# Growing Economic Prosperity and Addressing Concentrated Areas of Poverty

Minnesota City/County
Management Association
Knowledge Sharing Initiative

2014

Jurisdiction: Ramsey County			County Manager: Julie Kleinschmidt		
Address:			Phone:		
City, State, Zip:			Email:		
Project Leader(s): Julie Kleinschmidt					
Phone:					
Email:					
CA	SE STUDY TOPICS ADDRESSED				
Sel	ect the relevant categories for this Case Stud	ly			
	Career Resources		Citizen, Council, and Media Relations		
	Court and Legal Issues	$\boxtimes$	Economic Development		
	Energy		Ethics		
	Finance and Budgeting		Governance		
	Health, Human, and Community Services		Housing and Community Development		
	Human Resources		International Development		
	Leadership and Management		Leisure and Cultural Services		
	Libraries	$\boxtimes$	Livable Communities		
	Parks and Recreation	$\boxtimes$	Performance Measurement		
	Planning and Zoning		Public Safety		
	Public Works and Utilities		Purchasing and Procurement		
	School/University Relations	$\boxtimes$	Service Delivery		

N/	Λ/	Λ
IVI	V	A

Knowledge Sharing Initiative

		 	Knowledge Sharing initiative
$\boxtimes$	Sustainable Communities	Technology	
	Transportation		

The MCMA Knowledge Sharing Initiative is designed to share success stories by public sector managers. This information is being shared freely for the sole purpose of assisting other communities and managers with improving the delivery of public services. MCMA is facilitating this sharing activity and does not endorse or promote any specific idea, program, or project.

# **IDEA/PROGRAM/PROJECT DETAILS**

**Intent of the idea/program/project:** The intent of Ramsey County's plan to build economic prosperity countywide with a combined focus on people, capital and land.

#### **Innovative Characteristics:**

- Balanced scorecard approach to building opportunity through employment, education, investment, capacity and housing.
- Use of GIS to identify Concentrated Areas of Poverty and create human capital growth and economic development opportunities in those areas.
- Attempting to grow land, capital and people simultaneously with limited resources.
- County has a unique balance of land, capital and people and therefore developed this innovative plan for creating economic opportunities within Ramsey County

#### **Resources Committed, if any:**

\$250,000 committed for interdepartmental efforts.

## Organizational Savings, if any:

Organizational savings are not a goal of this effort.

#### **Anticipated Outcomes:**

- Improvements in transit based on the need to connect workers with employment opportunities.
- Development of sustainable communities.
- Creation of "education, training, and skills development opportunities" for all Ramsey County residents.

#### **Actual Outcomes:**

Two significant economic development projects implemented with the focus on creating prosperity in Ramsey County:

- 1. Renovation of the Union Depot. The renovation has created a transportation hub that provides access to light rail, bus lines, taxis and Amtrak services. Other benefits include the addition of multifamily housing units and restaurants.
- 2. Purchase of the Twin Cities Army Ammunition Plant. The focus for this site will be commercial, industrial and residential growth. As previously noted, the aim of Ramsey County's innovative efforts is to grow people, land and capital in unison.

#### **Obstacles Encountered:**

Obstacles are anticipated, however nothing of note has been encountered as of yet. Ramsey County is unlike any other county in the seven-county metro area, therefore with a highly innovative plan there will be obstacles in the future.

### **Lessons Learned:**

Nothing to note as of yet. As mentioned, this plan differs greatly from previous efforts to reduce poverty (create prosperity).

#### **Organizational Impacts/Improvements:**

Renewed focus on creating economic opportunities county-wide. As is shown with the Union Depot and Twin Cities Army Ammunition Plant the focus of the county in all development projects is the growth of land, capital and people.



Knowledge Sharing Initiative

# **Recommendations for Application in Other Communities:**

It is unknown at this point whether or not a plan such as this would be successful in another county/region because of Ramsey County's unique characteristics in regards to poverty rate and land usage.

# **Was a Private Consultant Used?**

Unknown