 to 25 cents** beyond the value of the electricity





# Benefit: Smart Investment for Homes

From NREL:

Solar homes sold

**20% faster**

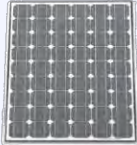
and for

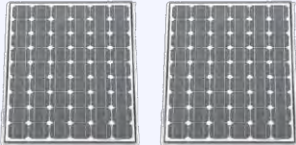
**17% more**

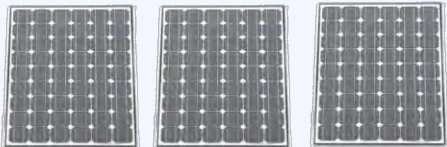
than the equivalent non-solar homes  
in surveyed California subdivisions

# Benefit: Smart Investment for Homes

From SunRun:

3 kW  = \$ 16,500 *added sale premium*

6 kW  = \$ 33,000 *added sale premium*

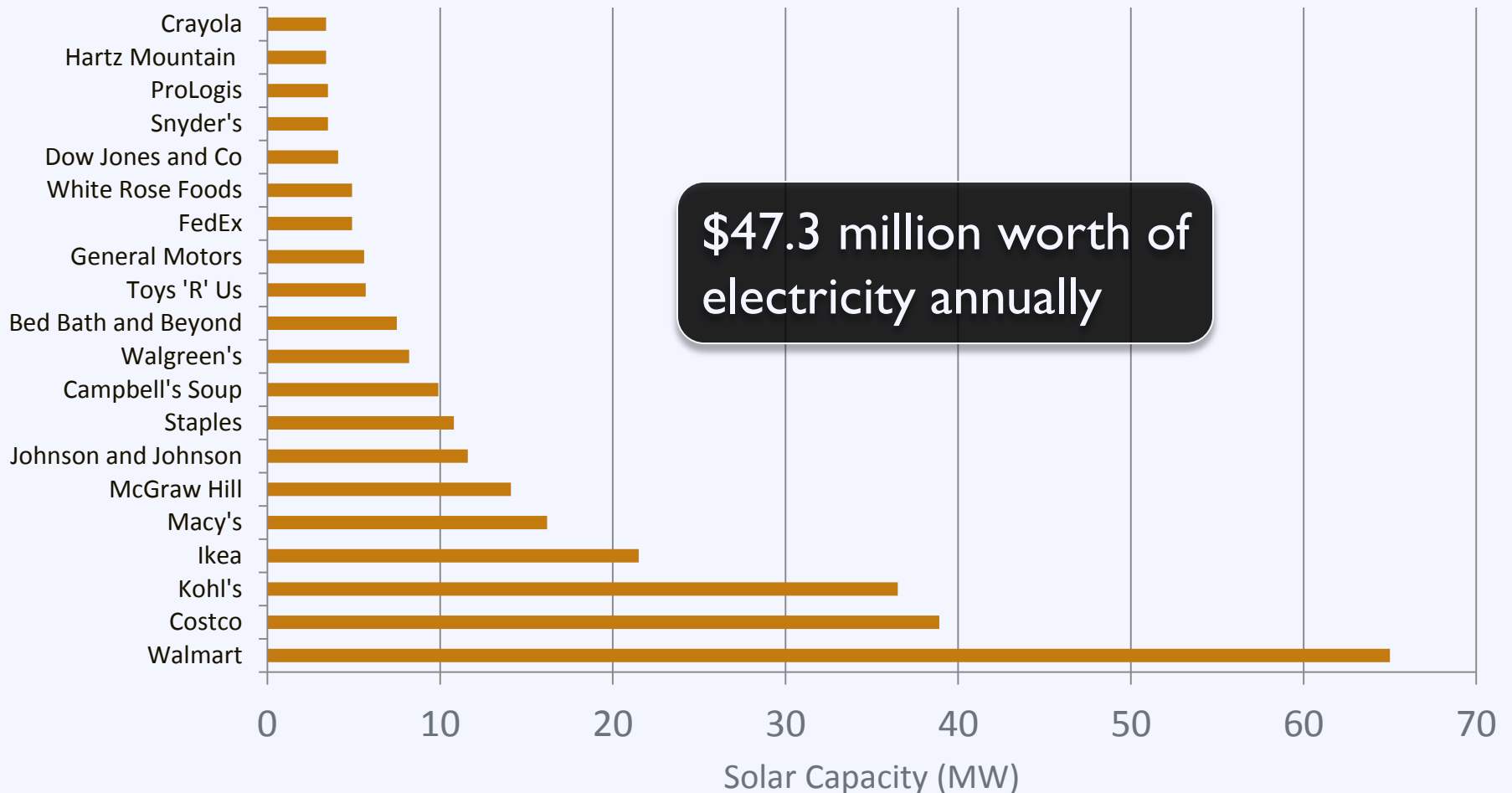
9 kW  = \$ 49,500 *added sale premium*

# Benefit: Smart Investment for Business



# Benefit: Smart Investment for Business

Top 20 Companies by Solar Capacity



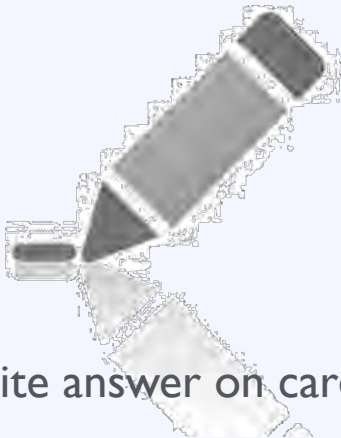
# Benefit: Smart Investment for Government



# Activity: Addressing Barriers

What is the greatest barrier to solar adoption in your community? **[Green Card]**

Right Now



Write answer on card

During Session



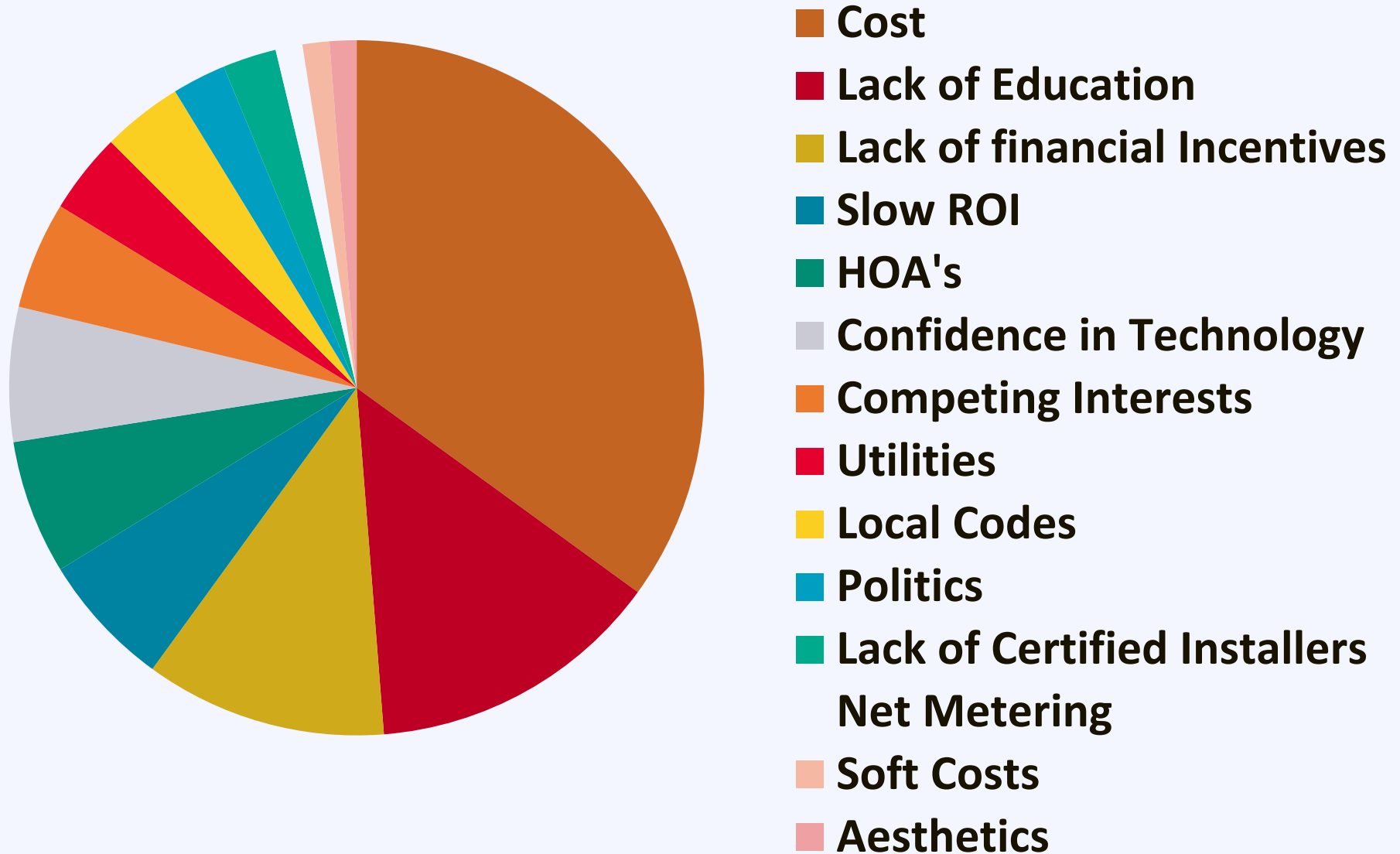
Compile results

After Break



Group discussion

# Barriers



# Some things you may hear...

My area isn't sunny enough for solar

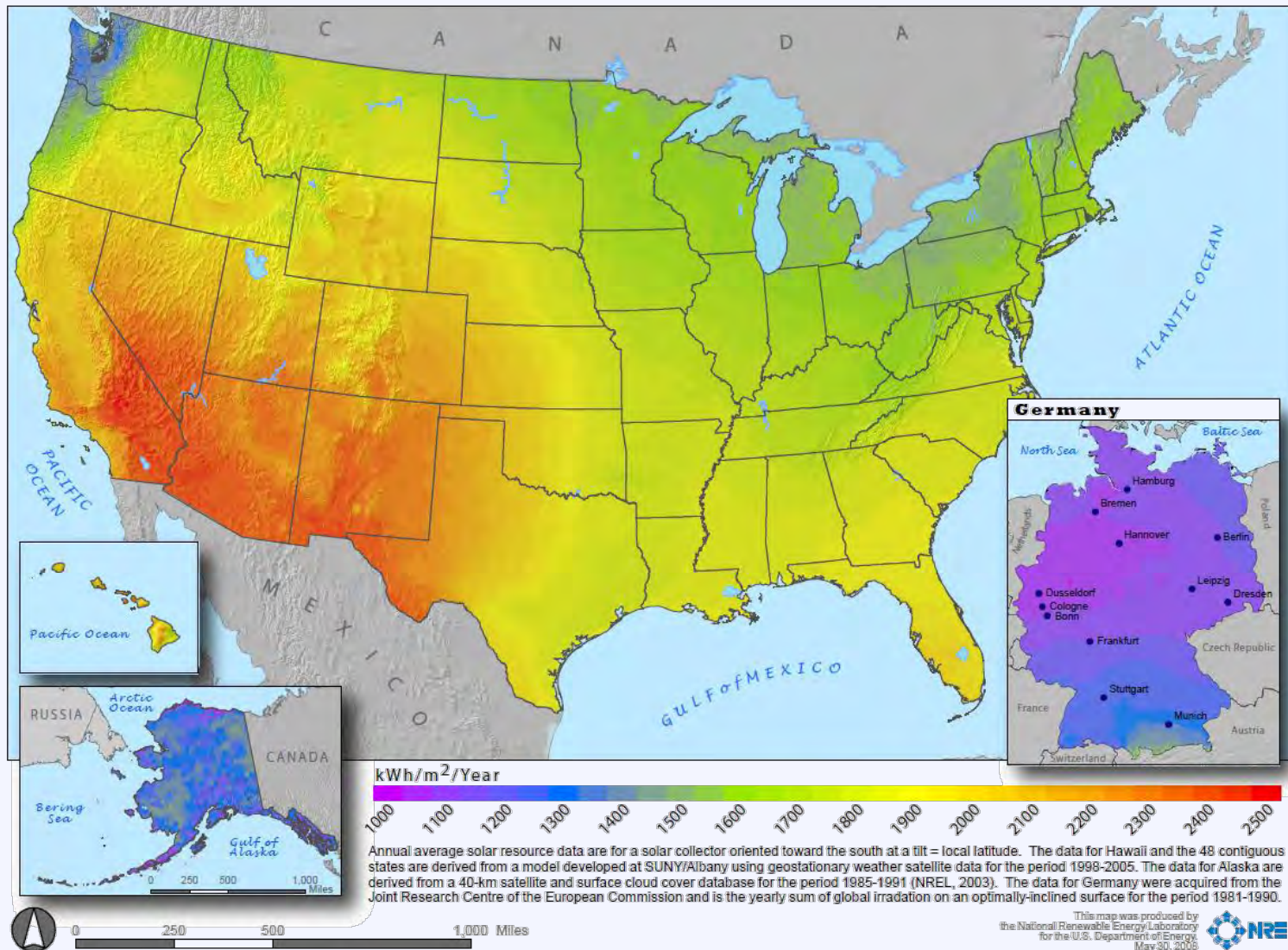
Going solar is too expensive

Solar is not ready to compete as a serious energy source

The government should not "pick winners and losers"

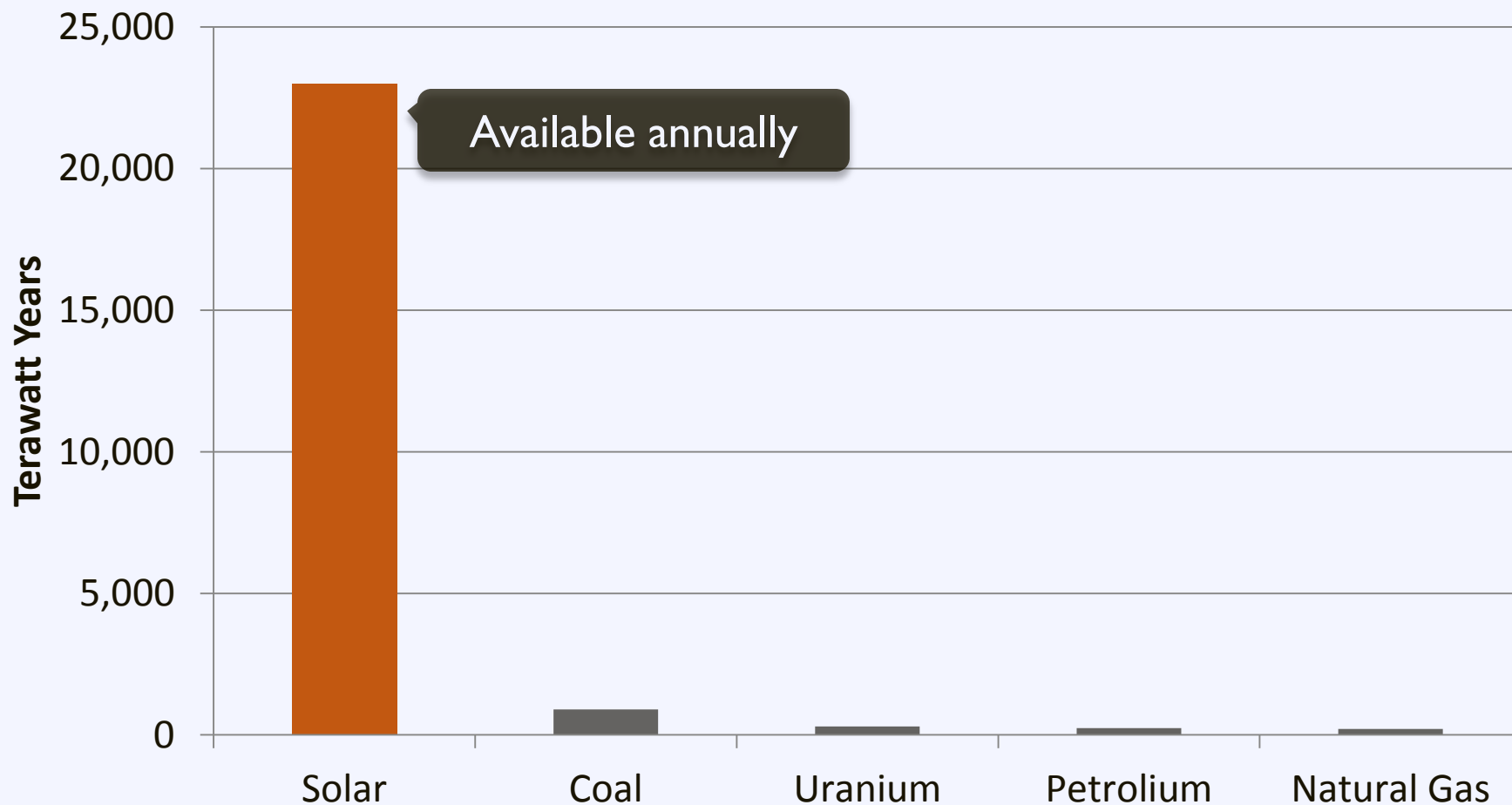


# Fact: Solar works across the US



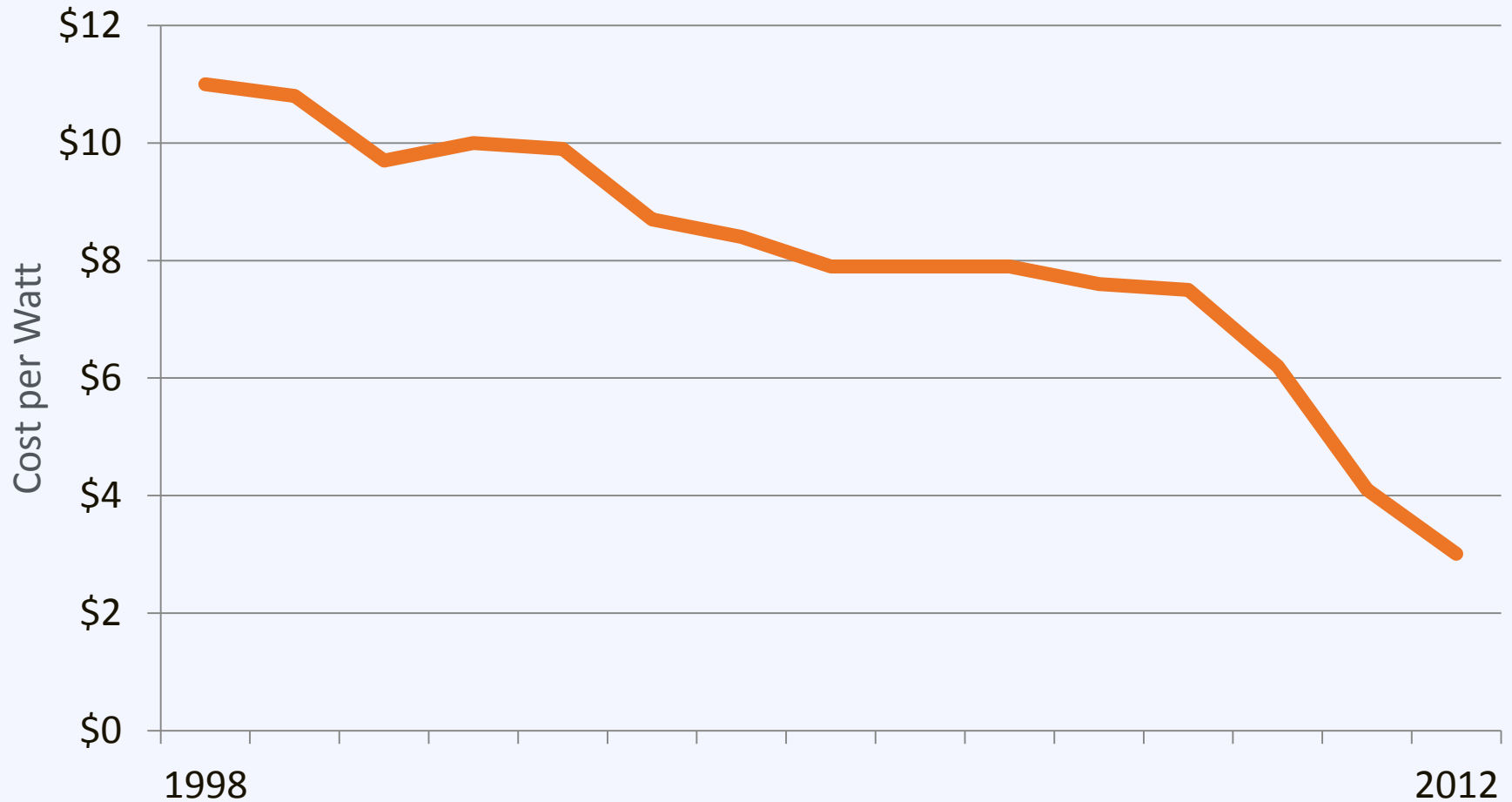
# Fact: Solar is a ubiquitous resource

## Resource Availability

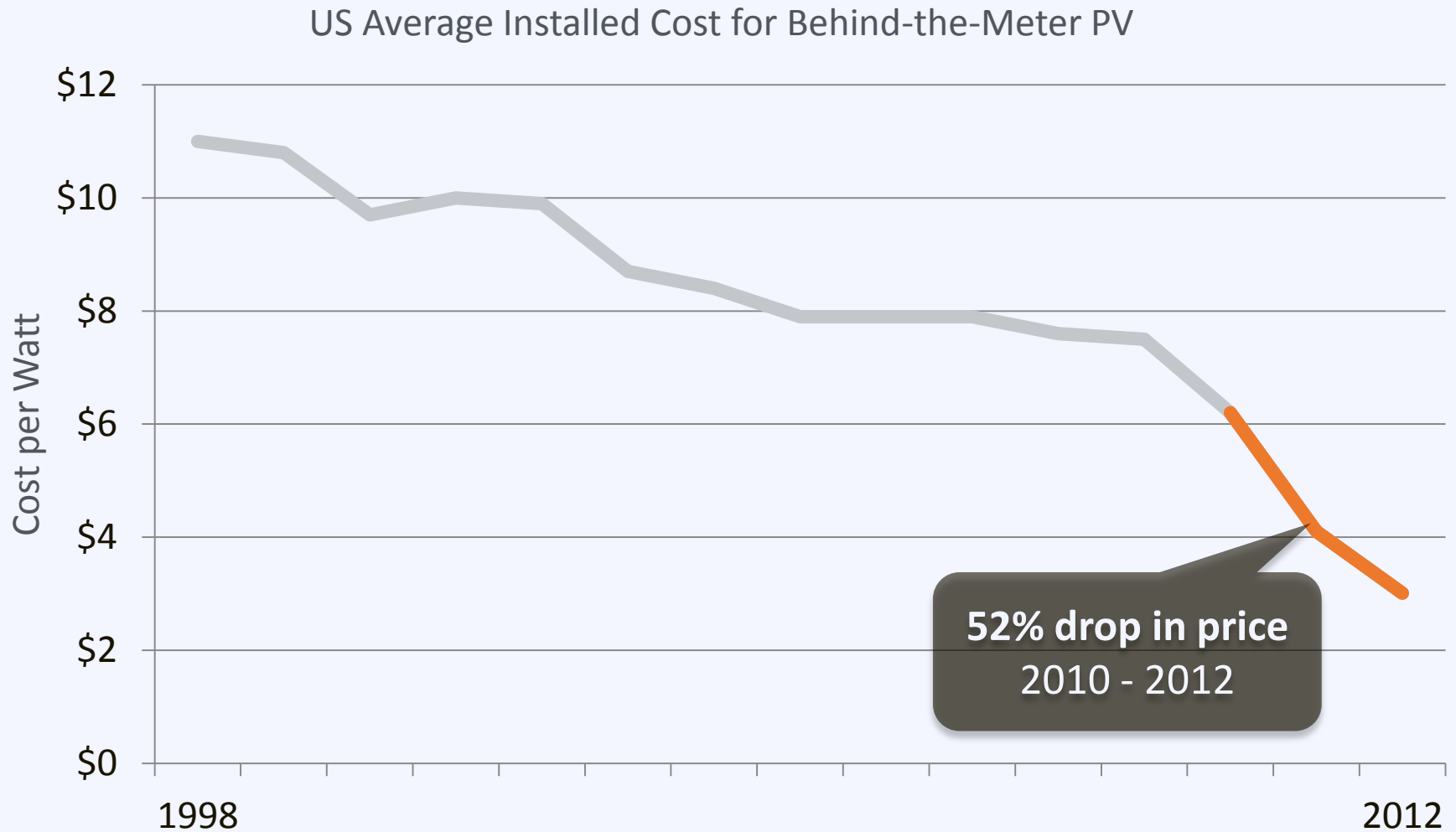


# Fact: Solar is cost competitive

US Average Installed Cost for Behind-the-Meter PV

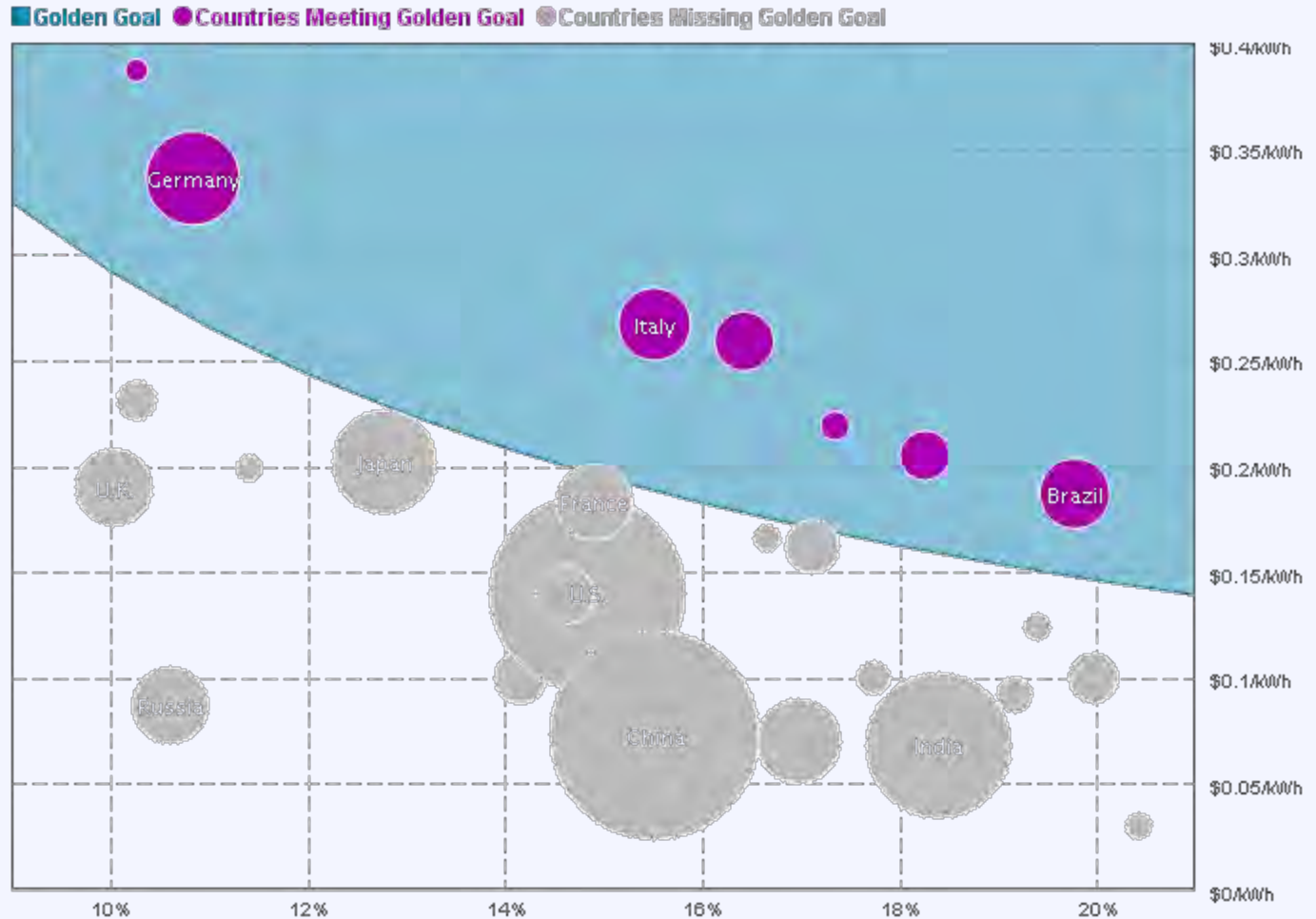


# Fact: Solar is cost competitive



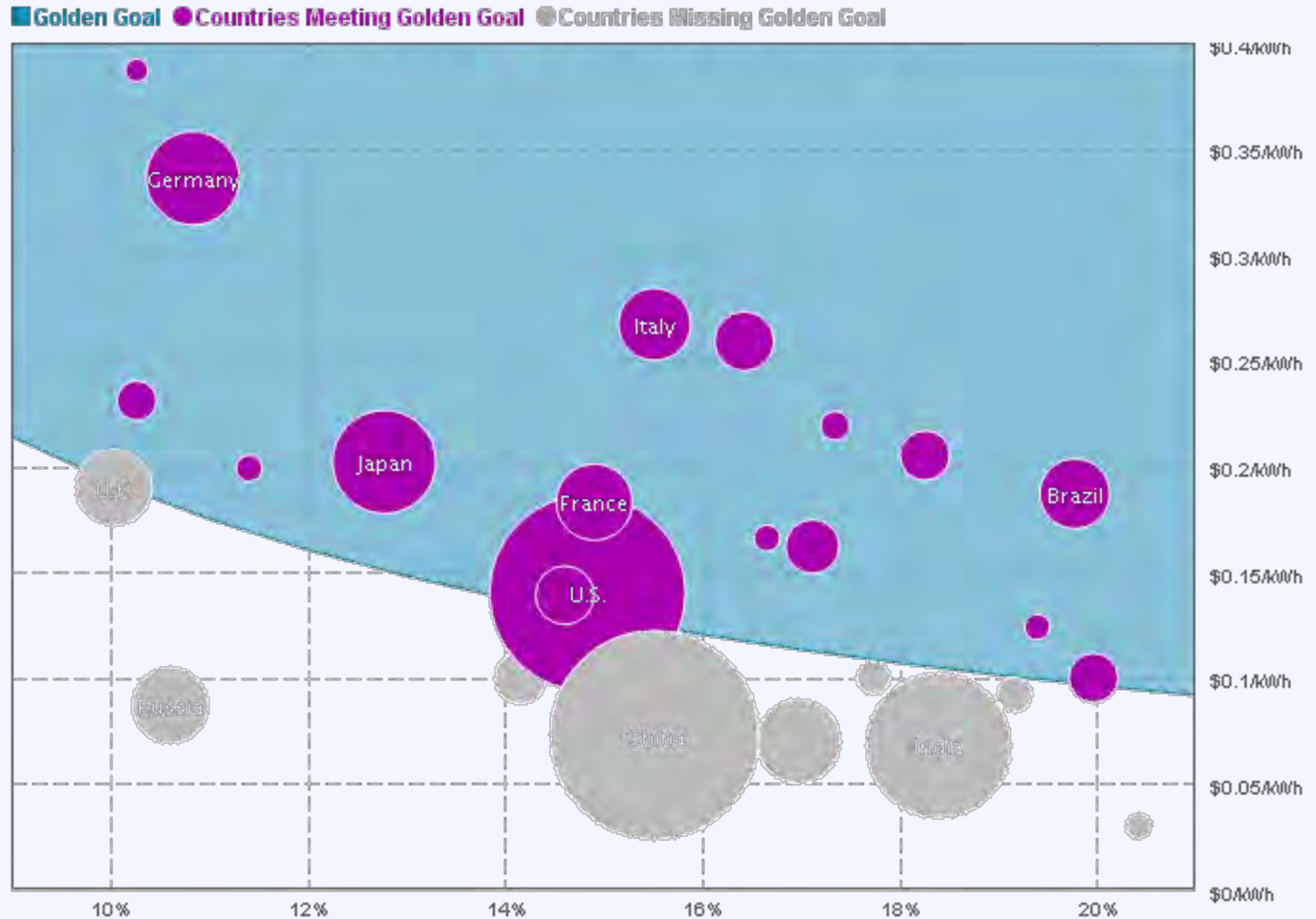
# Fact: Solar is cost competitive

2012



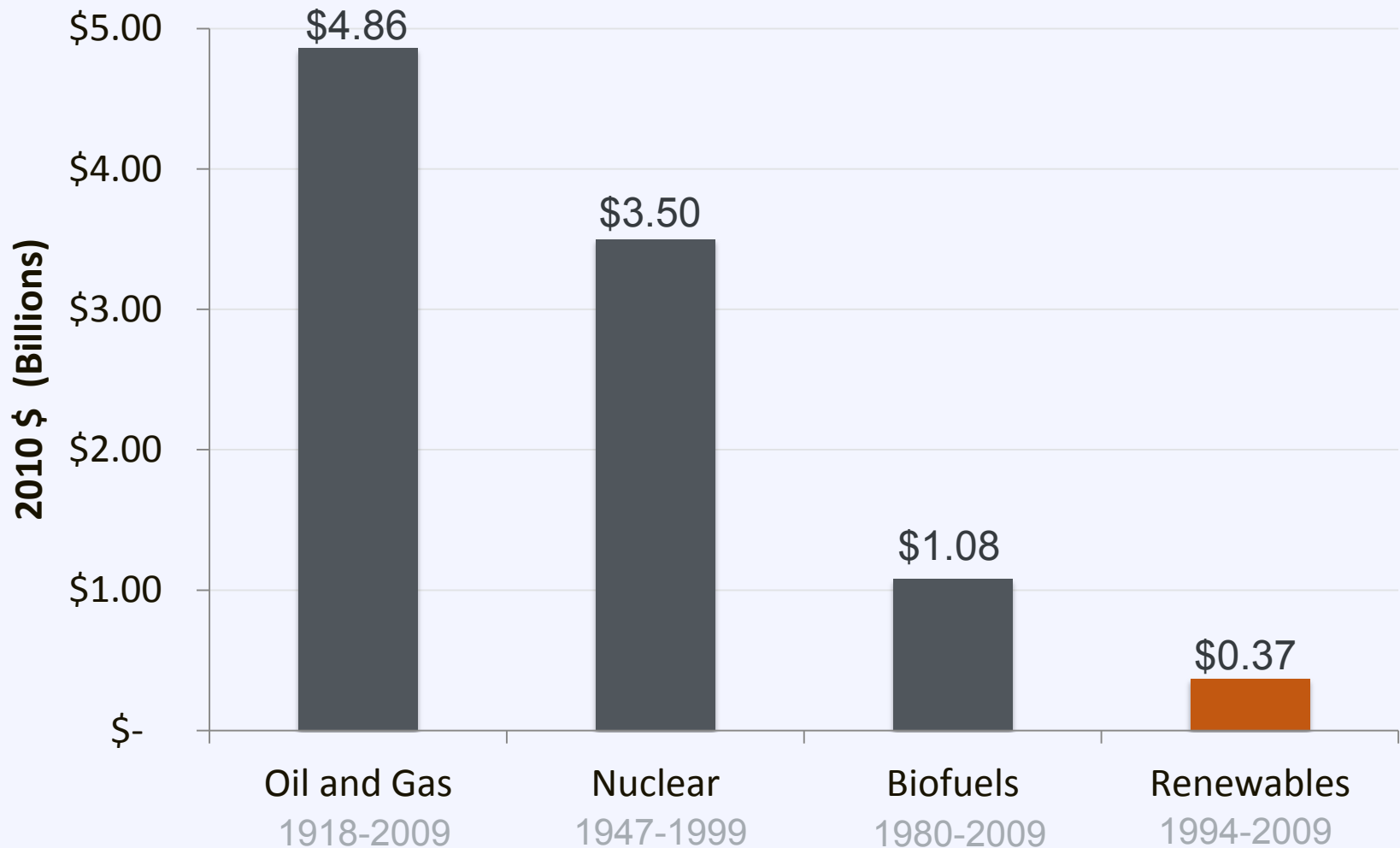
# Fact: Solar is cost competitive

2020

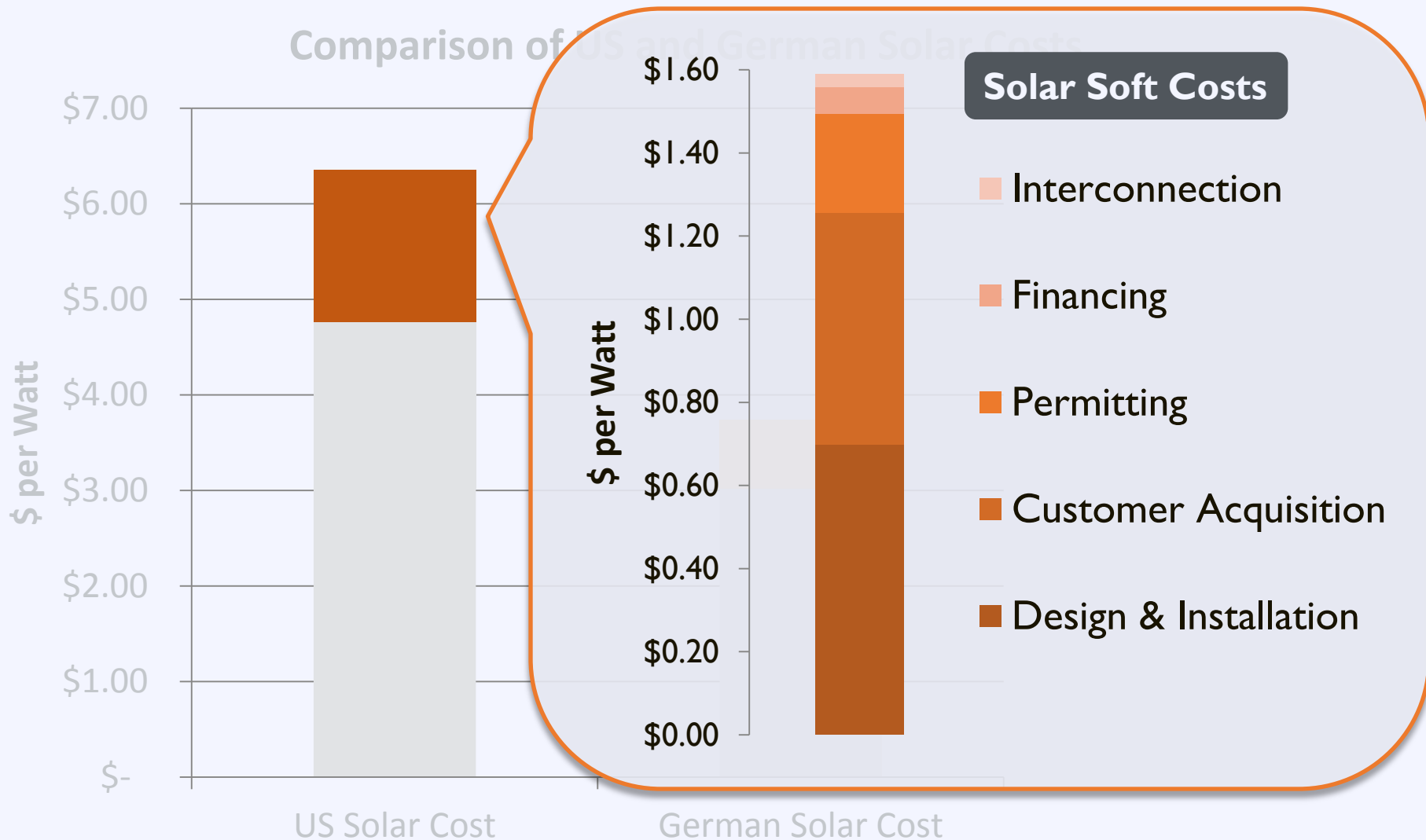


# Fact: All energy is subsidized

## Historical Average of Annual Energy Subsidy



# Barriers Still Exist





# Q & A

# Agenda

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# The Solar Equation

---

## Cost

- + Installed Cost
- + Maintenance
- Direct Incentive

## Benefit

- + Avoided Energy Cost
- + Excess Generation
- + Performance Incentive

# The Solar Equation

## Cost

+ Installed Cost

+ Maintenance

- Direct Incentive

## Benefit

+ Avoided Energy Cost

+ Excess Generation

+ Performance Incentive

# Incentives

Federal

Investment Tax  
Credit

Accelerated  
Depreciation

QECBs

State

LoanSTAR  
Revolving Loan  
Program

Energy Device  
Franchise Tax  
Deduction

Utility

Denton Muni  
Solar Rebate  
Program

CoServ  
Solar Rebate  
Program

Oncor Electric  
Solar Standard  
Offer Program

# Incentives

Federal

Investment Tax  
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# Investment Tax Credit

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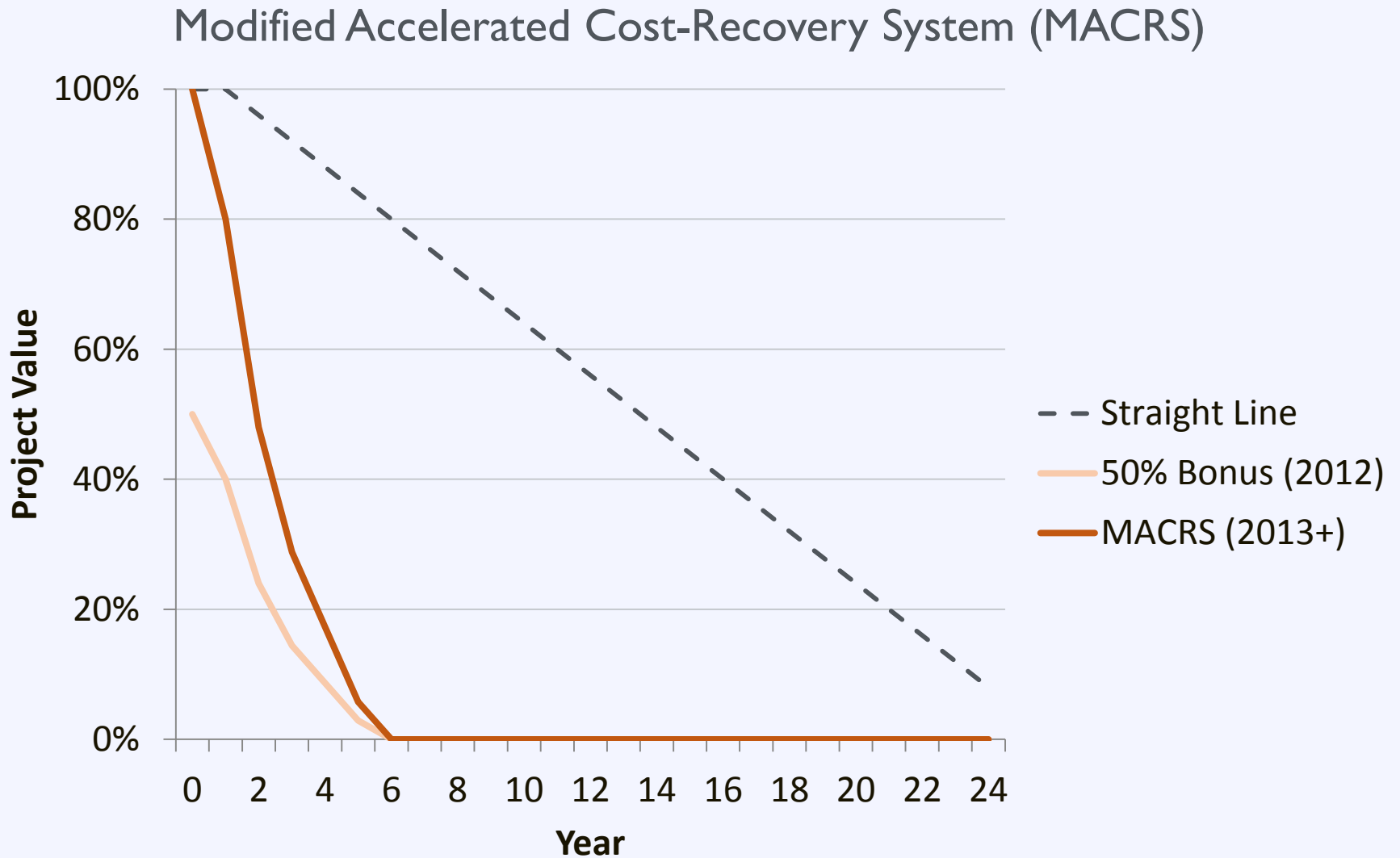
**Type:** Tax Credit

**Eligibility:** For-Profit Organization

**Value:** 30% of the installation cost

**Availability:** Through 2016

# Accelerated Depreciation

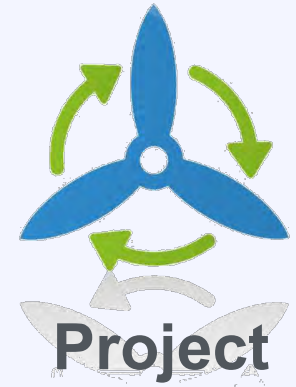




# Qualified Energy Conservation Bond



# Qualified Energy Conservation Bond



# Incentives

Federal

Investment Tax  
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Offer Program

# LoanSTAR Revolving Loans

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- 2013 Budget Allocation: \$40 million
- Maximum loan amount of \$7.5 million
  - 2% interest rate
- Loan recipients can be cities, counties, independent school districts, state agencies, public institutions of higher education, and tax-district supported public hospitals.
- Application deadline of June 7, 2013 for this round

# Energy Device Franchise Tax Deduction

---

- Entities subject to the franchise tax (corporate tax) may deduct the cost of the solar energy device from their franchise tax
  - the total cost of the system may be deducted from the company's taxable capital; or,
  - 10% of the system's cost may be deducted from the company's income.

# Incentives

Federal

Investment Tax  
Credit

Accelerated  
Depreciation

QECBs

State

LoanSTAR  
Revolving Loan  
Program

Energy Device  
Franchise Tax  
Deduction

Utility

**Denton Muni**  
Solar Rebate  
Program

**CoServ**  
Solar Rebate  
Program

**Oncor Electric**  
Solar Standard  
Offer Program

# Utility Rebate Programs

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- AEP (SWEPCO) - SMART Source Solar PV Program
- AEP Texas Central Company - SMART Source Solar PV Rebate Program
- AEP Texas North Company - SMART Source Solar PV Rebate Program
- Austin Energy - Residential Solar PV Rebate Program
- City of San Marcos - Distributed Generation Rebate Program
- CoServ - Solar Energy Rebate
- CPS Energy - Solar PV Rebate Program
- Denton Municipal Electric - GreenSense Solar Rebate Program
- El Paso Electric Company - Solar PV Pilot Program
- Guadalupe Valley Electric Cooperative - Renewable Energy Rebates
- Oncor Electric Delivery - Solar Photovoltaic Standard Offer Program
- Xcel Energy - Residential and Hard-to-Reach Standard Offer Program

# Denton Muni – GreenSense Solar Rebate

---

- Direct incentive:
  - \$3.00 per Watt AC
  - Maximum of \$15,000 per structure
  - Applicants qualify only once per 12-month period
  - May require pre-inspection and post-inspection by DME
  - Must be applied for by a home or rental property owner
  - Equipment must come with a five (5) year warranty.



# CoServ – Solar Energy Rebate

---

- Direct incentive:
  - \$2.00 per Watt AC
  - Maximum of \$5,000 per structure
  - PV systems must be less than or equal to 50 kW, but the rebate is available only on the first 2.5 kW

# Oncor – PV Standard Offer Program

---

- Direct incentive + performance incentive:
  - Residential: \$538.79/kW AC
    - \$0.53/kWh AC
  - Non-residential: \$538.79/kW AC
    - \$0.41/kWh AC
  - Residential: 1 kW to 10 kW DC
  - Non-residential: minimum 1 kW DC
  - Maximum rebate is equivalent to 20% of that year's funding allocation

# Solar Financing Options

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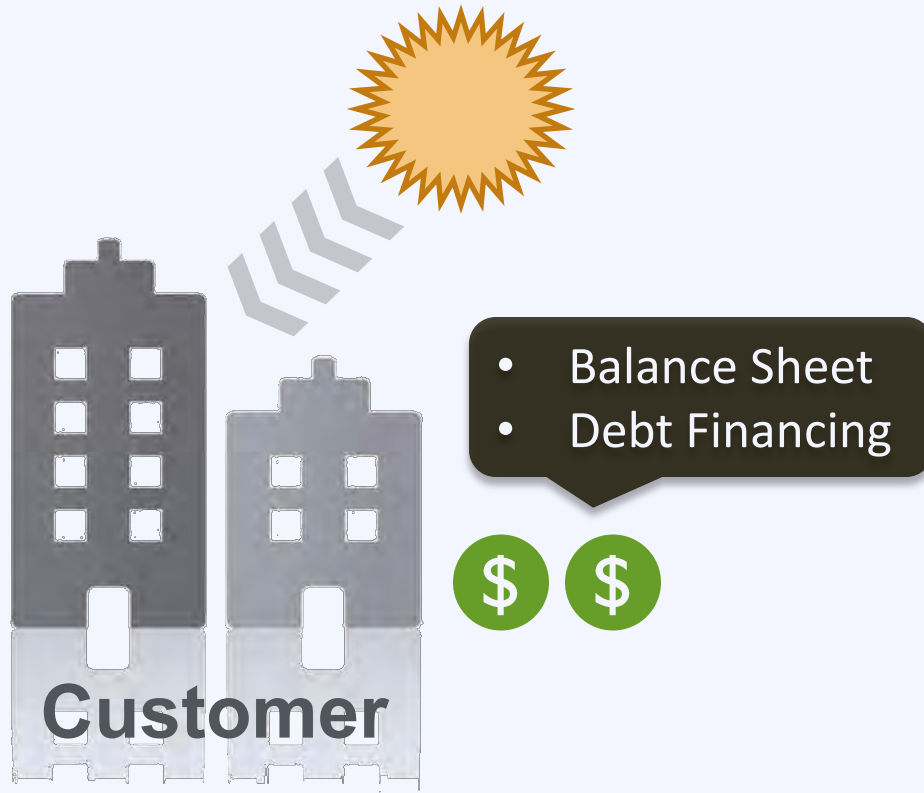
# Solar Financing Options

---

Direct  
Ownership

Third Party  
Ownership

# Direct Ownership



# Direct Ownership

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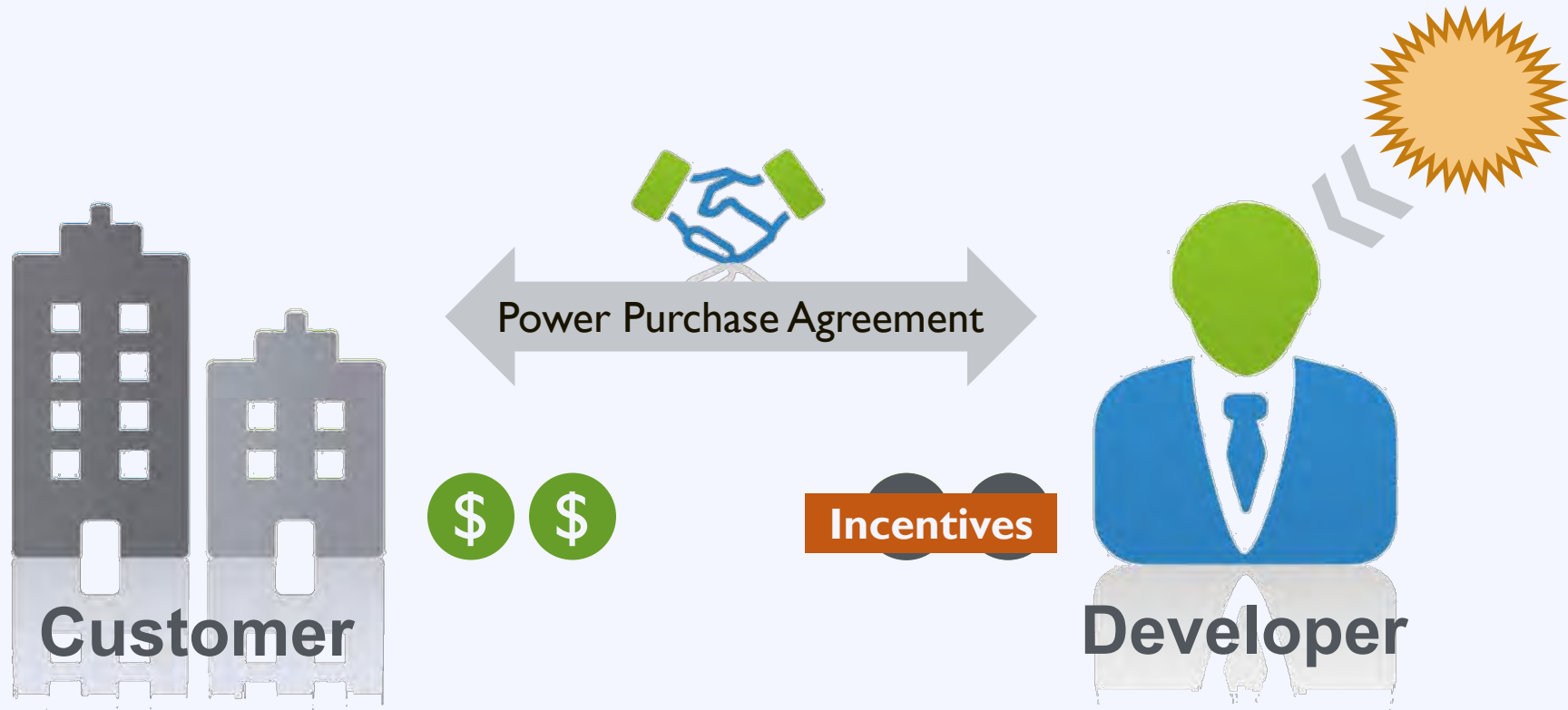
## Pros

- Low – cost electricity
- REC revenue
- Full ownership

## Cons

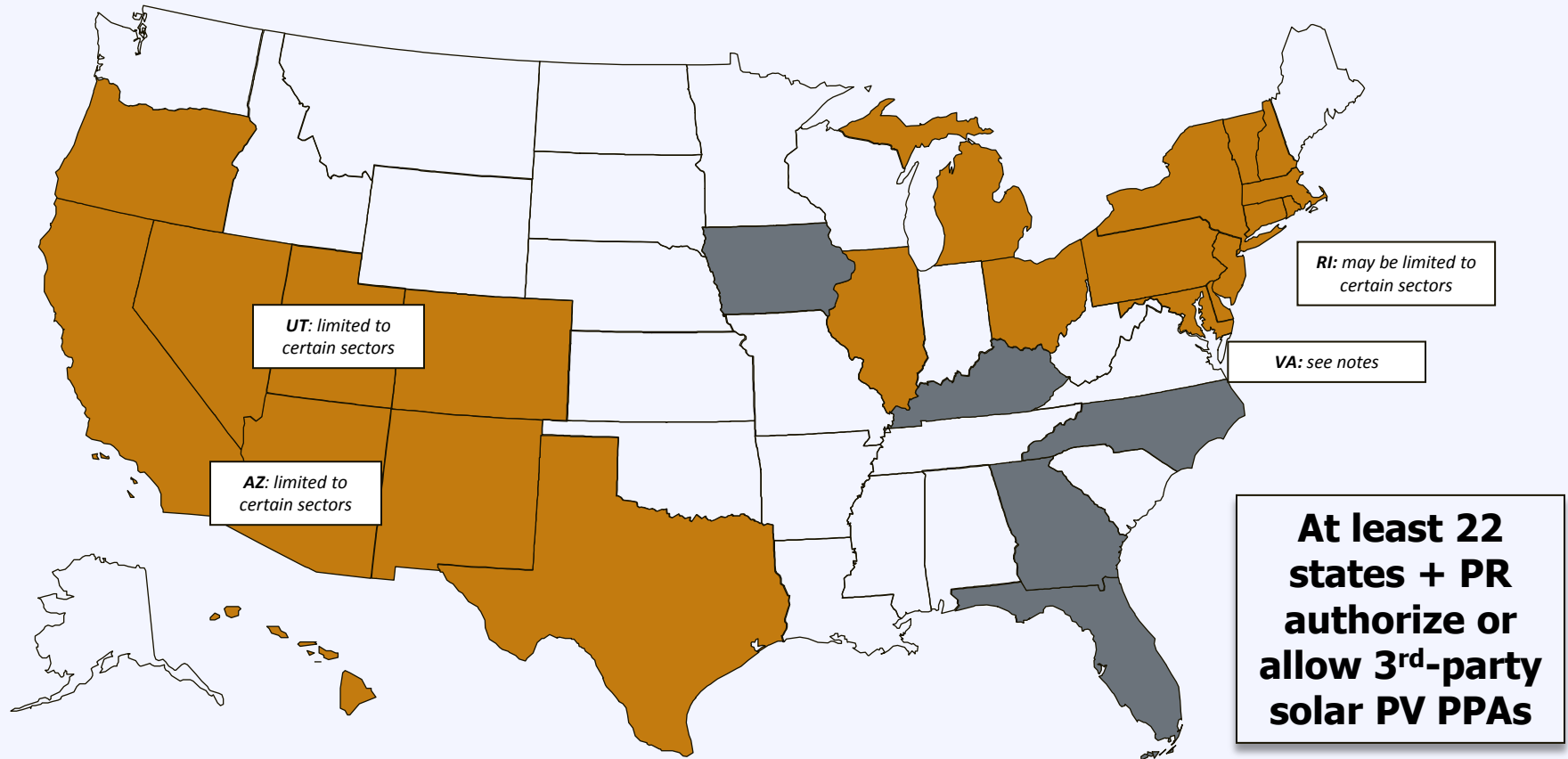
- Large upfront cost
- Long term management
- Can't take tax benefits
- Development risk
- Performance risk


# Third Party Ownership: PPA



# Third Party Ownership: PPA

www.dsireusa.org / August 2012



- Authorized by state or otherwise currently in use, at least in certain jurisdictions within in the state
  - Apparently disallowed by state or otherwise restricted by legal barriers
  - Status unclear or unknown
-  **Puerto Rico**

*Note: This map is intended to serve as an unofficial guide; it does not constitute legal advice. Seek qualified legal expertise before making binding financial decisions related to a 3<sup>rd</sup>-party PPA. See following slides for additional important information and authority references.*



# Third Party Ownership

---

In the top 5 solar markets

**60-90%**

of new installations use third party ownership

# Third Party Ownership: PPA

---

## Pros

- No upfront cost
- No O&M costs
- Low risk
- Predictable payments
- Tax benefits

## Cons

- Not supported in all states
- Don't keep RECs

# Third Party Ownership: Lease



# Third Party Ownership: Lease

---

## Pros

- No upfront cost
- No O&M costs
- Low risk
- Predictable payments
- Keep incentives

## Cons

- Can't take tax benefits

# Solar Financing Options



**Direct Ownership**



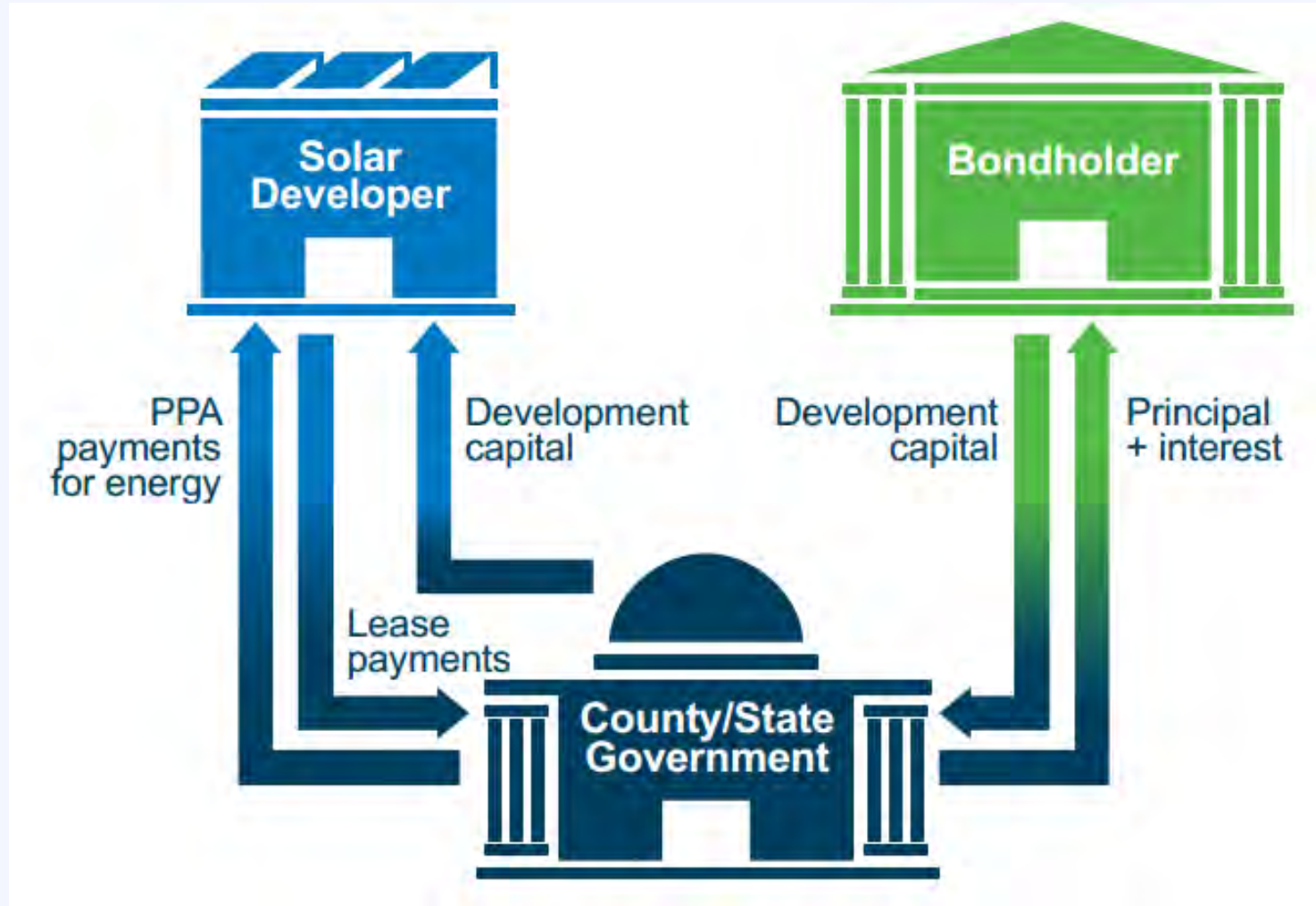
**Direct Ownership**

**Third Party Lease**



**Direct Ownership**

# Bond-PPA Hybrid



# Solarize

---

## Solarize Group Purchasing



[solarize portland](#)



# Solarize: Advantages

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## Barriers

High upfront cost



## Solutions

Group purchase

Complexity



Community outreach

Customer inertia

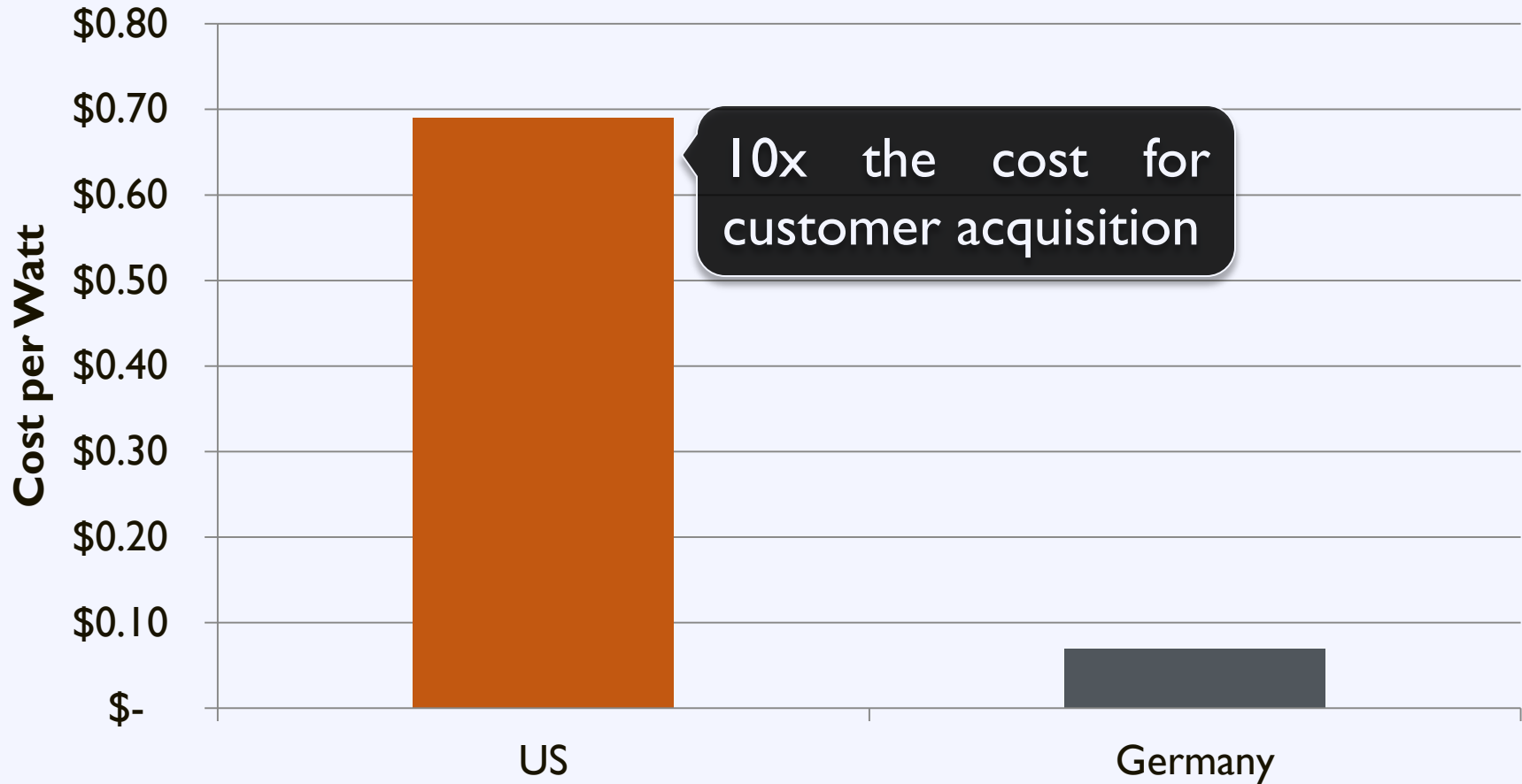


Limited-time offer



# Solarize: Advantages

## Customer Acquisition



# Solarize: Advantages

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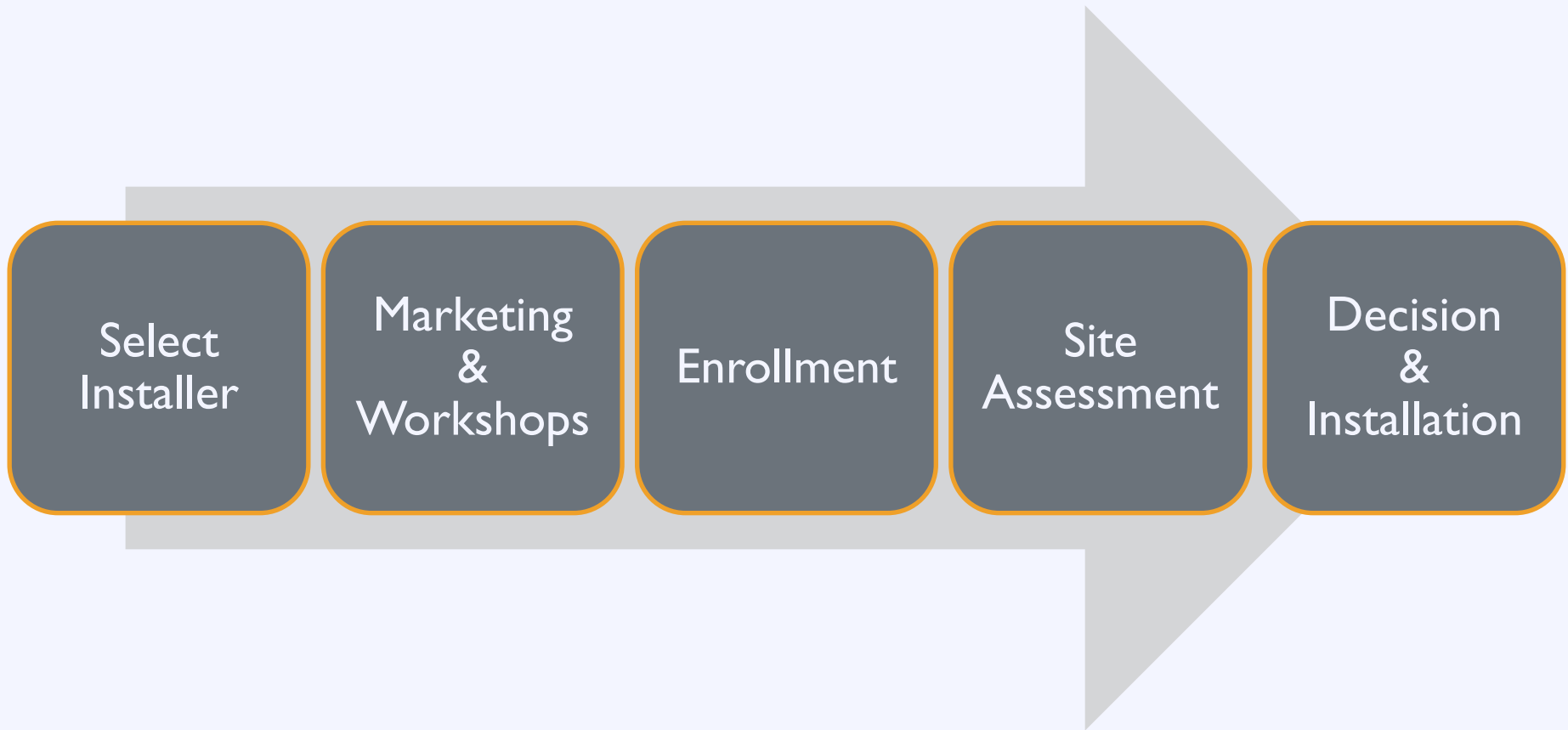
## Benefits to Local Government:

Low upfront cost: \$5,000 - \$10,000 + Labor

Quick turn-around: 9 Months

Long-term impact: Sustainable ecosystem

# Solarize: Process



# Solarize: Case Study

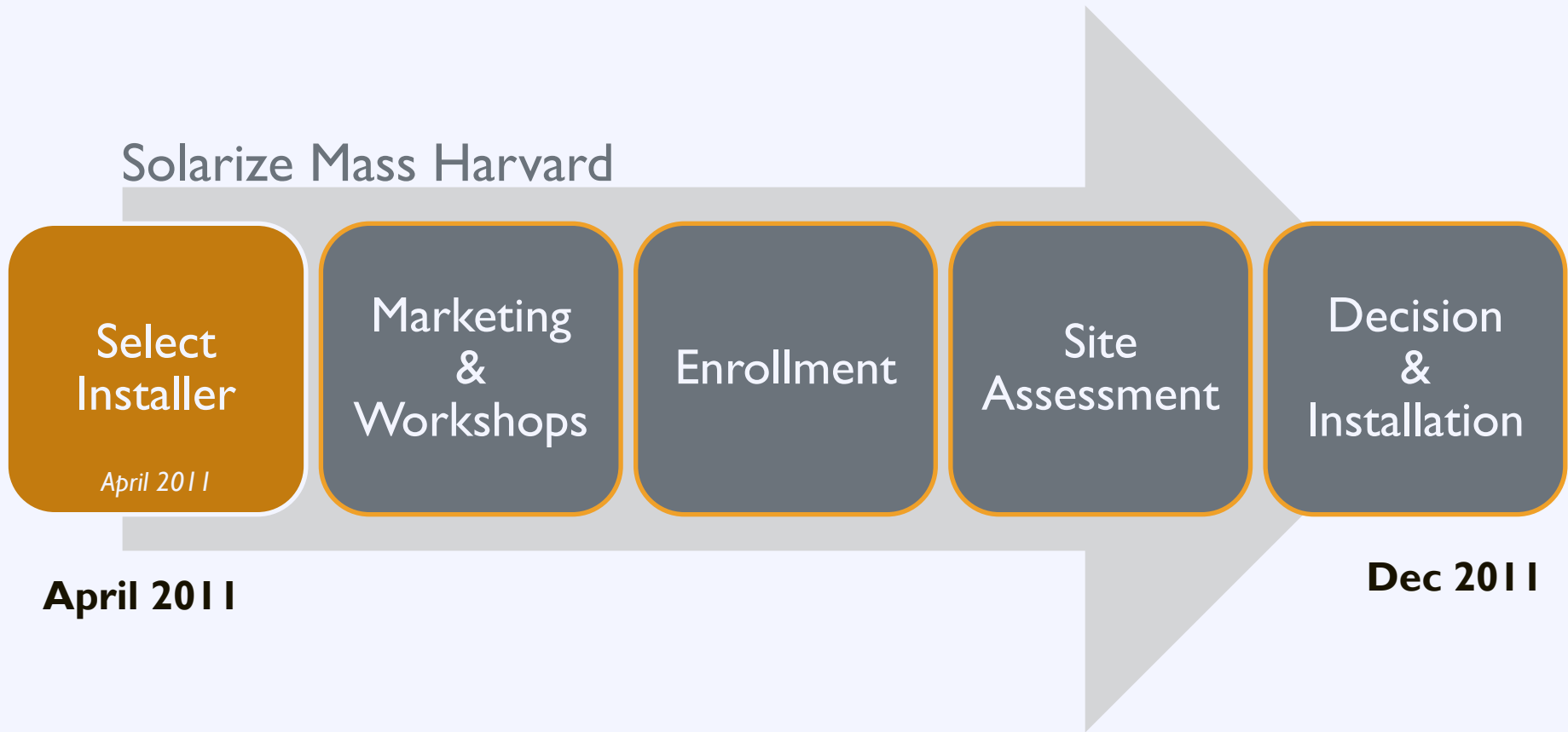
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**Harvard, Massachusetts**  
Population: 6,520

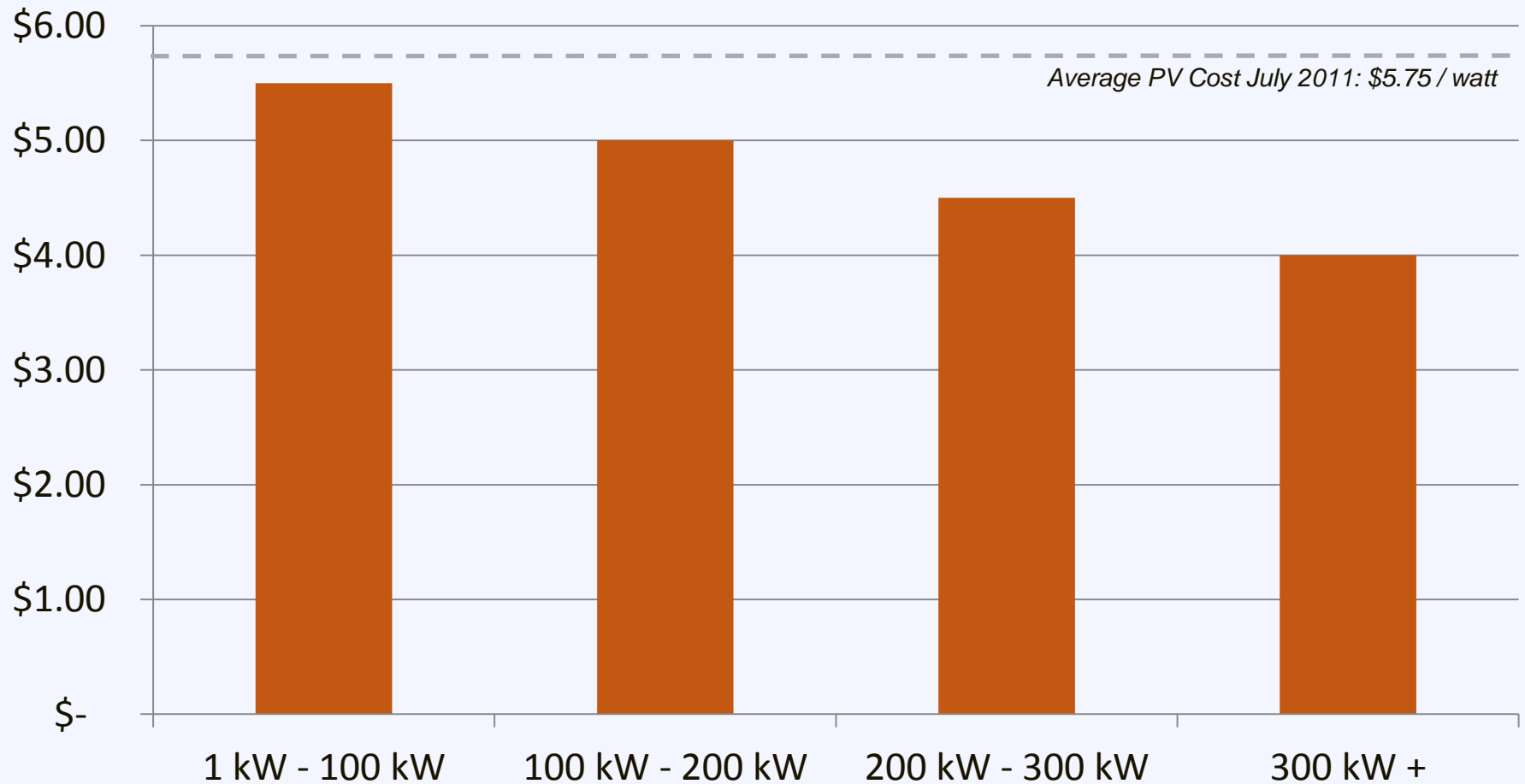
# Solarize: Case Study

## Solarize Mass Harvard



# Group Purchasing

## Harvard Mass Group Purchasing Tiers



# Solarize: Case Study

## Solarize Mass Harvard

Select  
Installer

**April 2011**

Marketing  
&  
Workshops

*May – July 2011*

Enrollment

Site  
Assessment

Decision  
&  
Installation

**Dec 2011**

# Solarize: Case Study

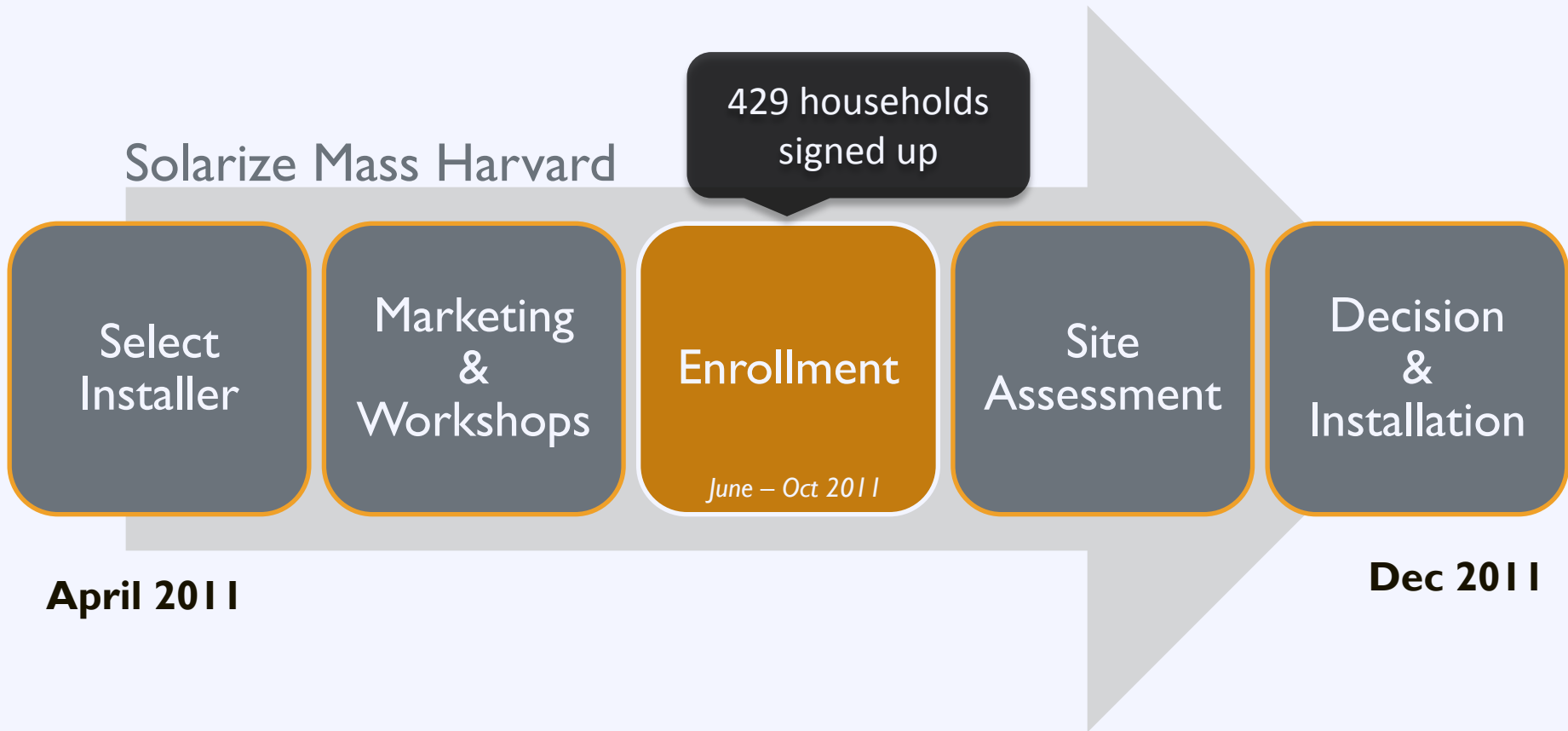
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## Marketing Strategy:

- Electronic survey of 1,100 households
- Email newsletters and direct mailings
- Float in July 4 parade
- Articles and advertisements in local newspaper
- Facebook page and online discussion board

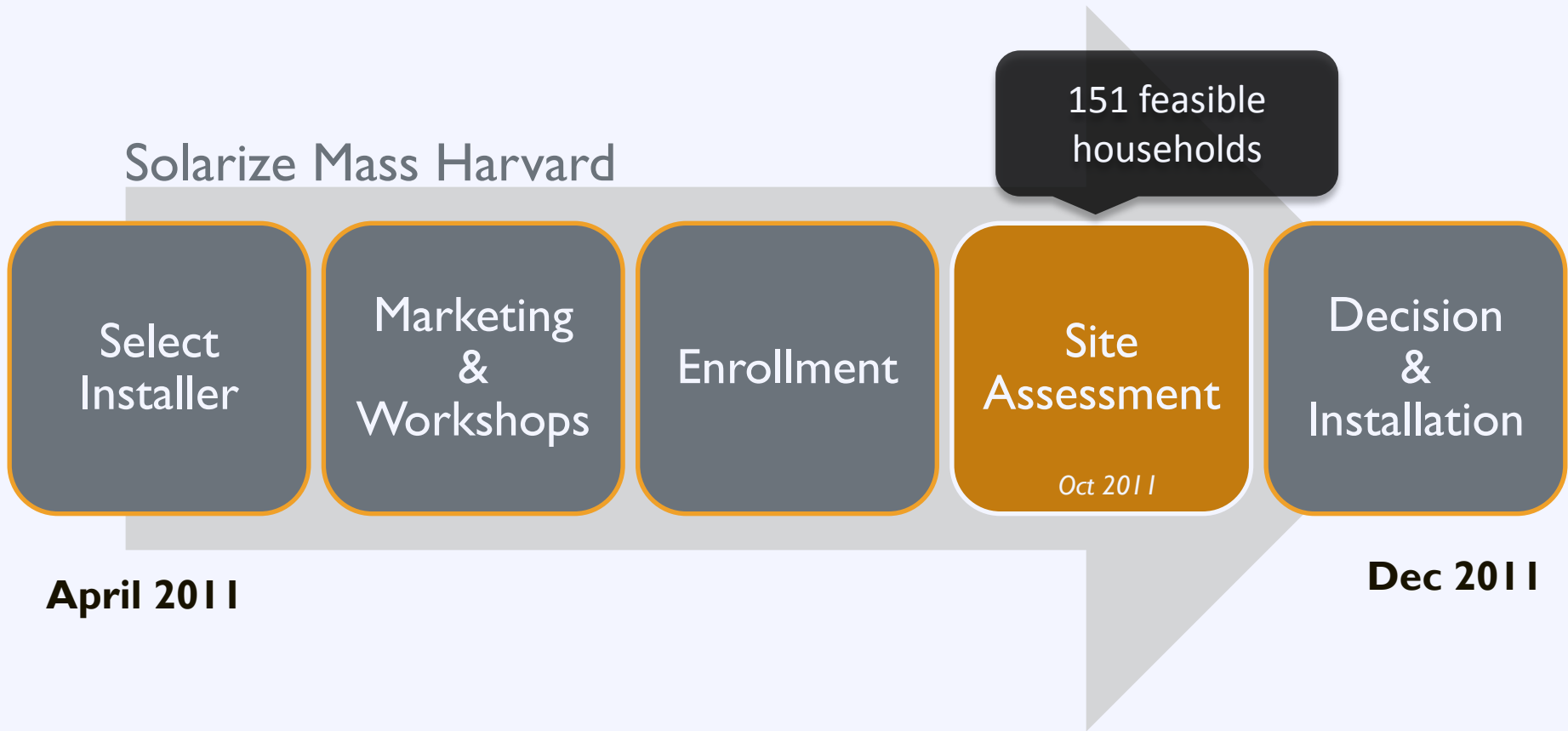


# Solarize: Case Study



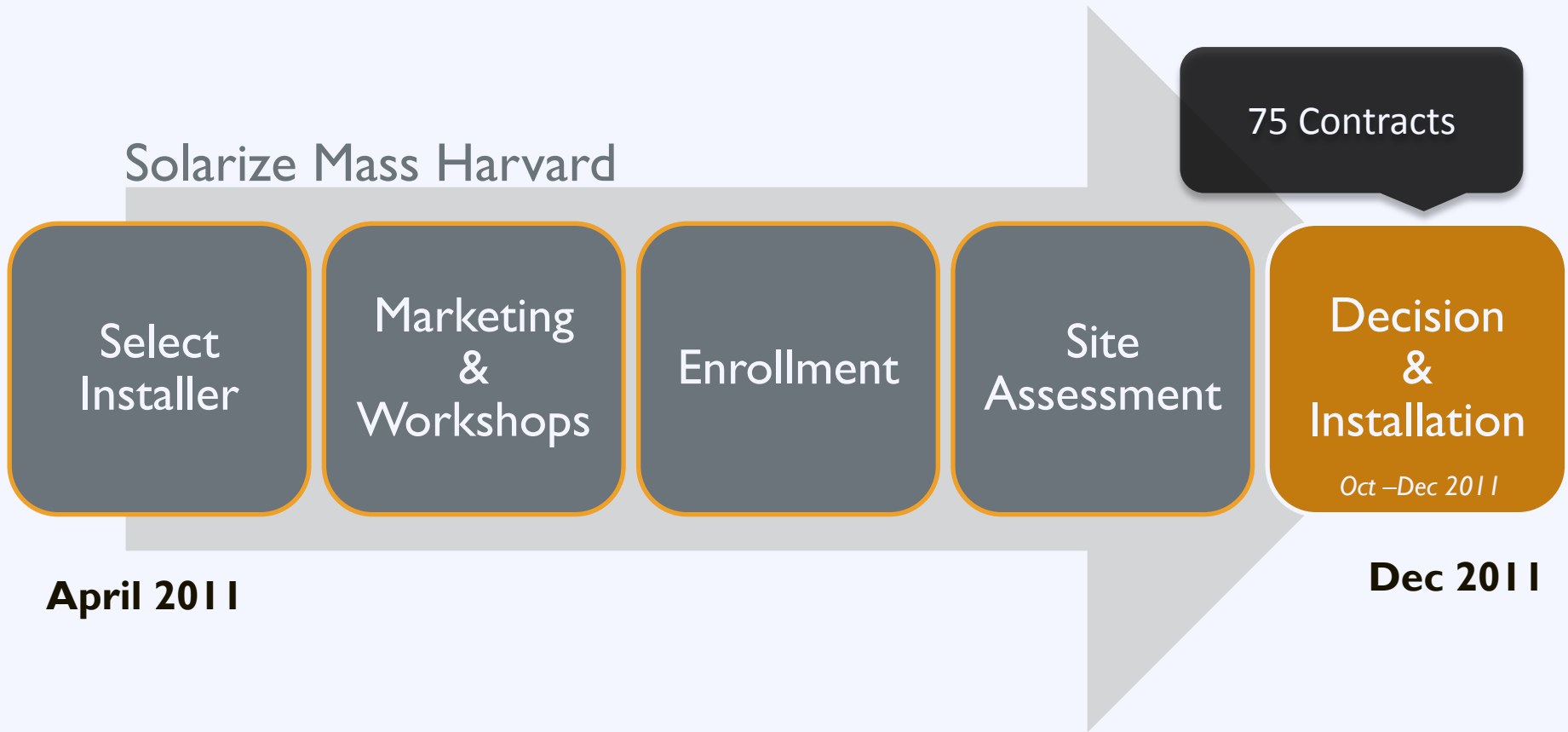
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## Solarize Mass Harvard



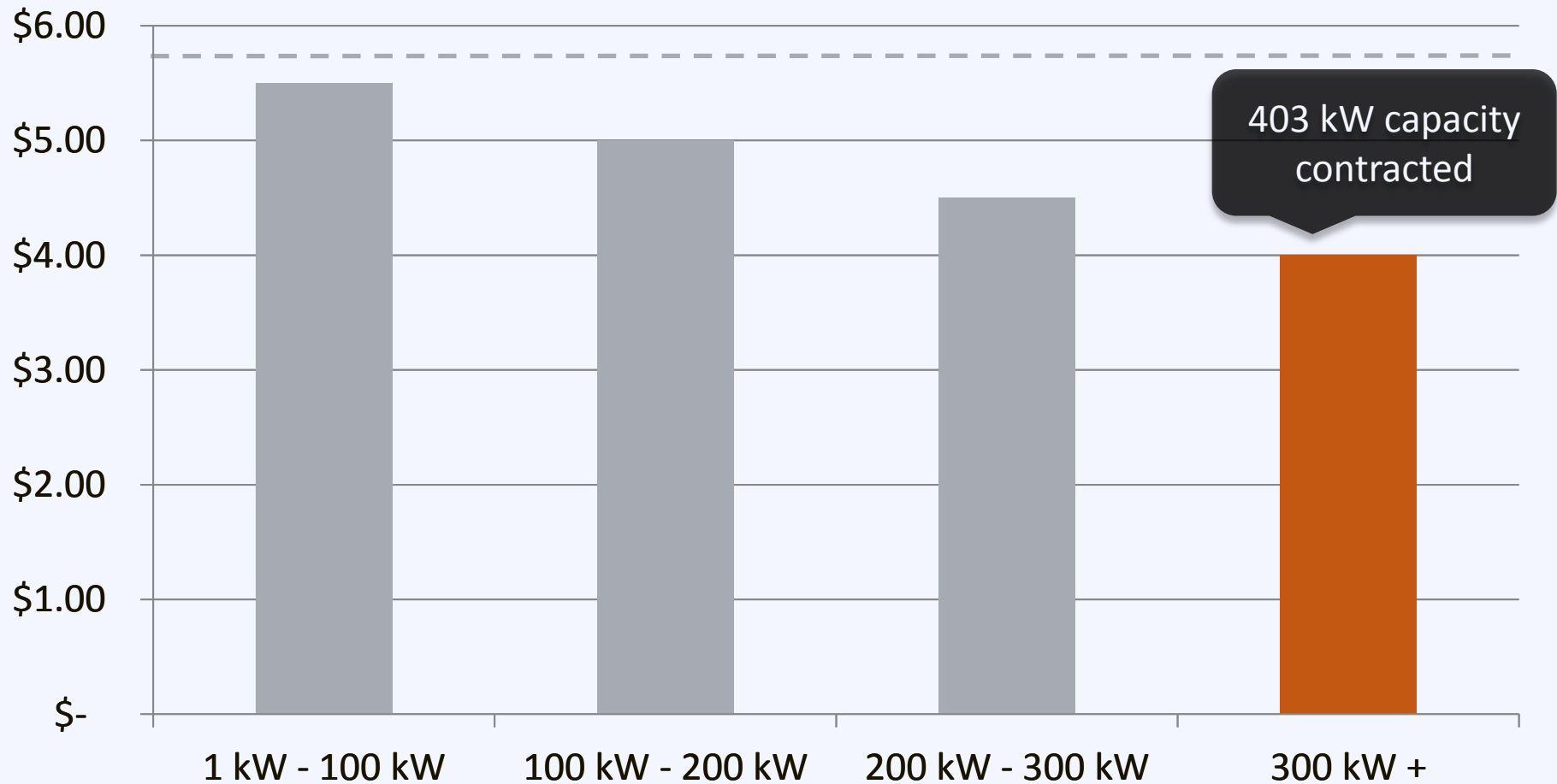
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# Group Purchasing

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# Solarize: Case Study

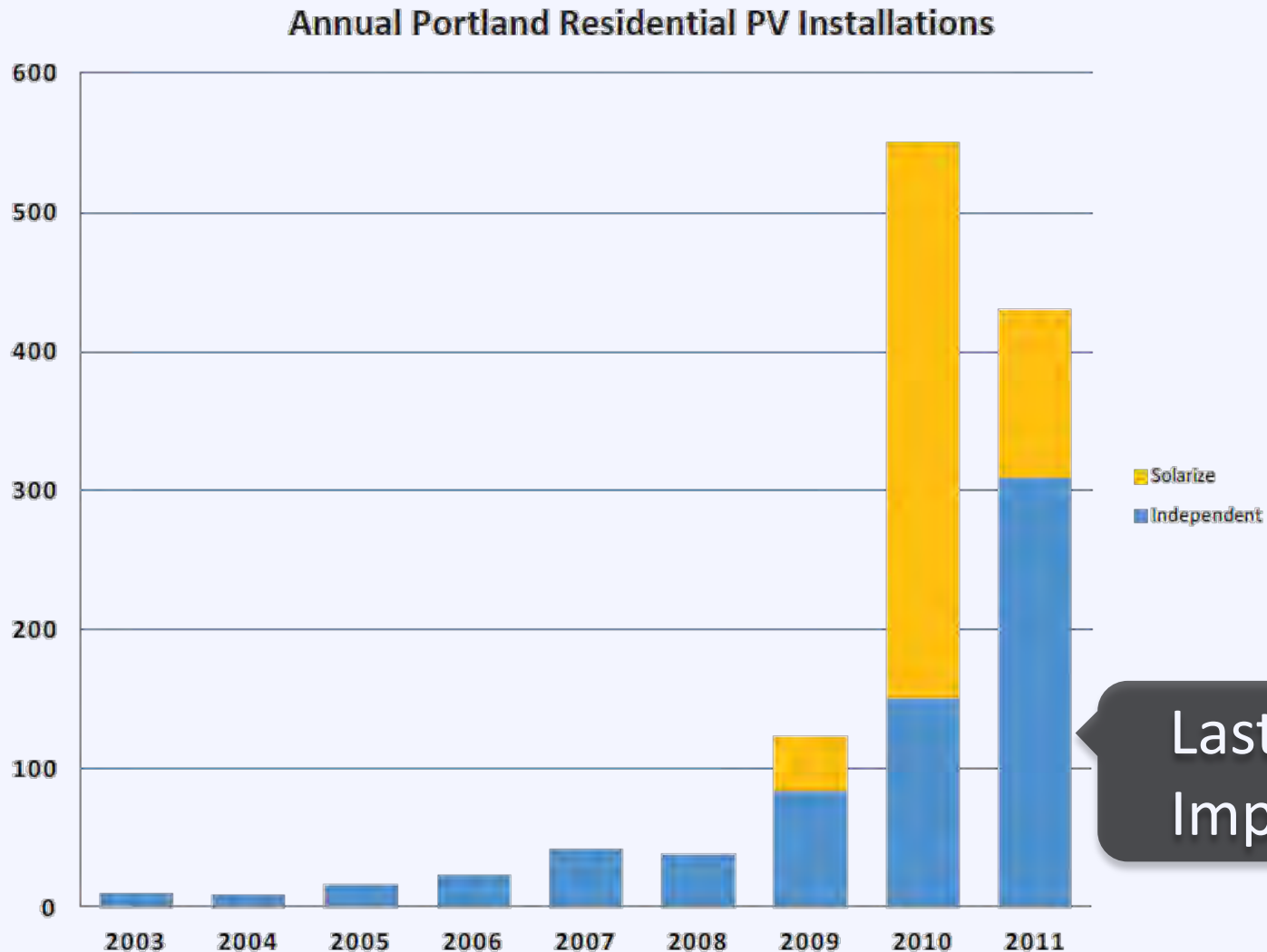
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**75** new installations totaling 403 kW

**30% reduction** in installation costs

**575% increase** in residential installations

# Solarize: Lasting Impact

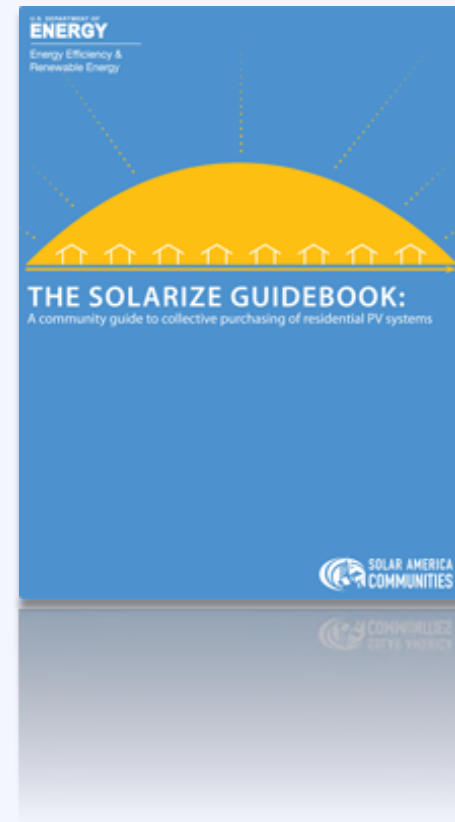


# Solarize: Resources

## Resource The Solarize Guidebook

A roadmap for project planners and solar advocates who want to create their own successful Solarize campaigns.

[www.nrel.gov](http://www.nrel.gov)



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