

# Solar Powering Your Community

## Addressing Soft Costs and Barriers





Powered by

**SunShot**

U.S. Department of Energy

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# About the SunShot Solar Outreach Partnership



The **SunShot Solar Outreach Partnership (SolarOPs)** is a U.S. Department of Energy (DOE) program designed to increase the use and integration of solar energy in communities across the US.

# About the SunShot Solar Outreach Partnership

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- Increase installed capacity of solar electricity in U.S. communities
- Streamline and standardize **permitting and interconnection processes**
- Improve **planning and zoning codes/regulations** for solar electric technologies
- Increase access to **solar financing options**



# Complimentary Services



Technical  
Resources



Regional  
Workshops



One to One  
Assistance



Strategy  
Session

# Complimentary Services



## Technical Resources

Helping Policymakers Understand Best Practices:

- Case Studies
- Fact Sheets
- How-to Guides
- Toolkits

[www.solaroutreach.org](http://www.solaroutreach.org)



One to One Assistance

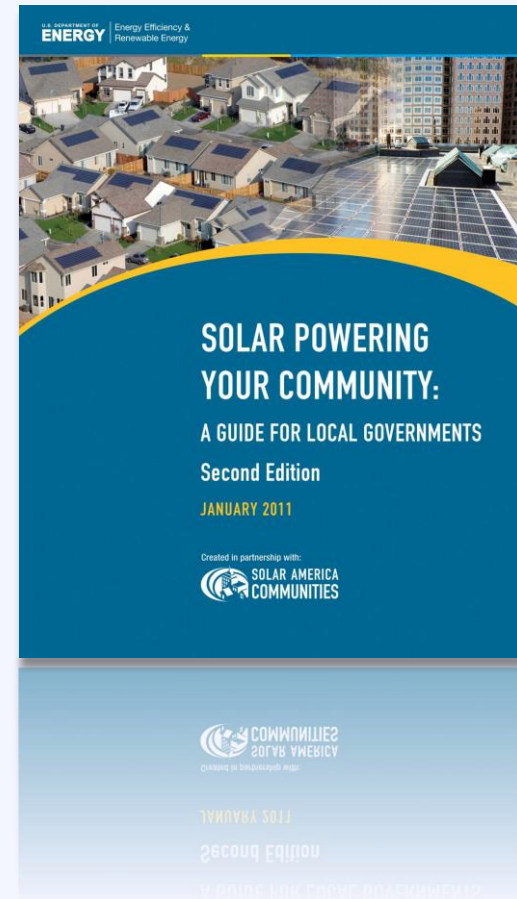
# Technical Resources

## Resource

## Solar Powering Your Community Guide

A comprehensive resource to assist local governments and stakeholders in building local solar markets.

[www.energy.gov](http://www.energy.gov)



# Complimentary Services

Quickly get up to speed on key solar policy issues:

- Solar 101
- Planning for Solar
- Implementing an Ordinance
- Streamlining Solar Permits
- Growing your Market



Regional Workshops



Strategy Session

# Complimentary Services



Technical  
Resources



Regional  
Workshops

Develop an  
implementation  
strategy for smart  
solar policy



Strategy  
Session



# Complimentary Services



Technical  
Resources



Regional  
Workshops



One to One  
Assistance

Receive customized  
technical support on  
implementation of  
smart solar policy

# After This Session

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## Talk to Us!

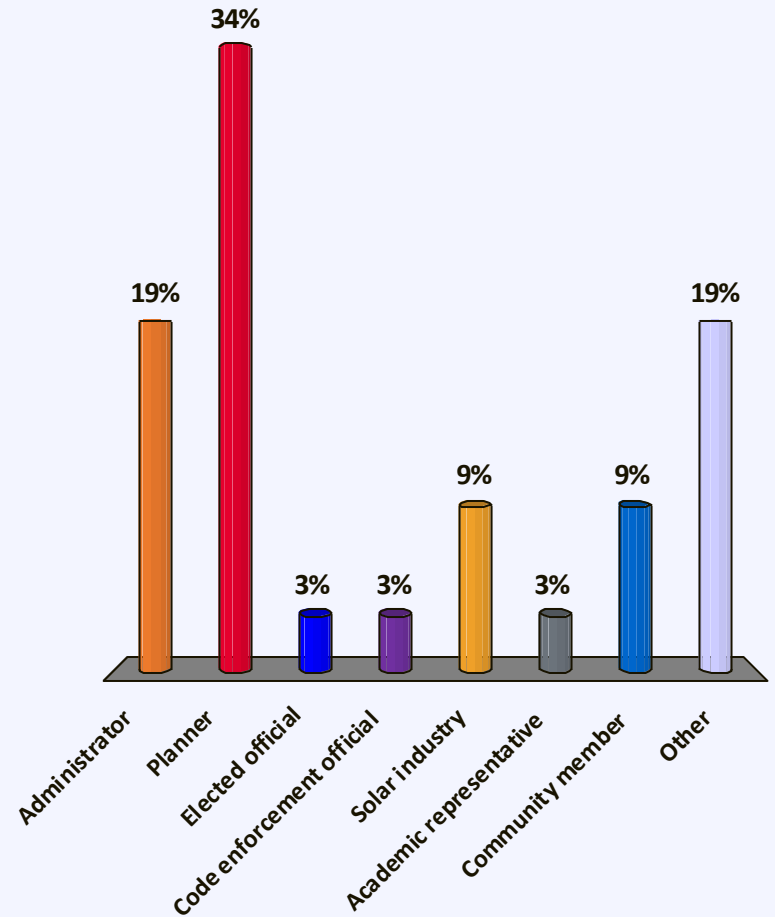
Sign up for a 20 minute  
consultation to learn more about  
our **free** services

See **Riana Ackley** to sign up.

We want to get to know you better

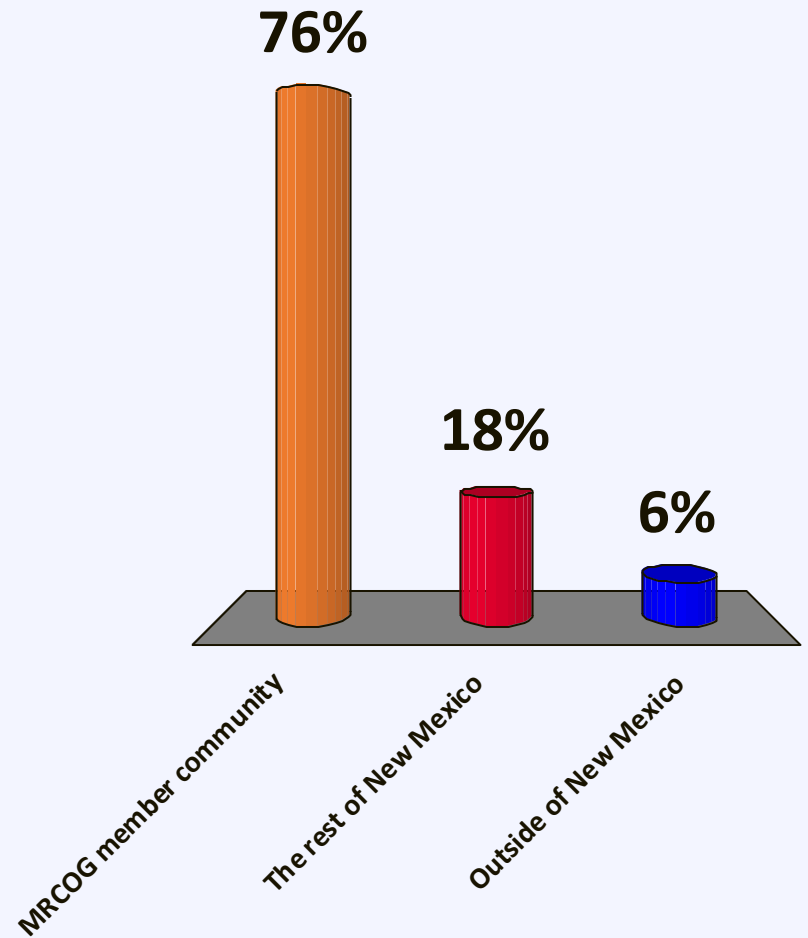
# Who are you?

- A. Administrator
- B. Planner
- C. Elected official
- D. Code enforcement official
- E. Solar industry
- F. Academic representative
- G. Community member
- H. Other



# Where are you coming from?

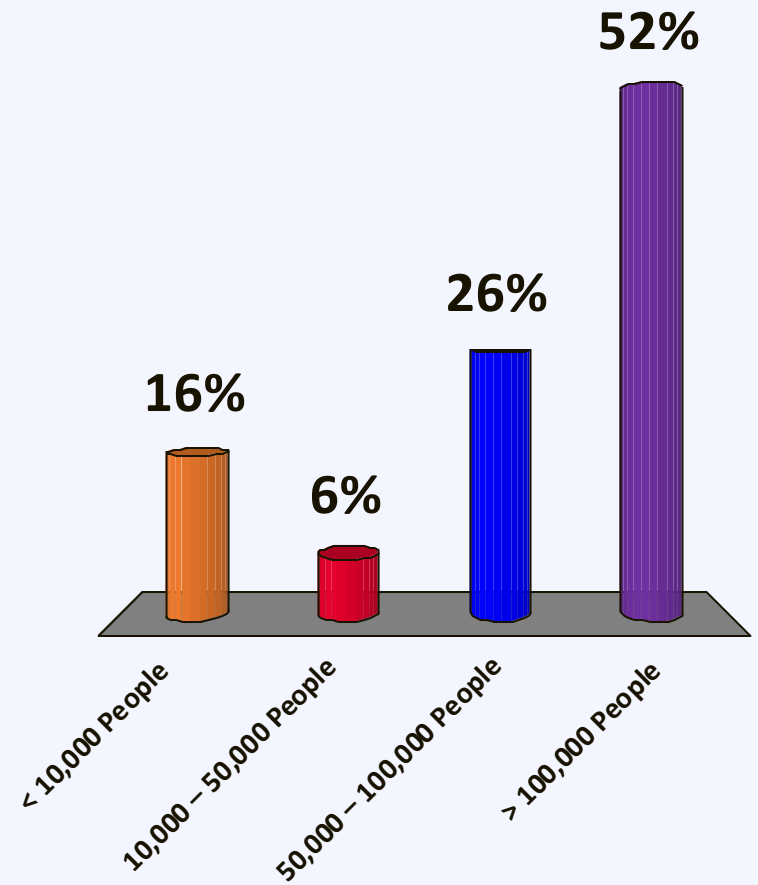
- A. MRCOG member community
- B. The rest of New Mexico
- C. Outside of New Mexico





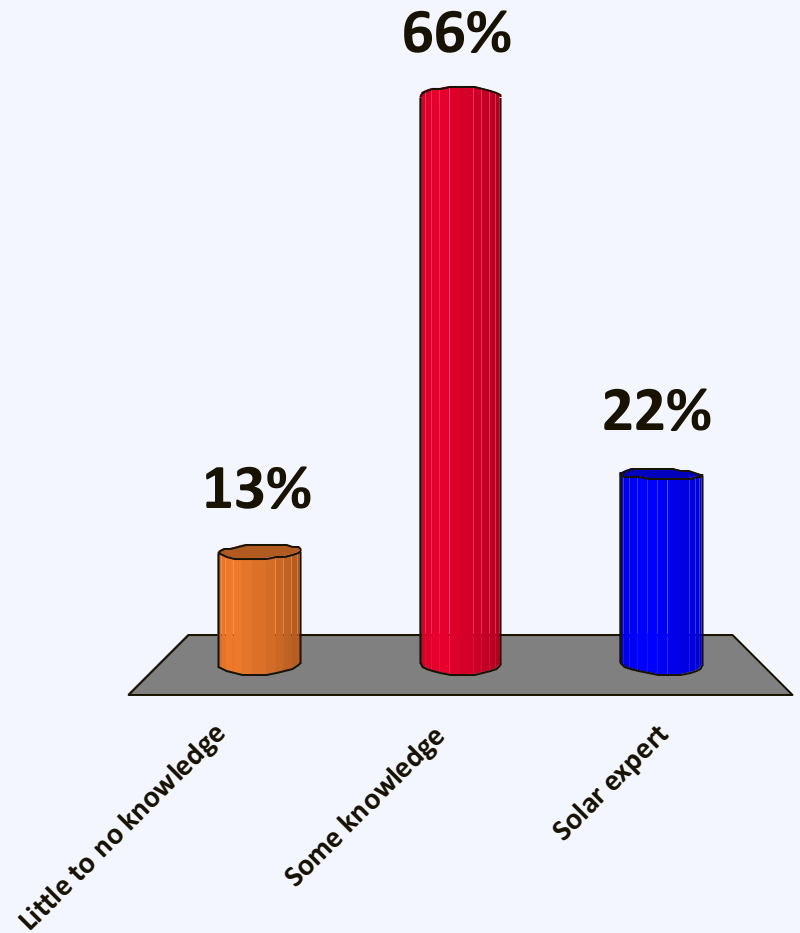
# What size is your community?

- A. < 10,000 People
- B. 10,000 – 50,000 People
- C. 50,000 – 100,000 People
- D. > 100,000 People



# How familiar are you with solar?

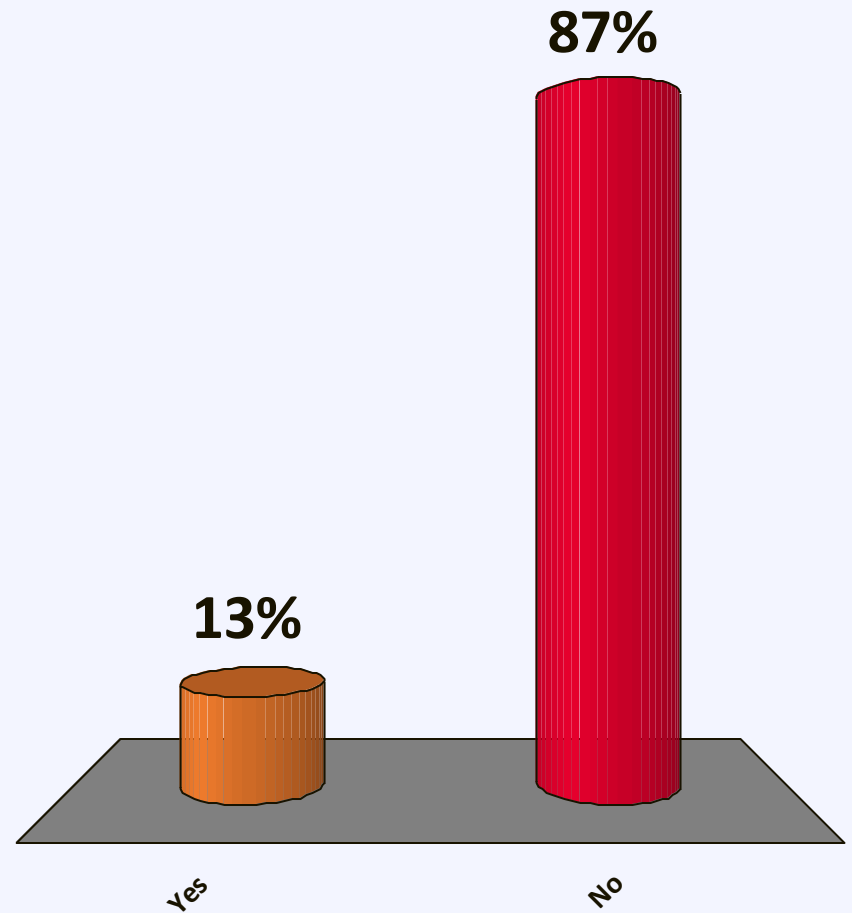
- A. Little to no knowledge
- B. Some knowledge
- C. Solar expert



# Do you have solar on your home?

A. Yes

B. No



# Solar Development in the US

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In 2013, the US solar industry installed

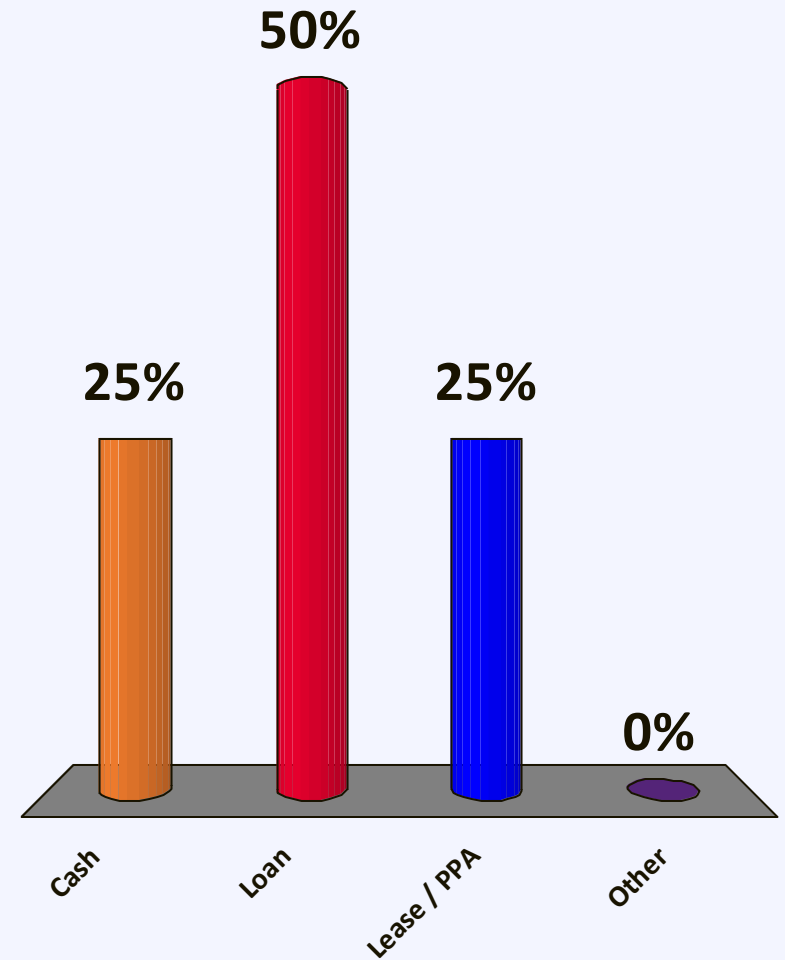
**131,000** new solar installations

*of which*

**94%** were residential projects

# If you do have solar on your home: **How did you finance it?**

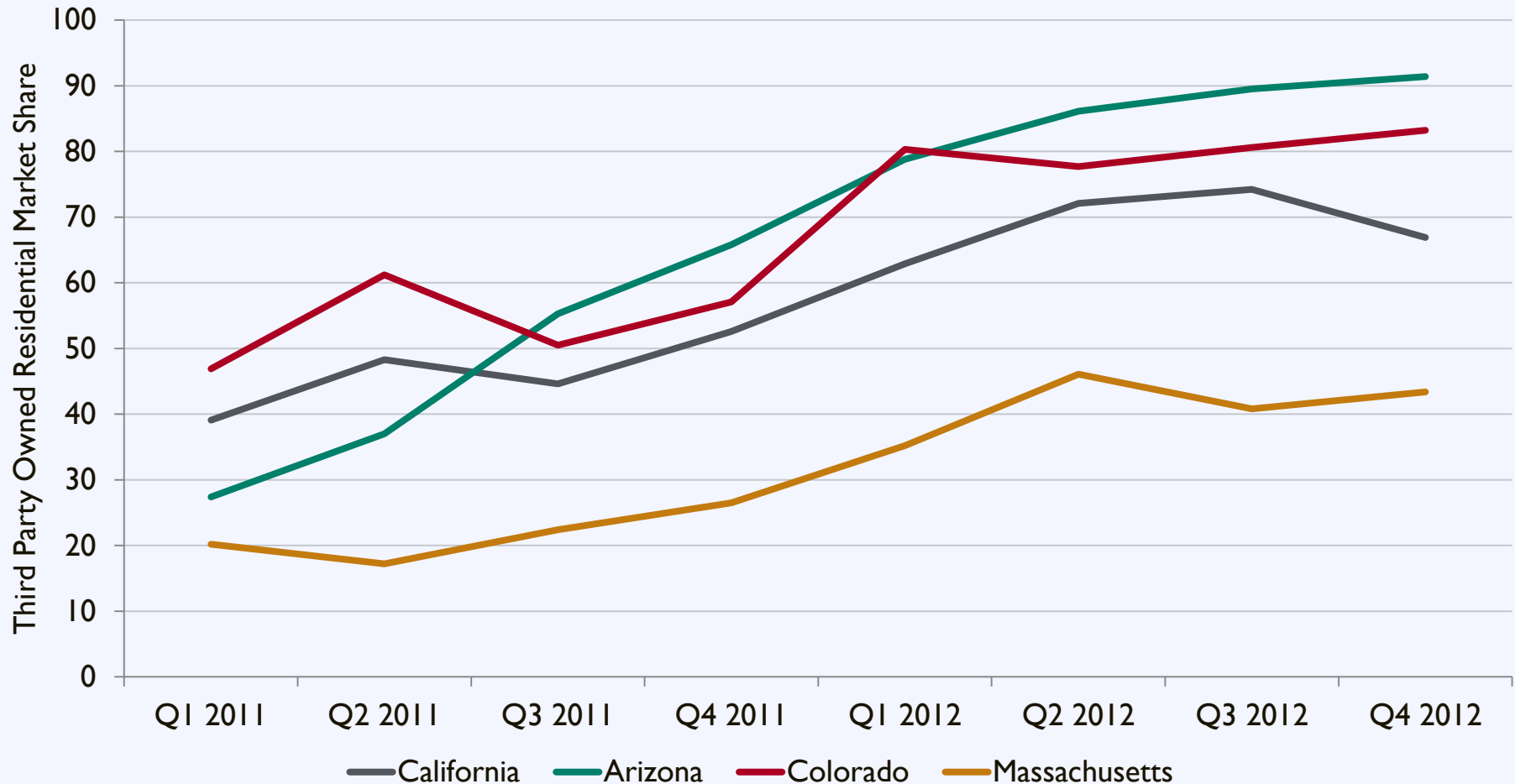
- A. Cash
- B. Loan
- C. Lease / PPA
- D. Other





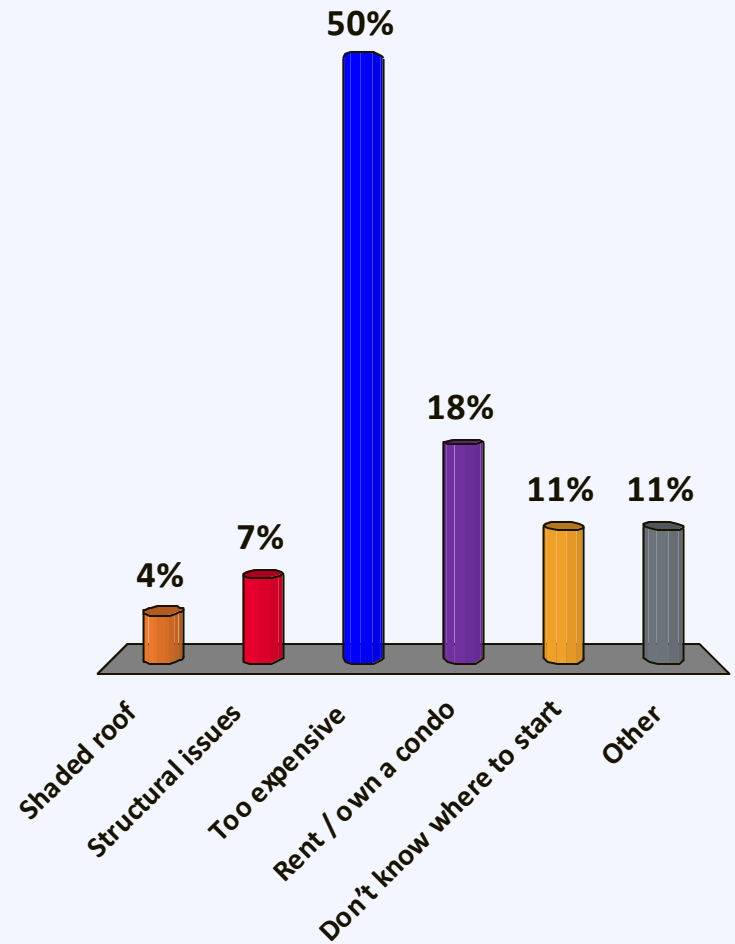
# Third Party Ownership

## Percentage of New Residential Installations Owned by Third Party in CA, AZ, CO, and MA



# If you don't have solar on your home: **Why not?**

- A. Shaded roof
- B. Structural issues
- C. Too expensive
- D. Rent / own a condo
- E. Don't know where to start
- F. Other

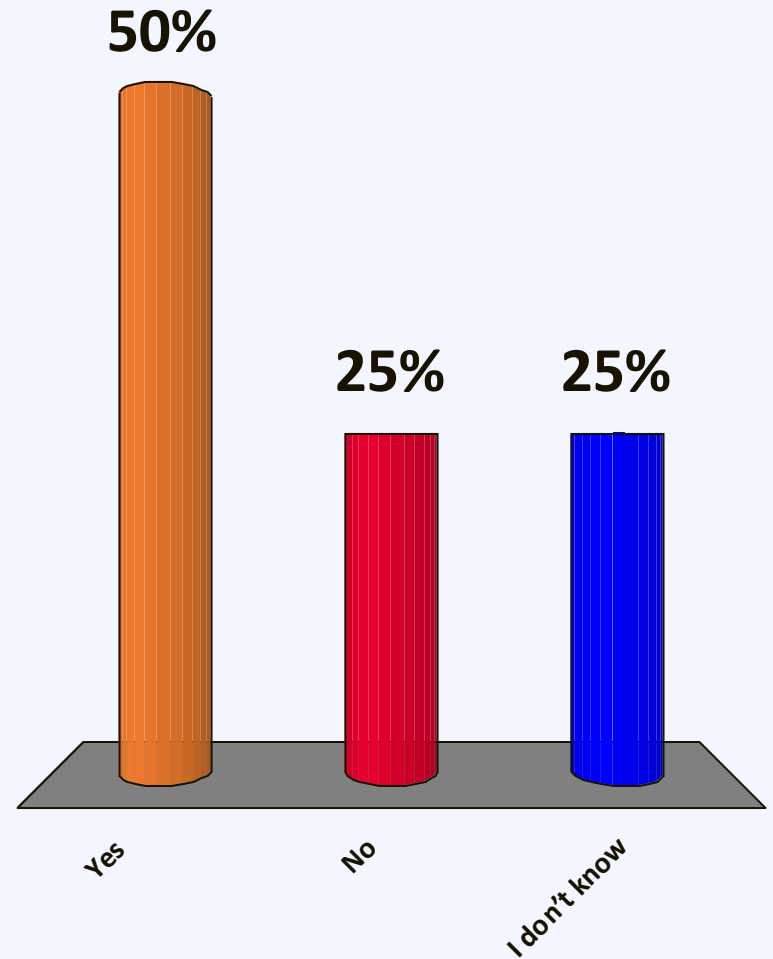


# Does your local government have solar on public properties?

A. Yes

B. No

C. I don't know



# Agenda

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- 08:50 – 09:10 Putting Solar Energy on the Local Policy Agenda
- 09:10 – 09:30 State of the Local Solar Market
- 09:30 – 09:55 Federal, State, and Utility Policy Drivers
- 09:55 – 10:05 *Break*
- 10:05 – 11:05 Effective Solar Policies and Programs
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- 12:50 – 01:00 Next Steps

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# Solar Technologies



**Solar Photovoltaic (PV)**



**Solar Hot Water**



**Concentrated Solar Power**

# Solar Technologies



**Solar Photovoltaic (PV)**

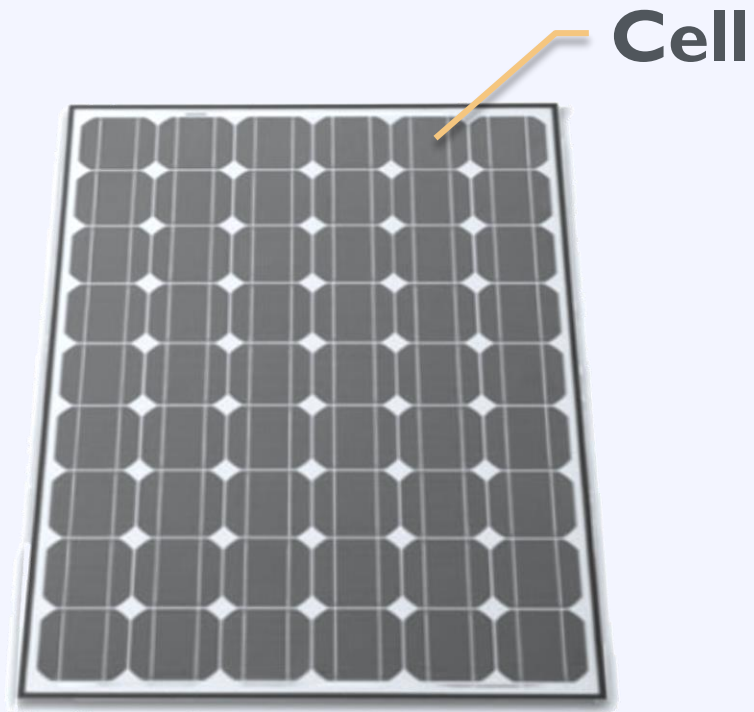


**Solar Hot Water**



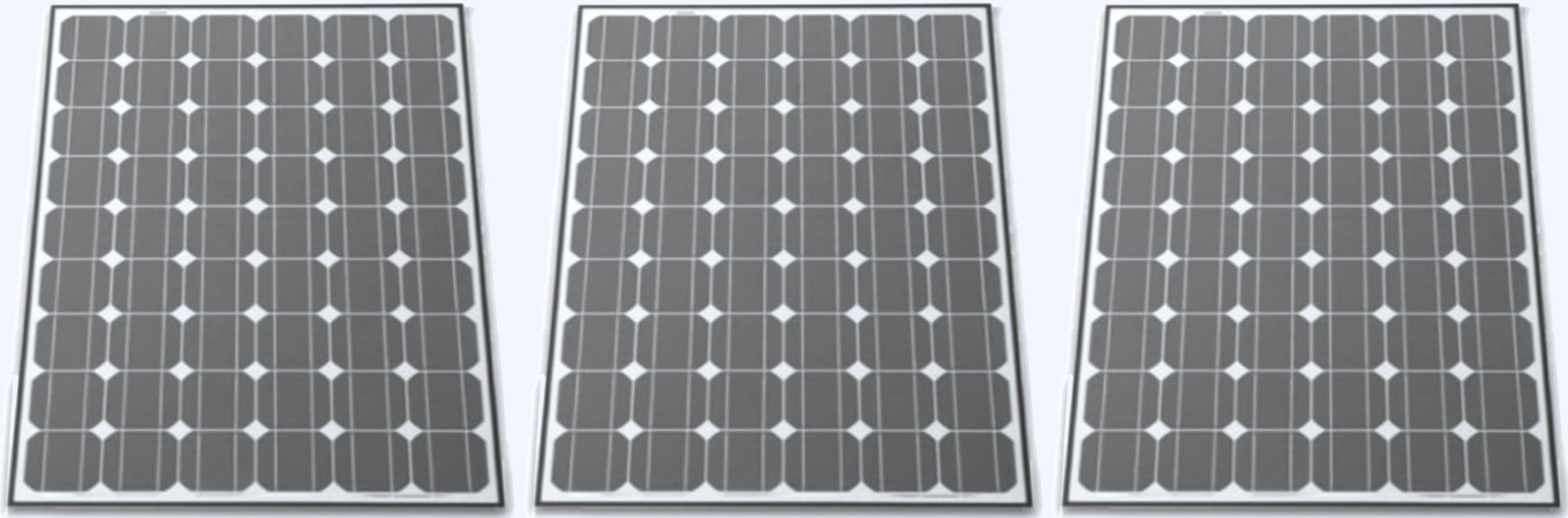
**Concentrated Solar Power**

# Some Basic Terminology



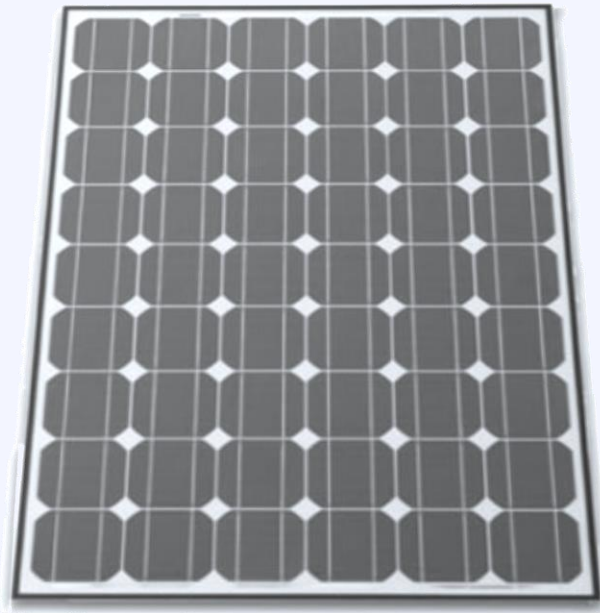
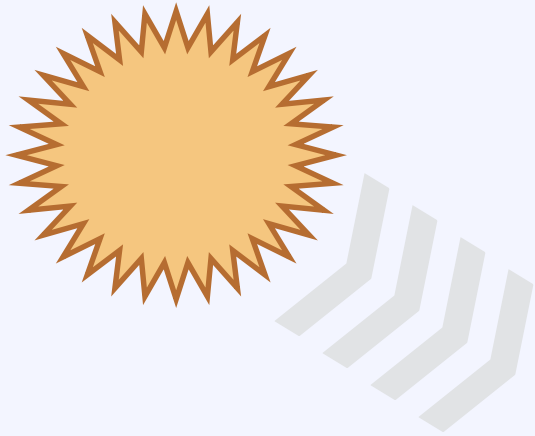
**Panel / Module**

# Some Basic Terminology



**Array**

# Some Basic Terminology



**Production**  
*Kilowatt-hour (kWh)*

**Capacity / Power**  
*kilowatt (kW)*

# Some Basic Terminology



**Residence**  
5 kW



**Factory**  
1 MW+



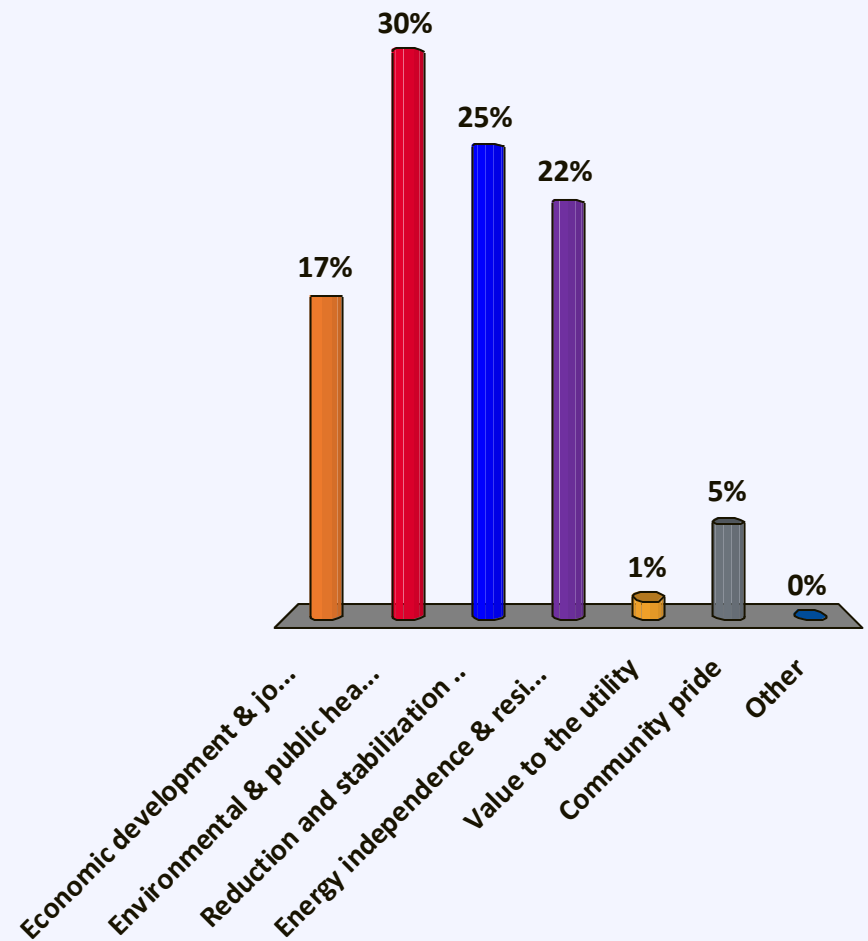
**Office**  
50 – 500 kW



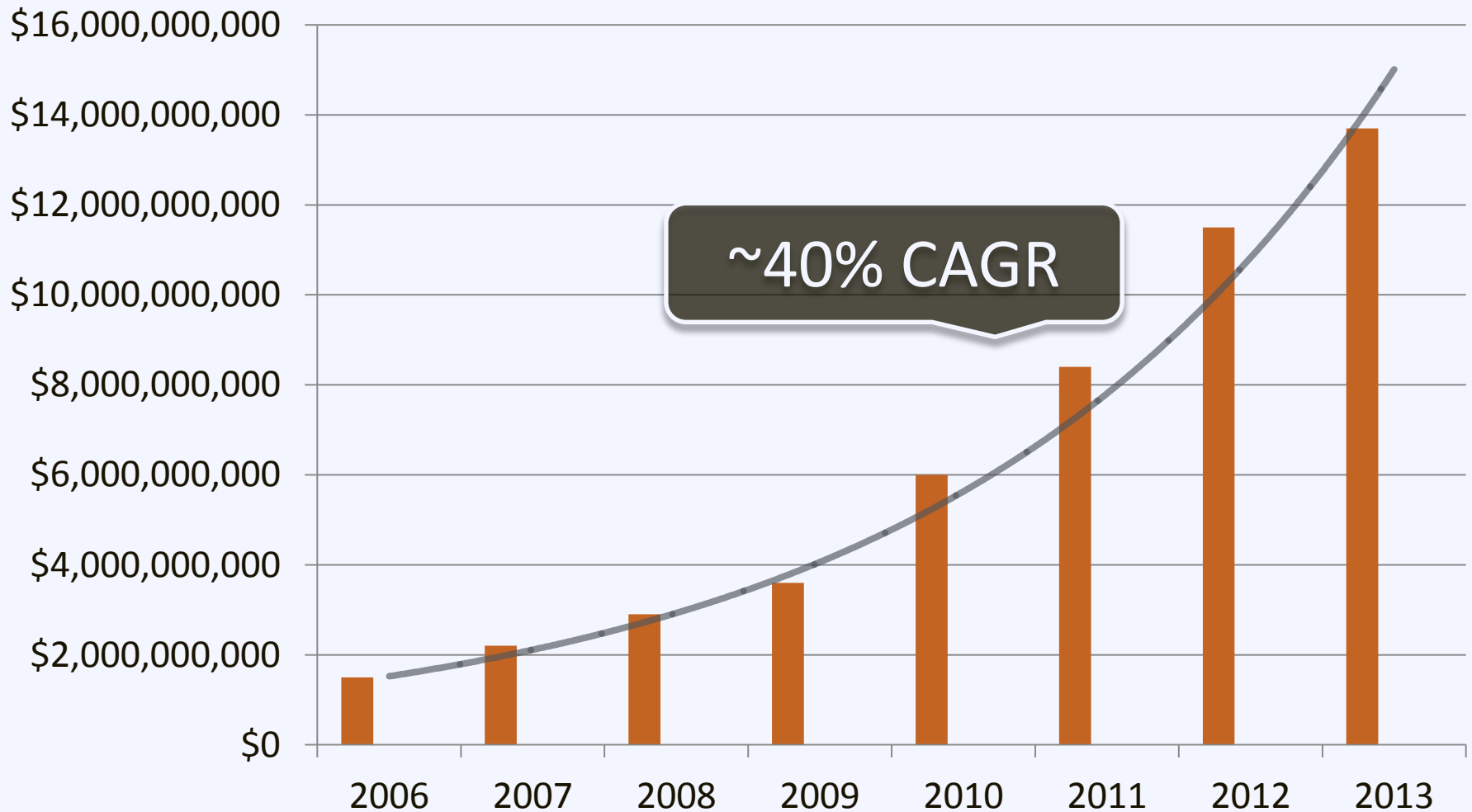
**Utility**  
2 MW+

# What are the top 3 benefits solar can bring to your community?

- A. Economic development & job creation
- B. Environmental & public health benefits
- C. Reduction and stabilization of energy costs
- D. Energy independence & resilience
- E. Value to the utility
- F. Community pride
- G. Other



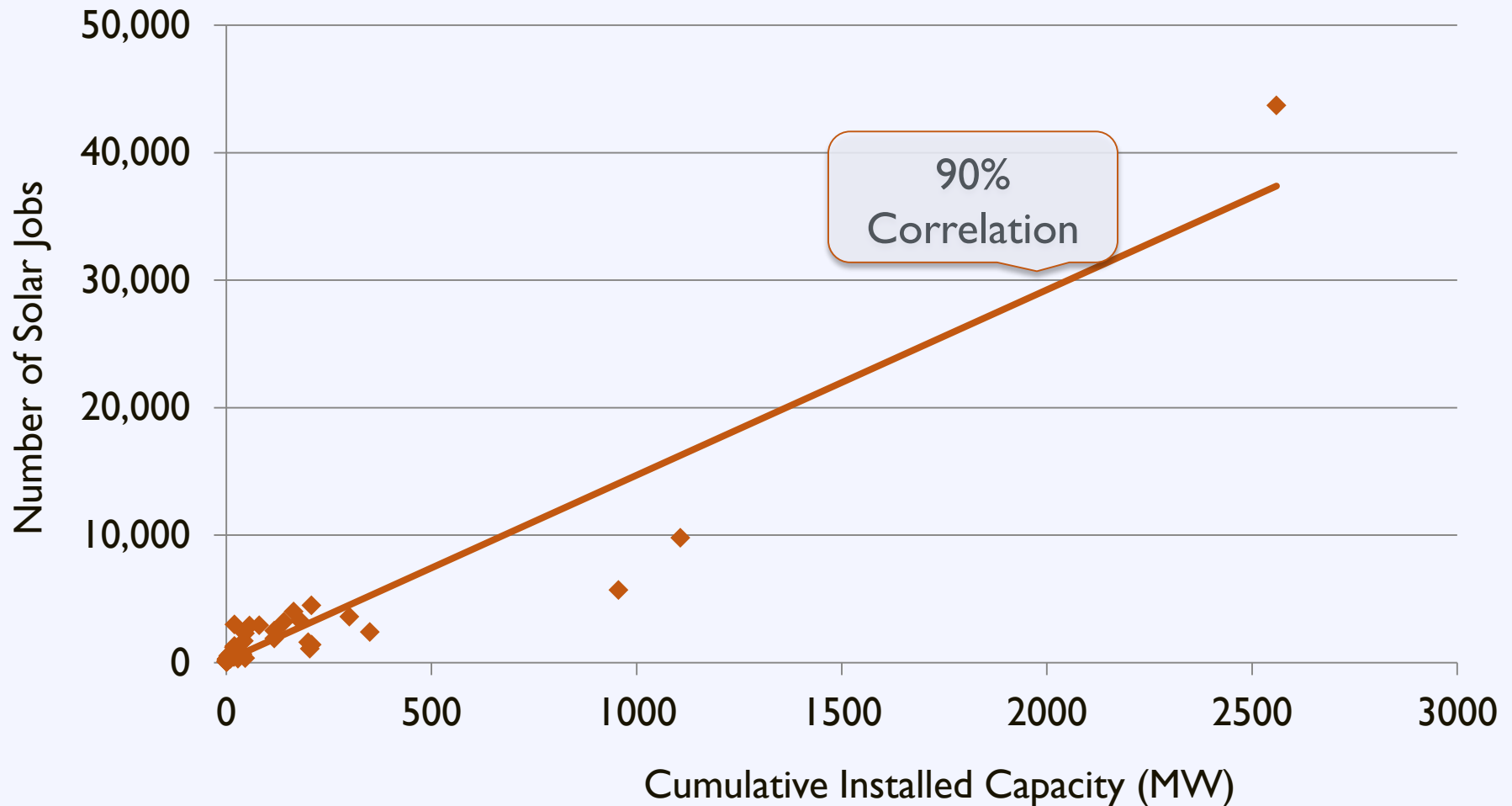
# Solar Economic Growth



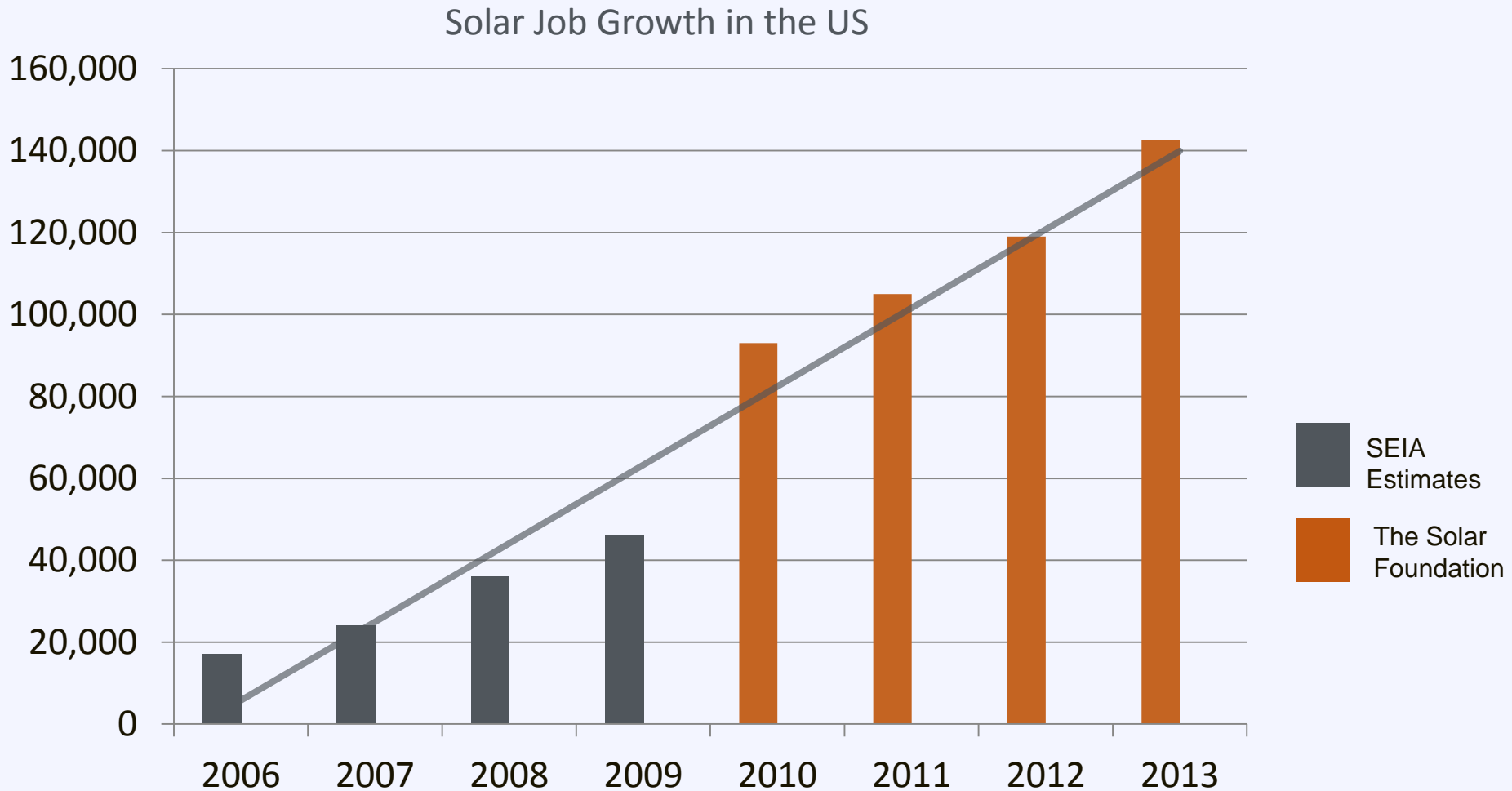


# Job Creation

## Correlation of Market Size & Jobs in Each State



# Solar Job Growth



# Economic Development in NM

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*In 2013 the industry invested*

**\$131 million**

*in solar development in New Mexico*

# Economic Development in NM

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*There are currently*

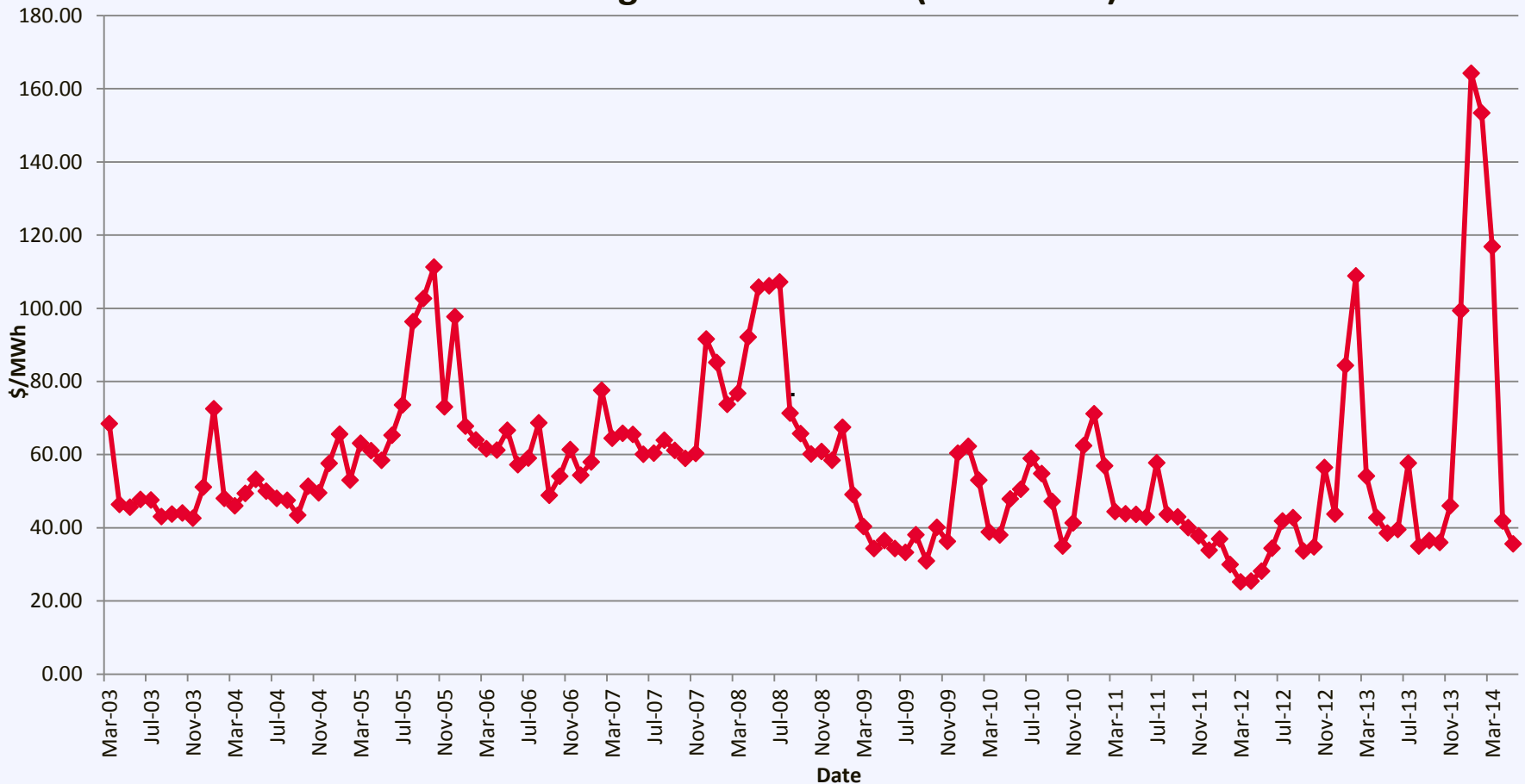
**87 solar companies**

*that employ*

**1,900 people**

# Benefit: Stabilize Energy Prices

## Historical Avg Real-Time LMP (NEMABOS)



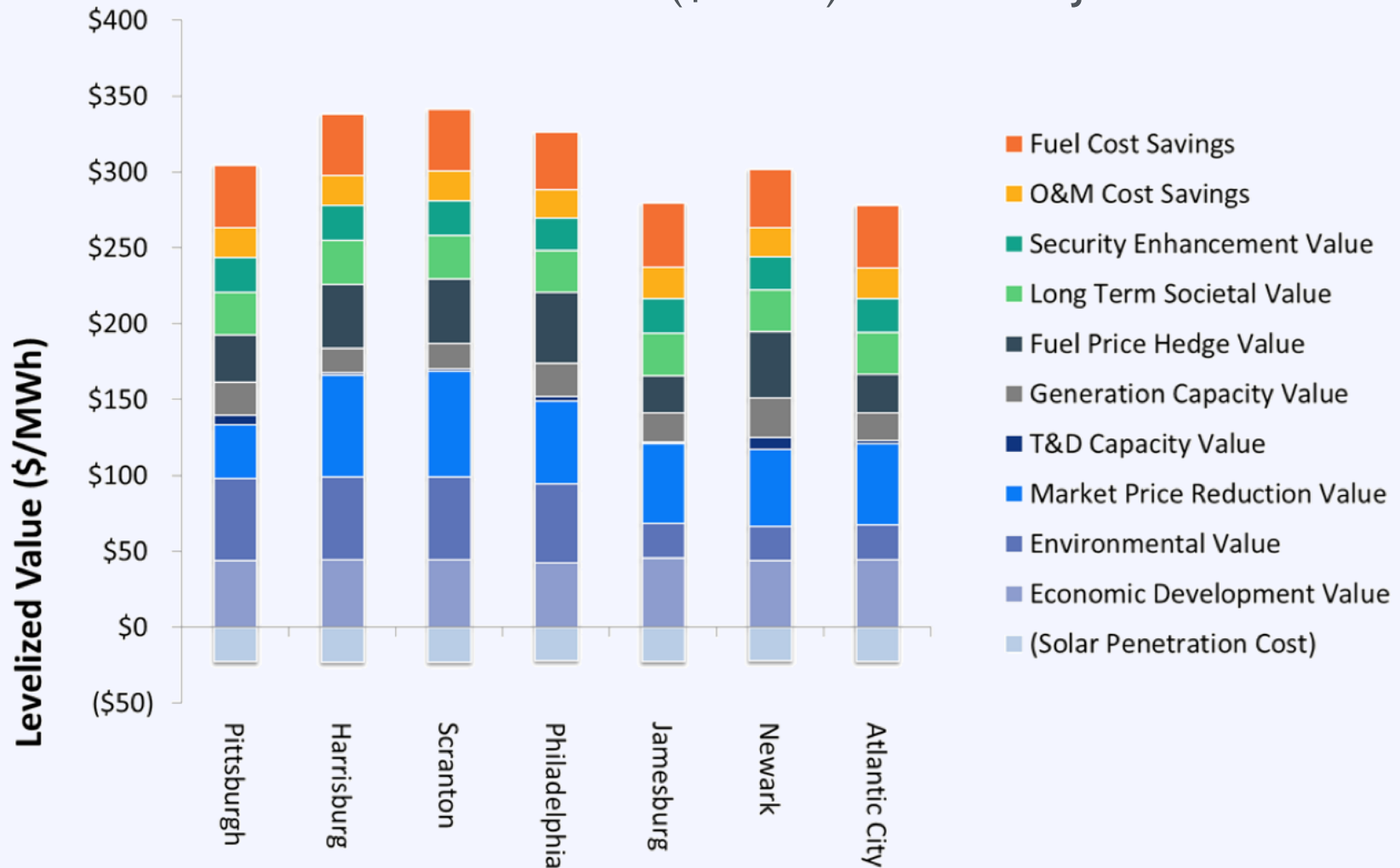
# Benefits: Valuable to Utilities

- Avoided Energy Purchases
- Avoided T&D Line Losses
- Avoided Capacity Purchases
- Avoided T&D Investments
- Fossil Fuel Price Impacts
- Backup Power



# Value to Community & Utility

Levelized Value of Solar (\$/MWh) in PA and NJ



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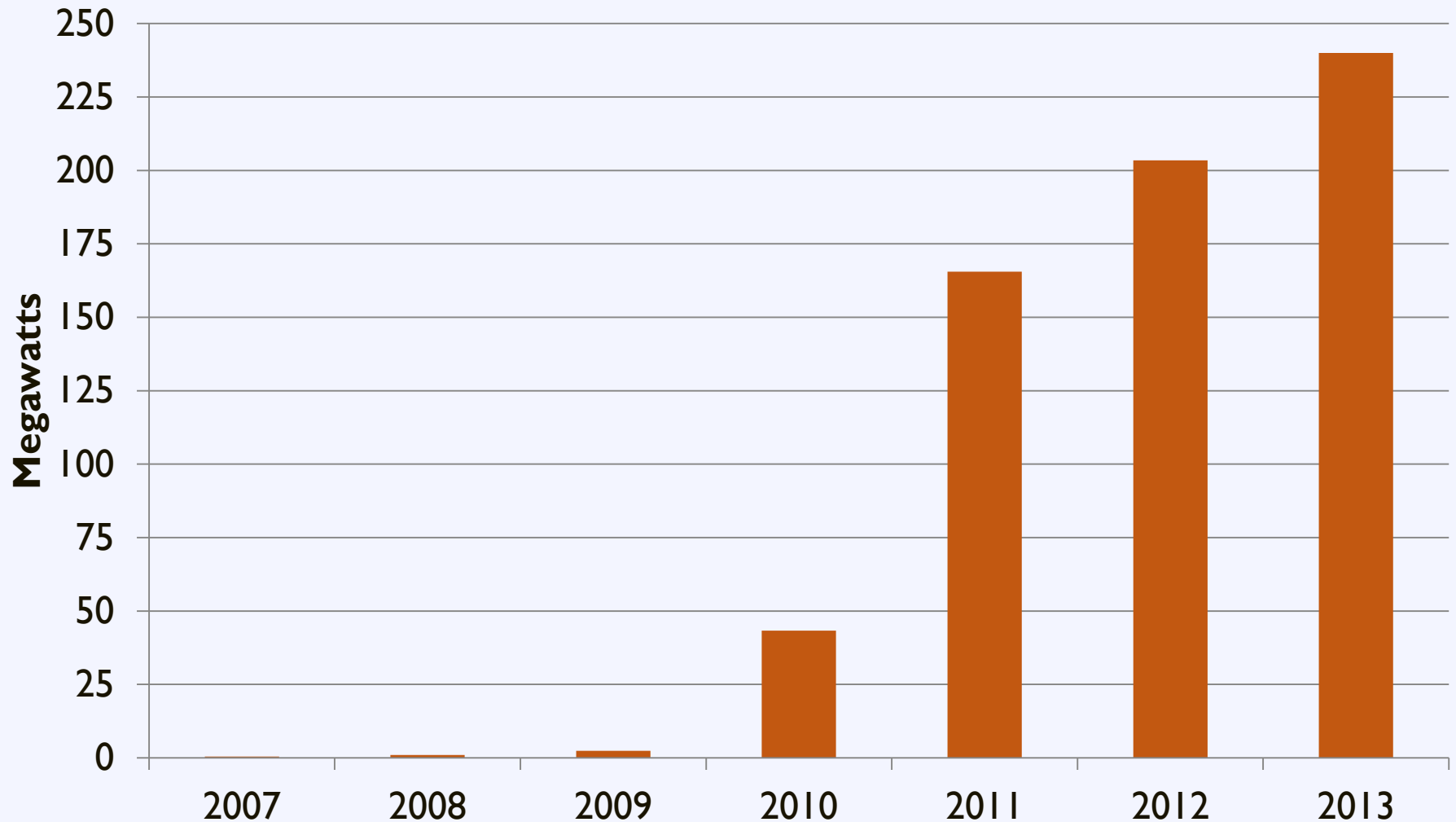
12:15 – 12:50 Developing Solar Policy For Your Community

12:50 – 01:00 Next Steps



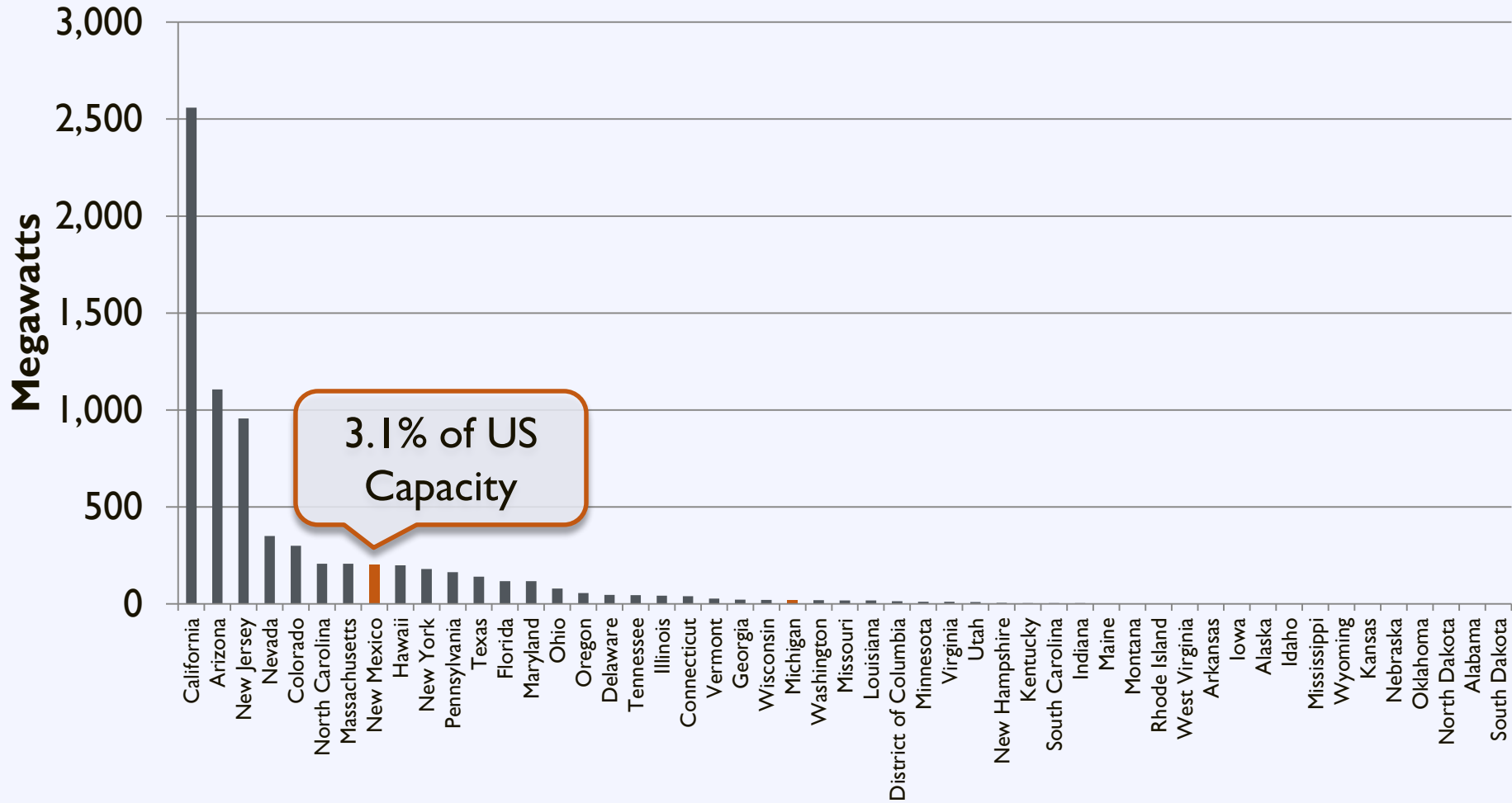
# New Mexico Solar Market

## Cumulative Installed PV Capacity in New Mexico



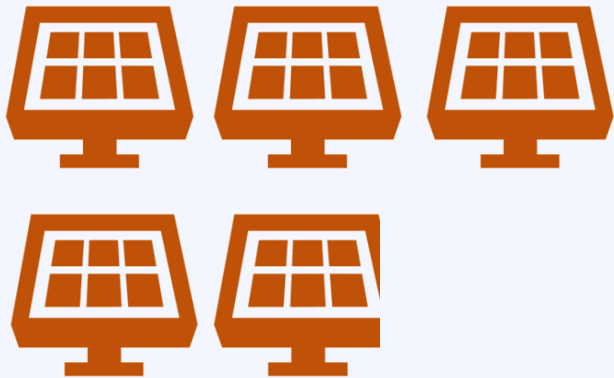
# US Solar Market

## Installed Capacity (MW) 2012



# New Mexico Solar Market

## New Mexico



97

watts per person

## US

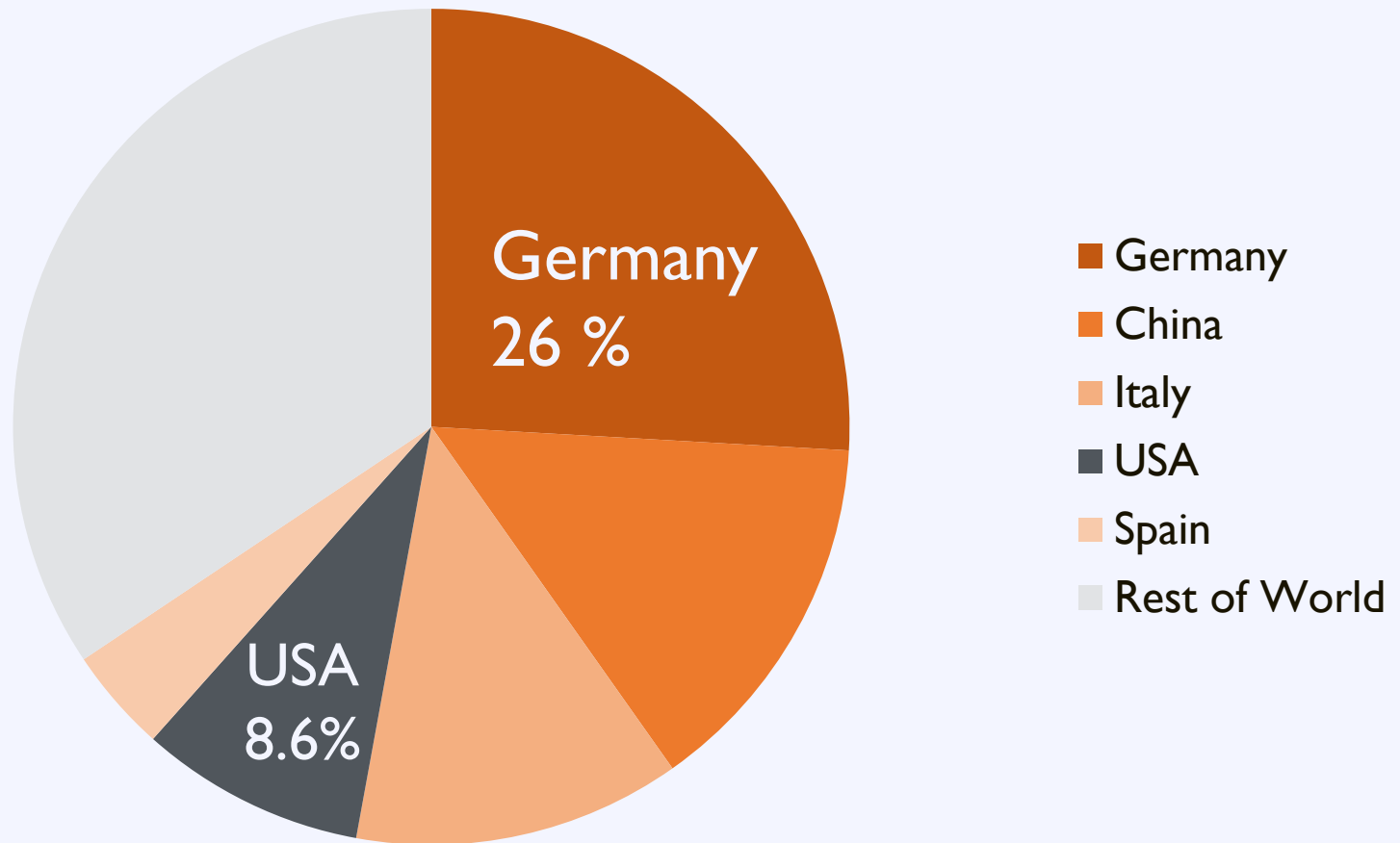


39

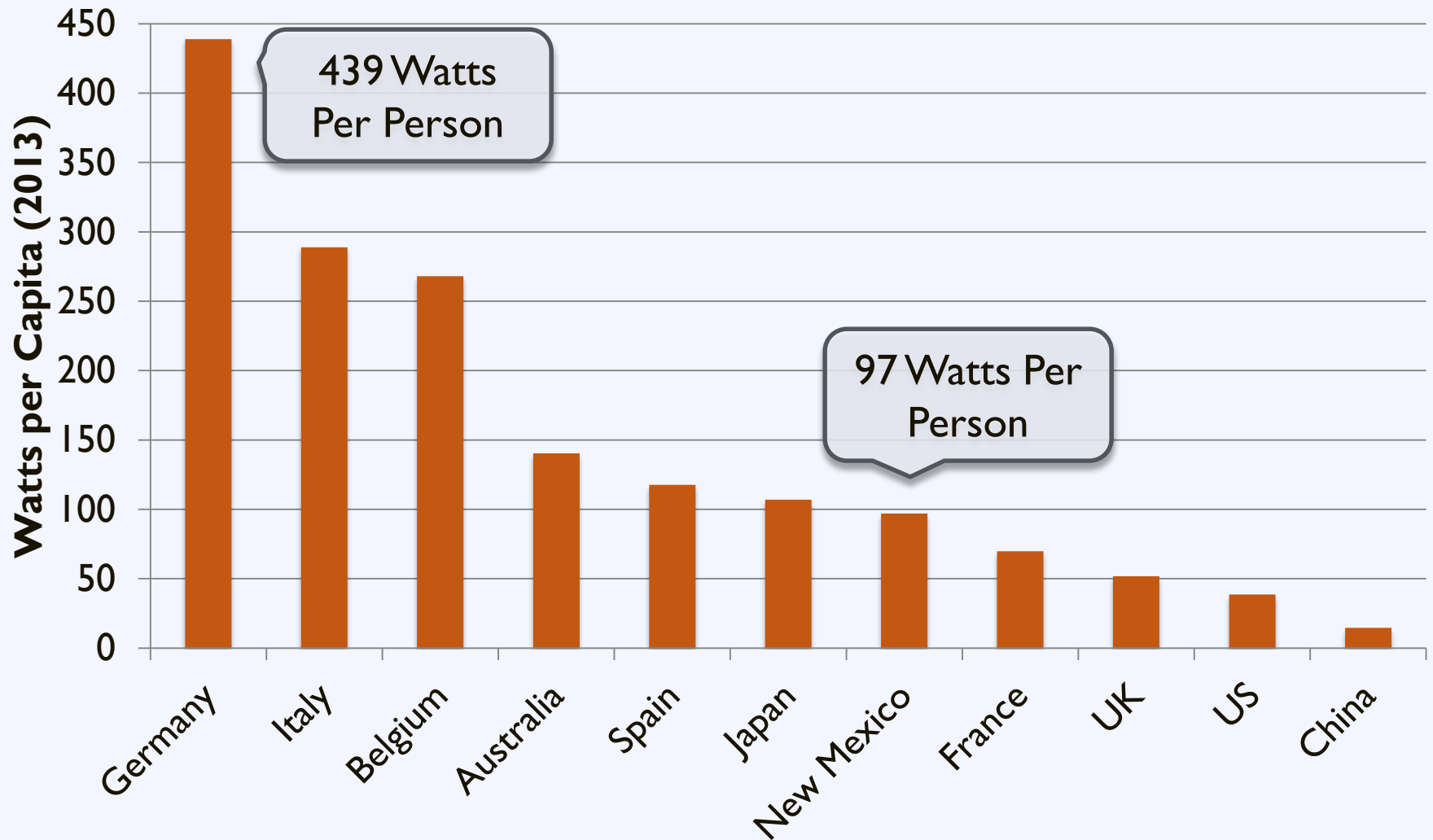
watts per person

# World Solar Market

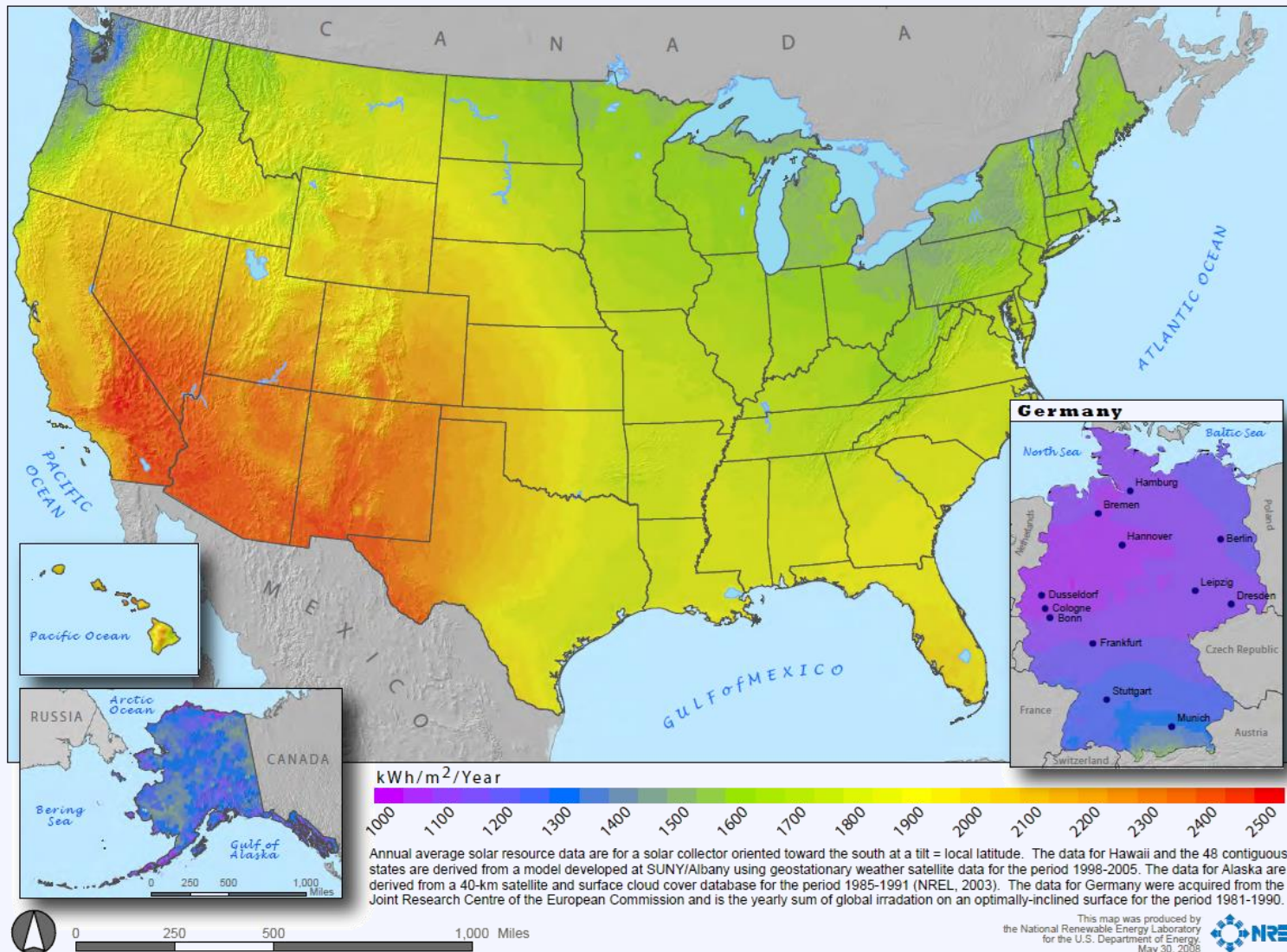
## Top 5 Countries Solar Operating Capacity (2013)



# Installed Capacity per Capita

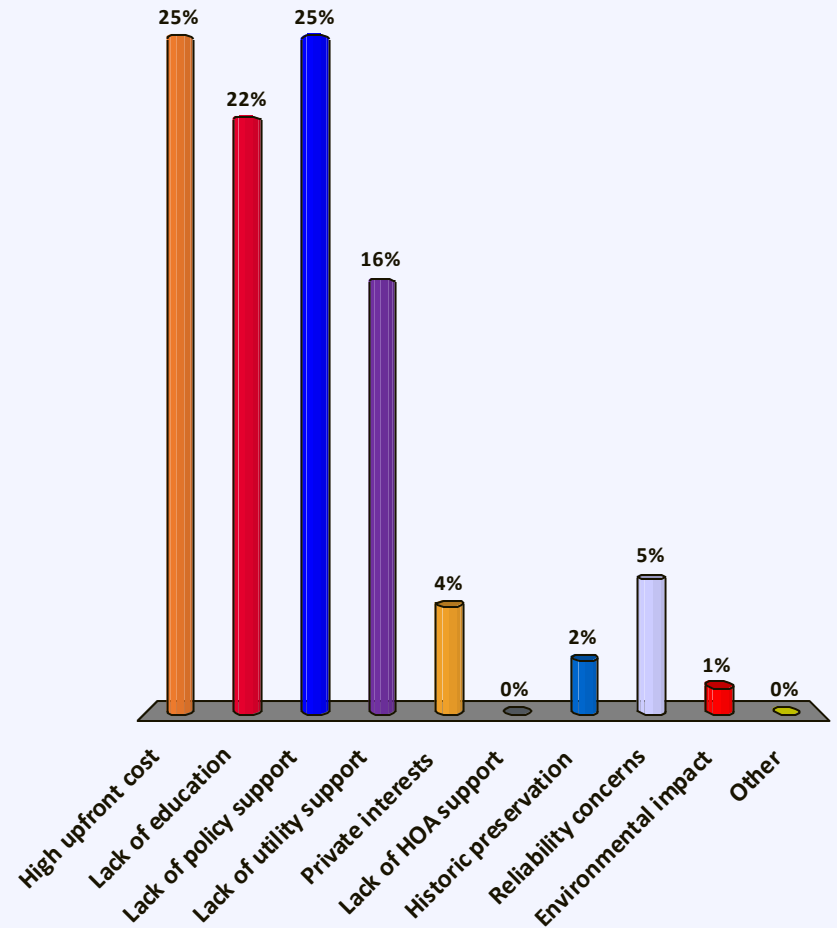


# US Solar Resource



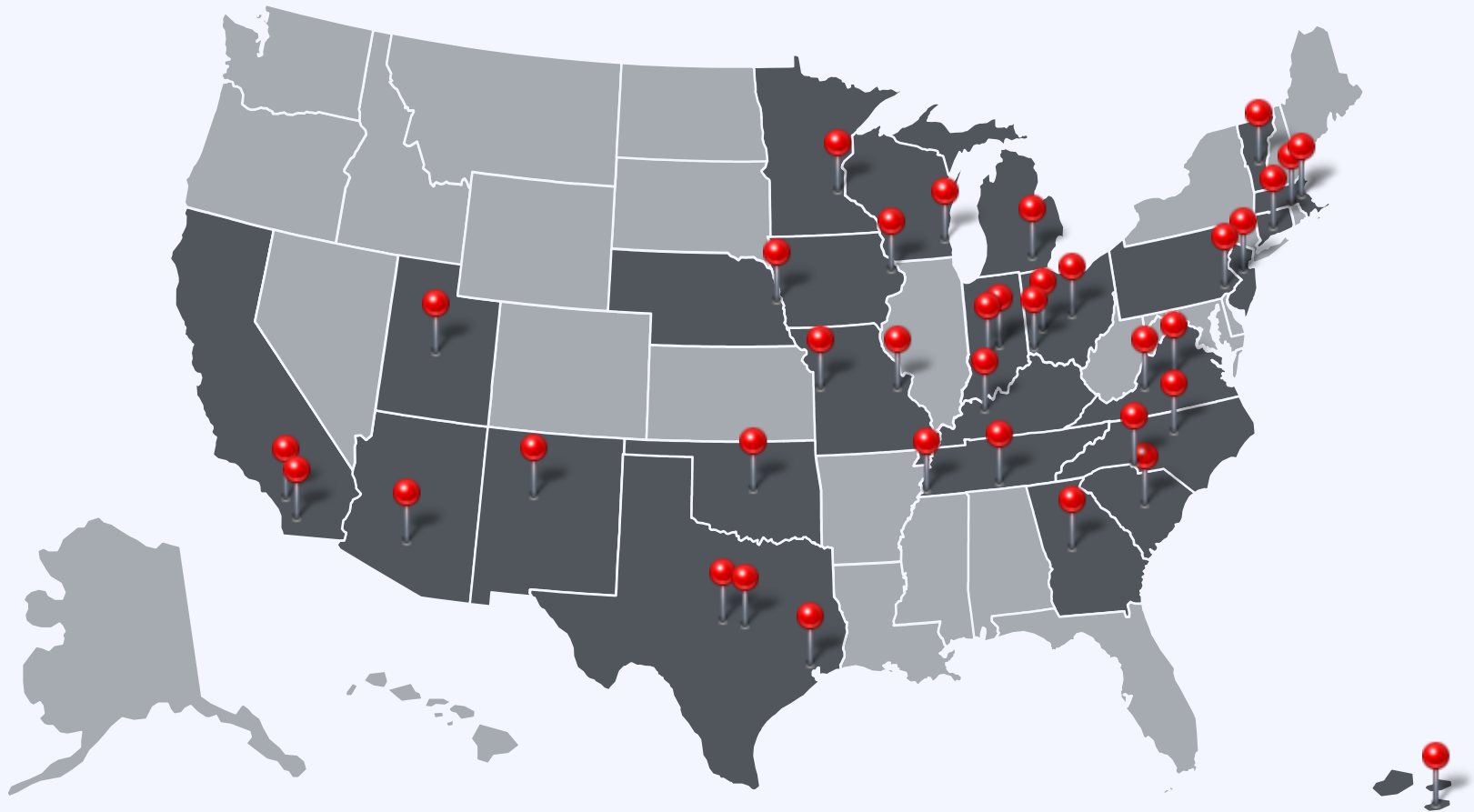
# What are the top 3 barriers to solar adoption in your community?

- A. High upfront cost
- B. Lack of education
- C. Lack of policy support
- D. Lack of utility support
- E. Private interests
- F. Lack of HOA support
- G. Historic preservation
- H. Reliability concerns
- I. Environmental impact
- J. Other



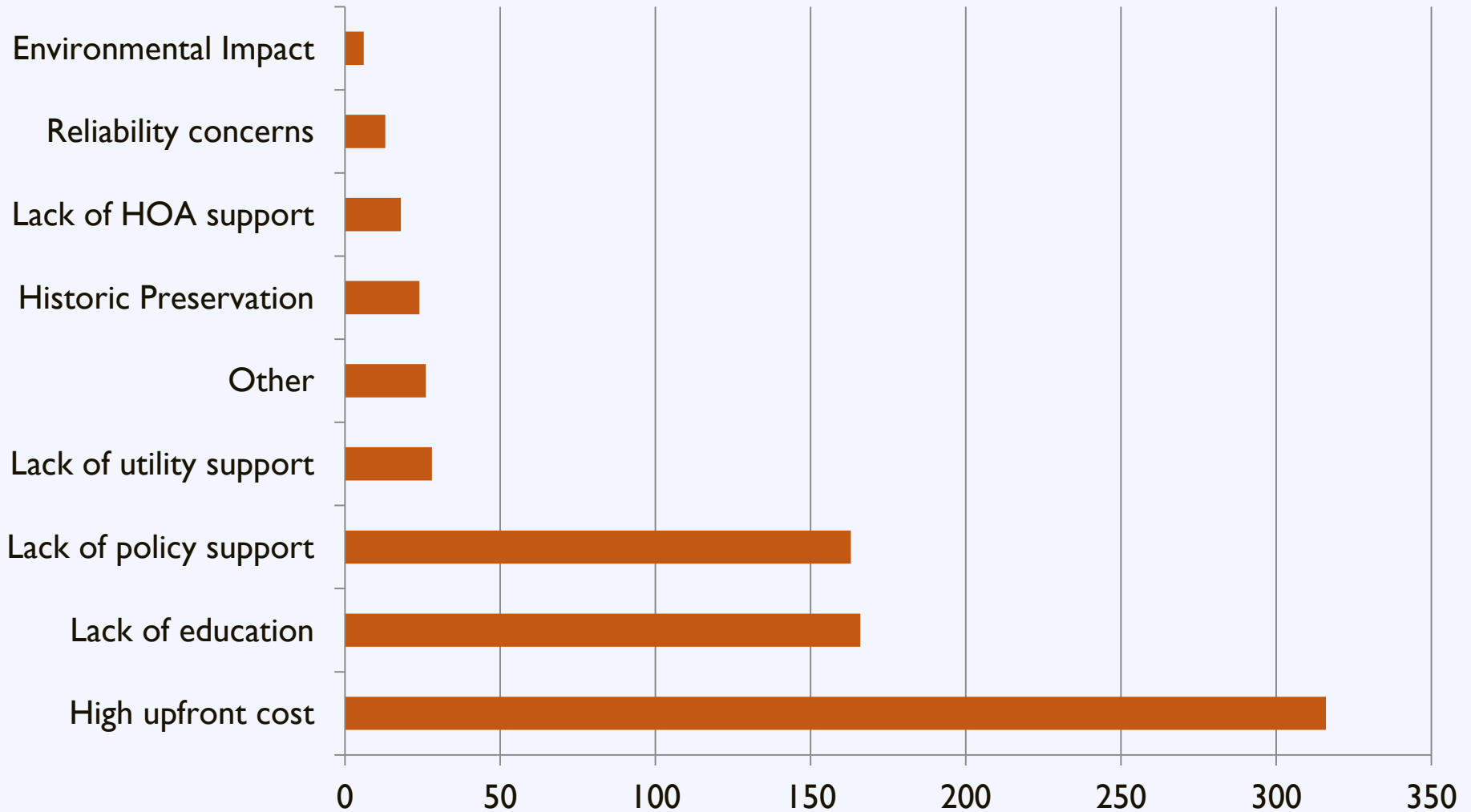
# Regional Workshop Surveys

**Q:** What is the greatest barrier to solar adoption in your community?



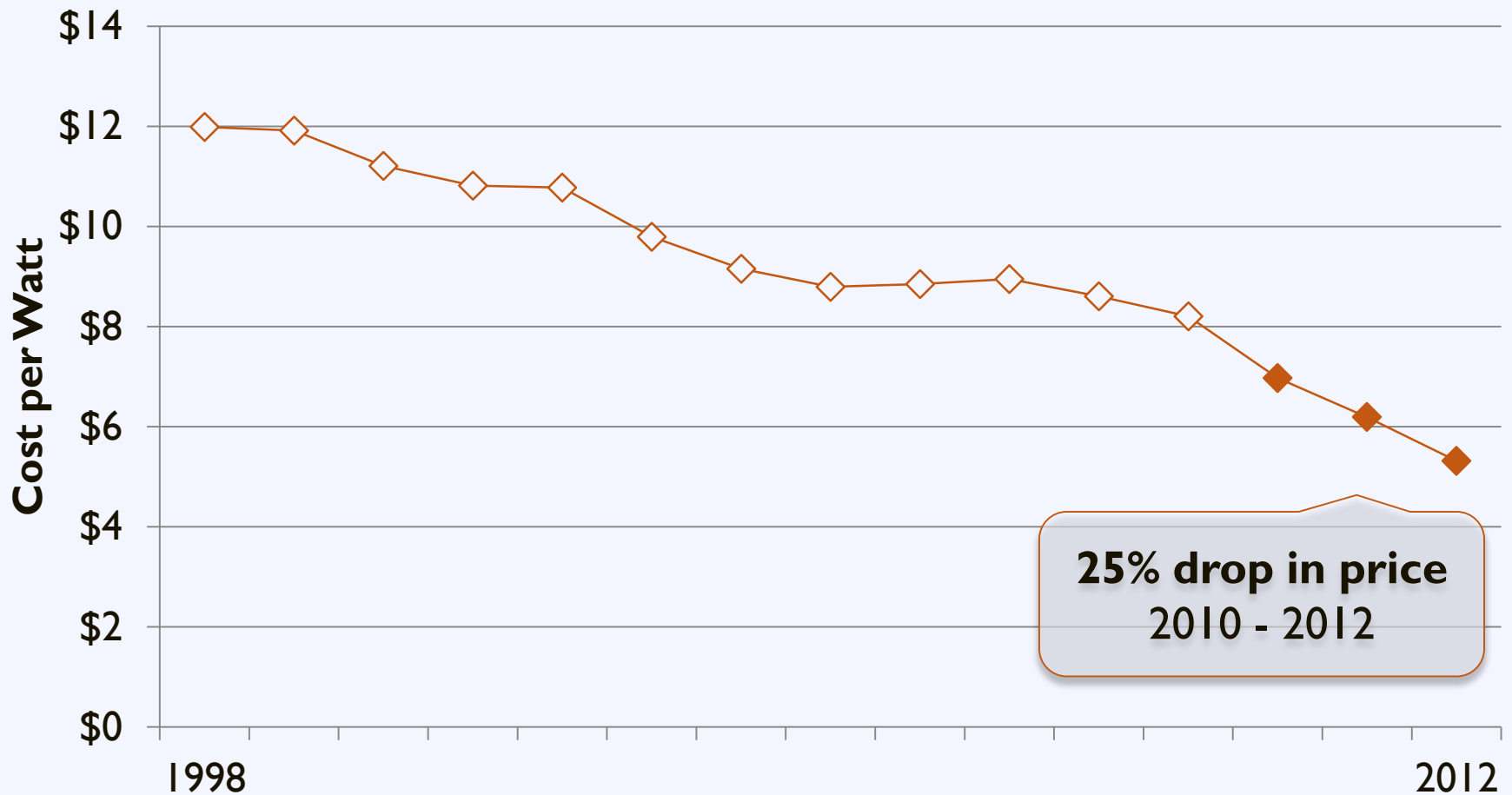


# Activity: Addressing Barriers

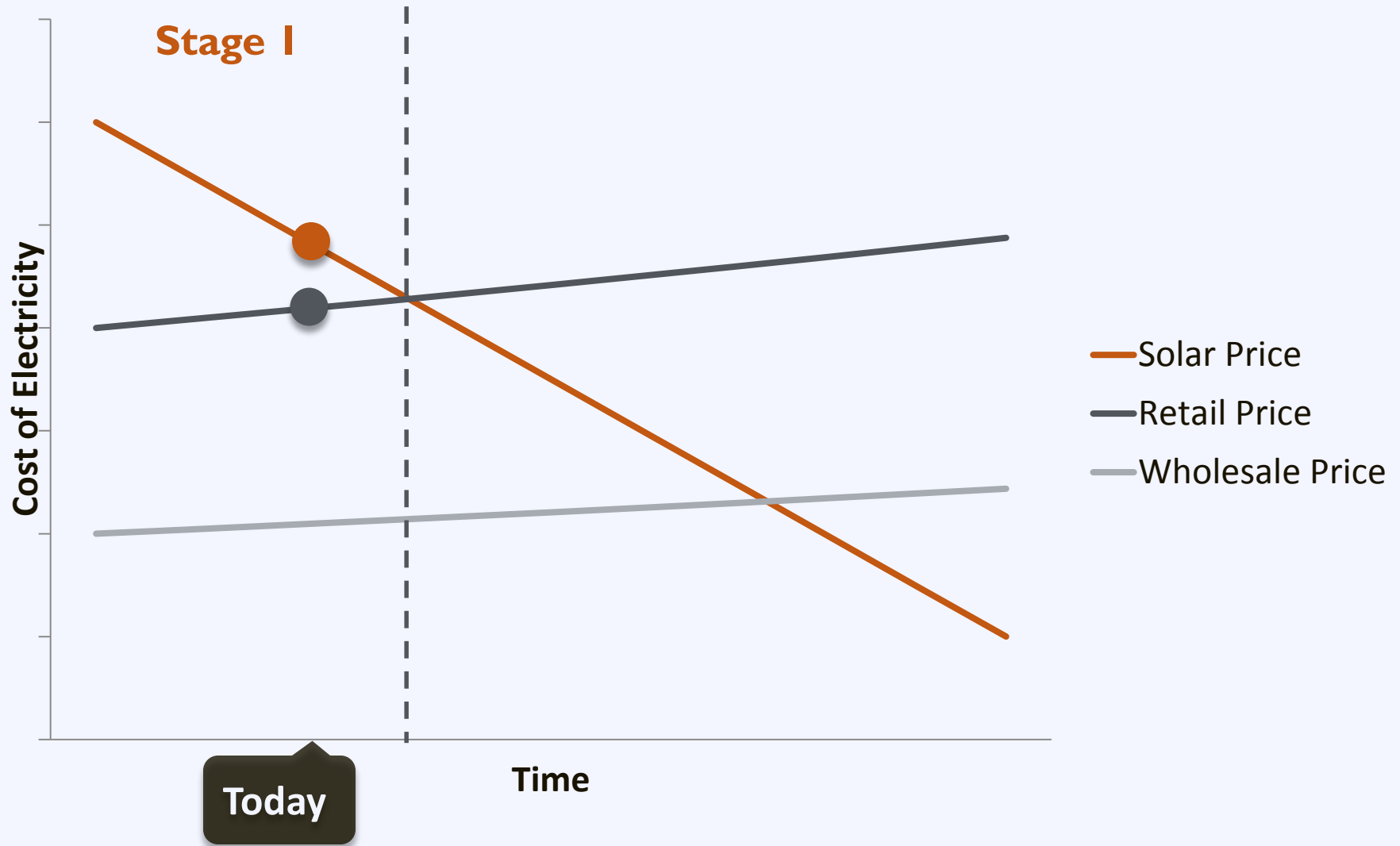


# The Cost of Solar PV

## US Average Installed Cost for Behind-the-Meter PV

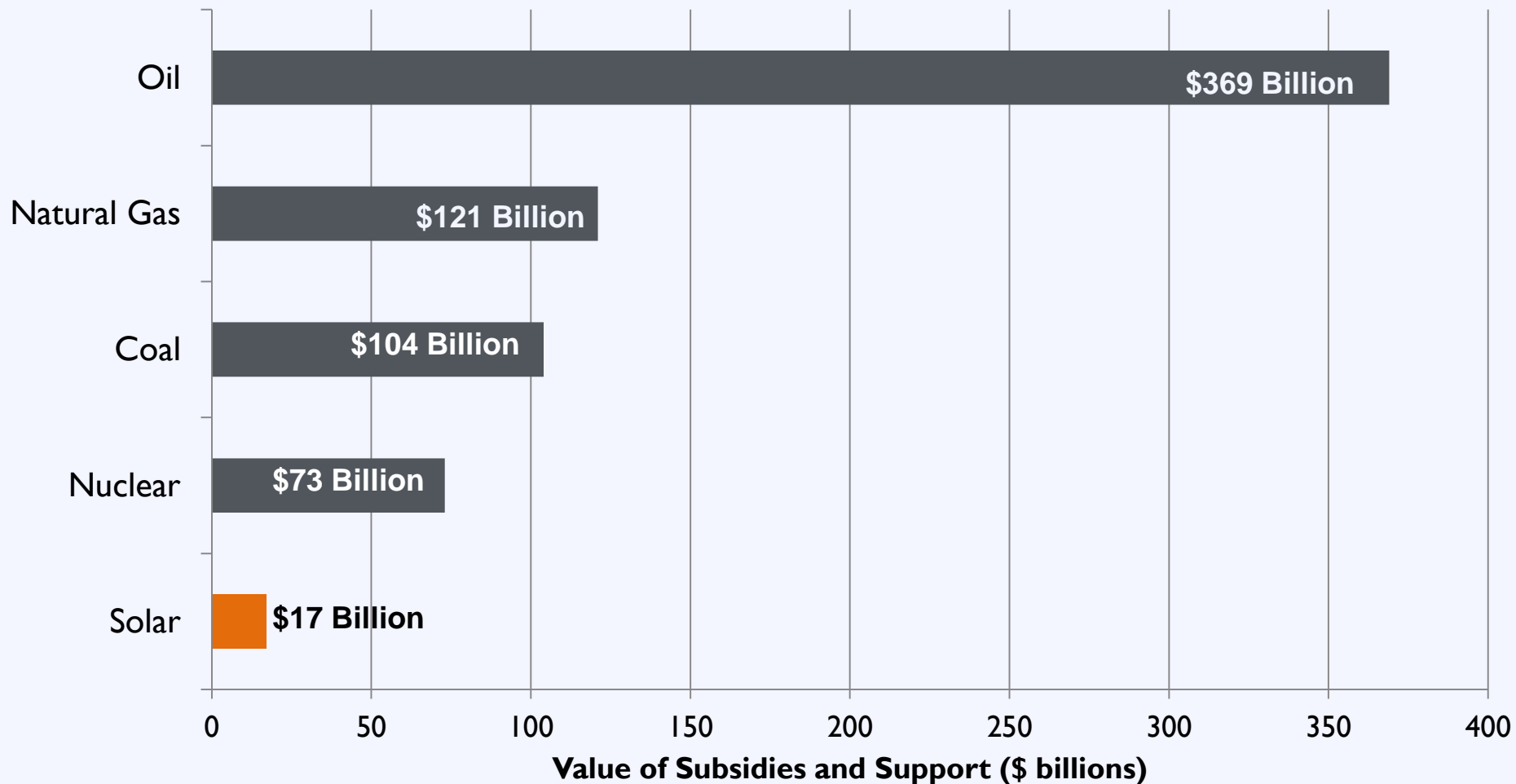


# The Cost of Solar PV

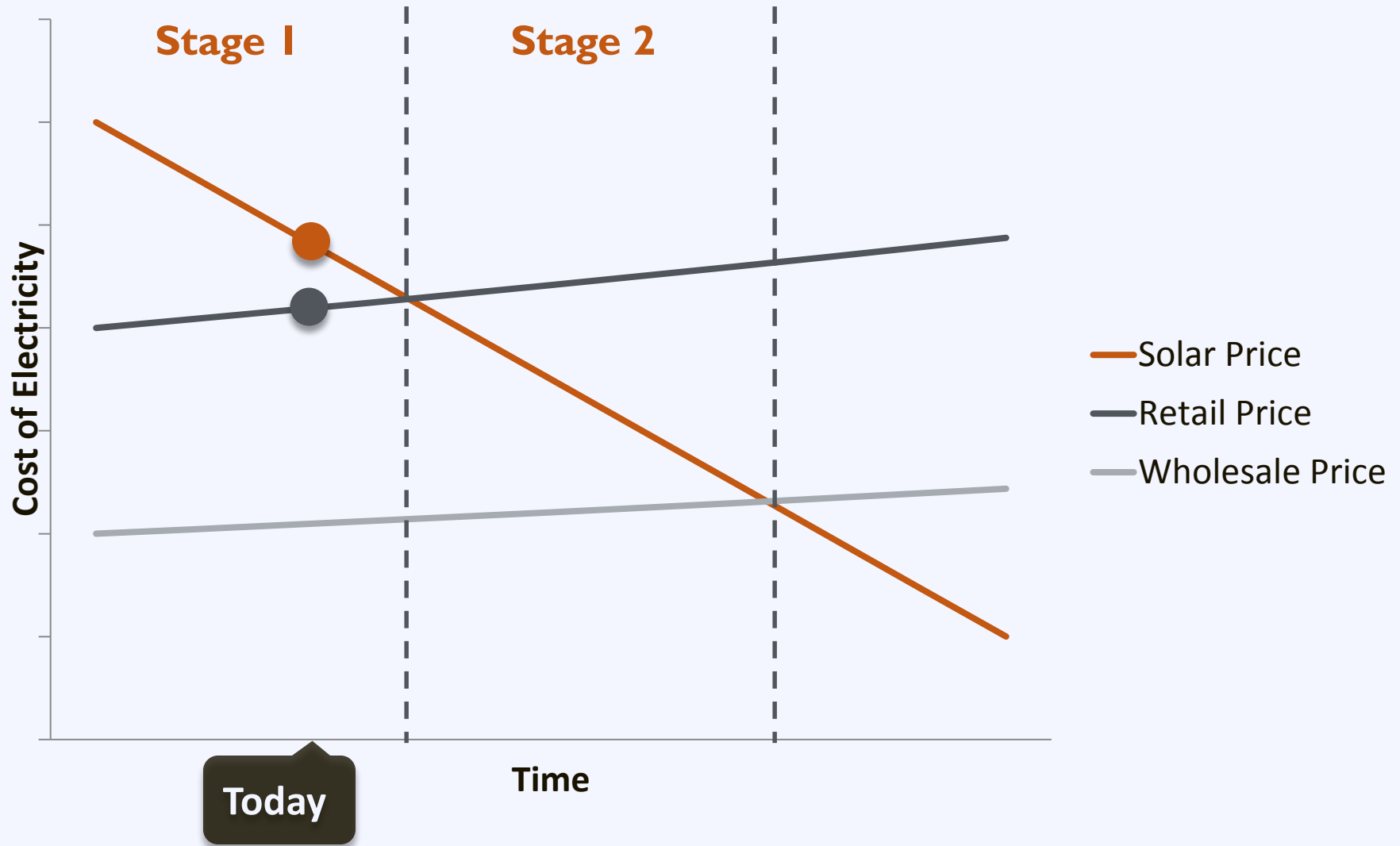


# Subsidies and Support

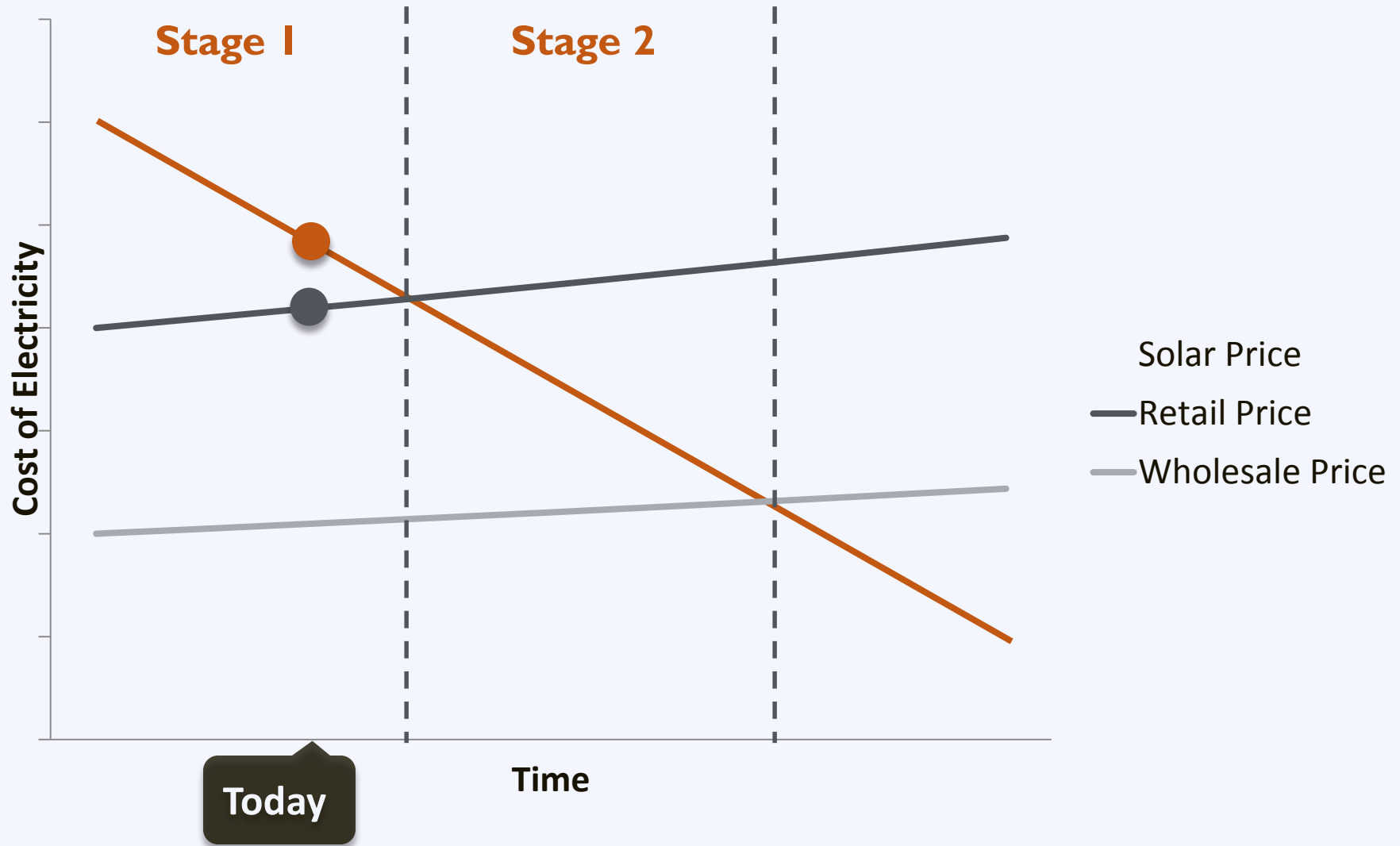
Subsidies for Conventional and Solar Energy, 1950-2010



# The Cost of Solar PV

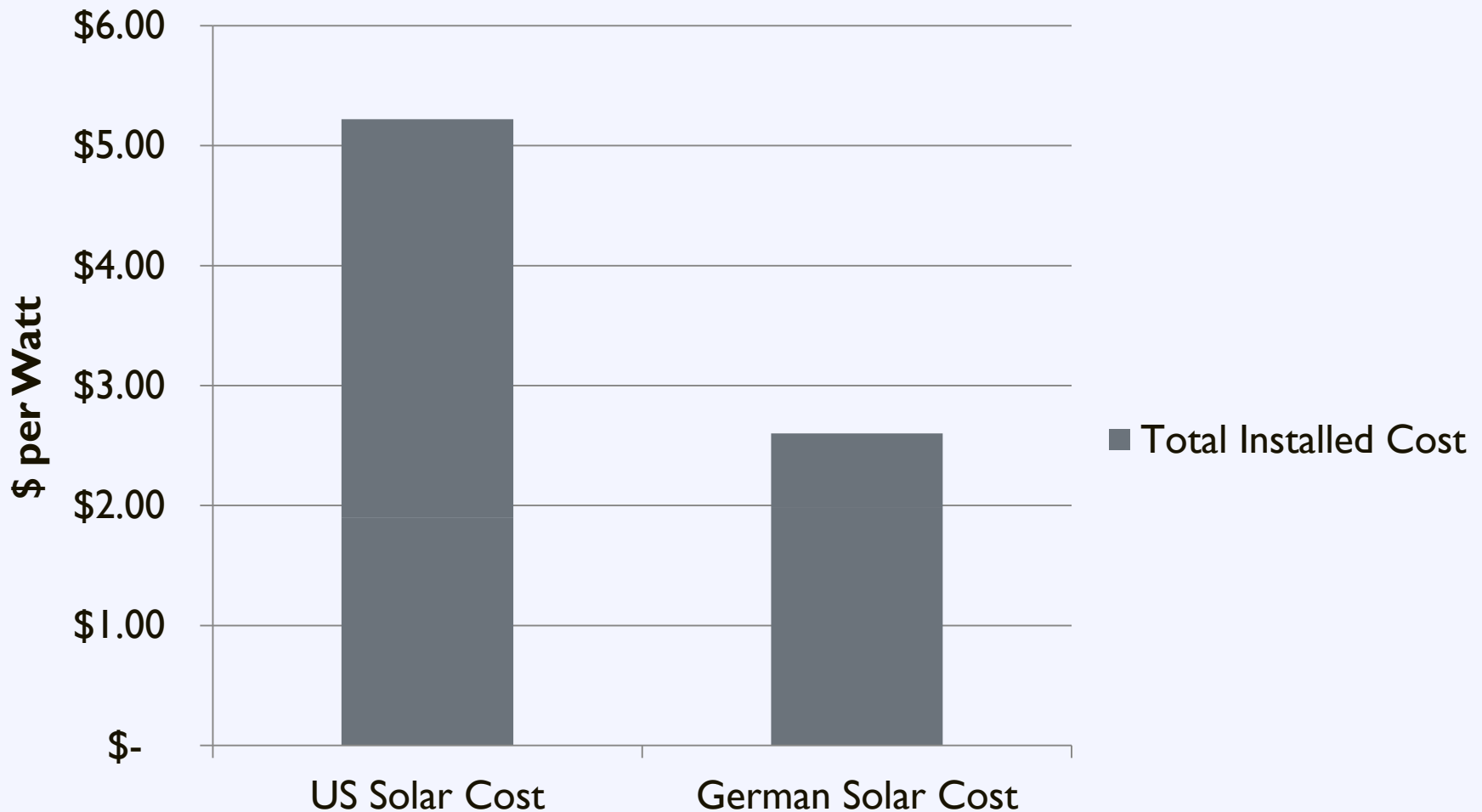


# The Cost of Solar PV



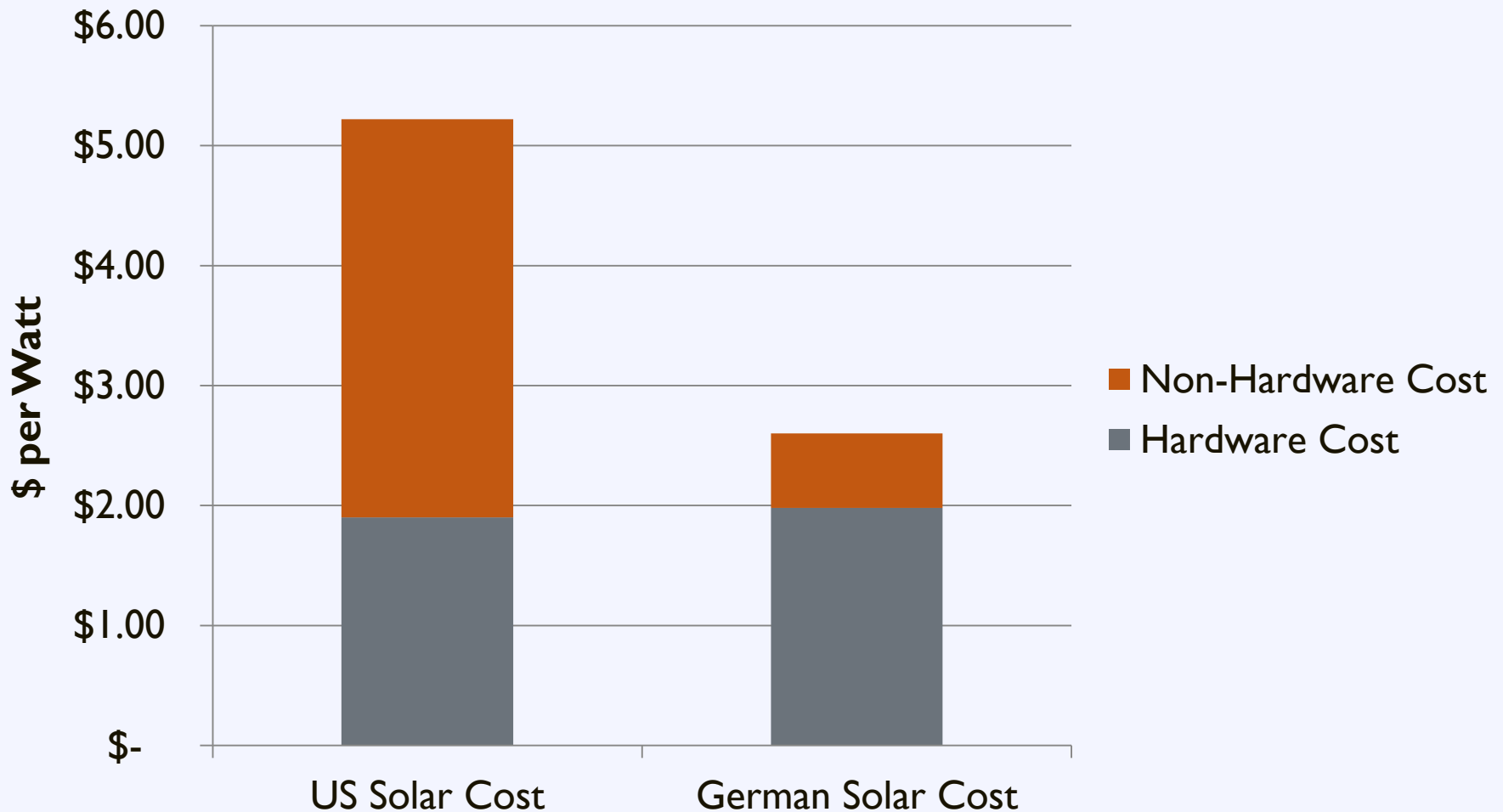
# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# The Cost of Solar in the US

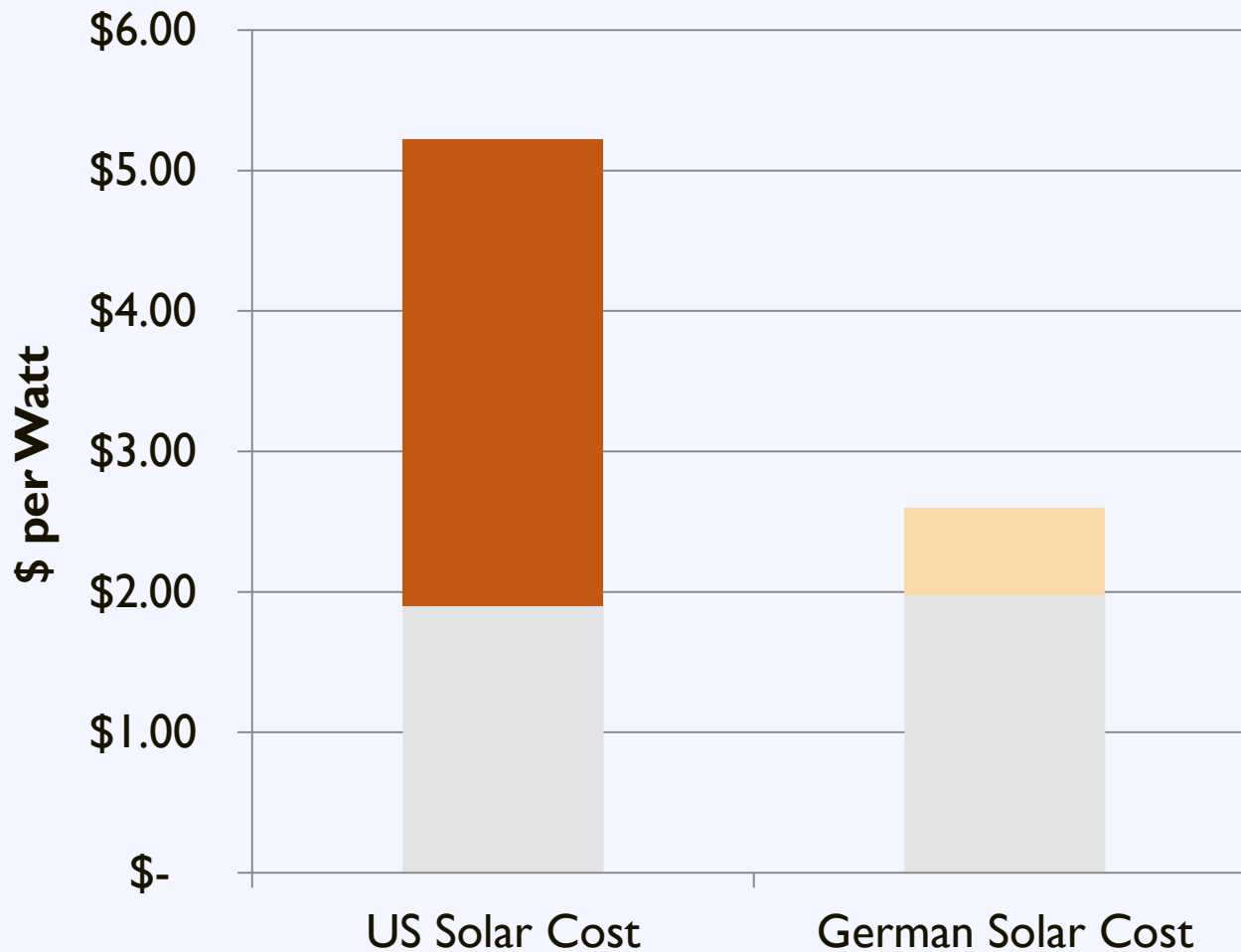
## Comparison of US and German Solar Costs





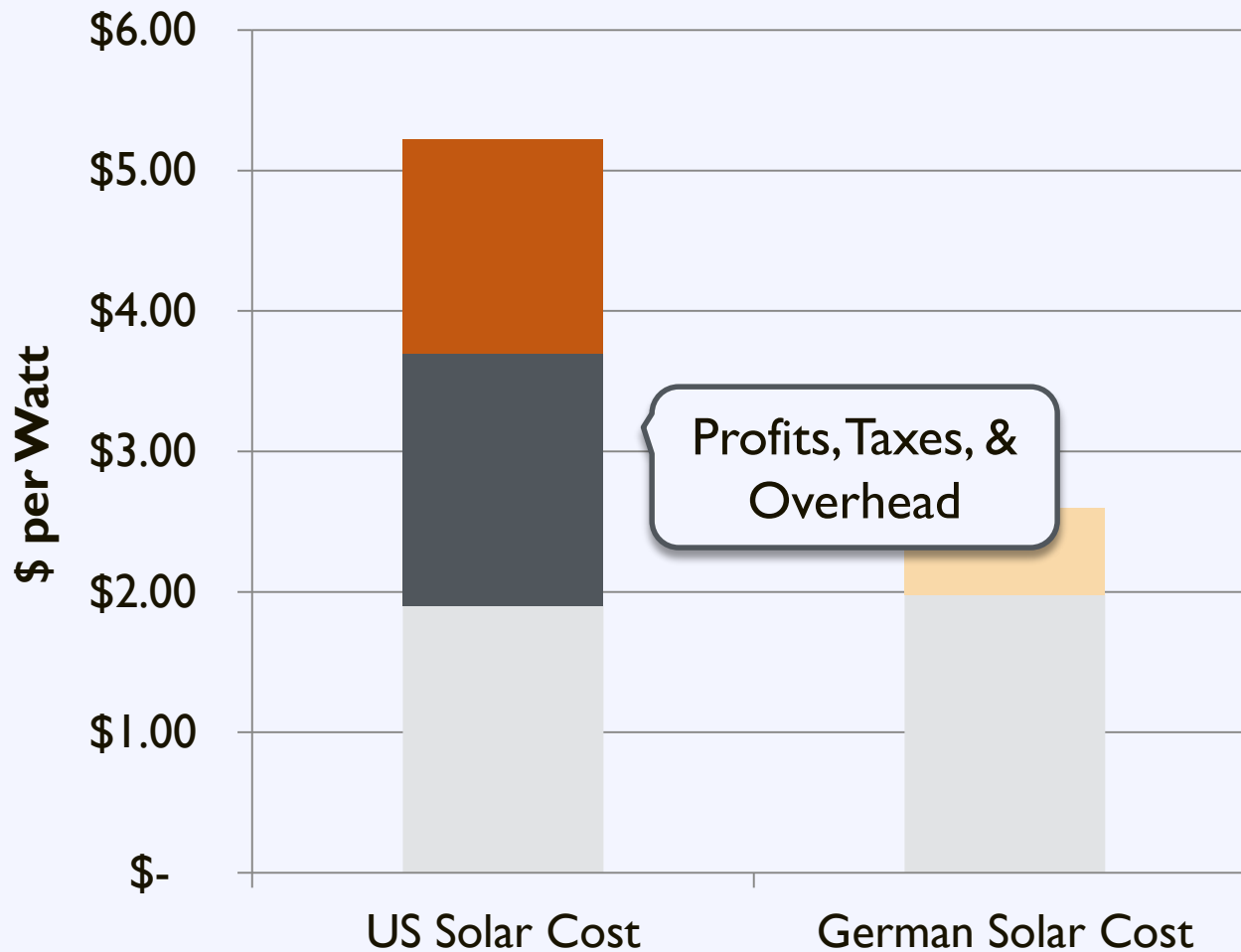
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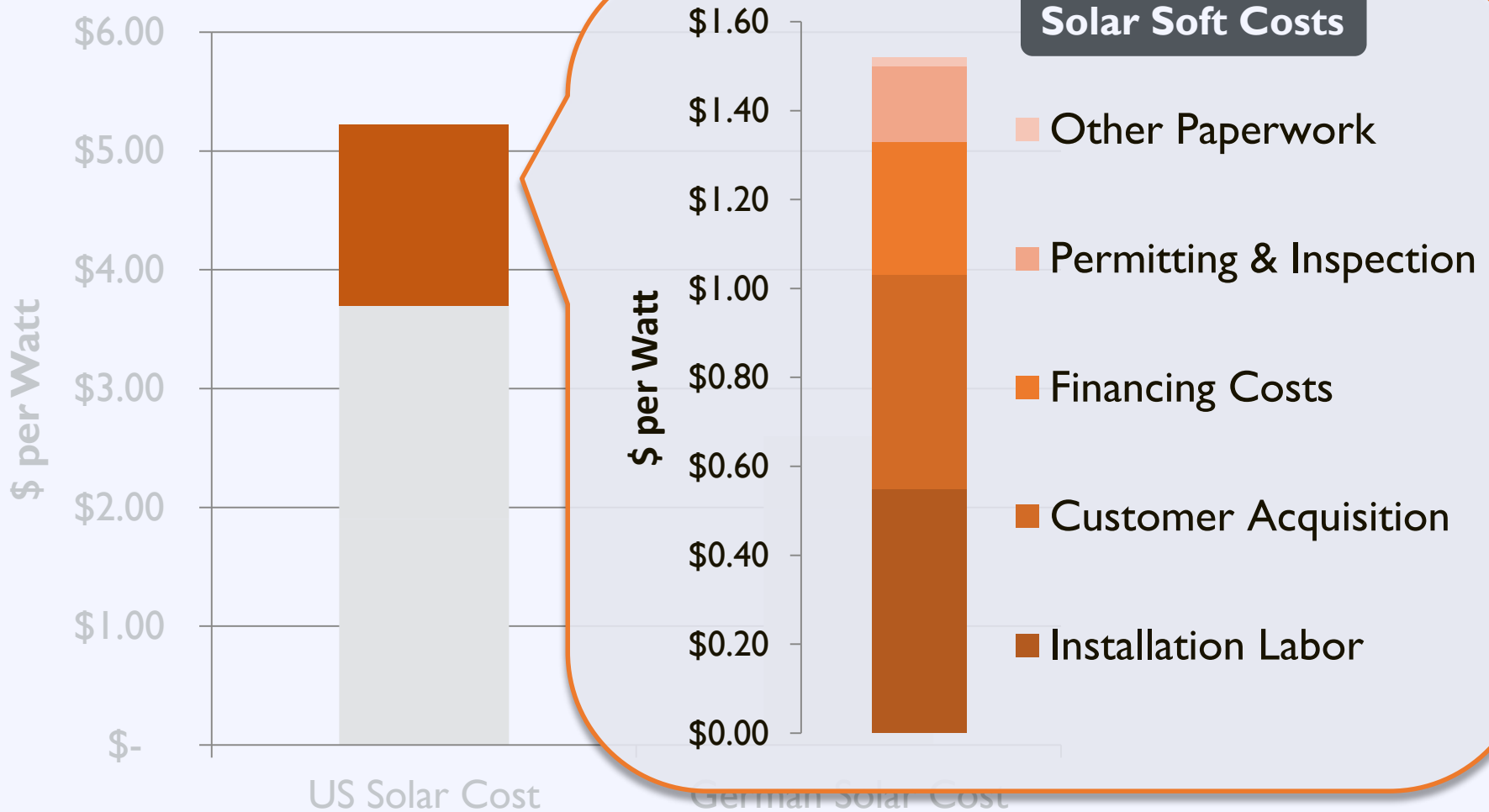
# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# The Cost of Solar in the US

## Comparison of US and German Solar Costs



# Challenge: Installation Time



**New York City's  
Goal**

**100 days**

from inception to completion



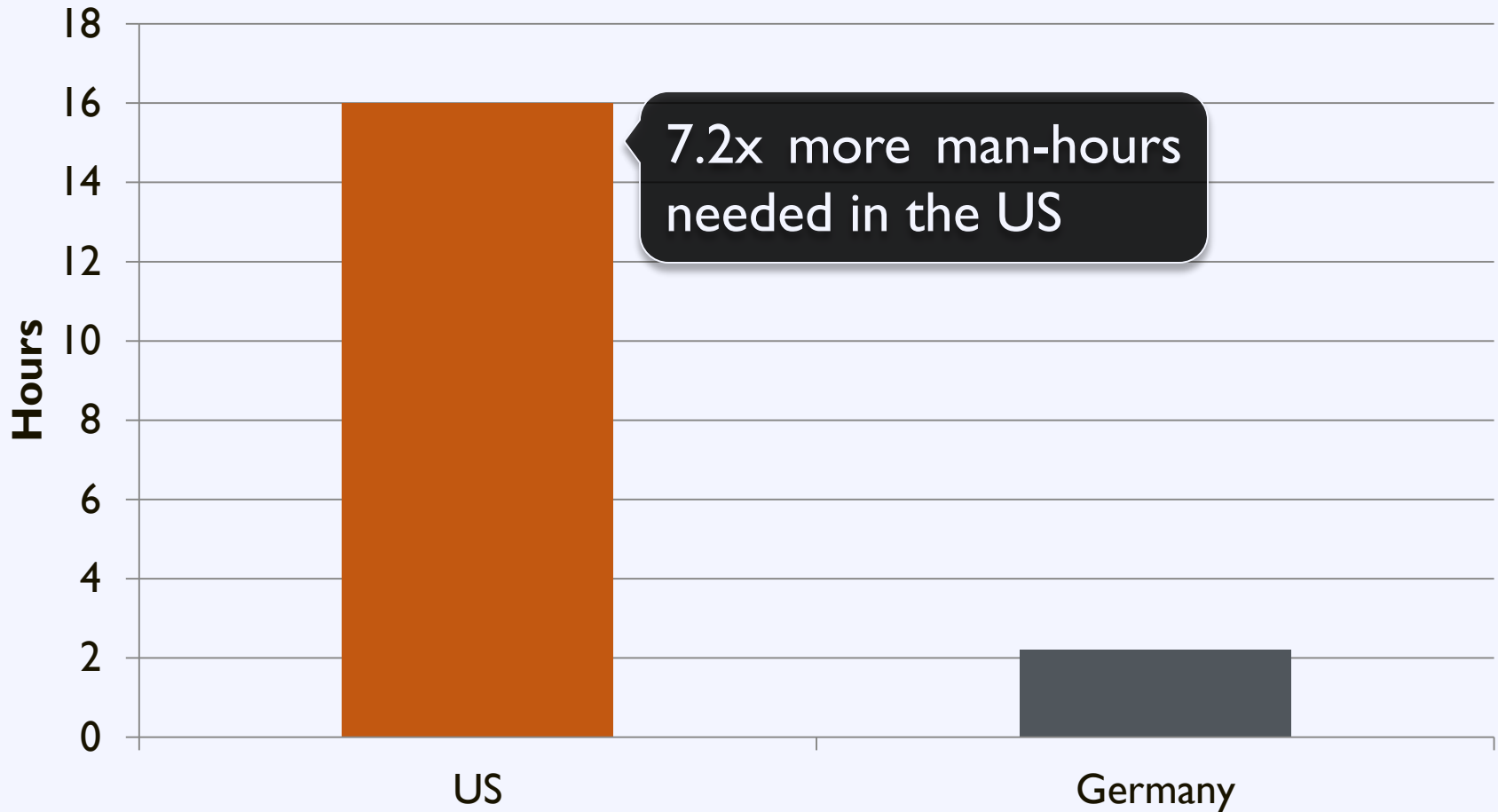
**Germany  
Today**

**8 days**

from inception to completion

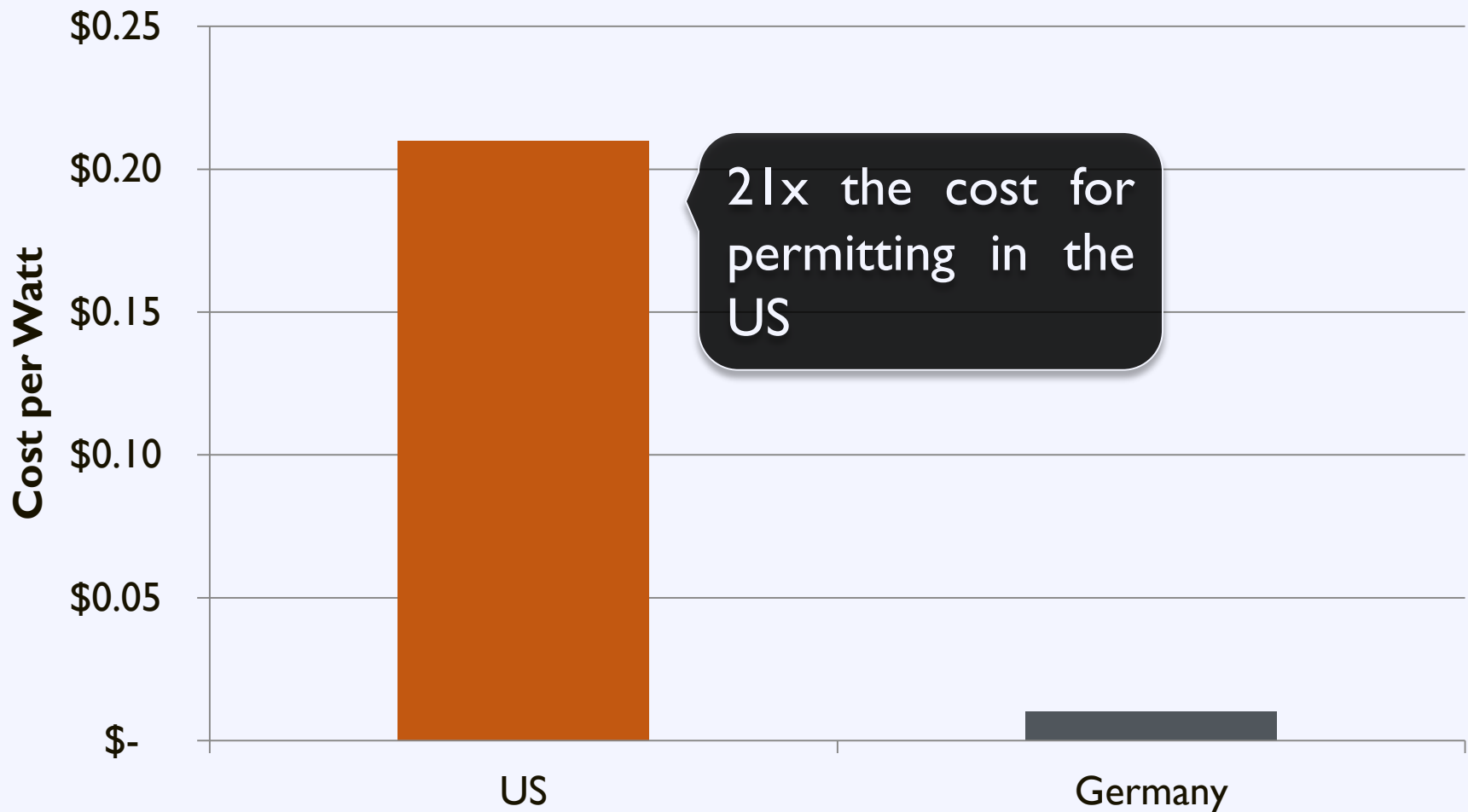
# Time to Installation

## Average Time to Permit a Solar Installation



# Permitting Costs

## Average Cost of Permitting in the US and Germany



# Germany's Success

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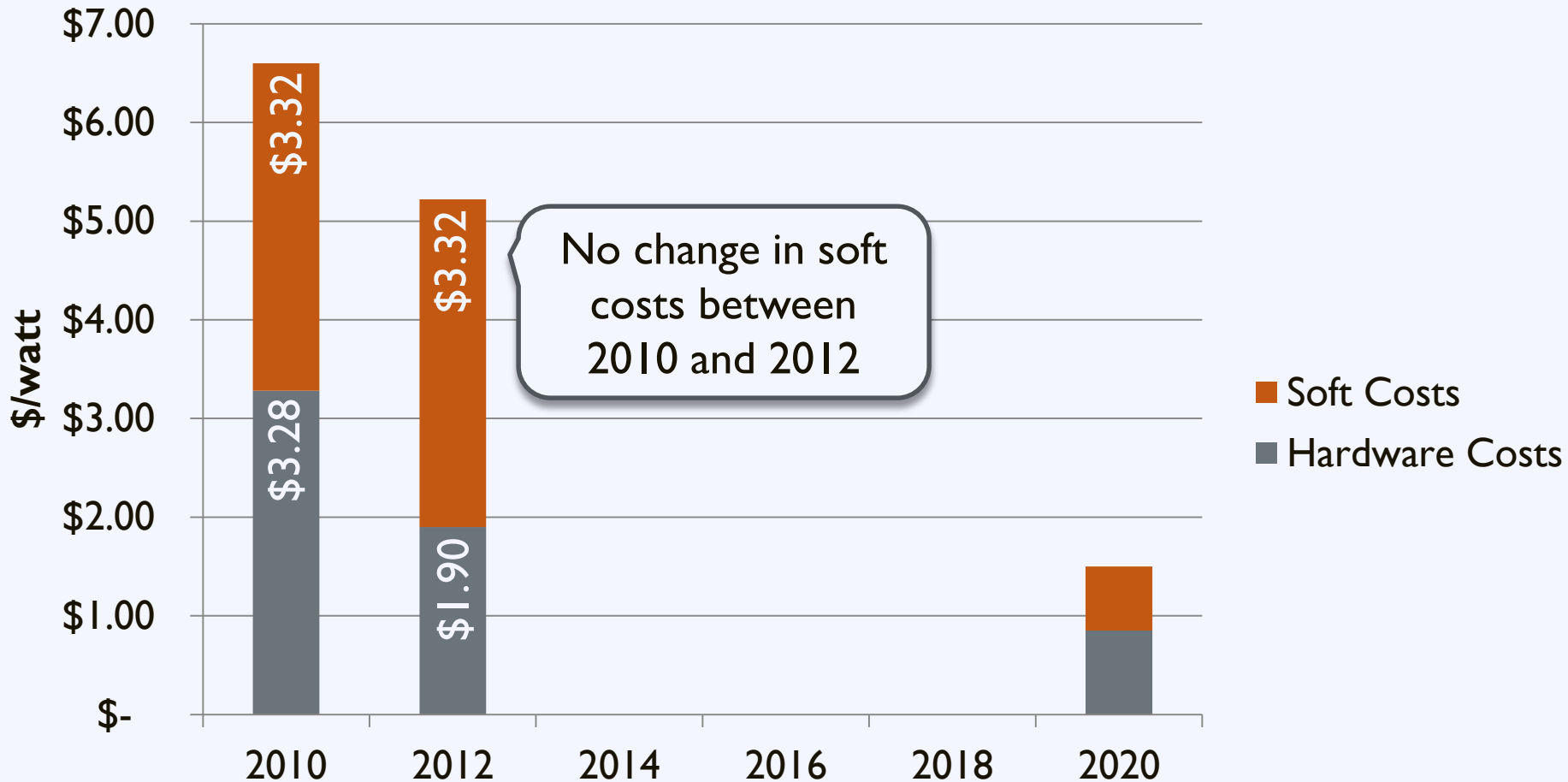
Consistency and Transparency

through

Standardized Processes

# The Cost of Solar in the US

## Change in Soft Costs and Hardware Costs Over Time





# Workshop Goal

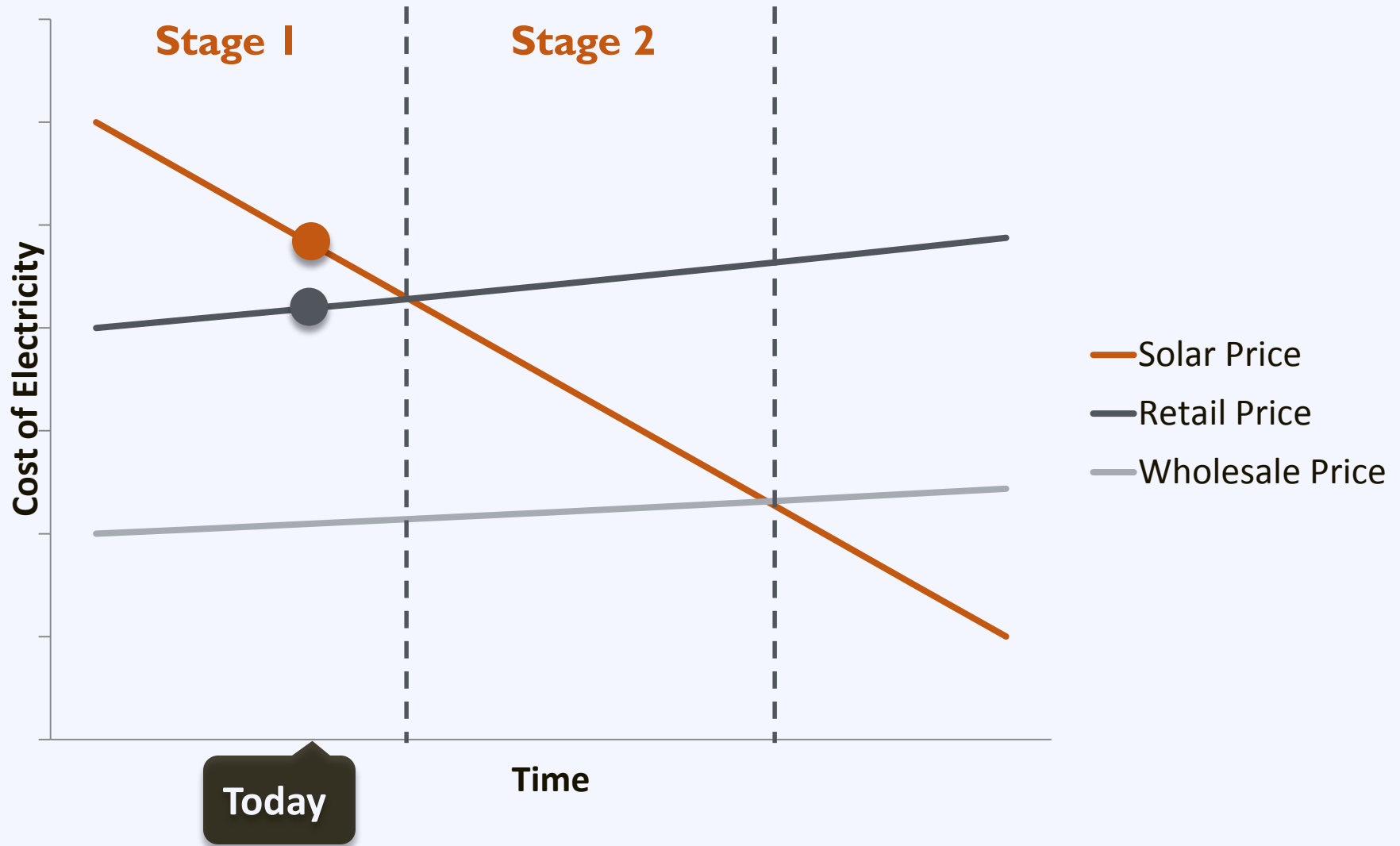
Enable local governments to replicate successful solar practices to **reduce soft costs** and **expand local adoption of solar energy**

# Agenda

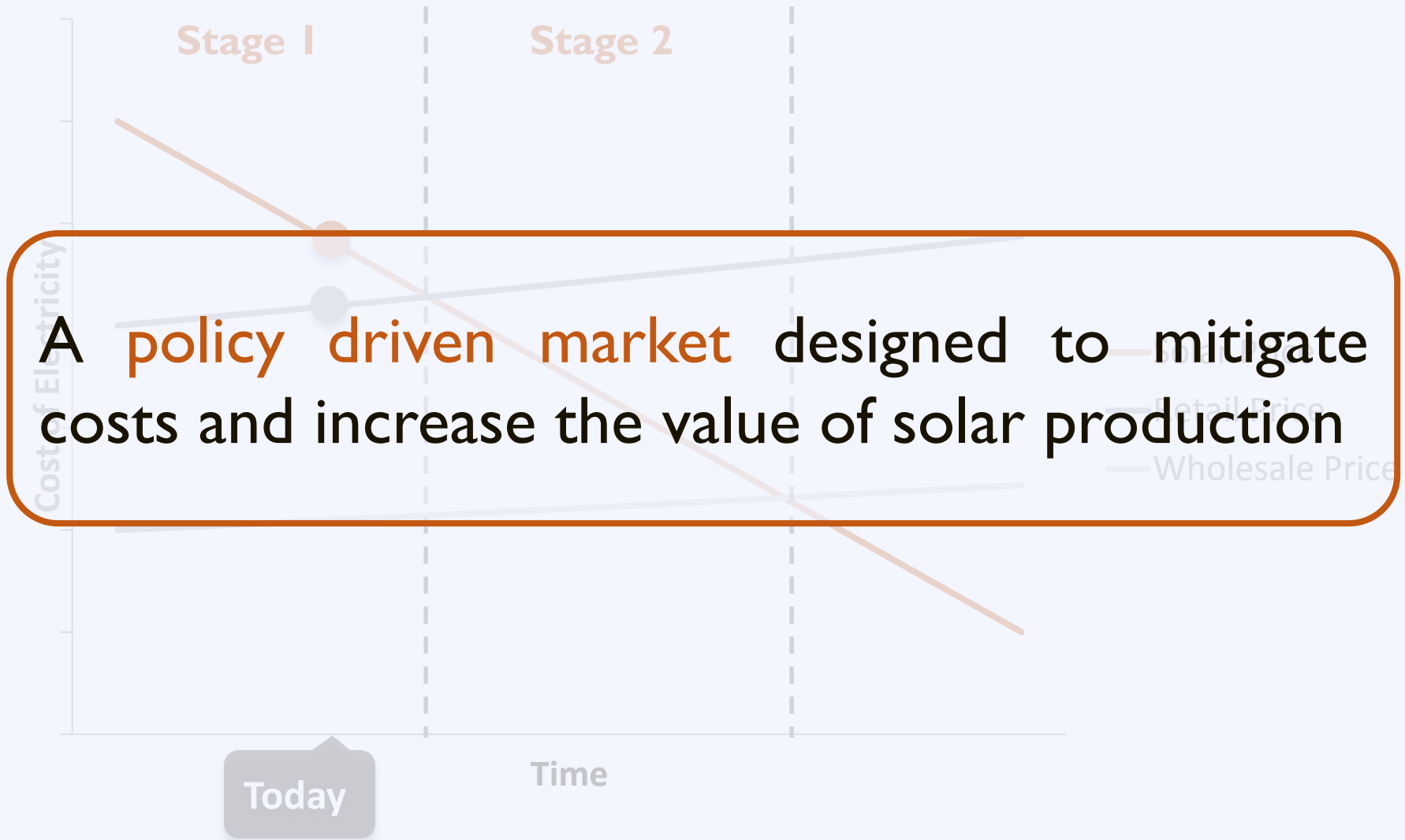
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# Solar Market: Trends



# Solar Market: Trends



# A Policy Driven Market

Federal

Investment Tax  
Credit

Accelerated  
Depreciation

Qualified Energy  
Conservation  
Bond

State  
&  
Utility

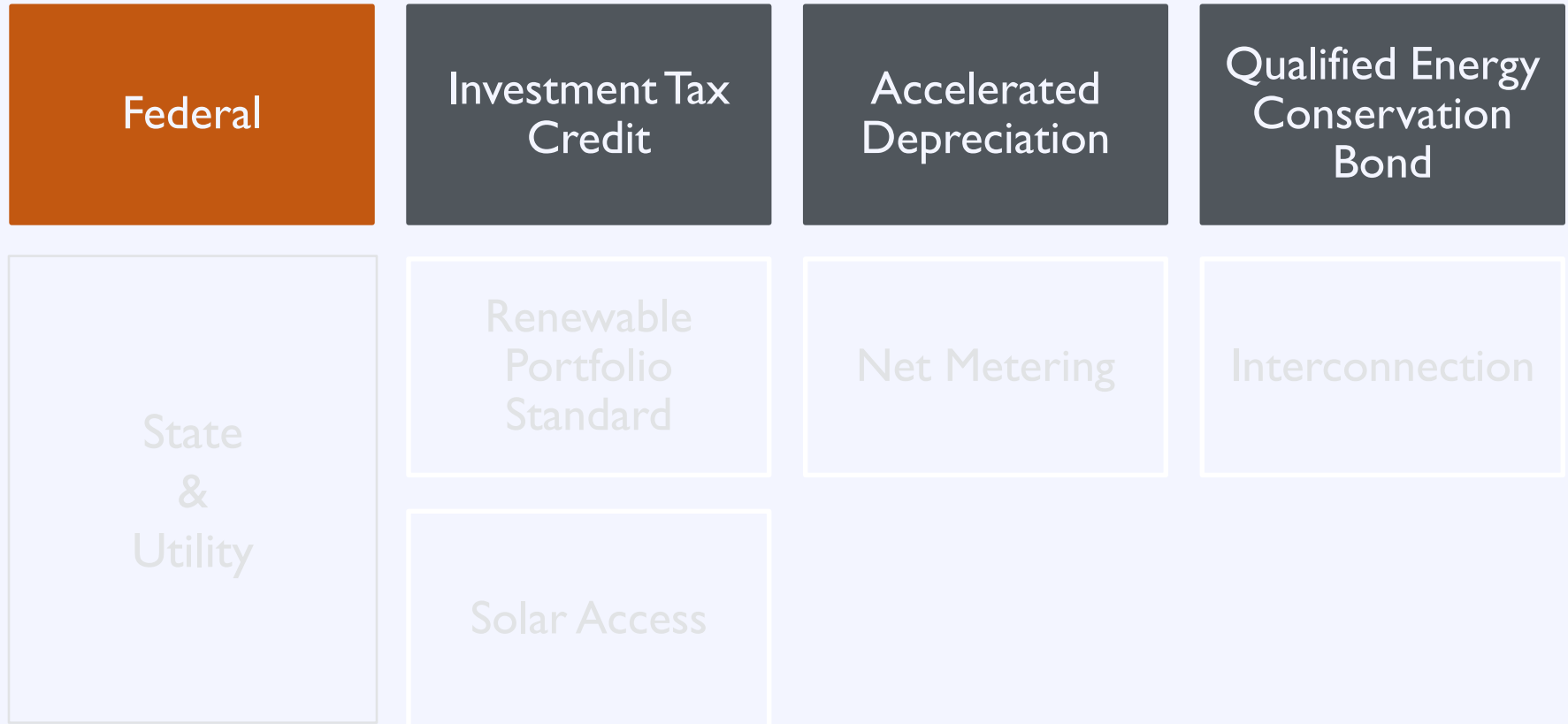
Renewable  
Portfolio  
Standard

Net Metering

Interconnection

Solar Access

# A Policy Driven Market



# Investment Tax Credit

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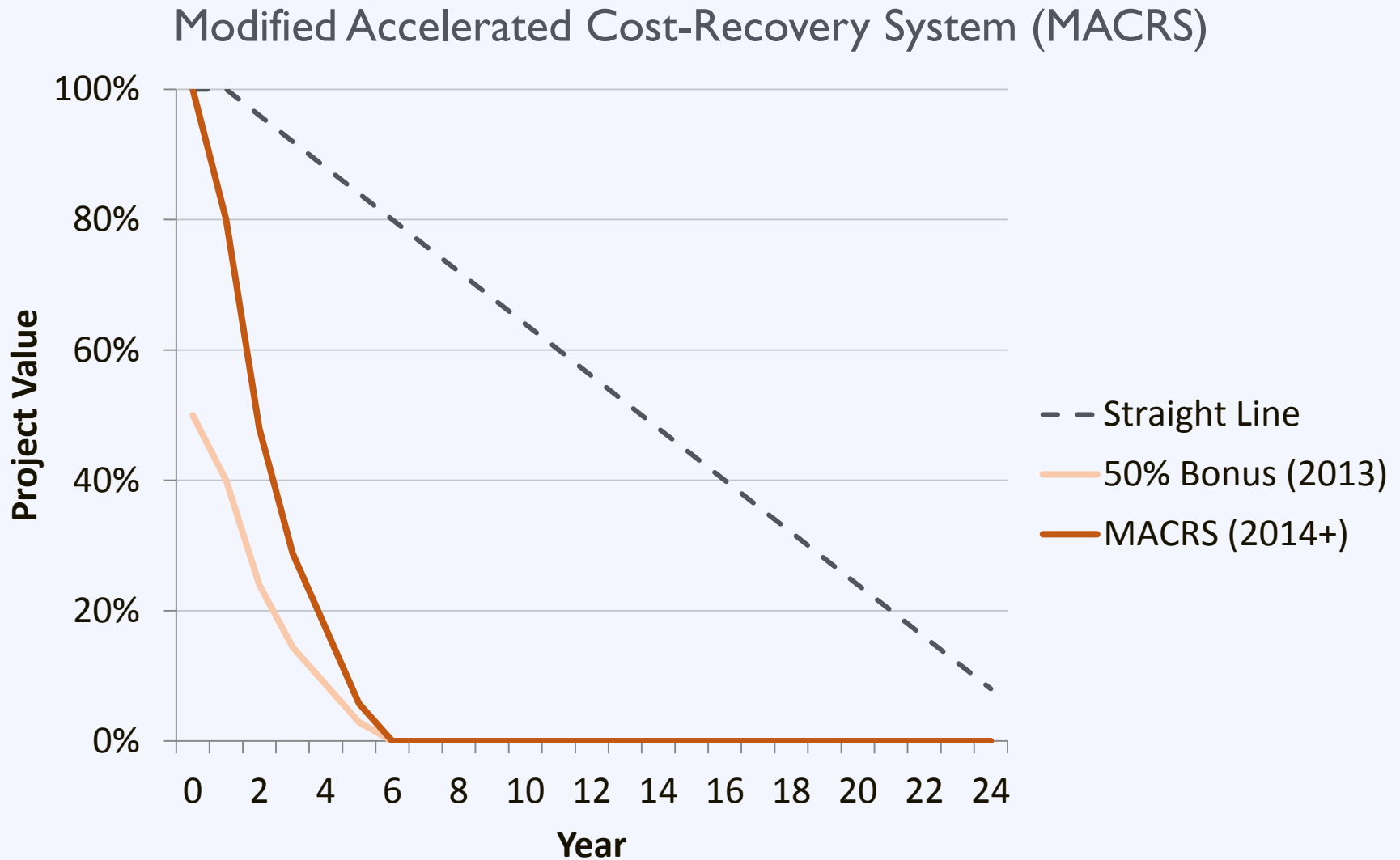
**Type:** Tax Credit

**Eligibility:** For-Profit Organization

**Value:** 30% of the installation cost

**Availability:** Through 2016

# Accelerated Depreciation

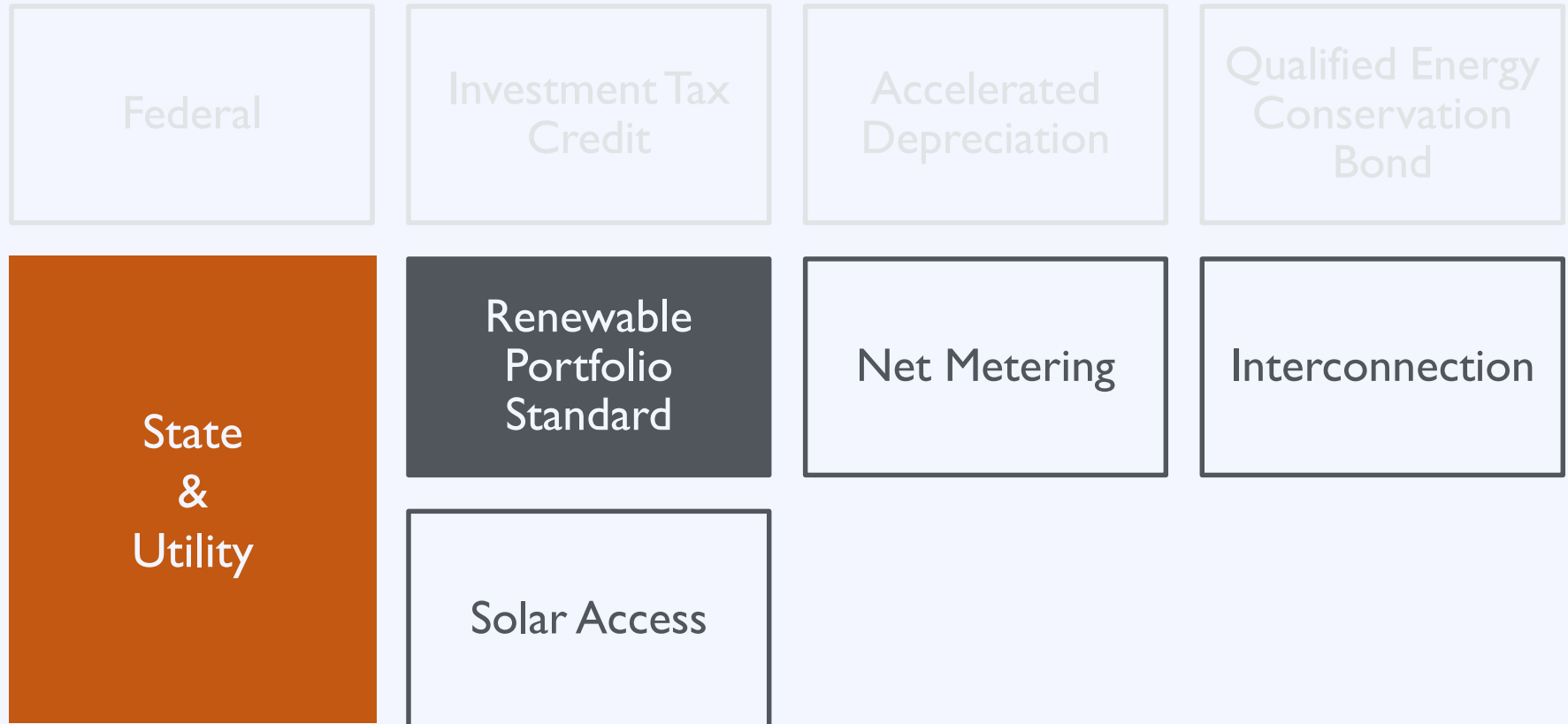




# Qualified Energy Conservation Bond

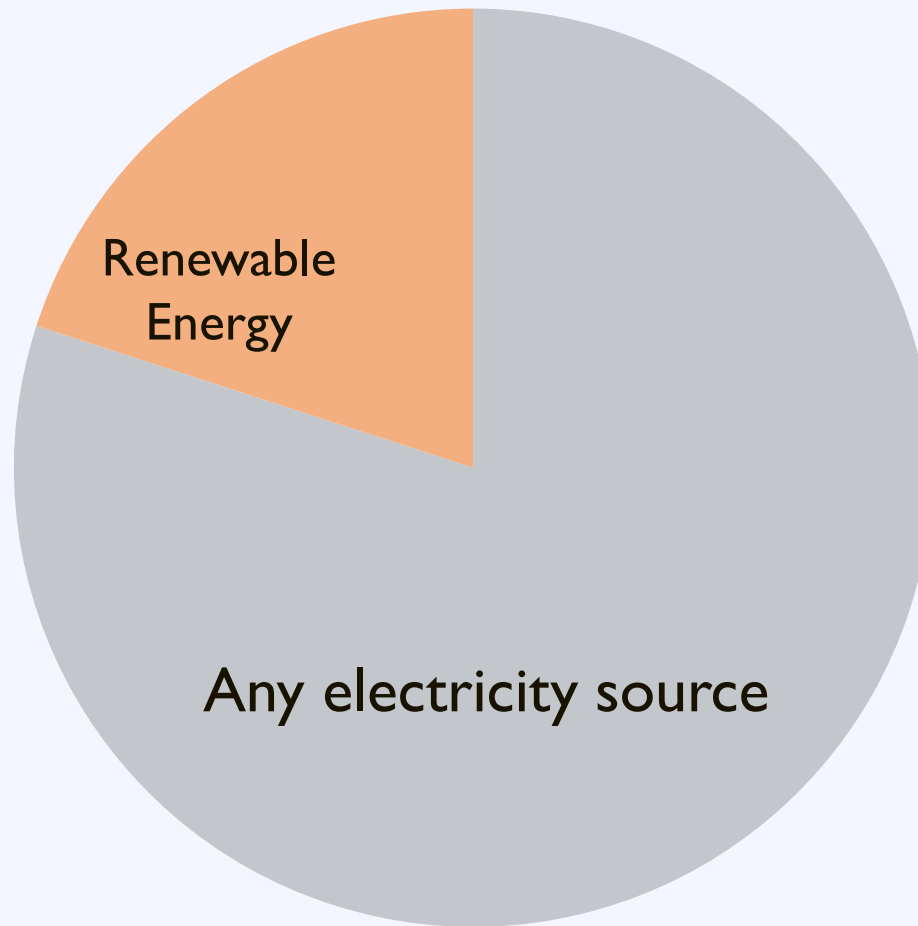


# A Policy Driven Market



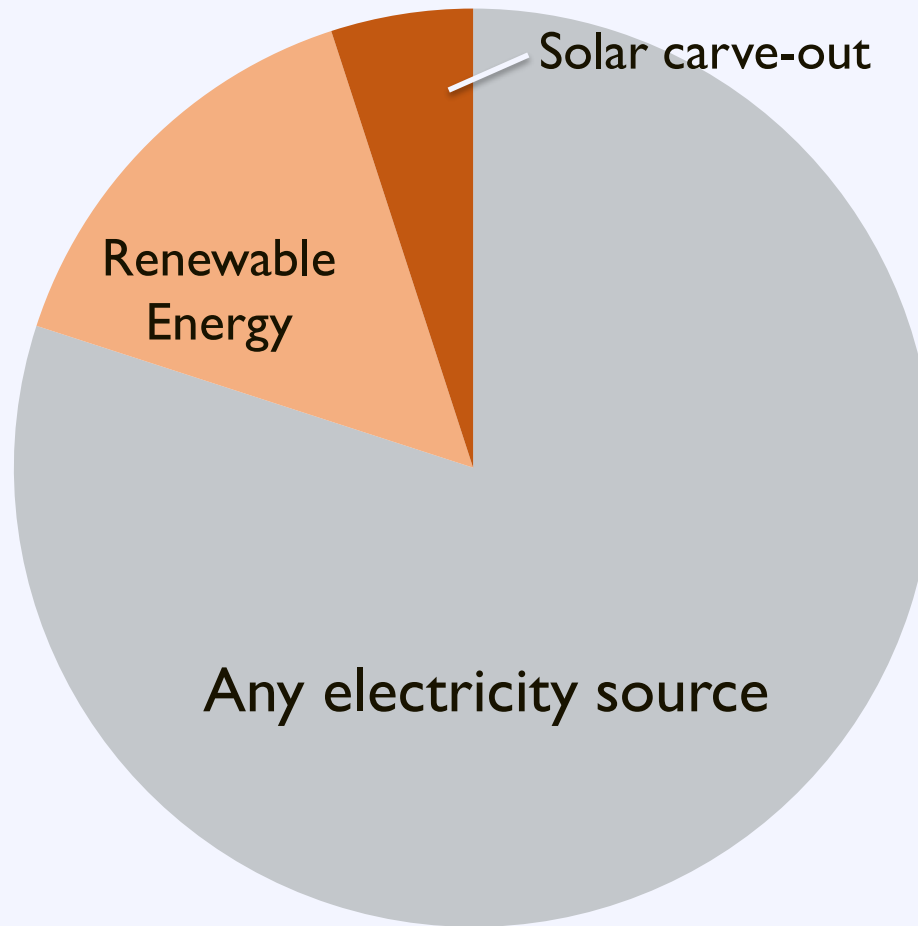
# Renewable Portfolio Standard

## Retail Electricity Sales



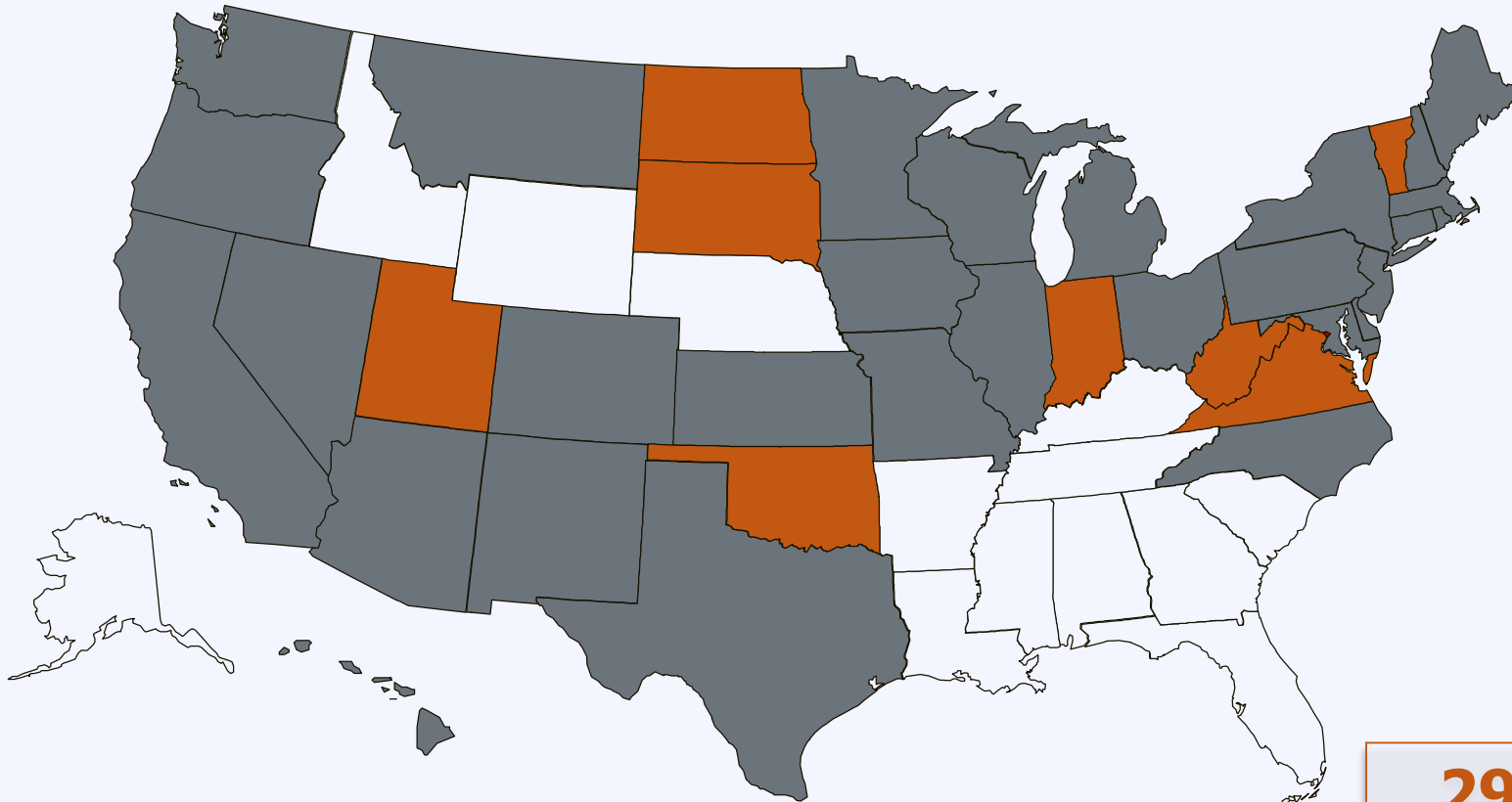
# Renewable Portfolio Standard



## Retail Electricity Sales



# Renewable Portfolio Standard

[www.dsireusa.org](http://www.dsireusa.org) / August 2012



 Renewable portfolio standard  
 Renewable portfolio goal

**29 states** +  
**Washington DC and 2**  
**territories have**  
**Renewable Portfolio**  
**Standards**  
*(8 states and 2 territories have*  
*renewable portfolio goals)*

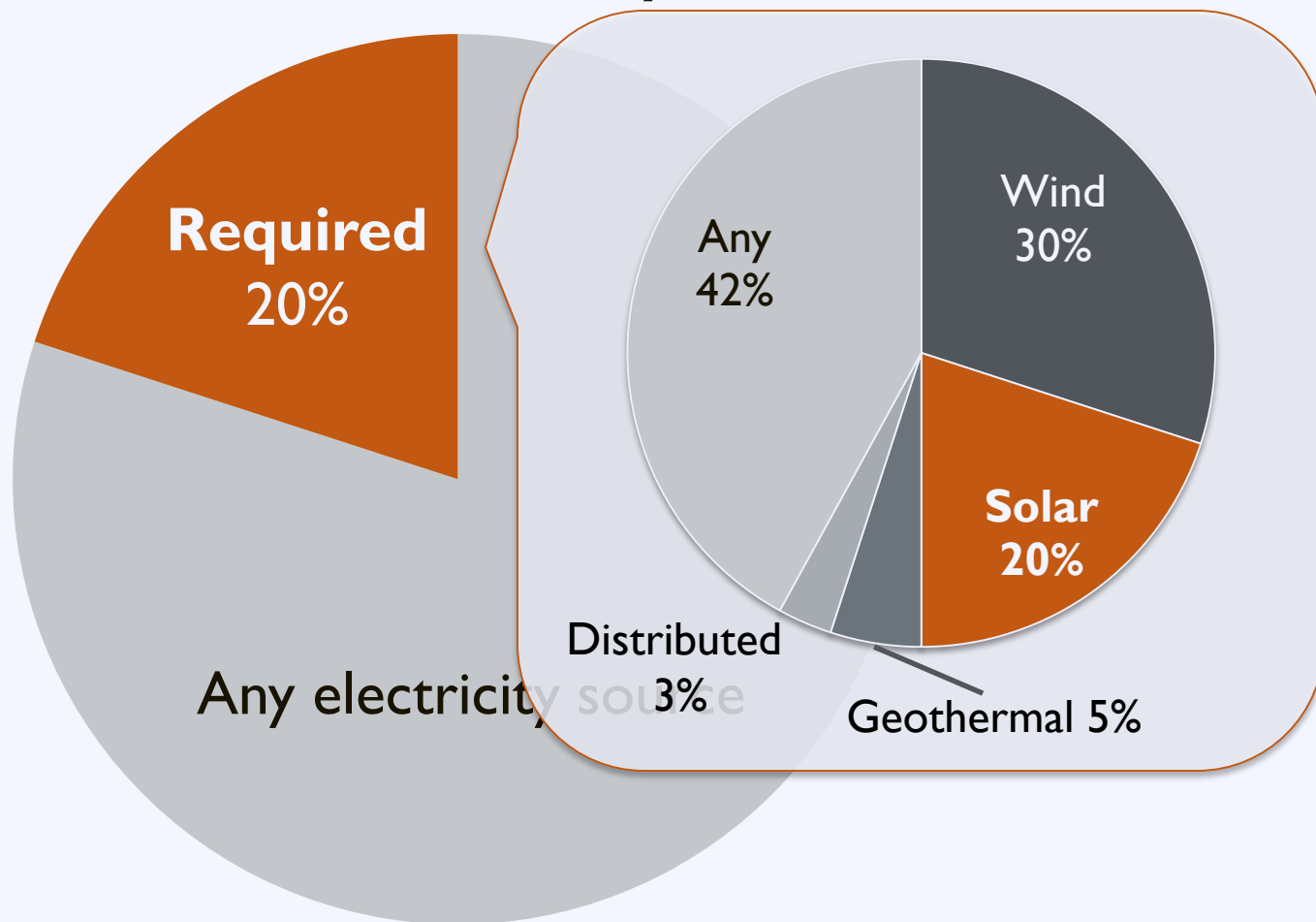
# RPS Impacts: Solar Deployment

## RPS and Solar/DG Status of Top Ten Solar States by Cumulative Installed Capacity (as of Q4 2012)

| Ranks | State          | RPS? | Solar/DG Provision? |
|-------|----------------|------|---------------------|
| 1     | California     | Y    | N                   |
| 2     | Arizona        | Y    | Y                   |
| 3     | New Jersey     | Y    | Y                   |
| 4     | Nevada         | Y    | Y                   |
| 5     | Colorado       | Y    | Y                   |
| 6     | North Carolina | Y    | Y                   |
| 7     | Massachusetts  | Y    | Y                   |
| 8     | Pennsylvania   | Y    | Y                   |
| 9     | Hawaii         | Y    | N                   |
| 10    | New Mexico     | Y    | Y                   |

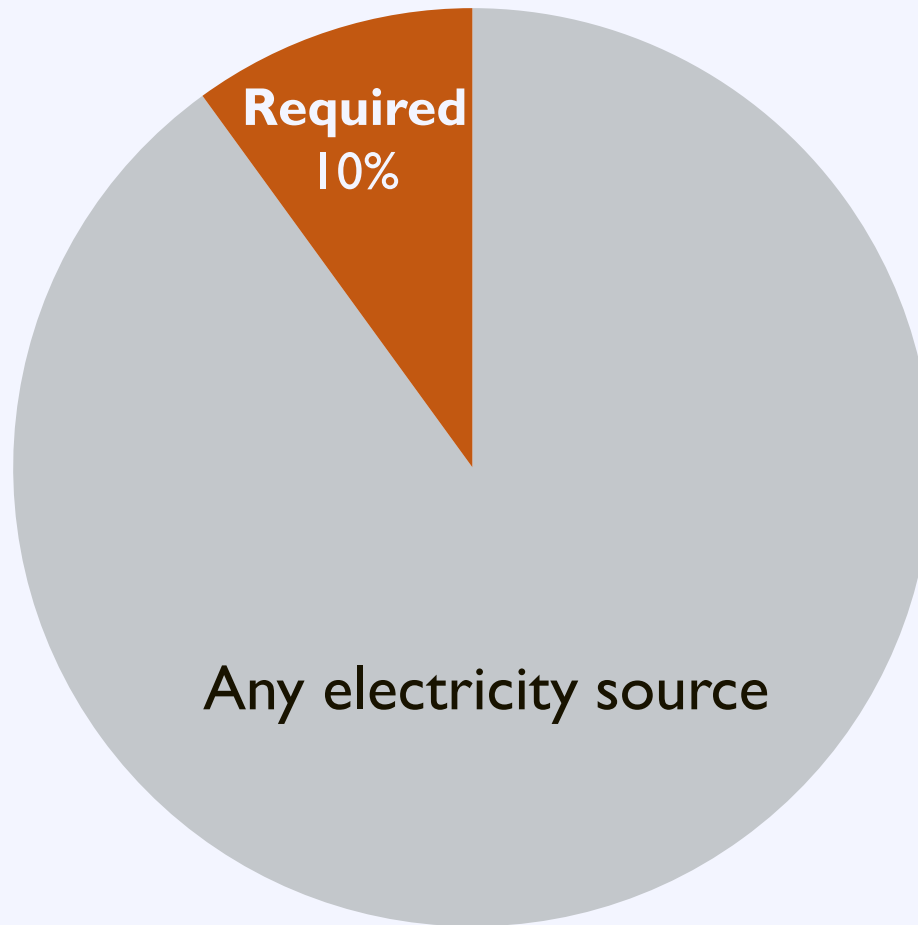
# New Mexico: Investor Owned Utility

## 2020 Retail Electricity Sales



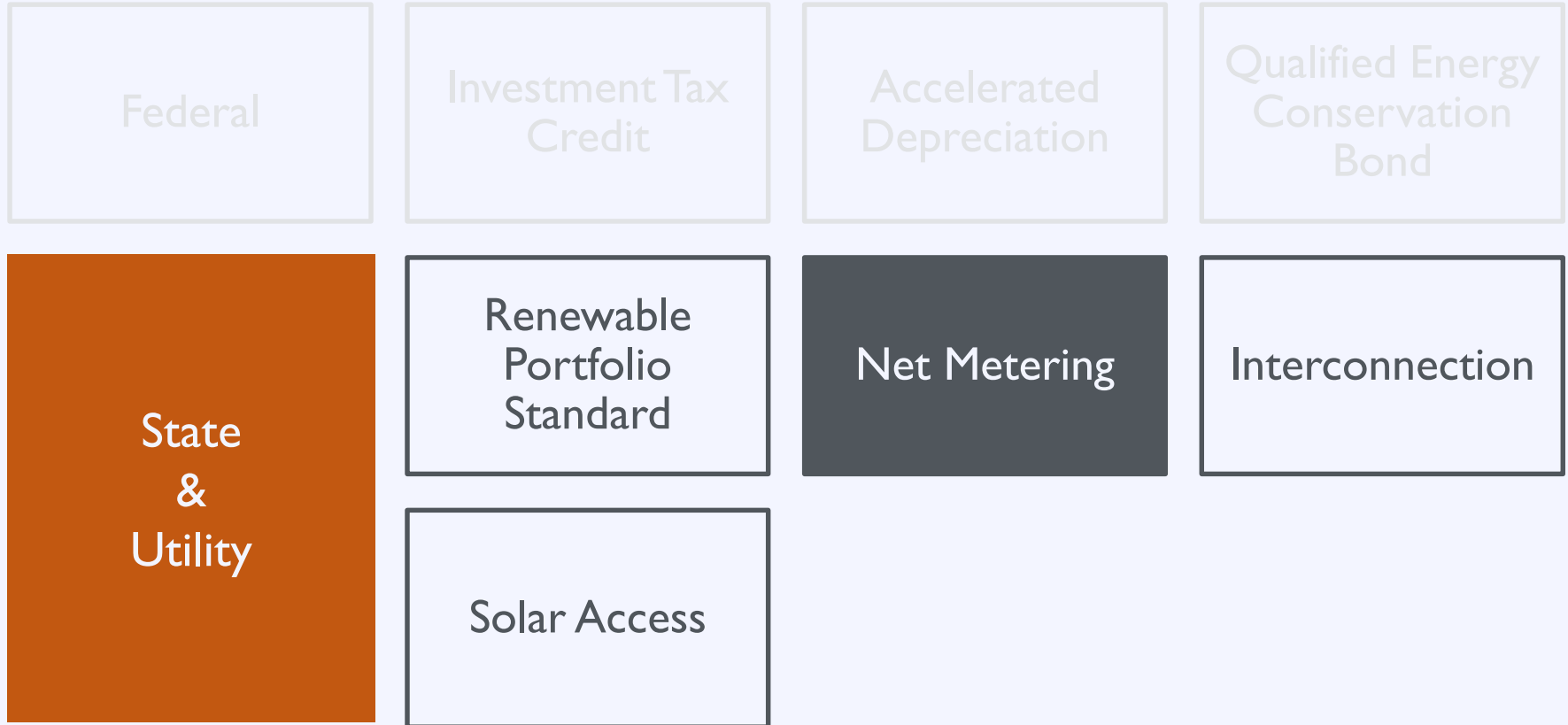
# New Mexico: Cooperative Utility

## 2020 Retail Electricity Sales





# A Policy Driven Market



# Net Metering

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Net metering allows customers to export power to the grid during times of excess generation, and receive credits that can be applied to later electricity usage.

# Net Metering: Market Share

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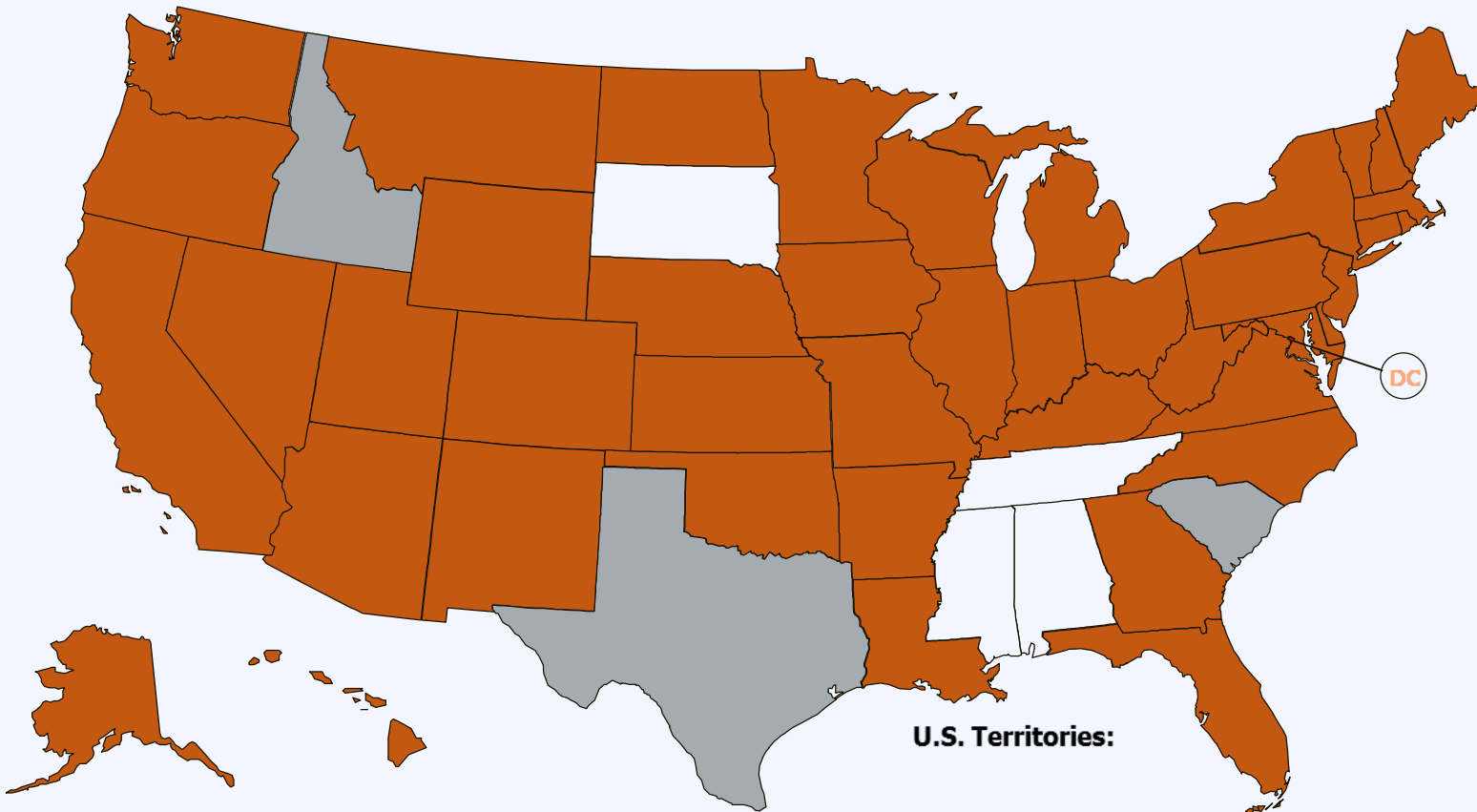
More than **93%** of distributed  
PV Installations are net-metered

# Net Metering: Market Share

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More than **93%** of distributed  
PV Installations are net-metered

# Net Metering



- State policy
- Voluntary utility program(s) only

U.S. Territories:

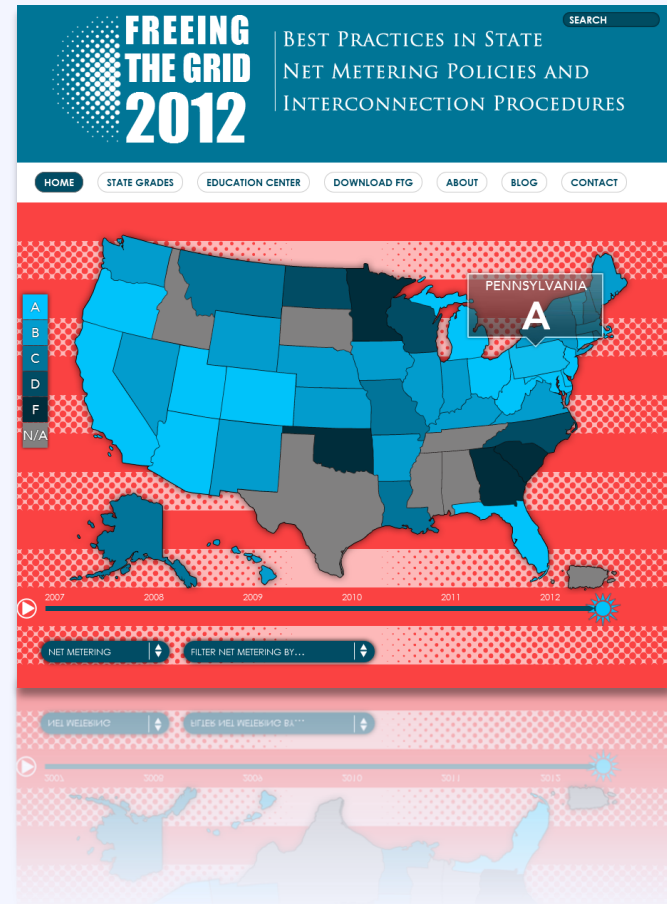
**43 states** +  
Washington DC and 4  
territories have Net  
Metering Policies

# Net Metering: Resources

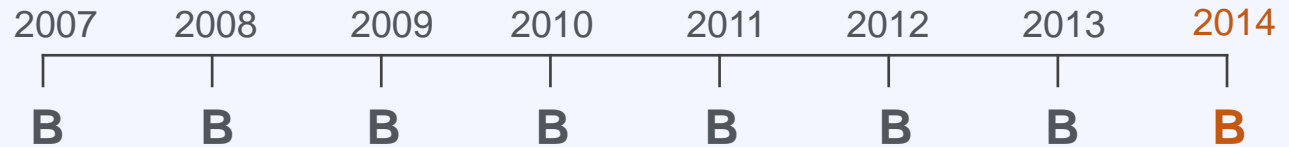
## Resource **Freeing the Grid**

Provides a “report card” for state policy on net metering and interconnection

<http://freeingthegrid.org/>



# Net Metering: New Mexico



**Net Excess Credit Value**  
Avoided Cost  
Reconciled Monthly



**Credit Rollover**  
None

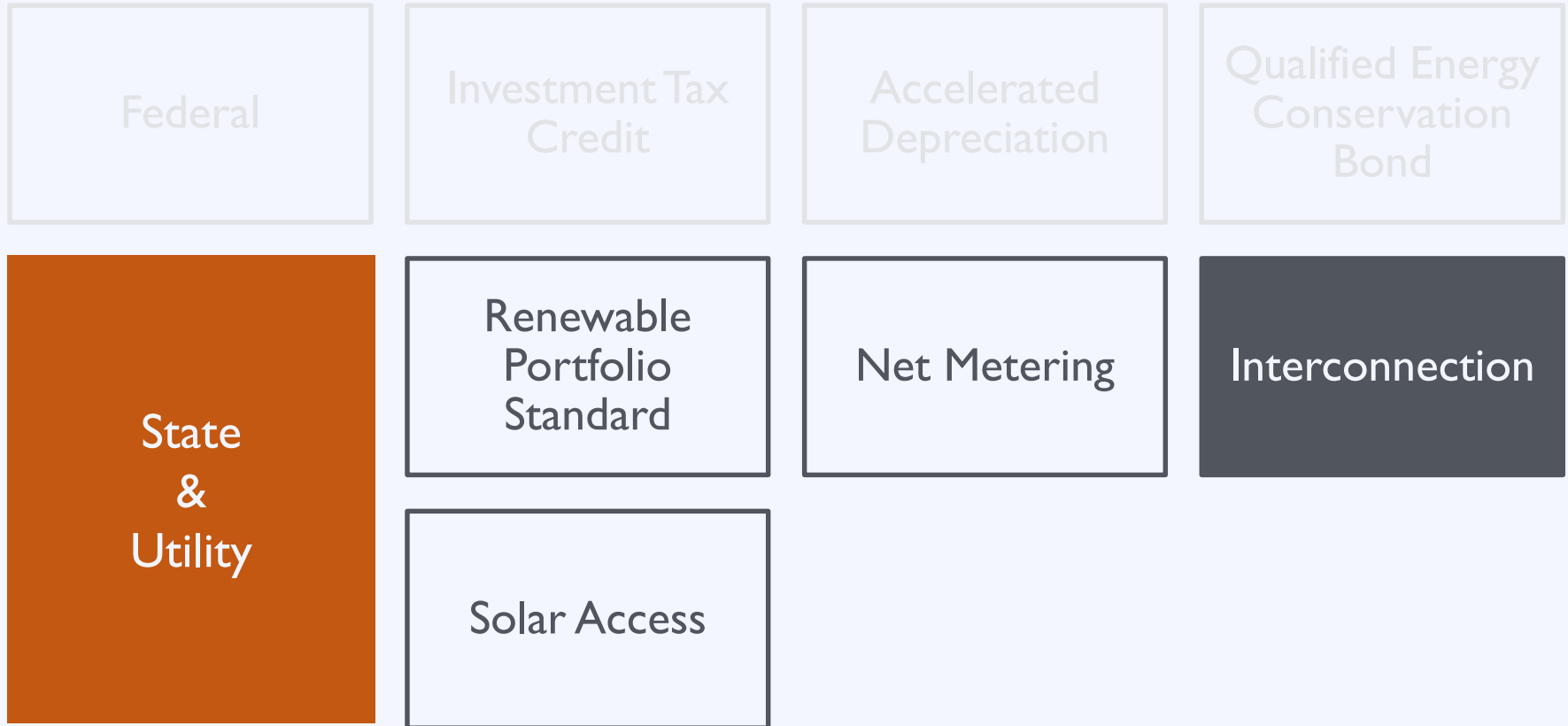


**System Capacity Limit**  
80 MW



**REC Ownership**  
Utility

# A Policy Driven Market



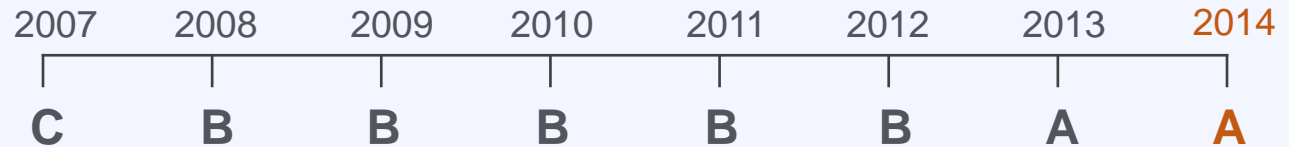


# Interconnection

---

Standardized interconnection rules require utilities to provide a fair and transparent pathway for customer-generators and other developers of distributed energy resources to interconnect with the utility's grid.

# Interconnection: New Mexico



**Applicable Technologies**  
All DG renewables



**Applicable Utilities**  
IOUs & Co-Ops

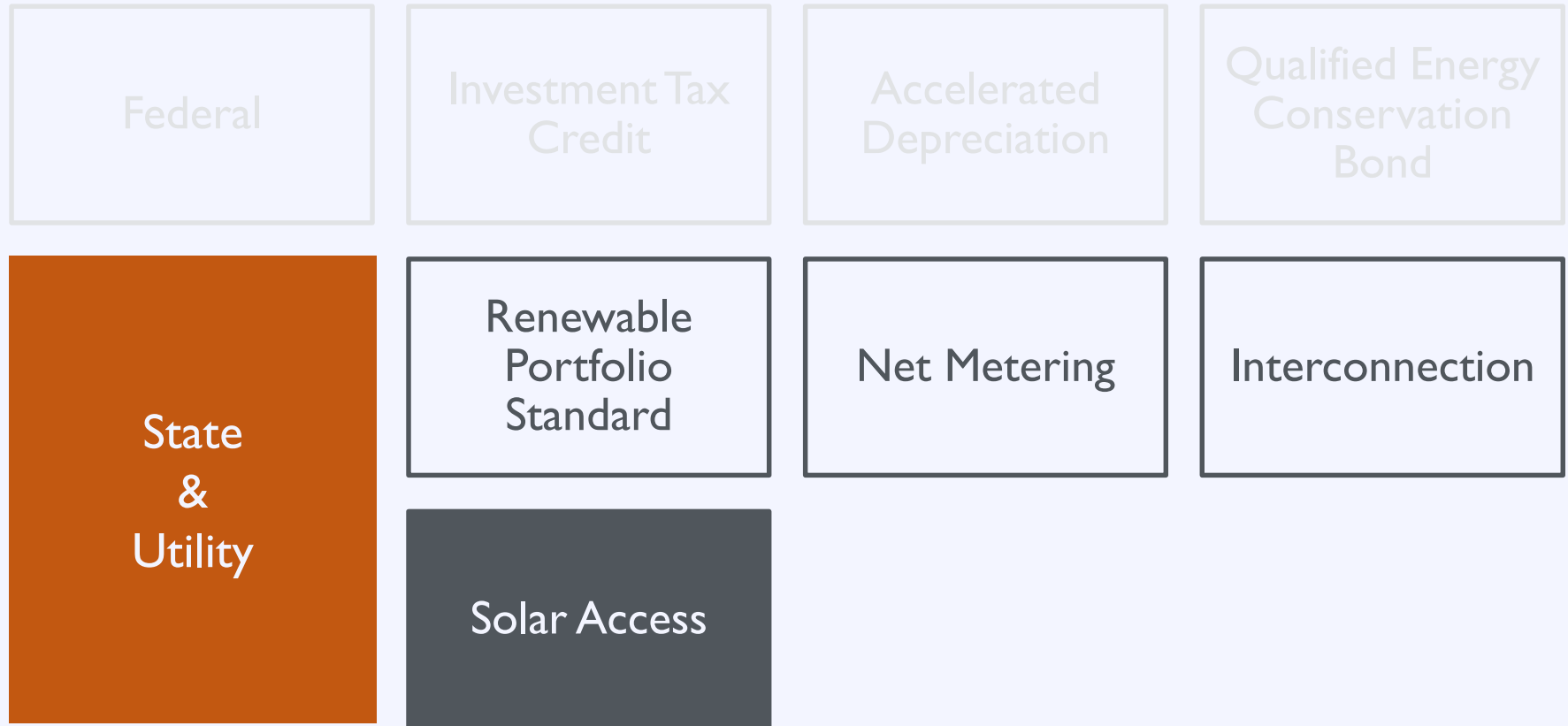


**System Capacity Limit**  
80 MW



**Bonus**  
Insurance waived for  
projects < 25 kW

# A Policy Driven Market



# Solar Access



4525 Collins Ave, Miami Beach, FL

Eden Roc Hotel

Fontainebleau Hotel

A landowner does not have any legal right to the free flow of light and air across the adjoining land of his neighbor

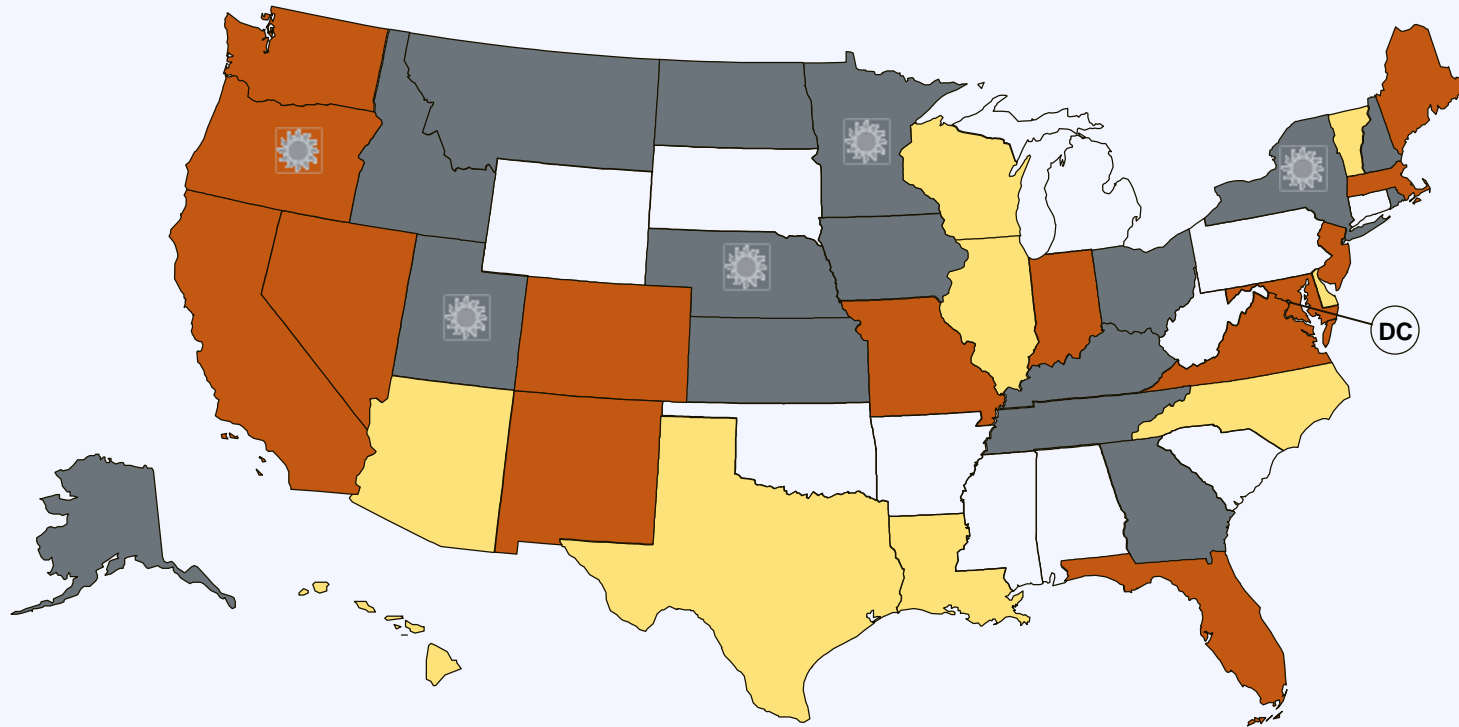
# Solar Access

---

## Solar Access Laws:

1. Increase the likelihood that properties will receive sunlight
2. Protect the rights of property owners to install solar
3. Reduce the risk that systems will be shaded after installation

# Solar Access



■ Solar Easements Provision

■ Solar Rights Provision

■ Solar Easements and Solar Rights Provisions

● U.S. Virgin Islands

☀ Local option to create solar rights provision

# Solar Rights in New Mexico

**1977**

State establishes  
access to sunlight as  
property right

**2007**

Municipalities and  
HOAs cannot prohibit  
solar through  
restrictive covenants

**1983**

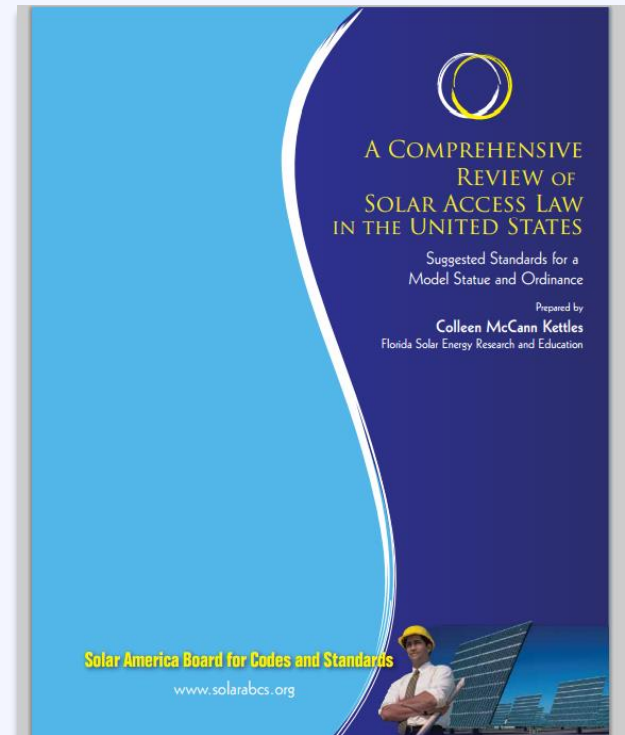
Solar system owners  
can declare and  
record solar rights  
with county clerk

# Solar Access

## Resource Solar America Board for Codes & Standards

A comprehensive review of solar access law in the US – Suggested standards for a model ordinance

[www.solarabcs.org](http://www.solarabcs.org)





# Q & A

# Agenda

---

08:50 – 09:10 Putting Solar Energy on the Local Policy Agenda

09:10 – 09:30 State of the Local Solar Market

09:30 – 09:55 Federal, State, and Utility Policy Drivers

**09:55 – 10:05** *Break*

10:05 – 11:05 Effective Solar Policies and Programs

11:05 – 11:15 *Break*

11:15 – 12:15 Solar in Central NM: A Local Perspective

12:15 – 12:50 Developing Solar Policy For Your Community

12:50 – 01:00 Next Steps

# Agenda

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12:50 – 01:00 Next Steps

# Effective Local Solar Policy

## Local Solar Policy

Planning for Solar

Solar in Development Regulation

Effective Solar Permitting Process

Solar Market Development Tools

# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

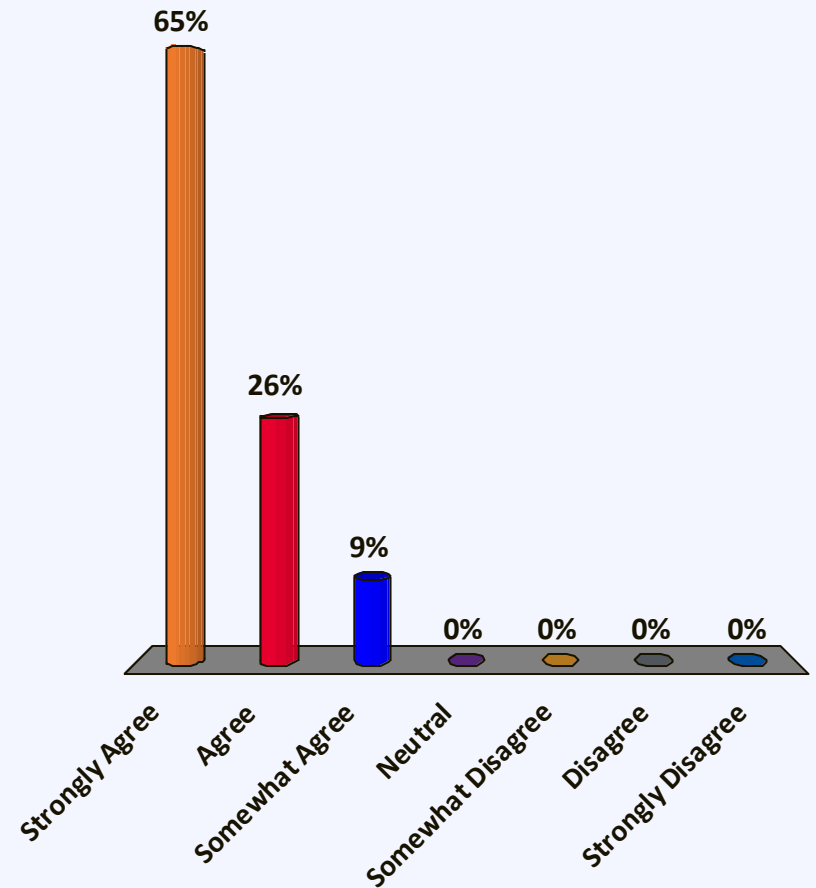
Visioning &  
goal setting

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

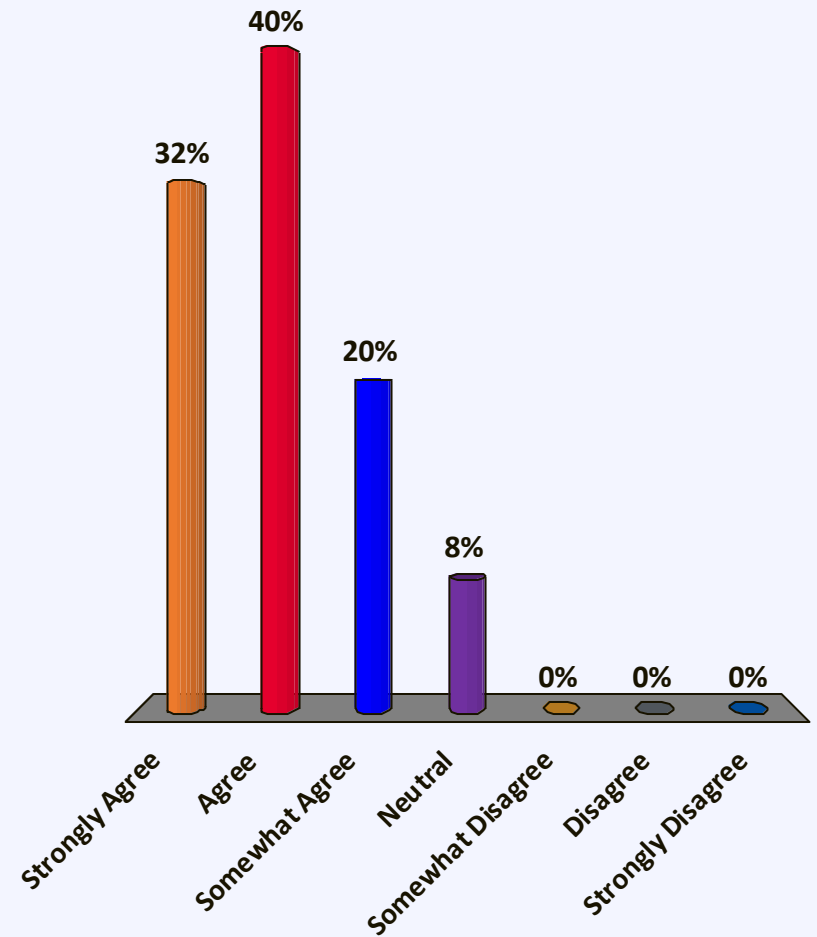
# Solar advances your energy goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree



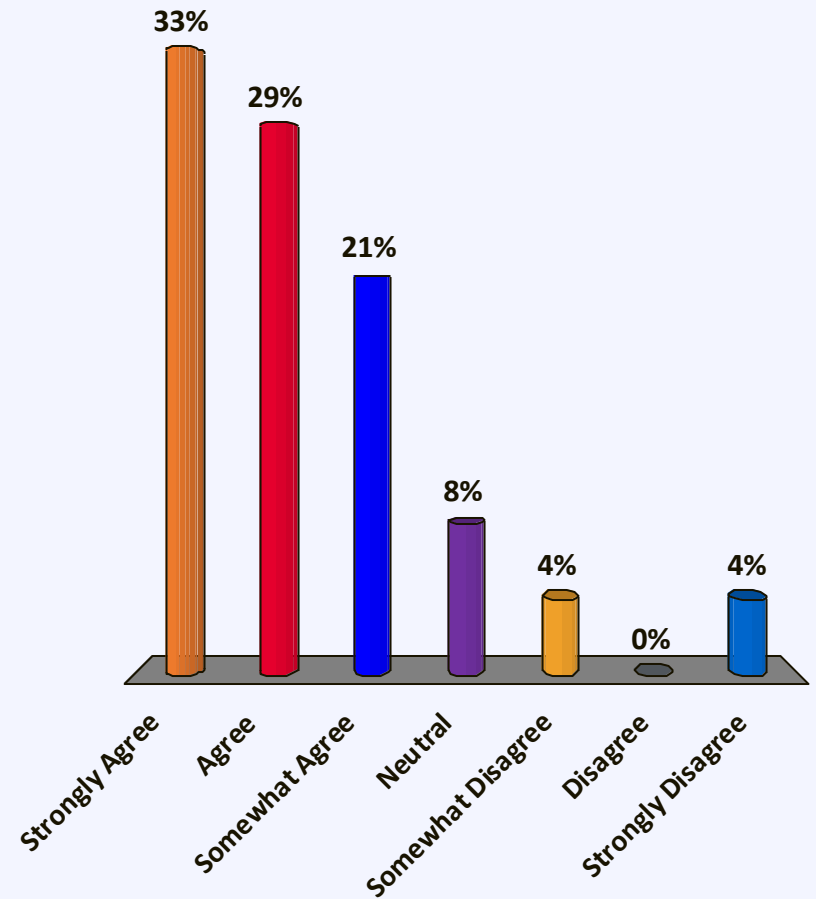
# Solar advances your economic development goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree



# Solar advances your environmental & health goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree





# Visioning: Scales & Contexts

## Poll

Is solar on residential rooftops appropriate for your community?



# Visioning: Scales & Contexts

---

## Poll

Is solar on residential rooftops appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No





# Visioning: Scales & Contexts

## Poll

Is solar on  
commercial  
rooftops  
appropriate for  
your community?





# Visioning: Scales & Contexts

## Poll

Is solar on  
commercial  
rooftops  
appropriate for  
your community?

- A. Yes
- B. Only in limited circumstances
- C. No





# Visioning: Scales & Contexts

## Poll

Is solar on historic structures appropriate for your community?



# Visioning: Scales & Contexts

The background of the slide features a faded, artistic rendering of a building's roof. The roof is covered in reddish-brown tiles. Several large, rectangular solar panels are mounted on the roof, arranged in a grid pattern. A small, square window with a wooden frame is visible on the side of the building, partially obscured by the roof's slope and the solar panels.

## Poll

Is solar on historic structures appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



# Visioning: Scales & Contexts

## Poll

Is solar on  
brownfields  
appropriate for  
your community?





# Visioning: Scales & Contexts



## Poll

Is solar on  
brownfields  
appropriate for  
your community?

- A. Yes
- B. Only in limited circumstances
- C. No



# Visioning: Scales & Contexts

## Poll

Is solar on  
greenfields  
appropriate for  
your community?





# Visioning: Scales & Contexts



## Poll

Is solar on greenfields appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No

# Visioning: Scales & Contexts

## Poll

Is solar on parking lots appropriate for your community?



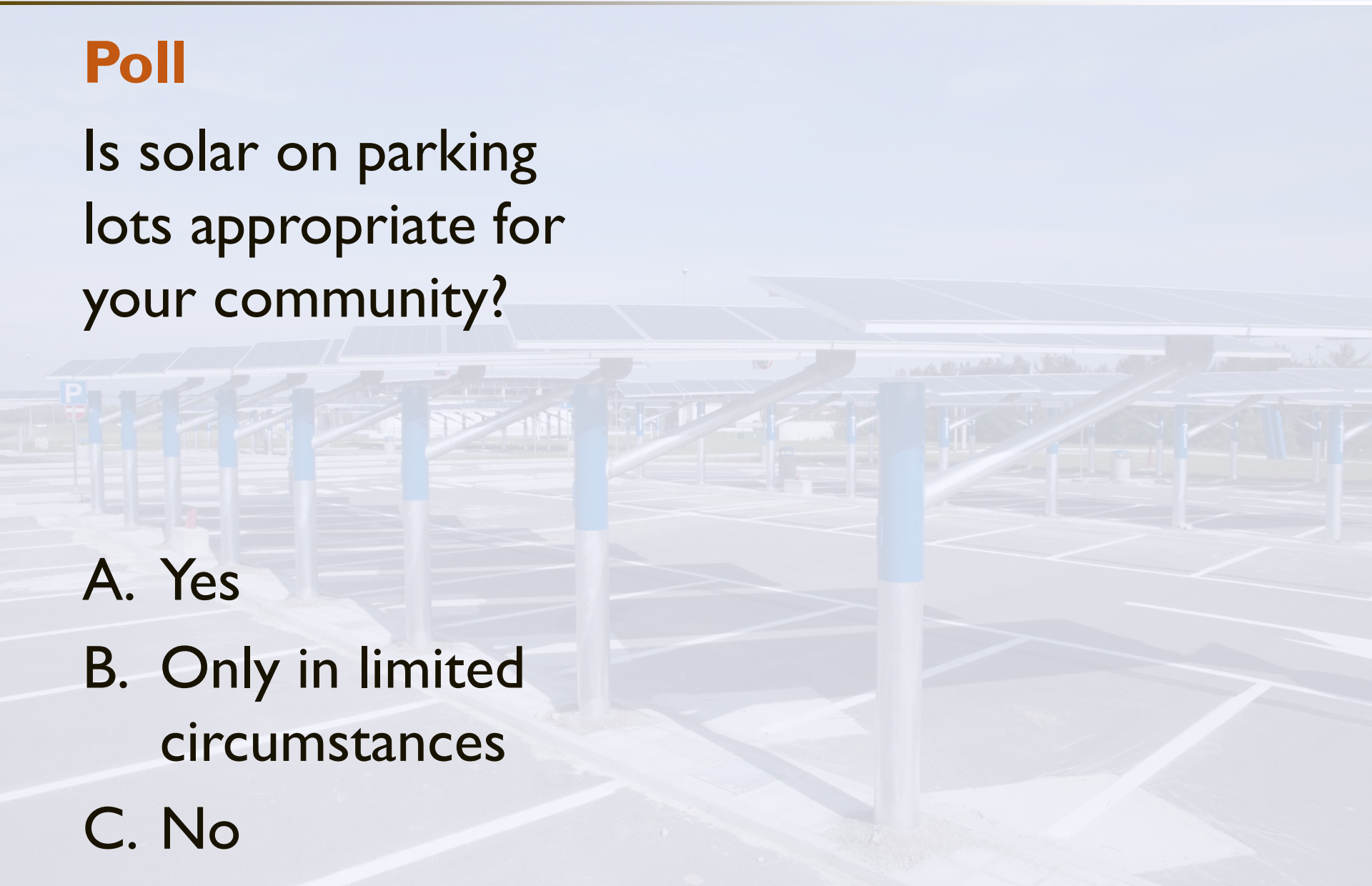


# Visioning: Scales & Contexts

## Poll

Is solar on parking lots appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



# Visioning: Scales & Contexts

## Poll

Is building-integrated solar appropriate for your community?



# Visioning: Scales & Contexts

## Poll

Is building-integrated solar appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



# Planning for Solar Development

## Communitywide Comprehensive Plan

Neighborhood  
Plans

Corridor Plans

Special District  
Plans

Green  
Infrastructure  
Plans

Energy Plan

Climate Action  
Plan

# Technical Resources

Resource

## Planning for Solar Energy

A guide for planners on determining and implementing local solar goals, objectives, policies, and actions

[www.planning.org](http://www.planning.org)





# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

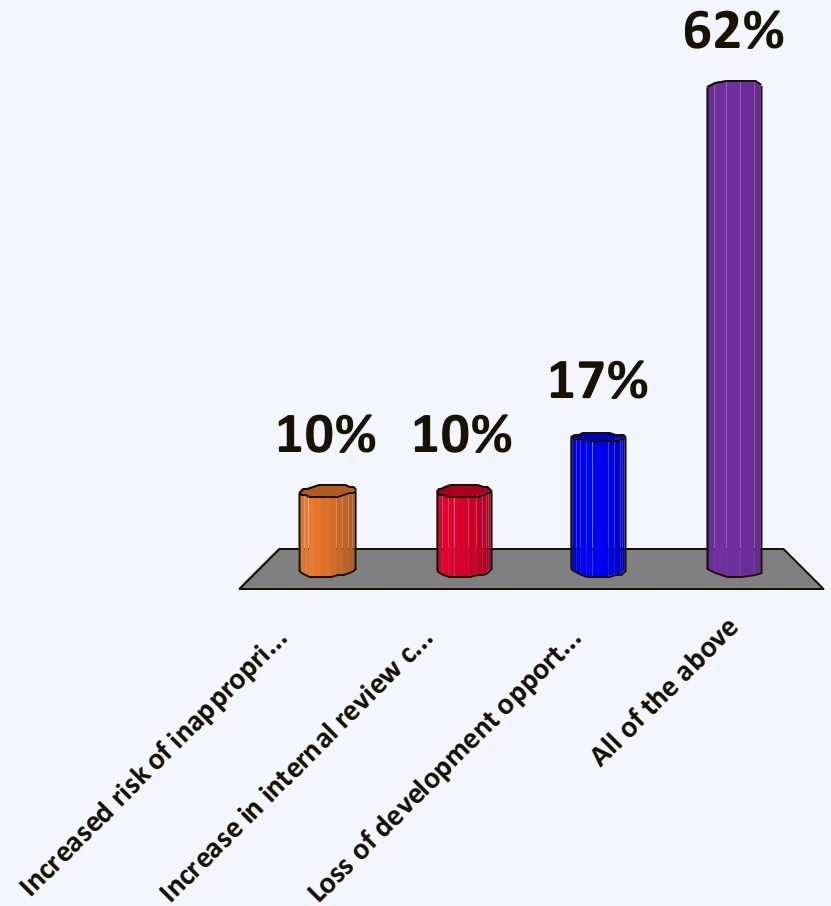
Solar in  
Development  
Regulation

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# What is the cost of convoluted regulations or “regulatory silence”?

- A. Increased risk of inappropriate development
- B. Increase in internal review costs
- C. Loss of development opportunities
- D. All of the above



# Zoning Standards

| Section                      | Topics to Address  |
|------------------------------|--|
| <b>Definitions</b>           | Define technologies & terms  |
| <b>Applicability</b>         | Primary vs. accessory use  |
| <b>Dimensional Standards</b> | <ul style="list-style-type: none"><li>• Height</li><li>• Size</li><li>• Setbacks</li><li>• Lot coverage</li></ul>    |
| <b>Design Standards</b>      | <ul style="list-style-type: none"><li>• Signage</li><li>• Disconnect</li><li>• Screening</li><li>• Fencing</li></ul> |

# Zoning Standards: Small Solar

## Typical Requirements:

- Permitted as accessory use
- Minimize visibility if feasible
- Requirements:
  - District height
  - Lot coverage
  - Setback



# Zoning Standards: Large Solar

## Typical Requirements:

- Allowed for primary use in limited locations
- Requirements:
  - Height limits
  - Lot coverage
  - Setback
  - Fencing and Enclosure



# Zoning Standards: Historic

## Typical Requirements:

- Prevent permanent loss of “character defining” features
- Possible design requirements
  - Ground mounted
  - Flat roof with setback
  - Panels flush with roof
  - Blend color



Source: SolarCentury

# Update Building Code

---

## **Solar Ready Construction:**

Preparing a building for solar at the outset can help make future solar installations easier and more cost effective.

# Update Building Code

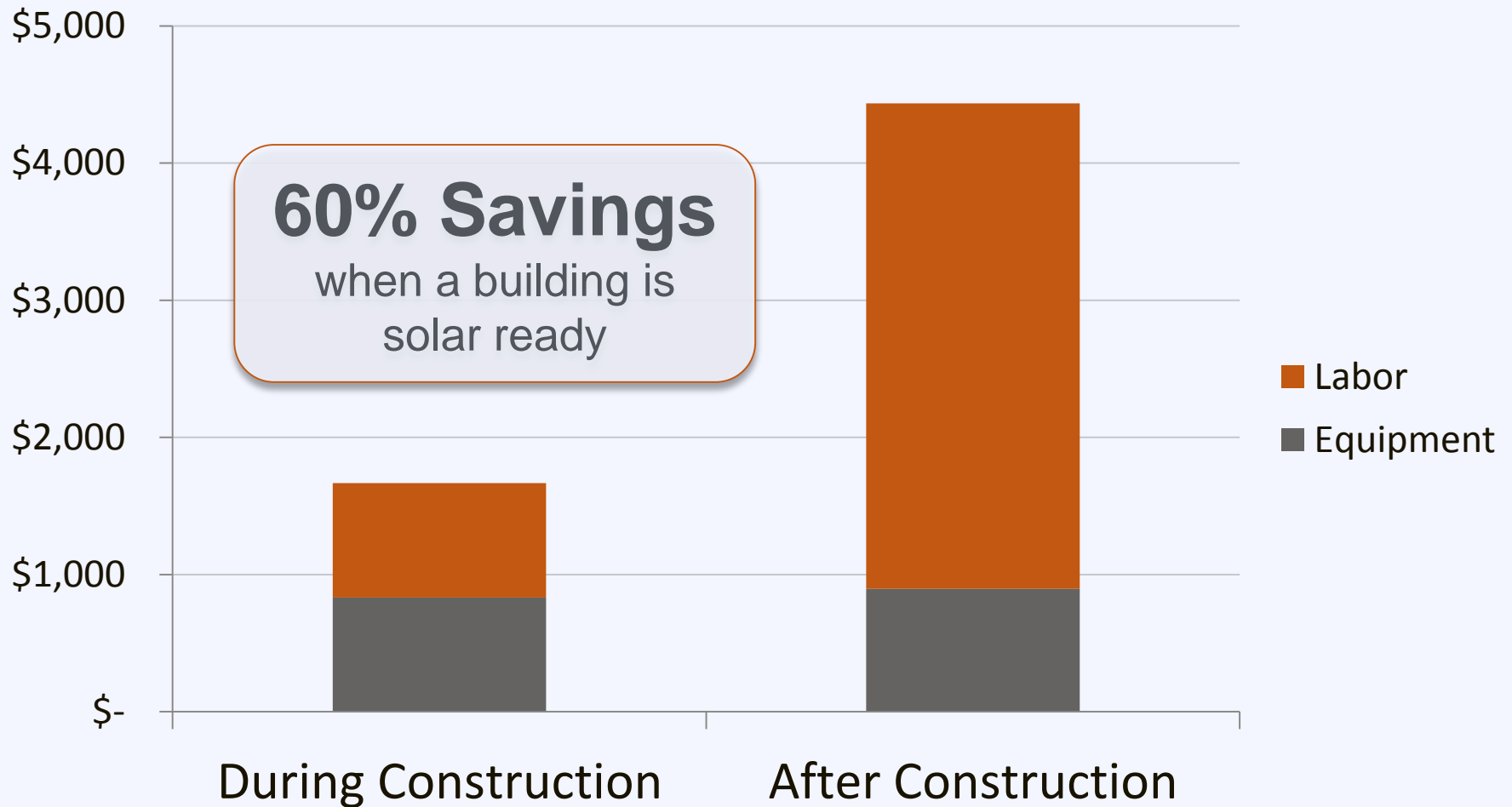
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## Require builders to:

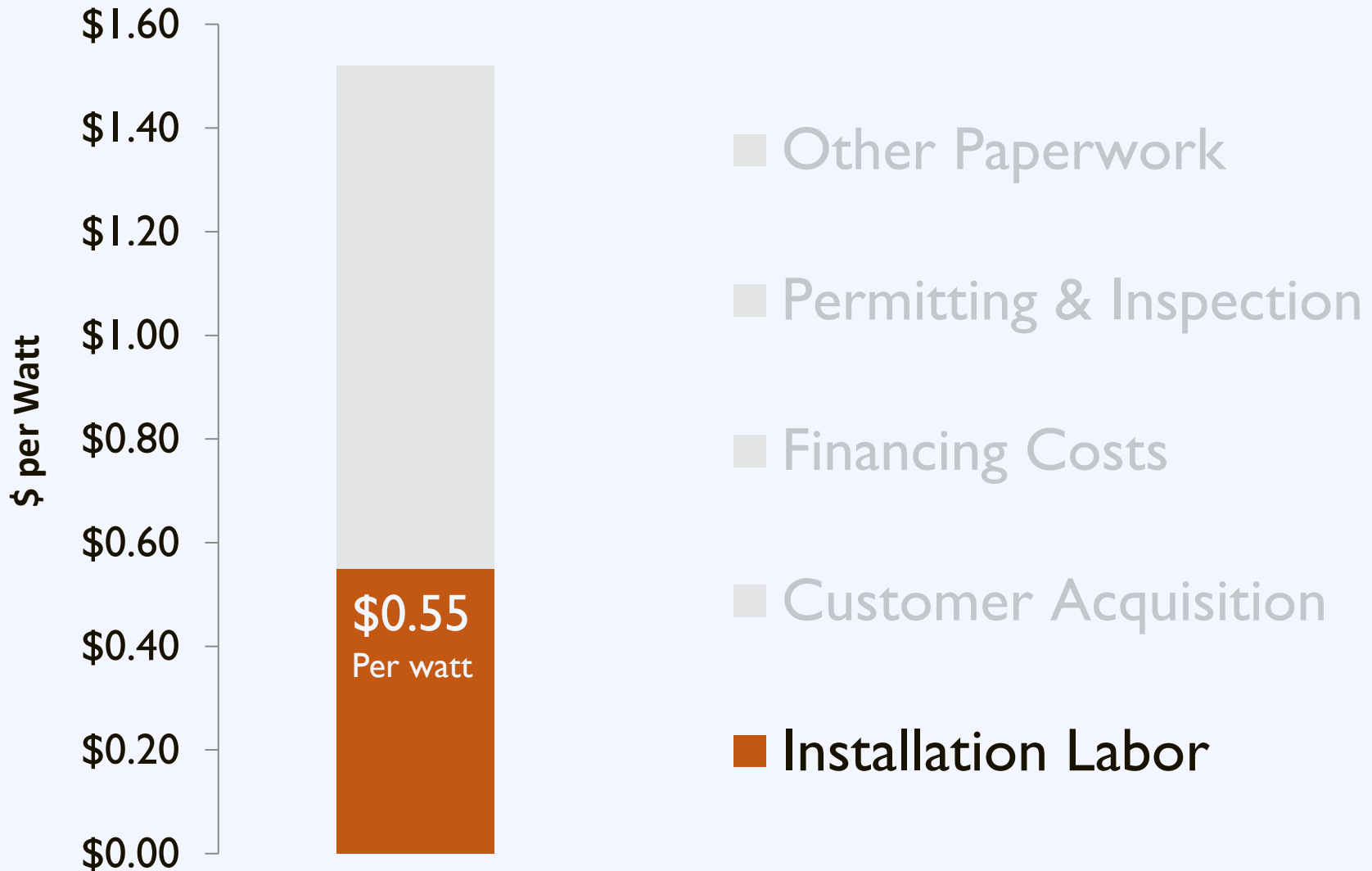
- ✓ Minimize rooftop equipment
- ✓ Plan for structure orientation to avoid shading
- ✓ Install a roof that will support the load of a solar array
- ✓ Record roof specifications on drawings
- ✓ Plan for wiring and inverter placement



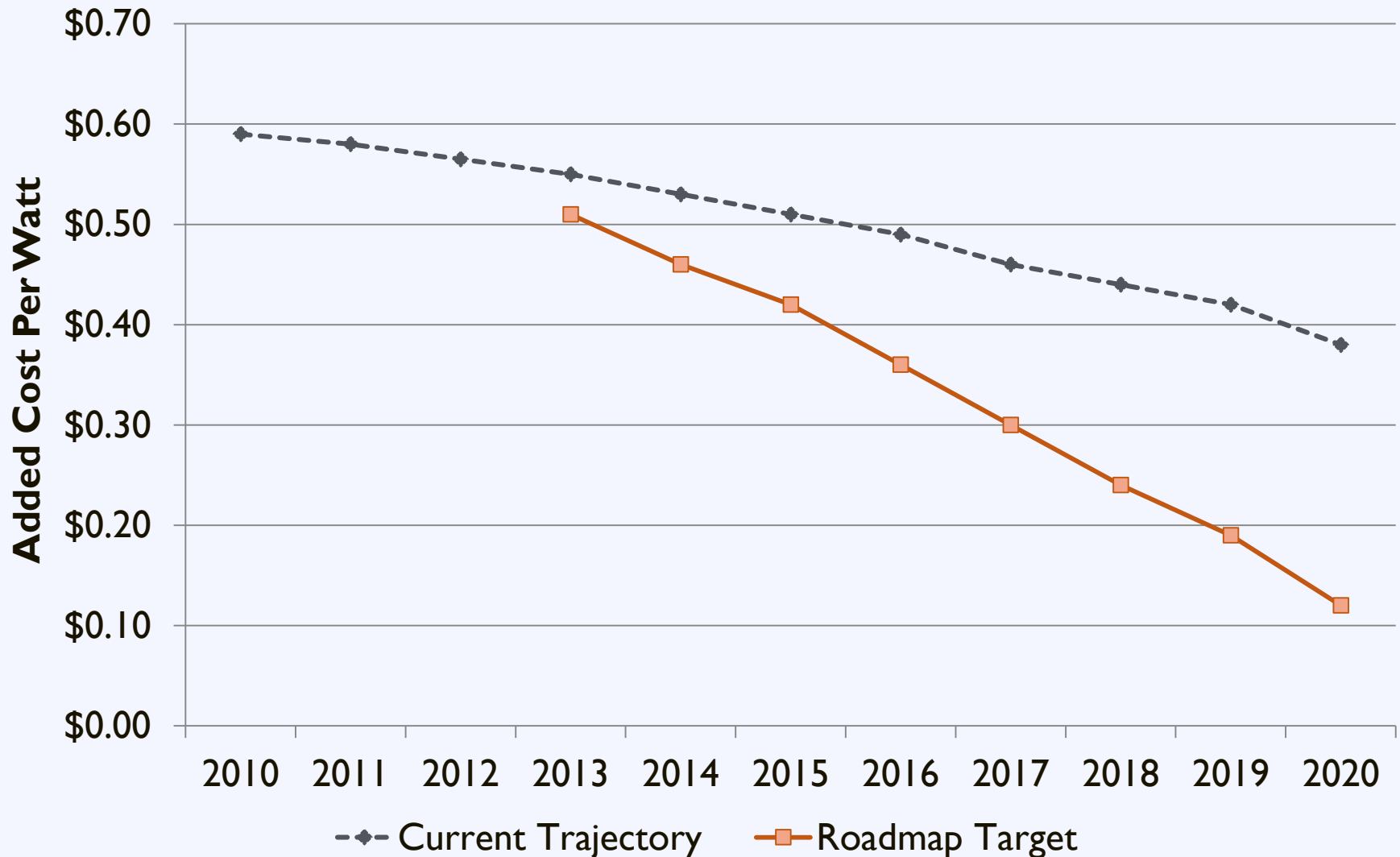
# Update Building Code



# Installation Soft Costs



# Installation Labor Roadmap



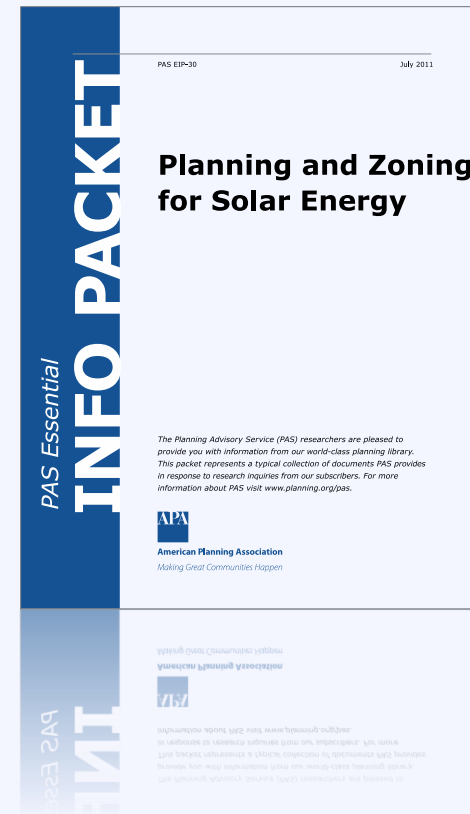
# Development Regulations

Resource

## Planning and Zoning for Solar Energy

This Essential Info Packet provides example development regulations for solar

[planning.org/research/solar](http://planning.org/research/solar)



# Effective Local Solar Policy

Local Solar  
Policy

Planning for  
Solar

Solar in  
Development  
Regulation

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# Challenge: Inconsistency

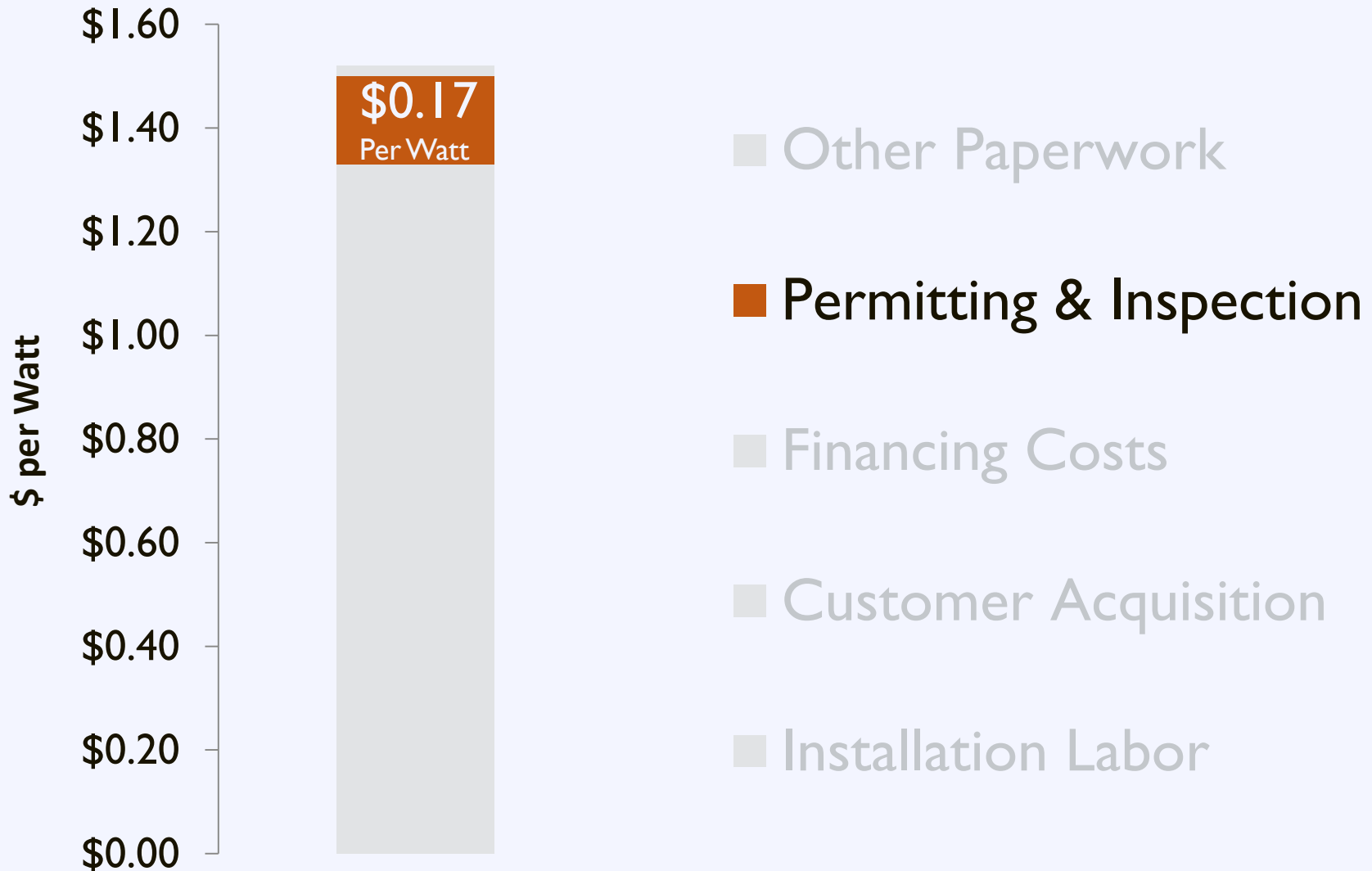
---

**18,000+** local jurisdictions  
with unique zoning and permitting requirements

# Consumer Challenges

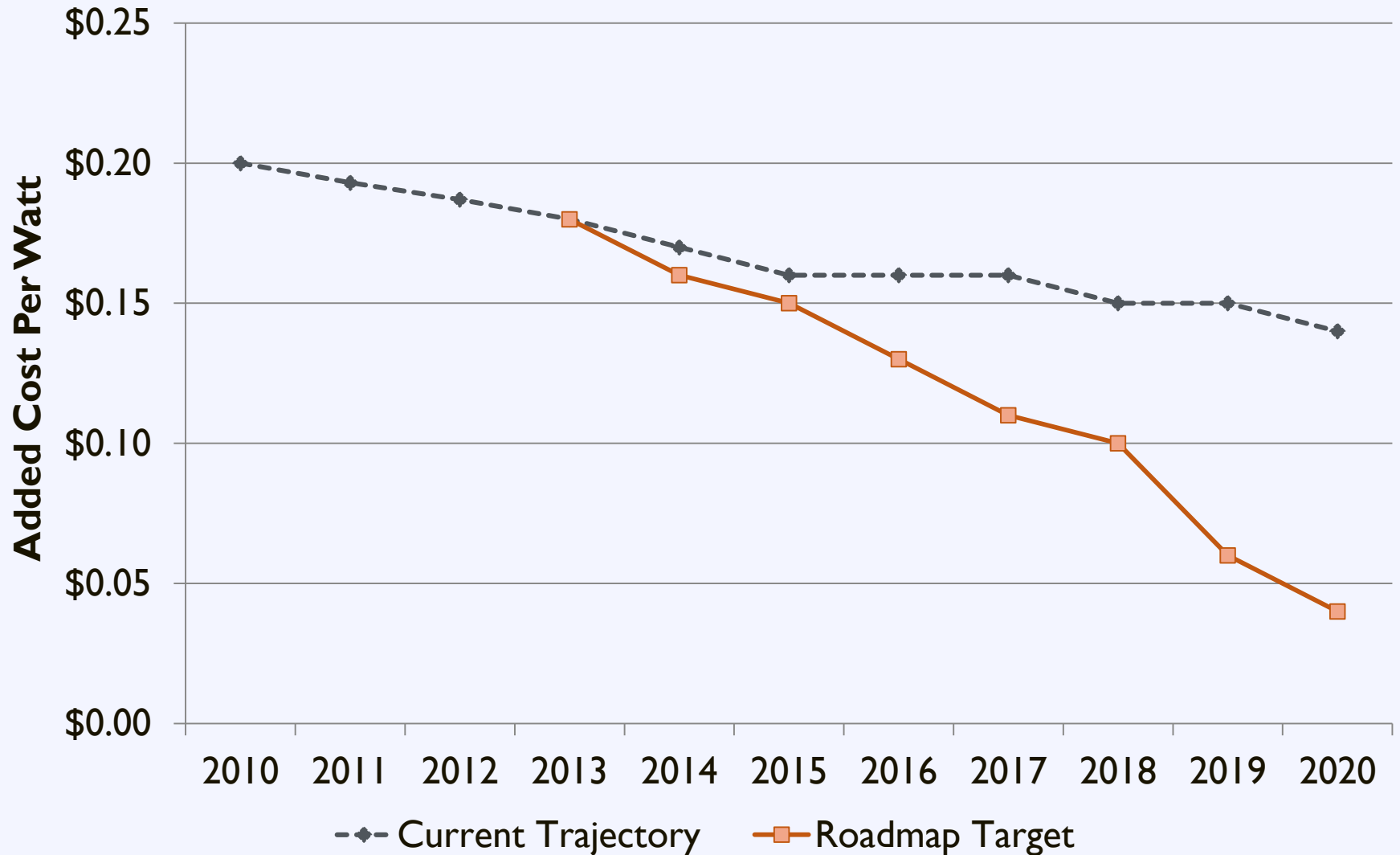


# Regulatory Barriers





# Planning & Permitting Roadmap



# Expedited Review



# Expedited Review

*Depth of Review*



## Expedient

Within established design parameters

Impacts are well understood

Quick, Easy, Cheap

## Expedient

Outside of established design parameters

Review necessary to understand impacts

## Standard

Flexible

# Model Permitting Process

Resource

Solar America Board for Codes & Standards

## Expedited Permitting:

- Simplifies requirements for PV applications
- Facilitates efficient review of content
- Minimize need for detailed studies and unnecessary delays

**Solar America Board for Codes and Standards**  
Collaborate • Contribute • Transform

ABOUT US | CODES & STANDARDS | CURRENT ISSUES

### Codes & Standards

The Solar America Board for Codes and Standards (Solar ABCs) collaborates and enhances the practice of developing, implementing, and disseminating solar codes and standards. The Solar ABCs provides formal coordination in the planning and revision of separate, though interrelated, solar codes and standards. We also provide access for stakeholders to participate with members of standards making bodies through working groups and research activities to set national priorities on technical issues. The Solar ABCs is a centralized repository for collection and dissemination of documents, regulations, and technical materials related to solar codes and standards.

The Solar ABCs creates a centralized home to facilitate photovoltaic (PV) market transformation by:

- Creating a forum that fosters generating consensus 'best practices' materials.
- Disseminating such materials to utilities, state and other regulating agencies.
- Answering code-related questions (technical or statutory in nature).
- Providing feedback on important related issues to DOE and government agencies.

**Learn more about solar codes and standards development:**

The below organizations all publish codes and standards for PV products and each organization has its own process to develop and publish standards.

- [ASTM](#)
- [IAPMO Standards](#)
- [International Code Council](#)
- [International Electrotechnical Commission](#)
- [IEEE](#)
- [National Fire Protection Association](#)
- [SEMI](#)
- [Underwriters Laboratories](#)

# Expedited Review

*Depth of Review*

## Expedient

Within established design parameters

## Expedient

Outside of established design parameters

## Standard

Review necessary to understand impacts

Flexible

### I-I. Example Design Criteria:

- Size < 10-15 kW
- Code compliant
- Weight < 5 lb / sqft
- 4 strings or less

# Expedited Review

---

|  
**No Permit  
Required**

Only interconnection  
agreement required

# Cost-Based Recovery Fees



**Residential**  
Flat Fees



**Commercial**  
Fee Calculator

**Fee = (Est. Staff Time x Rate) + Additional Review**

# Transparent process

Jobs | FREE RIDE | Forms & Documents | Town Calendar | Contact Us | Water Bill Access | Text Size + -

TOWN OF BRECKENRIDGE

BRECKENRIDGE COLORADO

Quick Links  
Search... GO

HOME ◊ ABOUT BRECKENRIDGE ◊ GOVERNMENT ◊ DEPARTMENTS & SERVICES ◊ ARTS ◊ RECREATION ◊ WHAT'S NEW ◊ I WANT TO...

▼ Building Department

- Adopted Building Codes and Amendments
- Climactic and Geographical Design Criteria 2006 IRC Table R301.2(1)
- Permits and Applications
- Inspections
- Electrical, Mechanical & Plumbing Applications
- Hot Tub Permits
- Solar Panel Permits
- Frequently Asked Questions
- Contractor's Licensing
- How Much Will My Permit

Departments & Services » Building Department

## Solar Panel Permits

E-mail Print

### BUILDING & PLANNING DEPARTMENT REQUIREMENTS FOR PHOTOVOLTAIC (SOLAR PANEL) INSTALLATIONS

The solar panel installer is responsible for insuring that all of the code requirements are met and permits issued.

Required permits are: Development, Building and Electrical Permits.

**Planning Department / Development Permit Requirements:**

- Outside of the Conservation District, [Class D Permit](#)
- Within the Conservation District, [Class C Minor Permit](#)
- Letter of approval from the Homeowners Association (strongly suggested)

Refer to the [Breckenridge Development Code](#), reference [Section 9-1-19, Policy 5 \(Absolute\)](#) regarding solar panel policies

**Building Department Permits / Building & Electrical Permit Requirements:**

- Meet with a Town of Breckenridge Planner (see above requirements)
- [Building Permit](#) (Submit a completed building permit application, along with two photovoltaic system electrical diagram drawings, stamped by a Colorado licensed engineer)
- [Electrical Permit](#)

**Contractor Requirements**

- Must be certified by North American Certified Energy Practitioners ([www.nabcep.org](http://www.nabcep.org))
- Must have a current Town of Breckenridge [Business License](#), available through the Town



# Effective Local Solar Policy

## Local Solar Policy

Planning  
Solar

Understanding solar financing  
Expanding financing options  
Addressing customer acquisition

Effective Solar  
Permitting  
Process

Solar Market  
Development  
Tools

# The Solar Equation

---

## Cost

- + Installed Cost
- + Maintenance
- Direct Incentive

## Benefit

- + Avoided Energy Cost
- + Excess Generation
- + Performance Incentive

# Ownership Options for Solar

---

Direct  
Ownership

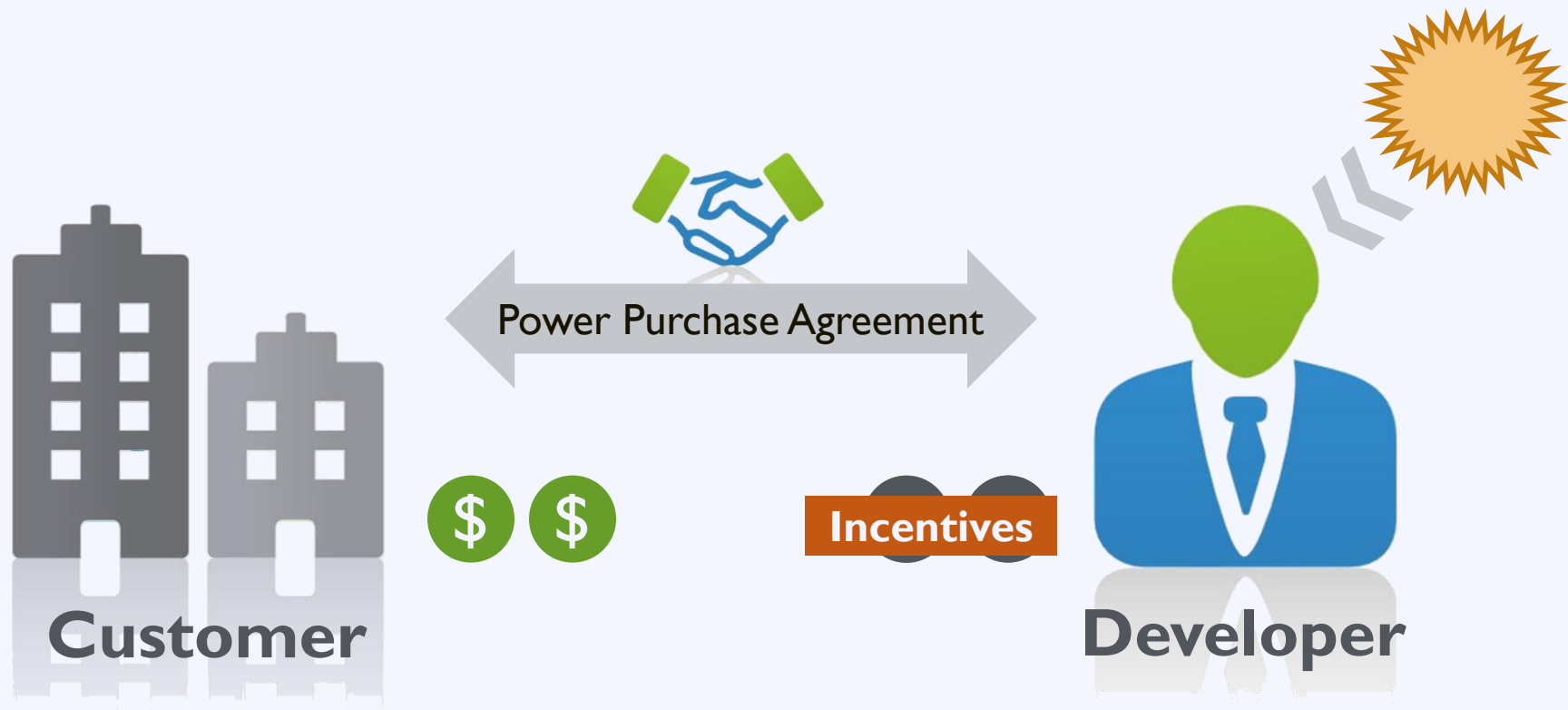
Third-Party  
Ownership

# Direct Ownership

---

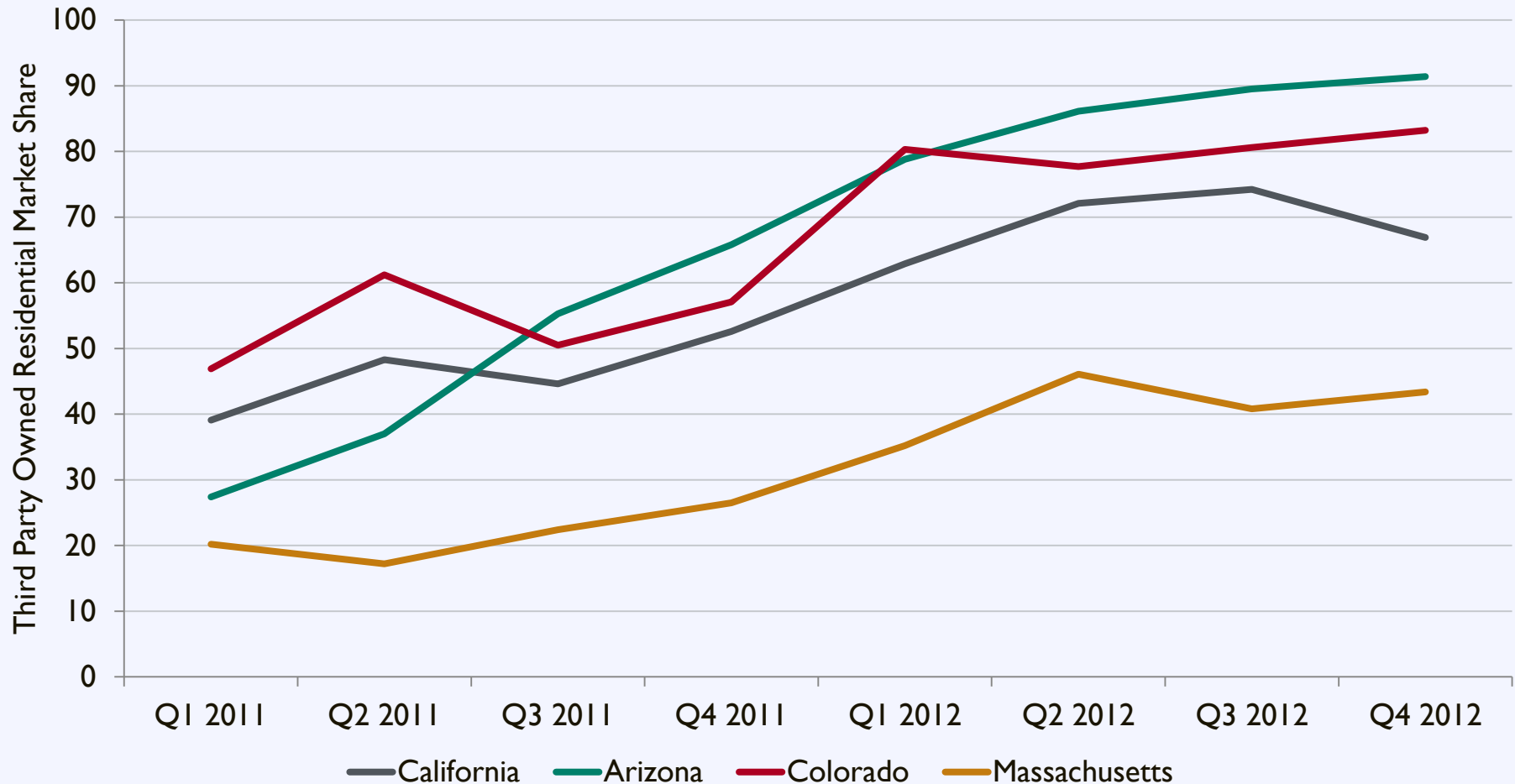


# Third Party Ownership



# Third Party Ownership

## Percentage of New Residential Installations Owned by Third Party in CA, AZ, CO, and MA



# Third Party Ownership

---

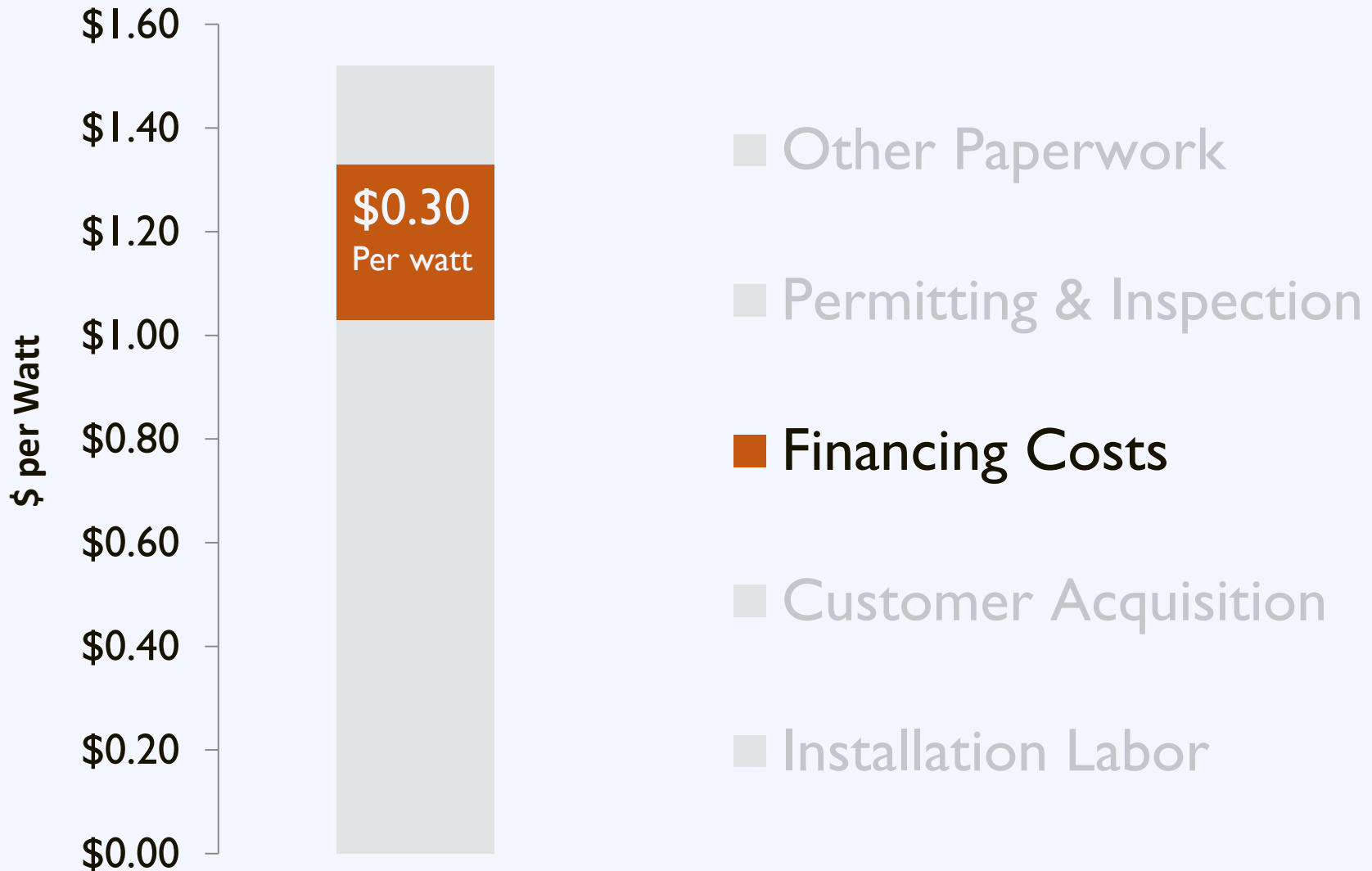
## Benefits

- No upfront cost
- No O&M costs
- Low risk
- Predictable payments

## Drawbacks

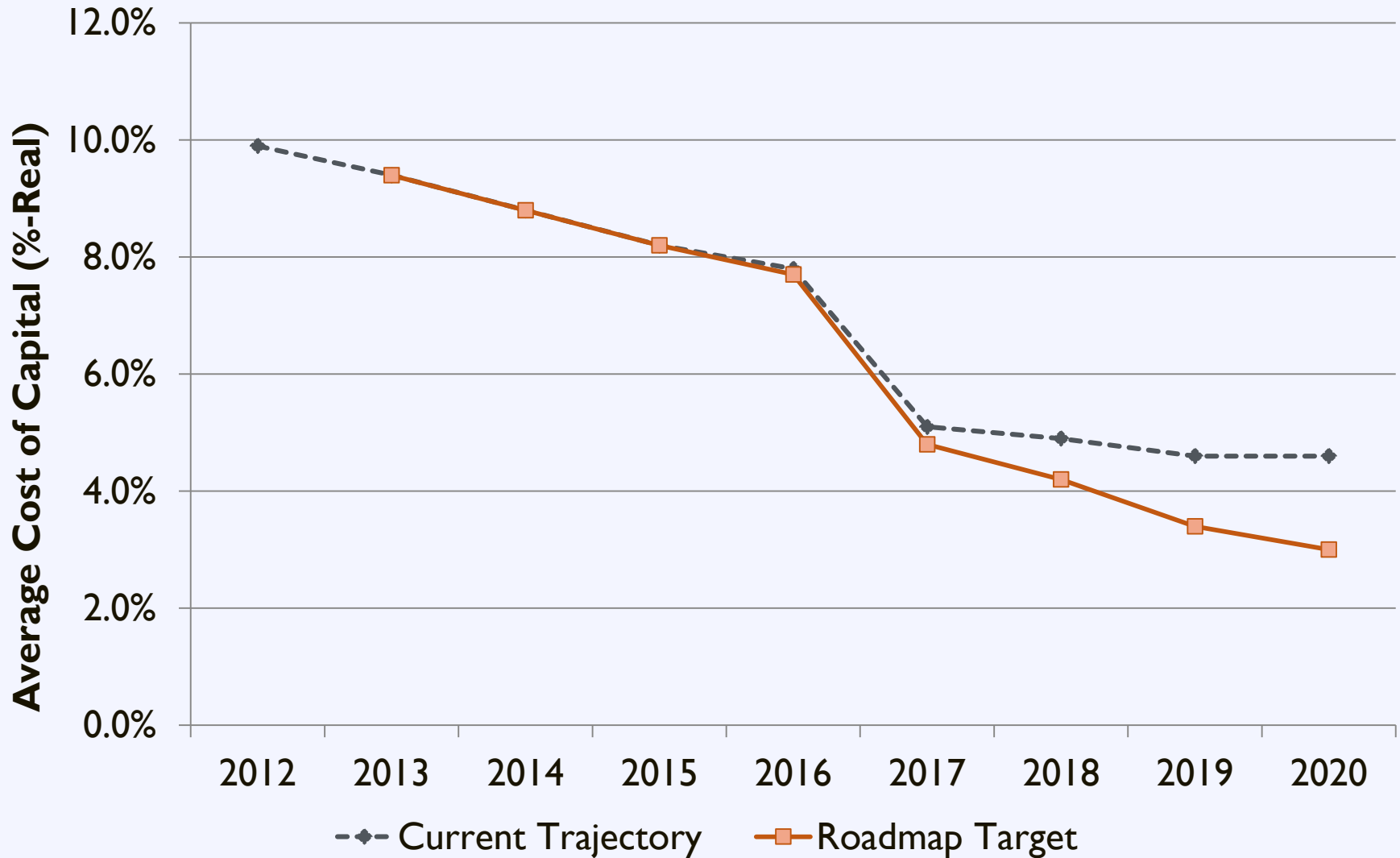
- Investor needs higher ROI
- Not available in all states

# Third Party Ownership





# Finance Cost Targets



# Ownership Options for Solar

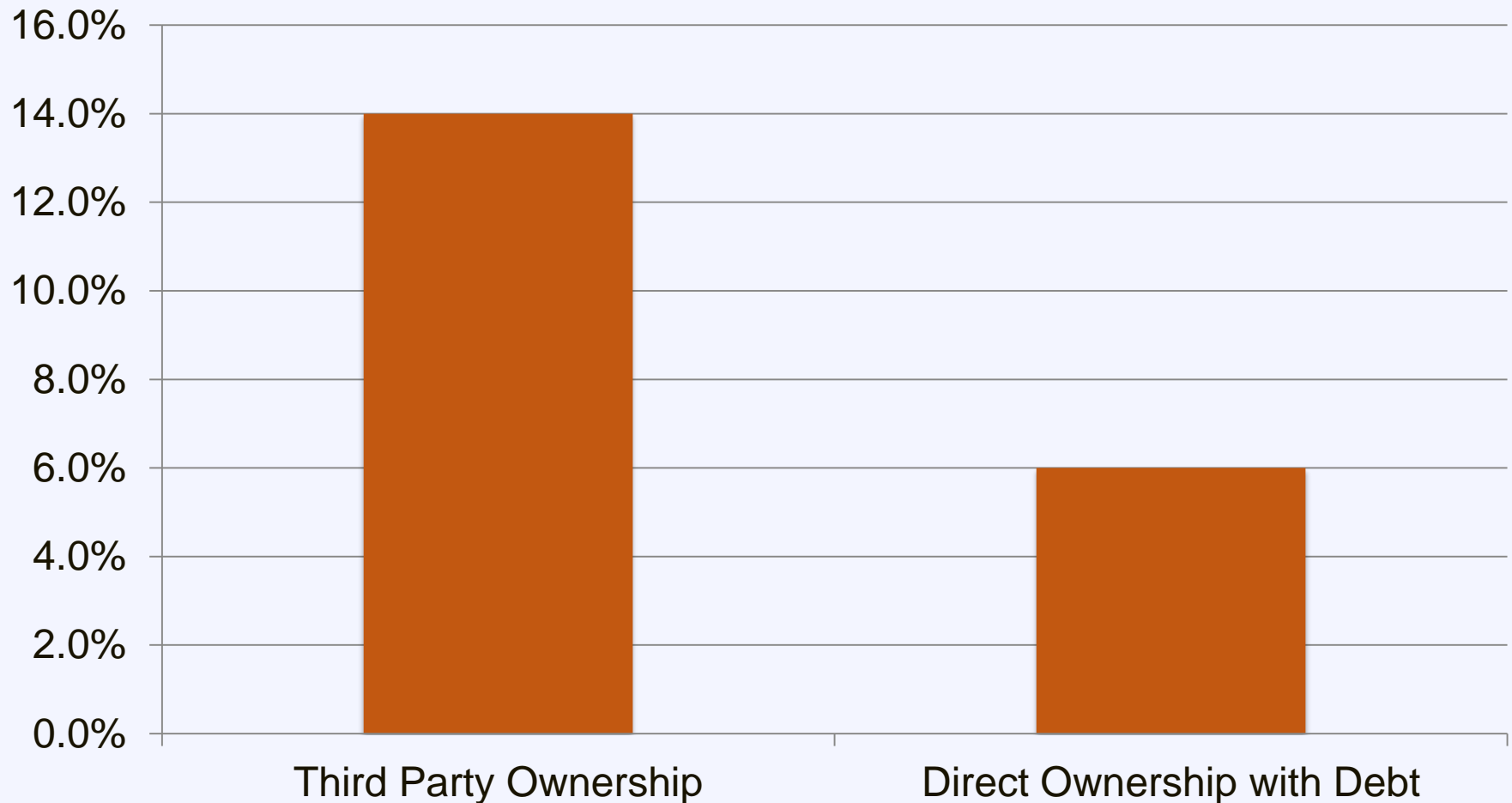
Direct  
Ownership

Third-Party  
Ownership

Expand direct ownership  
options by engaging local  
lenders

# Third Party Ownership: Cost

## Weighted Average Cost of Capital



# Engage Local Lenders

---

Fewer than **5%**

*of the*

**6,500 banks** in the US

*are*

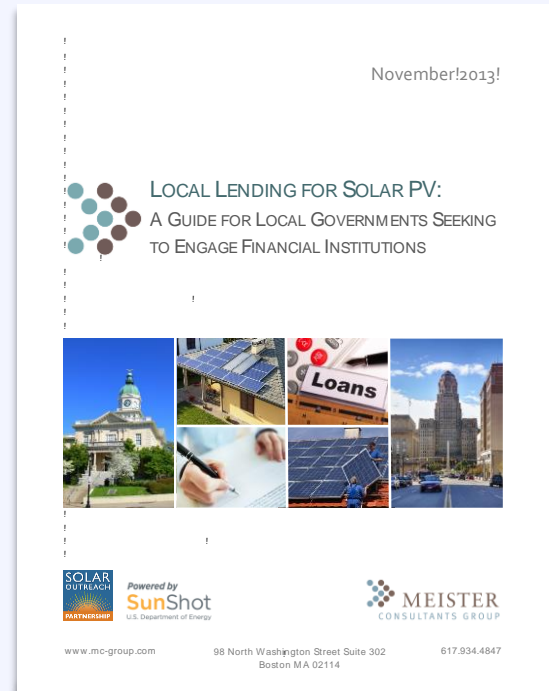
**actively financing solar PV projects**

# Solarize: Resources

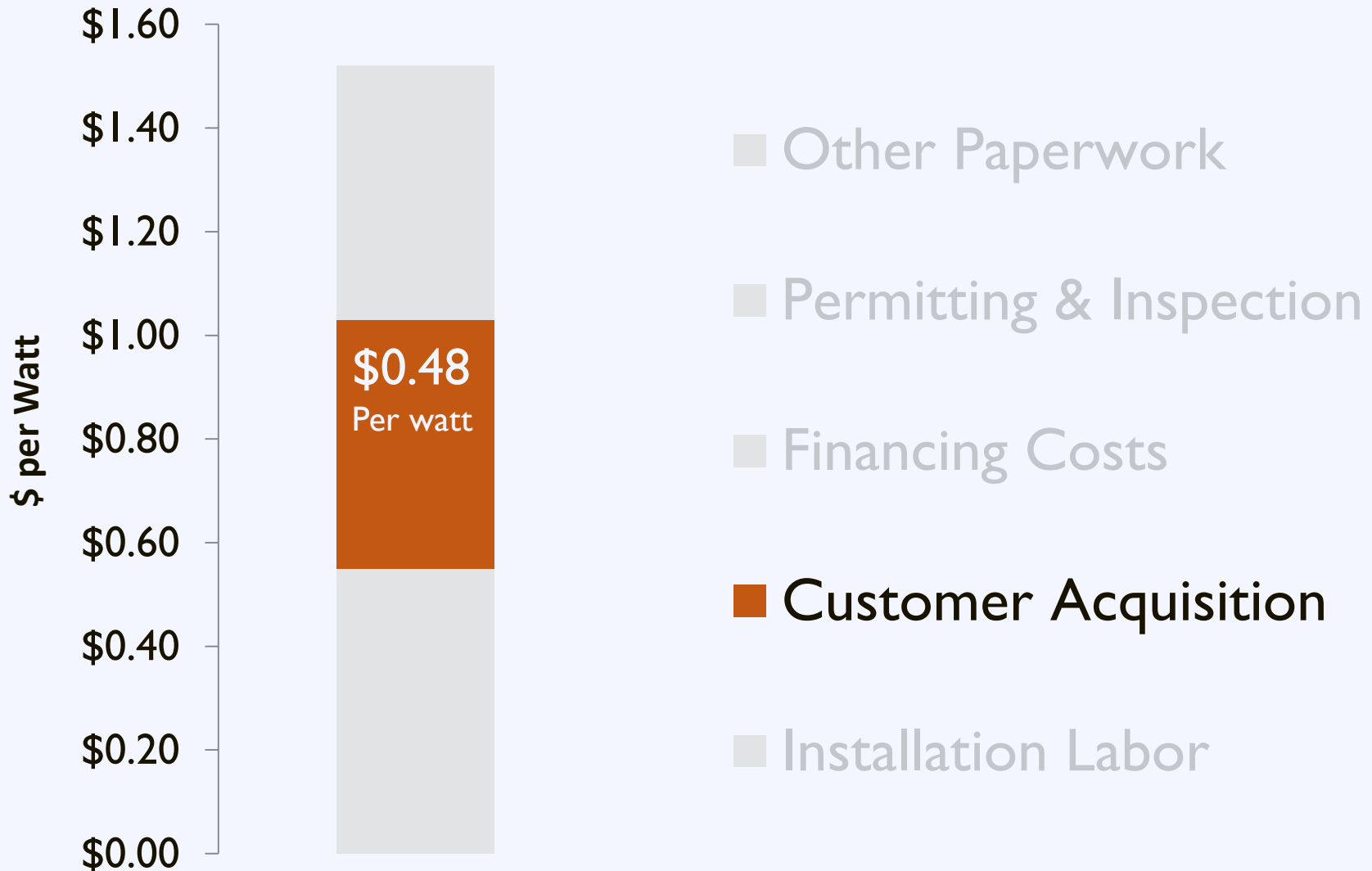
## Resource Local Lending for Solar PV

A guide for local governments seeking to engage financial institutions

[www.solaroutreach.org](http://www.solaroutreach.org)



# Customer Acquisition



# Customer Acquisition

---

**5 % of homeowners** that request a quote choose to install solar.

# Customer Acquisition

## Barriers

High upfront cost

Complexity

Customer inertia



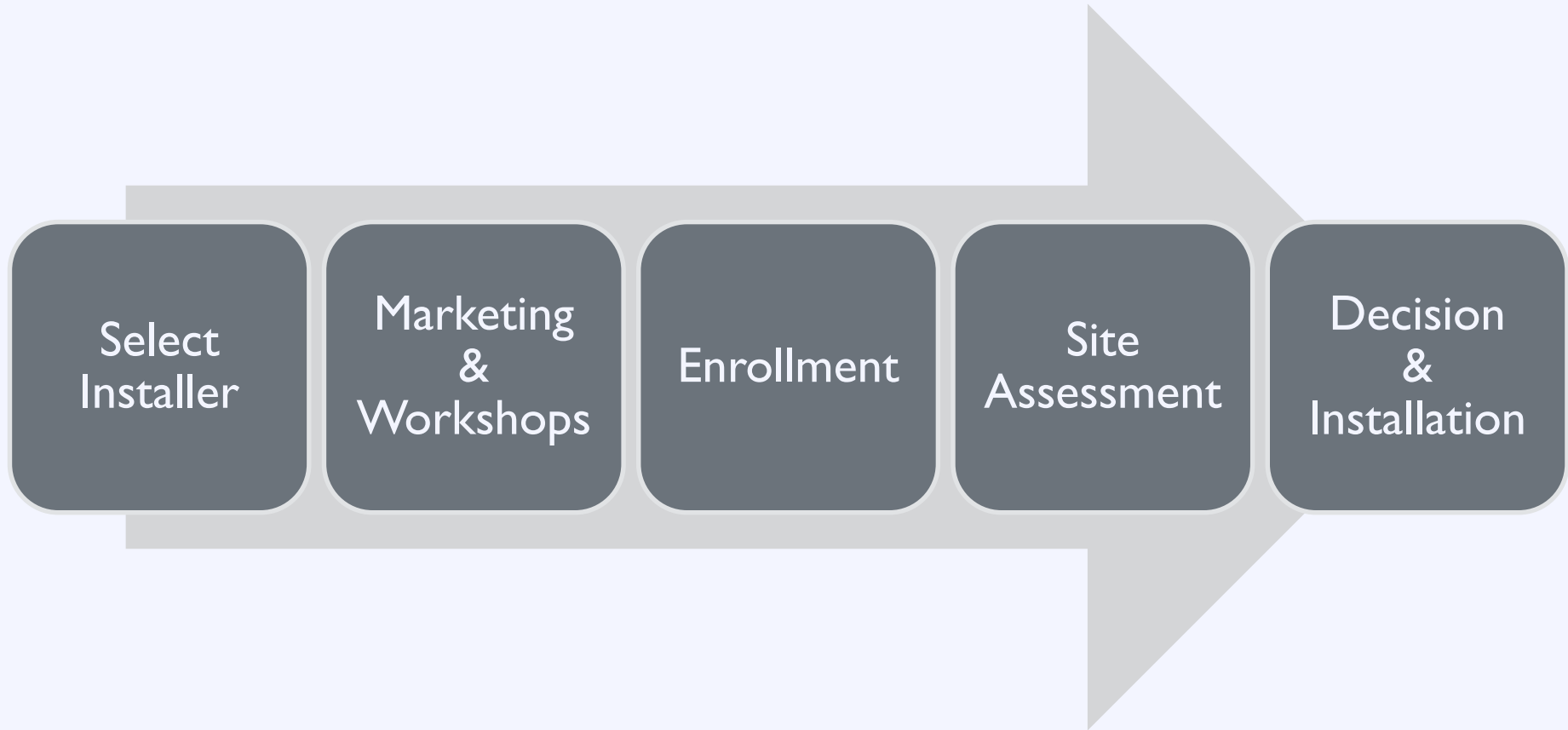


# The Solarize Program

Group purchasing for residential solar PV



# Solarize: Process



# The Solarize Program

---

## Barriers

High upfront cost



## Solutions

Group purchase

Complexity



Community outreach

Customer inertia



Limited-time offer

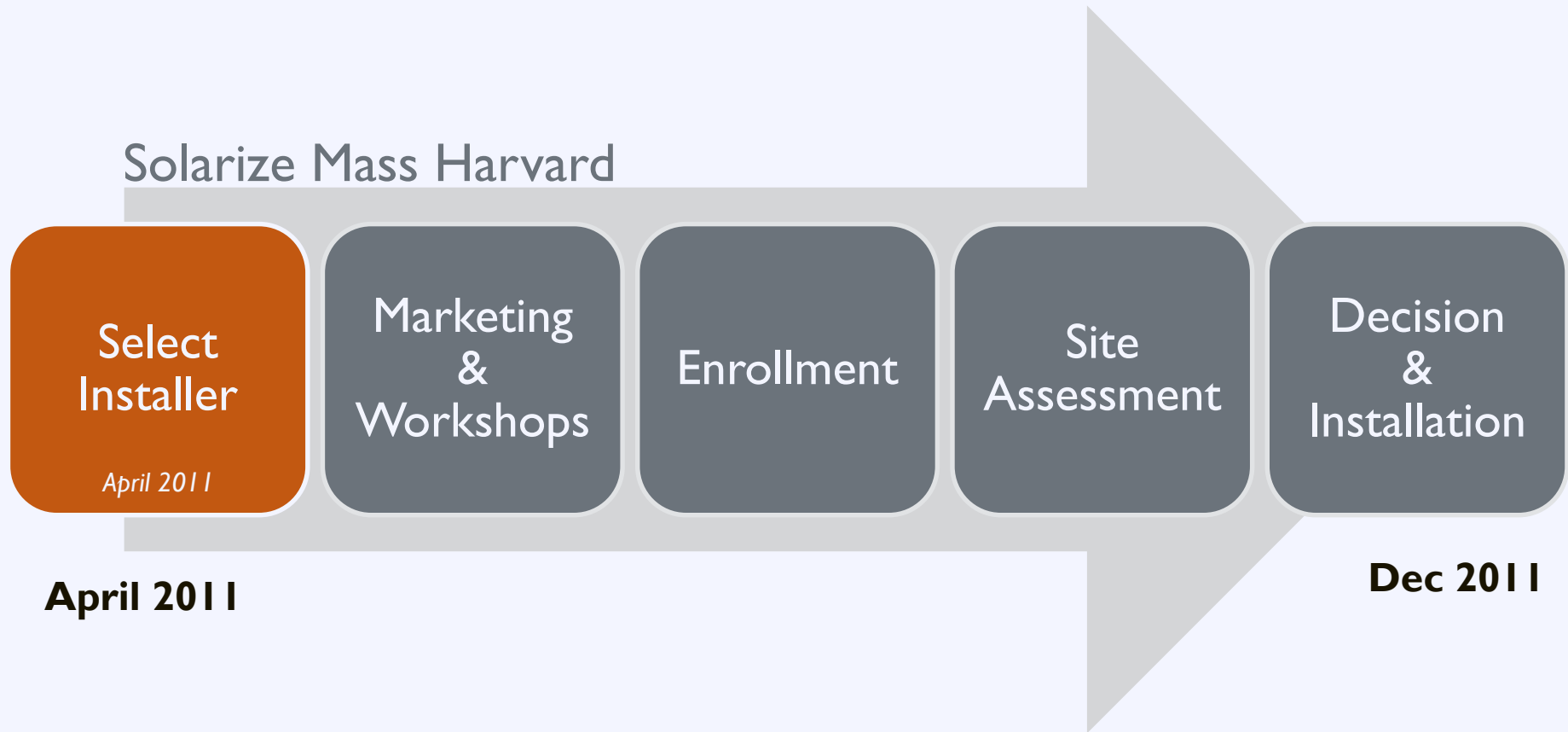
# Solarize: Case Study

---



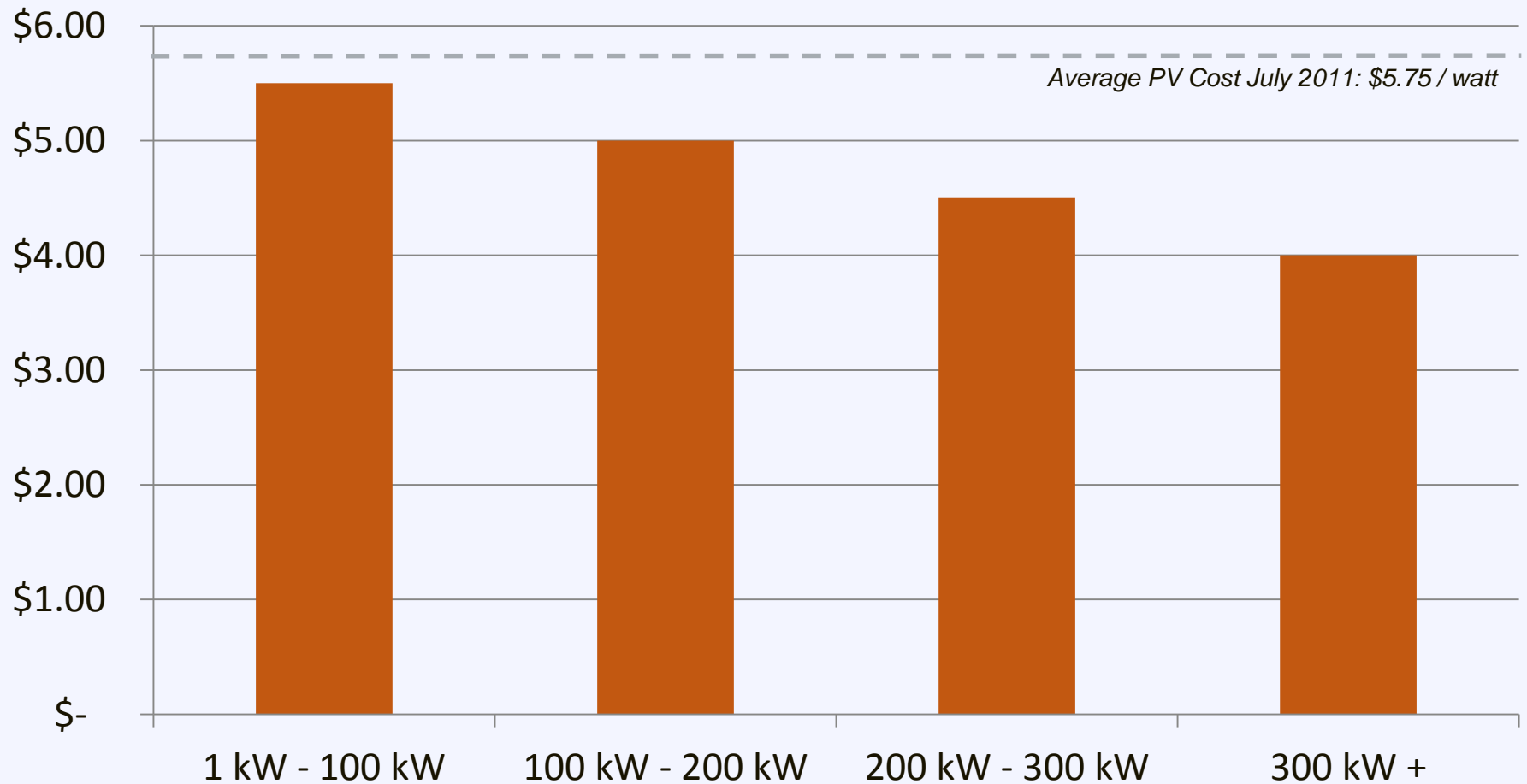
**Harvard, Massachusetts**  
Population: 6,520

# Solarize: Case Study

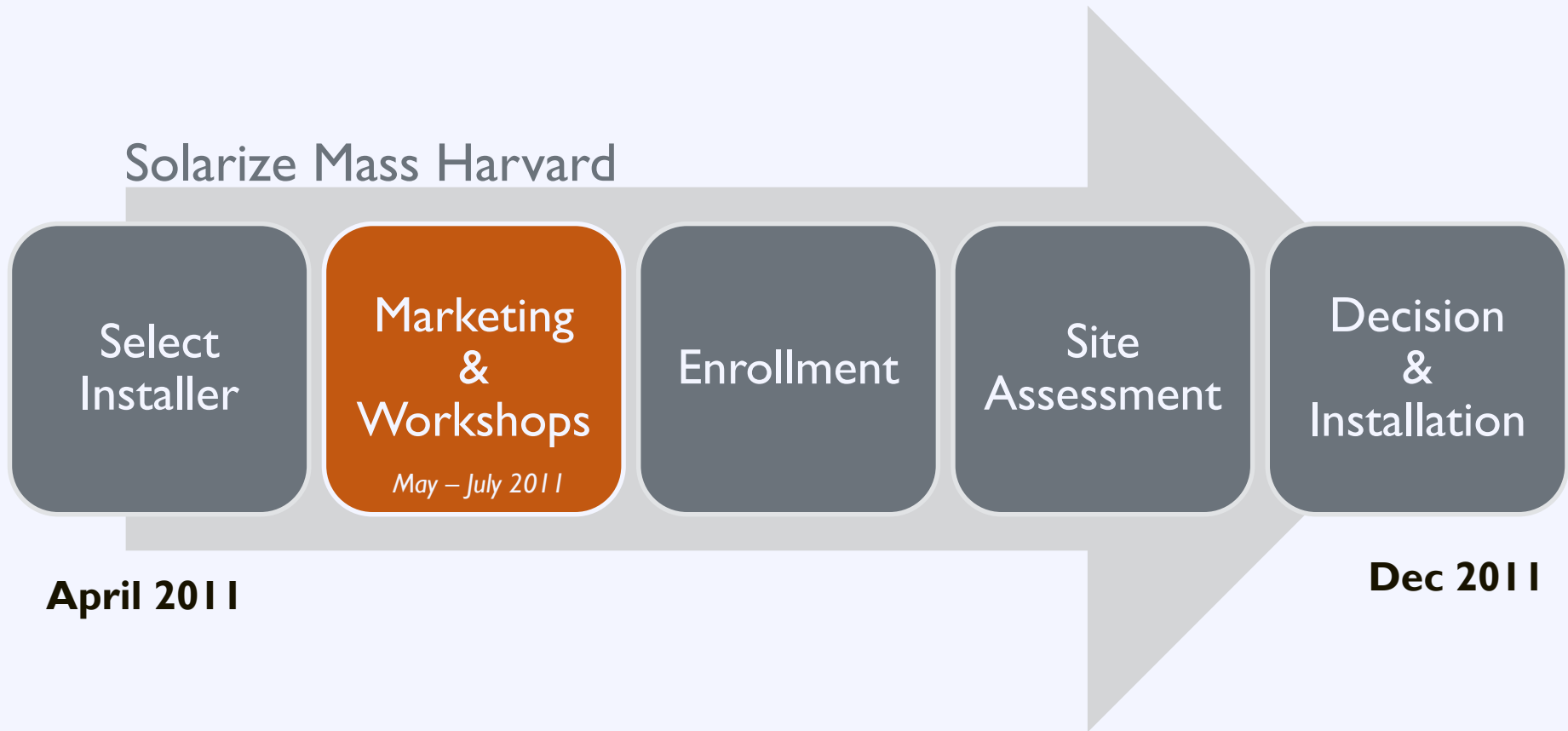


# Group Purchasing

## Harvard Mass Group Purchasing Tiers



# Solarize: Case Study



# Solarize: Case Study

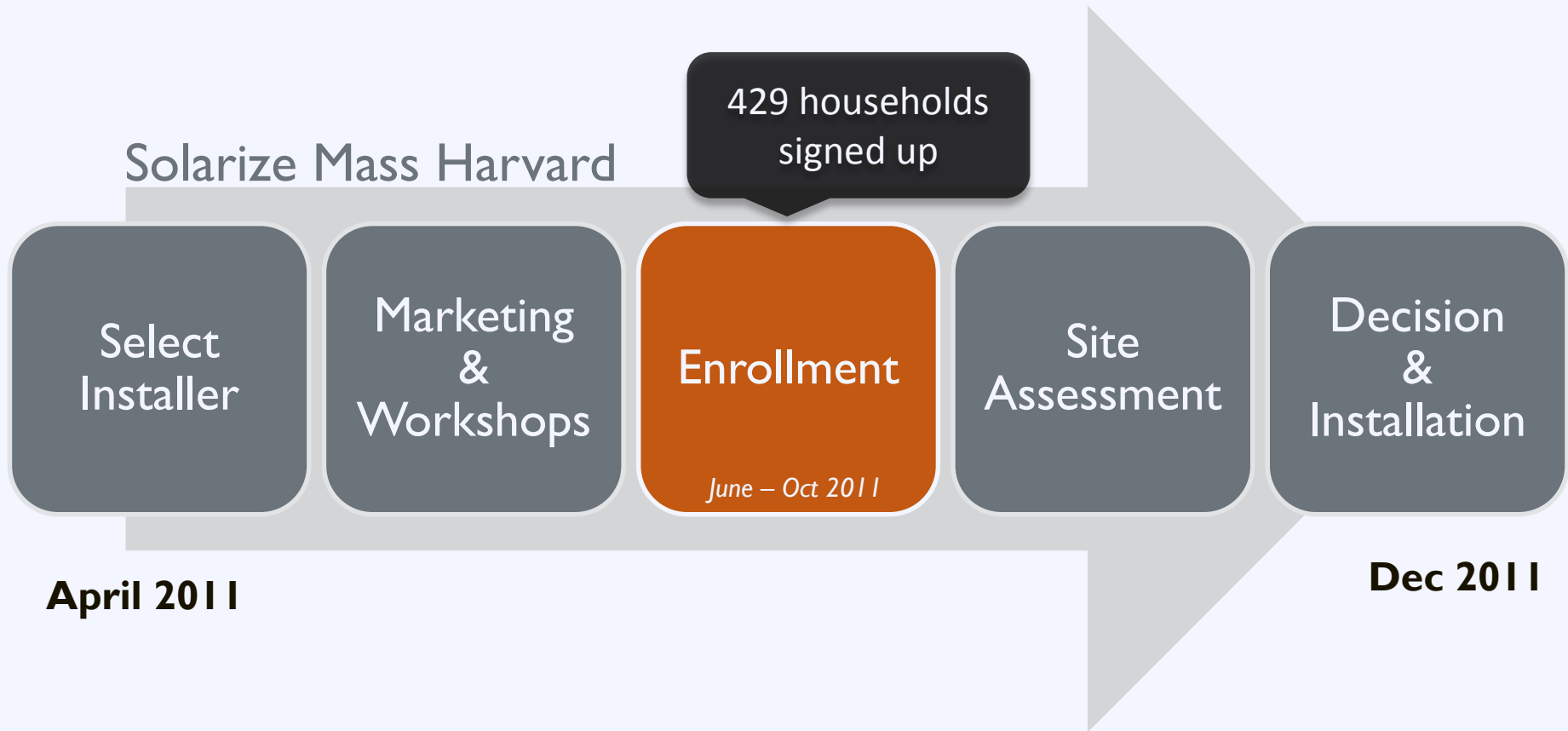
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## Marketing Strategy:

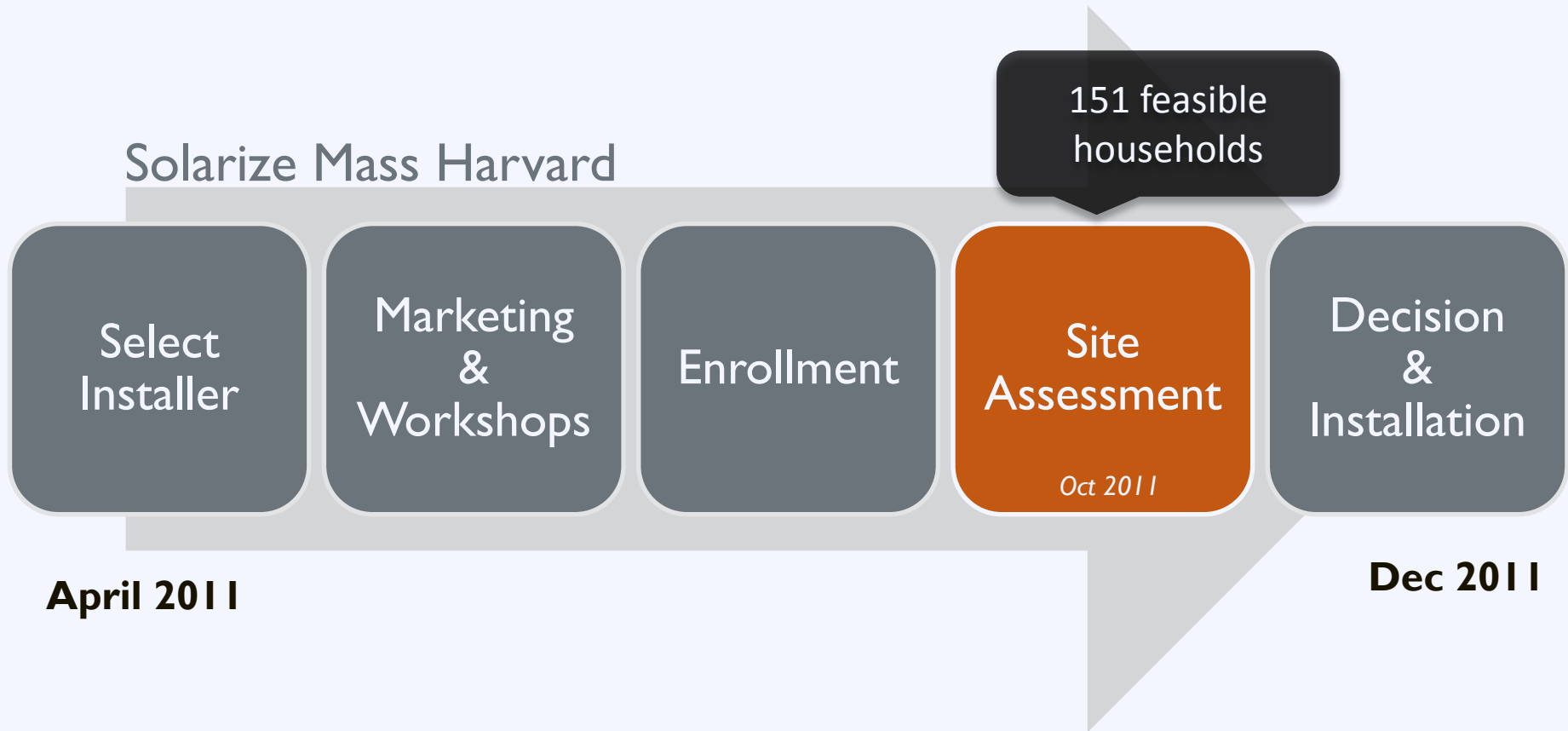
- Electronic survey of 1,100 households
- Email newsletters and direct mailings
- Float in July 4 parade
- Articles and advertisements in local newspaper
- Facebook page and online discussion board



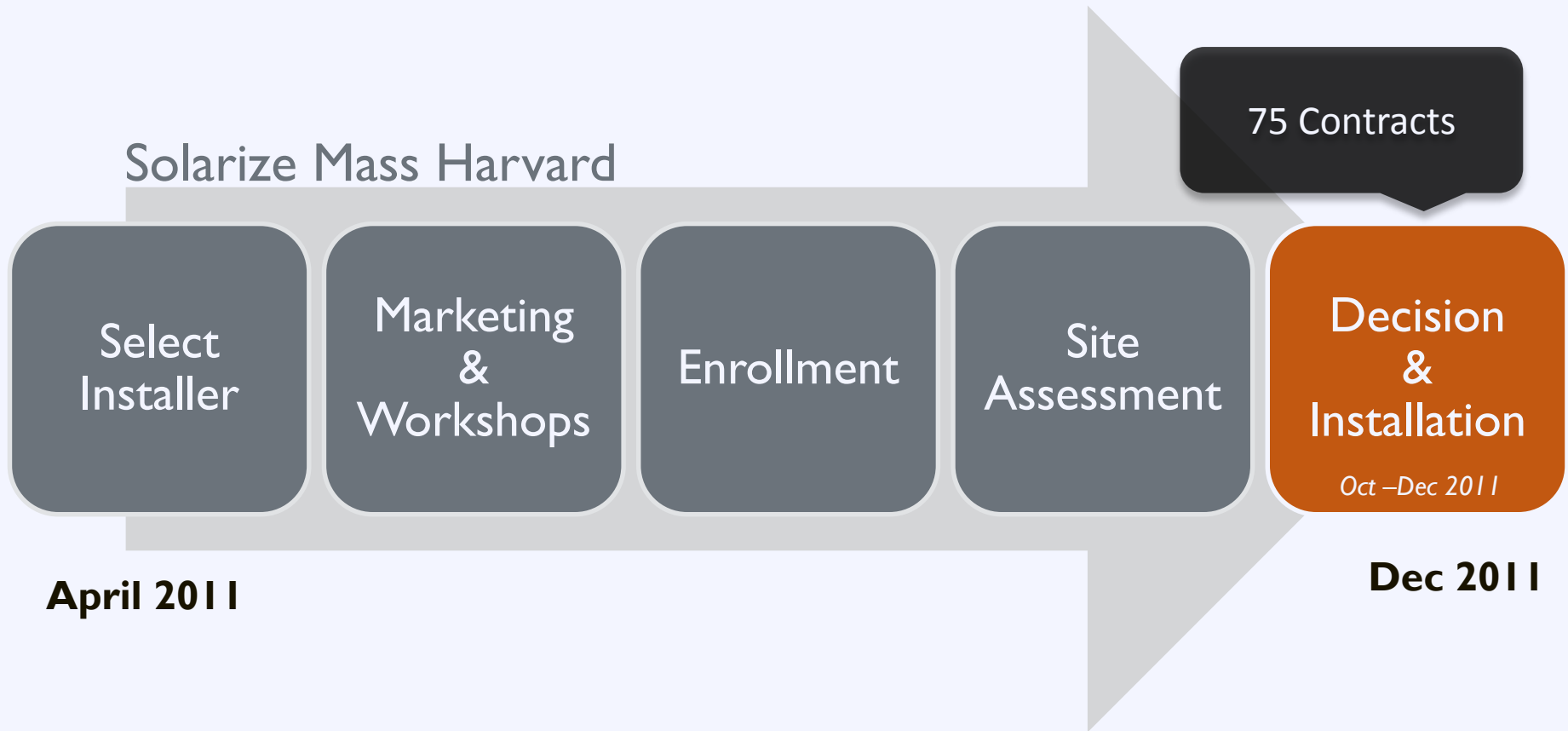
# Solarize: Case Study



# Solarize: Case Study

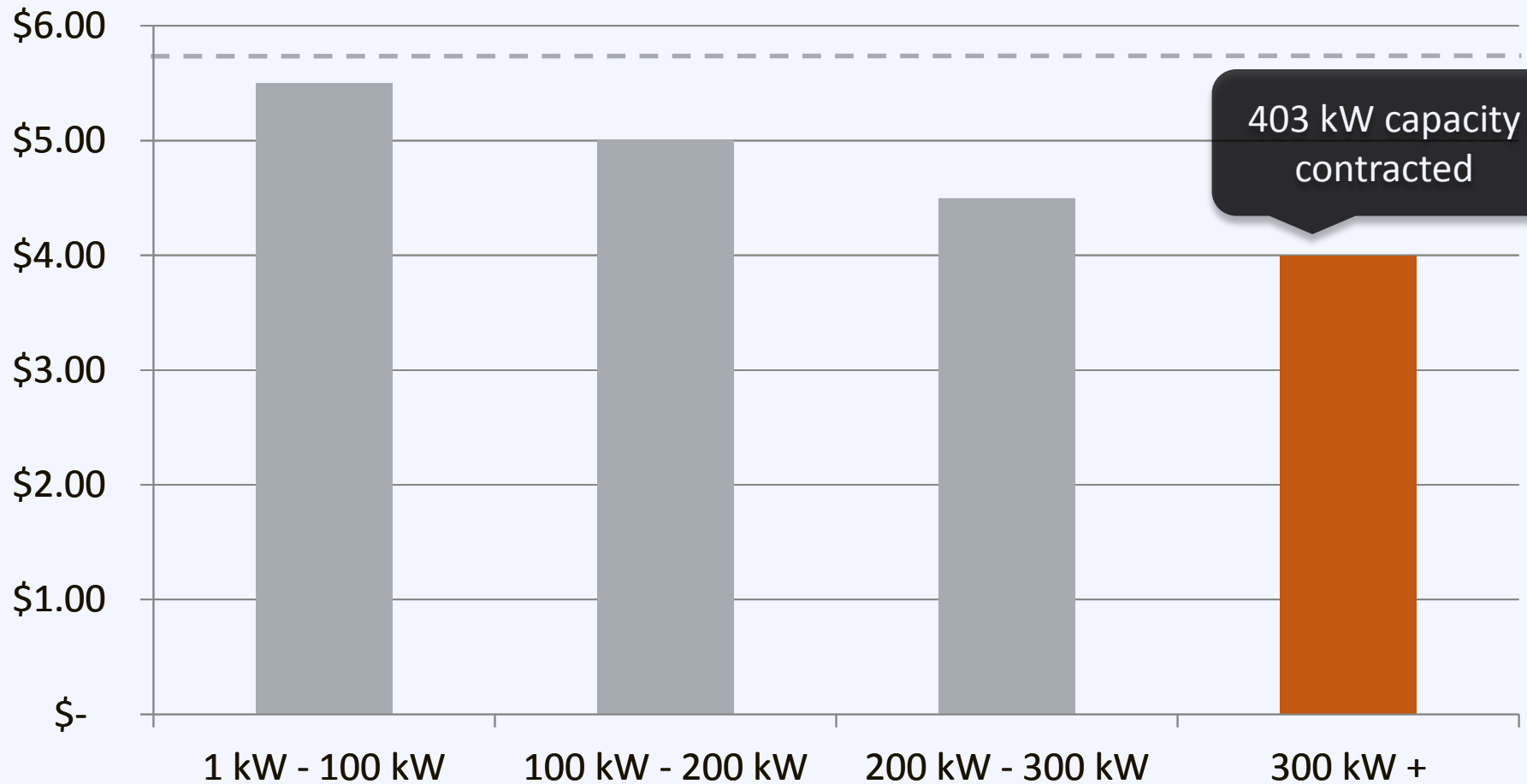


# Solarize: Case Study



# Group Purchasing

## Harvard Mass Group Purchasing Tiers



# Solarize: Case Study

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**75** new installations totaling 403 kW

**30% reduction** in installation costs

**575% increase** in residential installations

# Solarize: Lasting Impact

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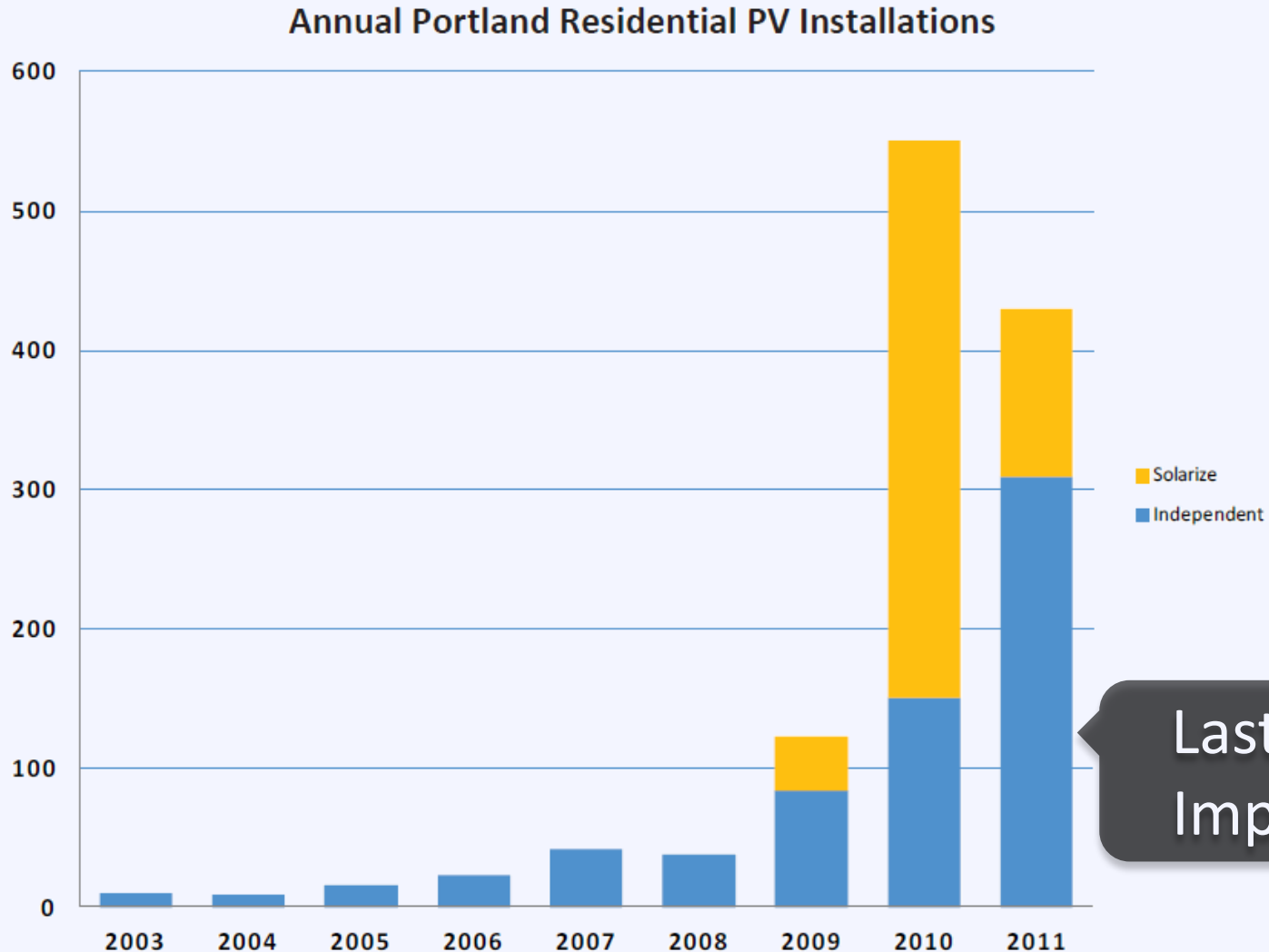
A household is

**0.78%** more likely to adopt solar

*for*

each additional installation in their zip code

# Solarize: Lasting Impact



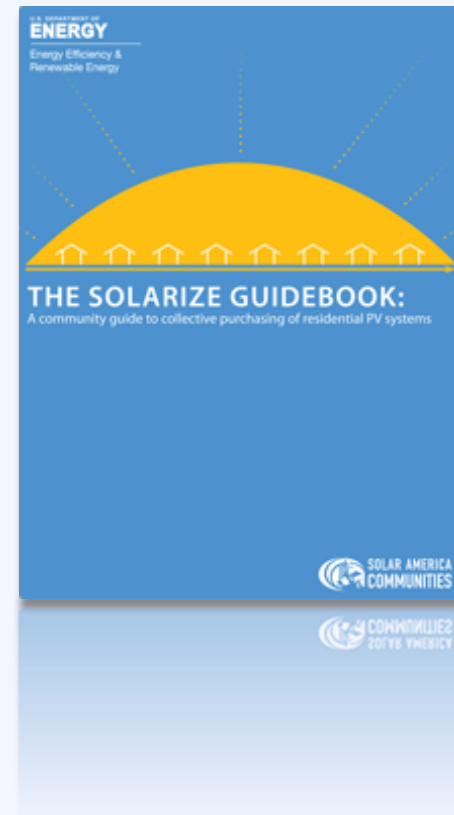
Lasting  
Impact

# Solarize: Resources

## Resource The Solarize Guidebook

A roadmap for project planners and solar advocates who want to create their own successful Solarize campaigns.

[www.nrel.gov](http://www.nrel.gov)





# Agenda

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- 09:30 – 09:55 Federal, State, and Utility Policy Drivers
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- 12:15 – 12:50 Developing Solar Policy For Your Community
- 12:50 – 01:00 Next Steps

# Agenda

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- 11:15 – 12:15 Solar in Central NM: A Local Perspective**
- 12:15 – 12:50 Developing Solar Policy For Your Community
- 12:50 – 01:00 Next Steps



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U.S. Department of Energy

**Cyndie Tidwell**

Planning & Zoning Administrator

Village of Corrales

**Scot Moye**

Founder

Evolve Advanced Energy Strategies

**Kumiko Styes**

Manager of Renewable Energy Programs

PNM Resources

# PNM Customer Owned Solar for MRCOG

KUMIKO STYES – MANAGER CUSTOMER SOLAR PROGRAM

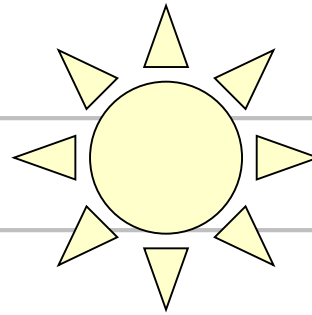


Talk to us.



MARCH 6, 2014

# SOLAR BASICS



1 kWh generated  
from PV



Energy (kWh)



Environmental Attribute  
(REC)



Talk to us.



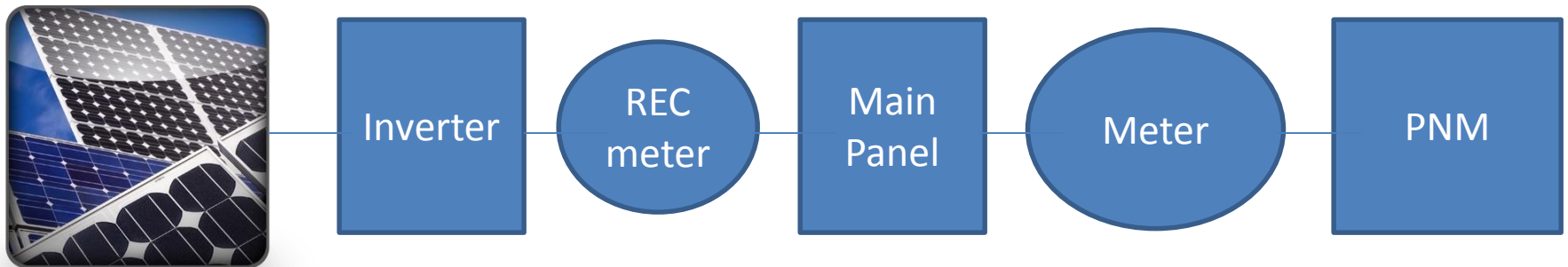
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# HISTORY OF CUSTOMER SOLAR

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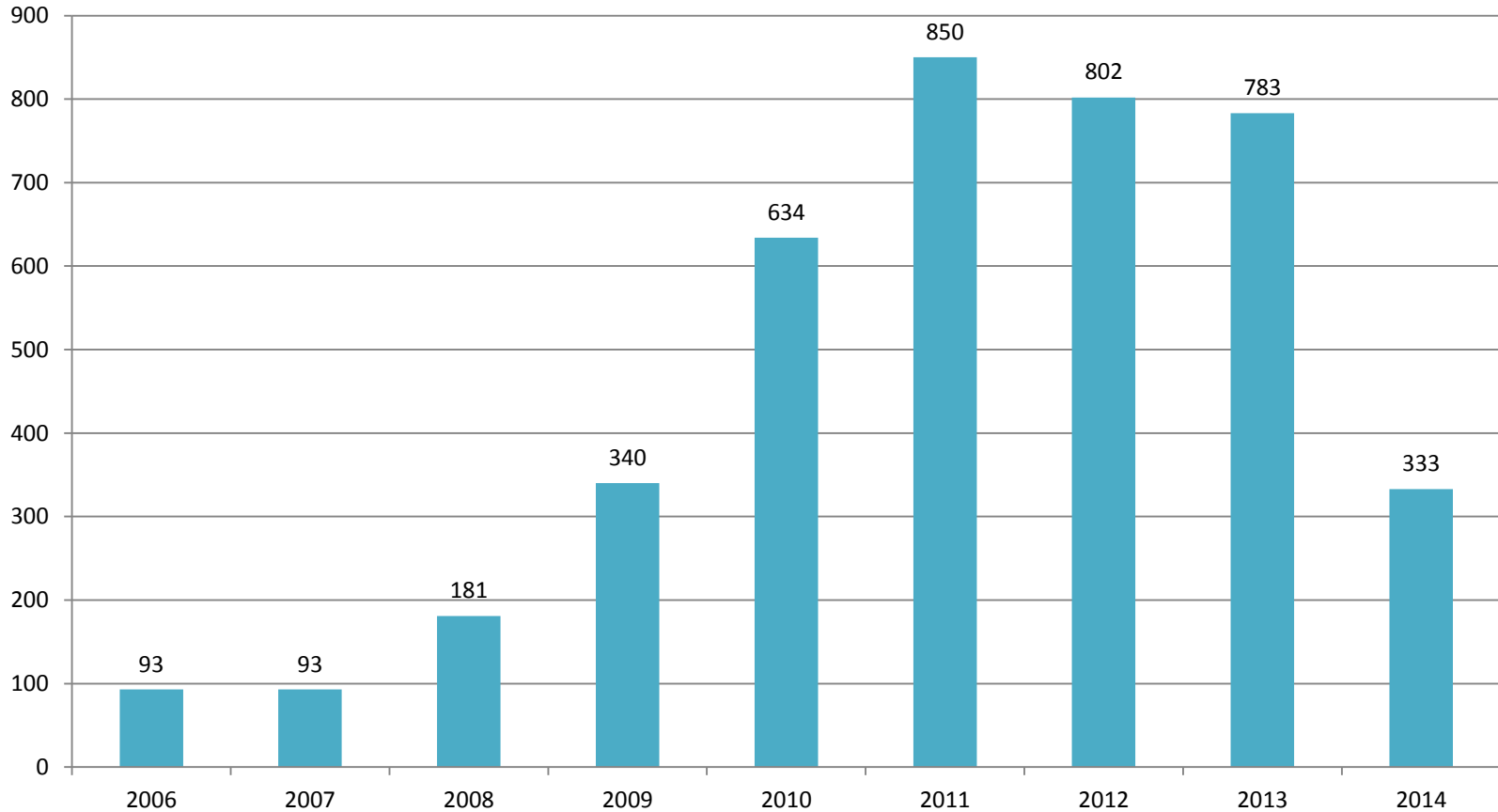
Program started in 2006 for customers wanting to purchase and install a solar array behind the utility meter.

These customers are NET METERED and PNM purchases the Renewable Energy Certificate (REC).



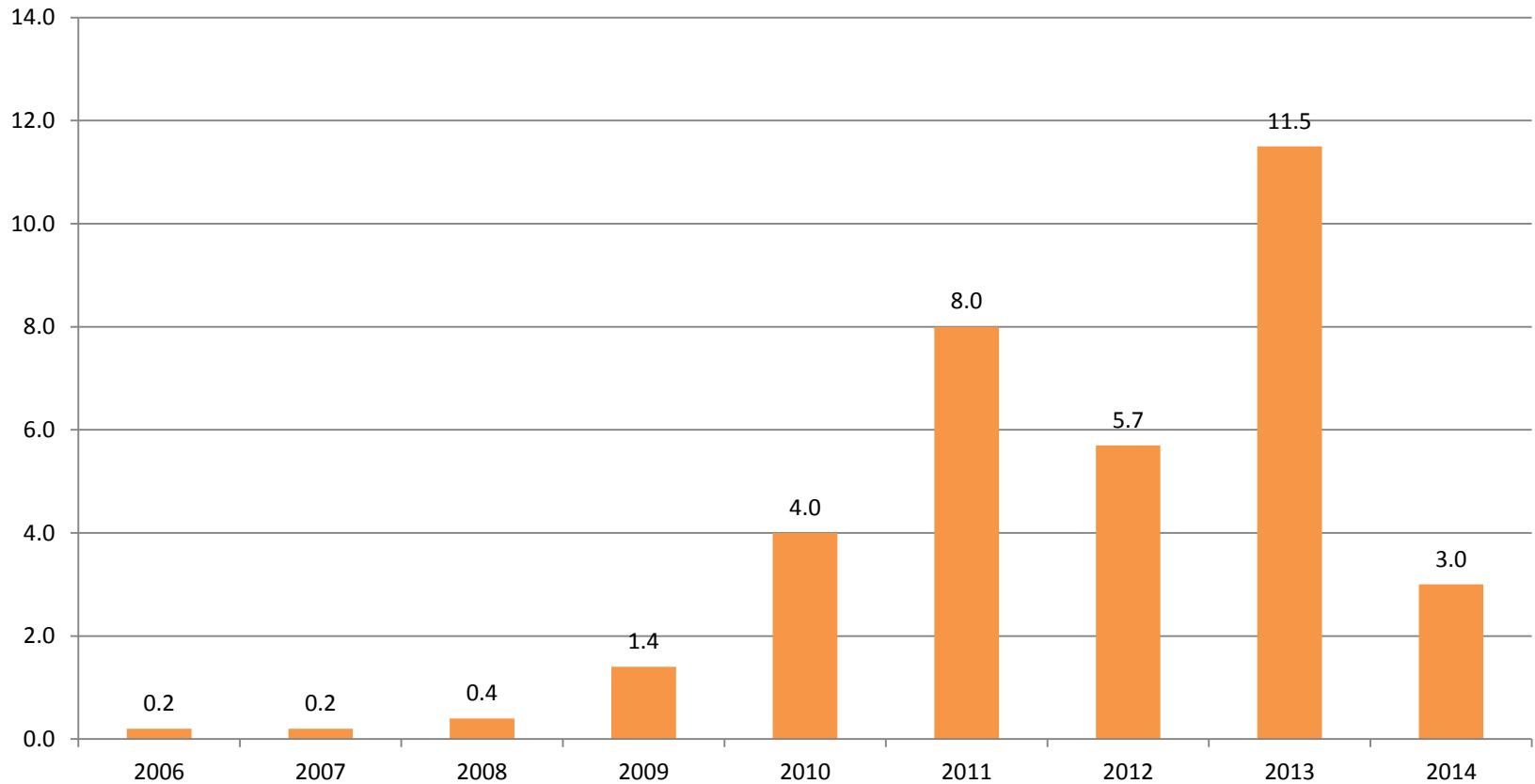
Since 2006, we have experience exponential growth in the program.

## GROWTH OF CUSTOMER SOLAR PROGRAM - # OF PROJECTS



**Total 4,000+ Participants**

## GROWTH OF CUSTOMER SOLAR PROGRAM - MW INSTALLED



**Total 34+ MW**



# CURRENT PROGRAM

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## NET METERING AND REC PURCHASE

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- Two system size categories: 0 to 10 kW and 10 to 100 kW
- Capacity limits by size
- Currently 1,100 kW available at 3.5 cents for 0 to 10 kW
- 700 kW available at 4 cents for 10 to 100 kW
- Benefits to customers: avoided kWh charge + REC price
- REC purchase agreement is for 8 years

# WHY GO SOLAR?

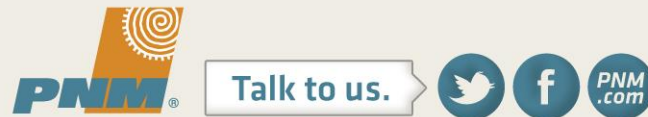
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## CONSIDERATIONS

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- Is there room in your capital budget (\$2,500 - \$5,000 per kW)?
- Do the economics make sense?
  - » kWh charge
  - » Volume of kWh
  - » Fixed charges (customer charge and demand charge) will remain with solar
- What are your energy goals and directives?

# Thank you





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# Agenda

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- 08:50 – 09:10 Putting Solar Energy on the Local Policy Agenda
- 09:10 – 09:30 State of the Local Solar Market
- 09:30 – 09:55 Federal, State, and Utility Policy Drivers
- 09:55 – 10:05 *Break*
- 10:05 – 11:05 Effective Solar Policies and Programs
- 11:05 – 11:15 *Break*
- 11:15 – 12:15 Solar in Central NM: A Local Perspective
- 12:15 – 12:50 Developing Solar Policy For Your Community**
- 12:50 – 01:00 Next Steps

# Activity: Solar in Your Community

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1. Recognize successes
2. Identify opportunities
3. Select strategies & best practices
4. Outline implementation plan
5. Discuss barriers to implementation

# Activity: Solar in Your Community

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**Part I:** Take 5 minutes to complete the questions in the *Developing Effective Solar Policies in Your Community* handout.



# Activity: Solar in Your Community

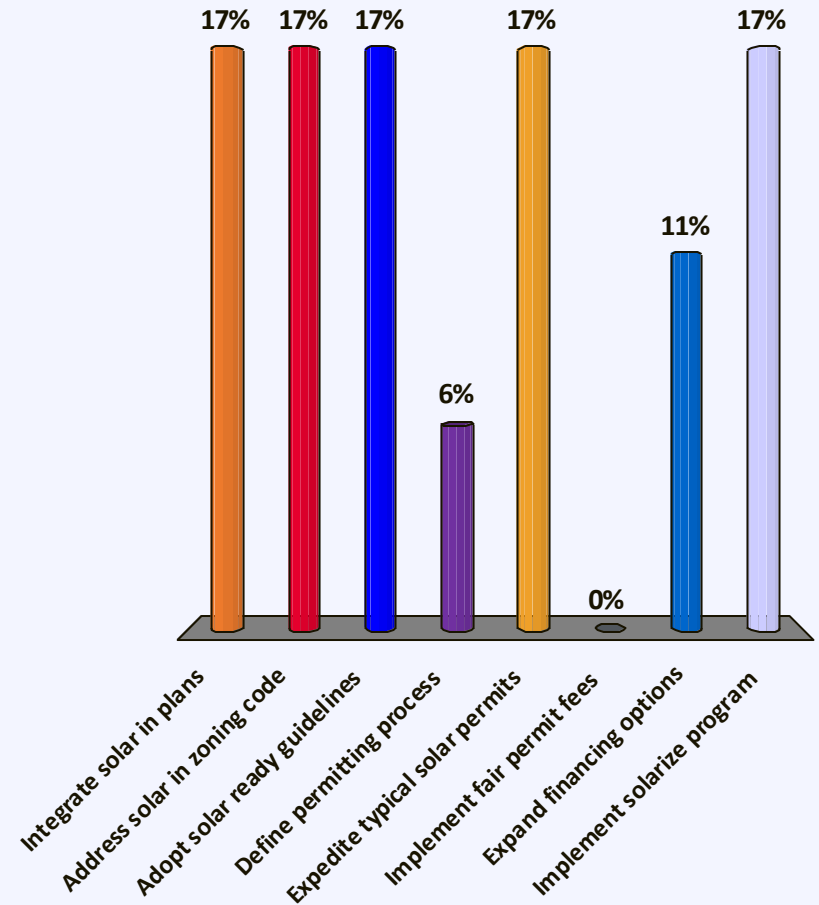
**Part 2:** Spend the next 10 minutes discussing your responses to **Questions 8 – 12** with the others at your table. Discuss strategies for overcoming potential obstacles to implementation.





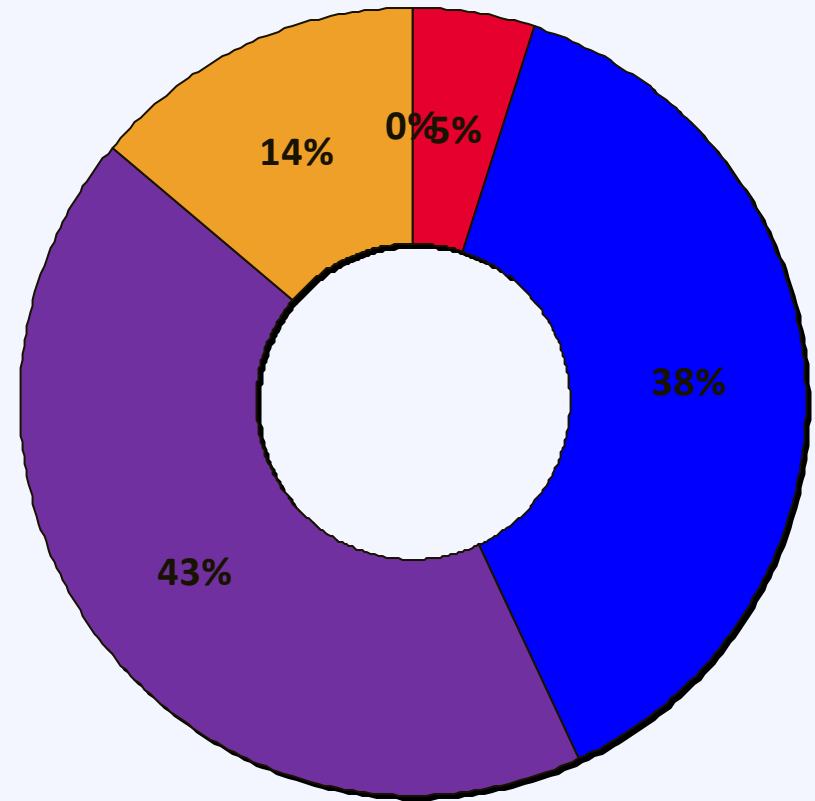
# Which “best practice” did you select to pursue first?

- A. Integrate solar in plans
- B. Address solar in zoning code
- C. Adopt solar ready guidelines
- D. Define permitting process
- E. Expedite typical solar permits
- F. Implement fair permit fees
- G. Expand financing options
- H. Implement solarize program



# How difficult will it be to implement this policy/program?

1. Very easy
2. Somewhat easy
3. Moderate
4. Somewhat difficult
5. Very difficult



Very easy      Somewhat easy      Moderate  
Somewhat difficult      Very difficult

# Discussion

**What obstacles stand in the way of implementation?**

# Discussion

**What are possible strategies to overcome those obstacles?**

# Activity: Next Steps

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**What do you pledge to do when you leave today's workshop? [Orange Card]**

# Agenda

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# Next Steps

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1. Eat lunch
2. Meet with us for 20 minutes
3. Apply for **free Technical Assistance**
4. Complete a DOE solar policy audit
5. Host a in-person strategy session
6. Implement policy changes & programs



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