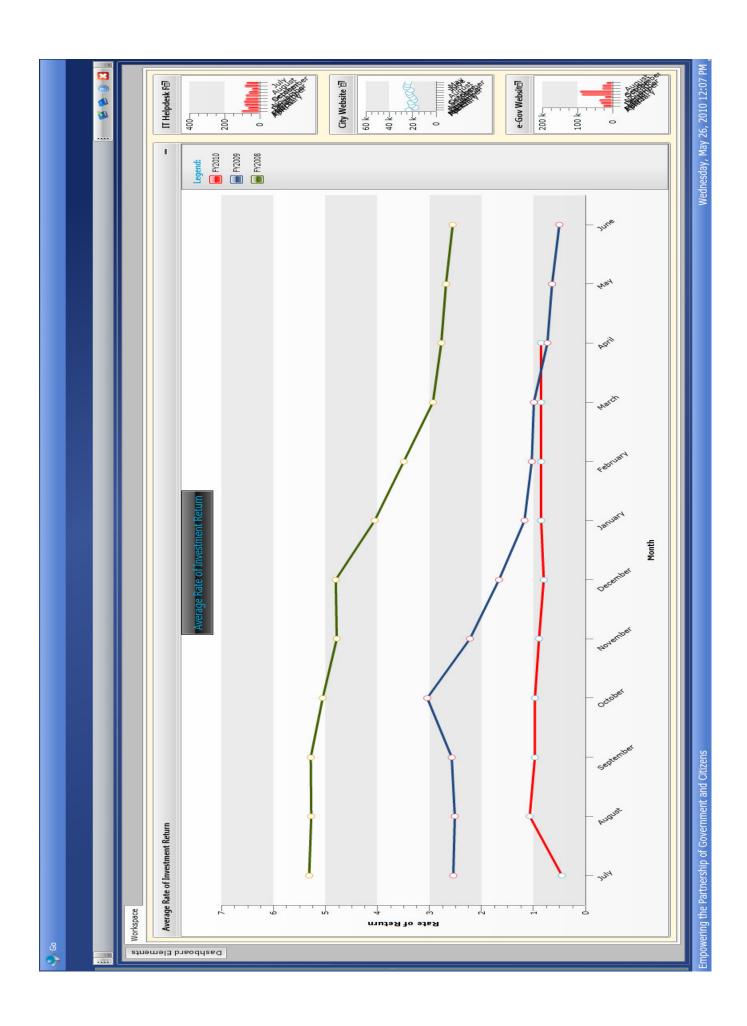
iger Bu	City Manager Budget - YTD						
scal Yea	Fiscal Year Account Number Description	r Description	Budget	Expended	Credits	Balance Available Percent Spent	Percent Spent
2010	00112011001	SALARIES & WAGES	303992.0000	285614.0100	-5740.0200	24118.0100	92.0600
2010	00112011003	PART-TIME SALARIES	25000.0000	18330,2800	0.000.0	6669.7200	73.3200
2010	00112012001	FICA	25168.0000	19742,7300	0.000.0	5425.2700	78,4400
2010	00112012002	RETIREMENT [VRS]	46622.0000	50548.7000	0.000.0	-3926.7000	108.4200
2010	00112012004	DENTAL	6000.0000	1565.5000	-36,0000	4470.5000	25.4900
2010	00112012005	HOSPITALIZATION	20000,0000	26040.1800	-6082,3800	42.2000	99.7800
2010	00112012006	GROUP INSURANCE	2679.0000	2109,3300	0.0000	569,6700	78.7300
2010	00112012010	WORKERS COMPENSATION	320.0000	320.0000	0.0000	0.0000	100,000
2010	00112012011	CAR ALLOWANCE	7200.0000	6773.0400	0.000.0	426.9600	94.0700
2010	00112013001	FLU VACCINE	4000.0000	2730.0000	0.000.0	1270.0000	68.2500
2010	00112013006	PRINTING	1300,0000	385,9600	0.000.0	914,0400	29,6800
2010	00112013007	ADVERTISING	500.0000	92.4000	0.000.0	407,6000	18,4800
2010	00112015201	POSTAGE	1700.0000	44.0000	-1.8100	1657.8100	2,4800
2010	00112015203	TELECOMMUNICATION	6000.0000	7146.5000	0.000.0	-1146.5000	119,1000
2010	00112015305	MOTOR VEHICLE INSURANCE	920.0000	899.0300	0.0000	20.9700	97.7200
2010	00112015307	PUBLIC OFFICIAL LIABILITY	9400.0000	8243.4000	0.000.0	1156.6000	87.6900
2010	00112015308	GENERAL LIABILITY	275.0000	202.5200	0.000.0	72.4800	73.6400
2010	00112015401	OFFICE SUPPLIES	4000.0000	3466,1800	-94.8400	628.6600	84,2800
2010	001120154083	GAS & OIL	700.0000	658.8300	0,0000	41.1700	94,1100
2010	00112015411	BOOKS & SUBSCRIPTIONS	200.0000	297.9000	0.000.0	202.1000	59.5800
2010	00112015413	OTHER OPERATING SUPPLIES	5500.0000	1342.9700	-1.7900	4158.8200	24.3800
2010	00112015501	TRAVEL -MILEAGE	800,0000	810.4000	0.000.0	-10,4000	101.3000
2010	00112015504	TOAVEL CONIVENTION & EDITOR	0000 0000+	0000	0000	0000 1700	6001

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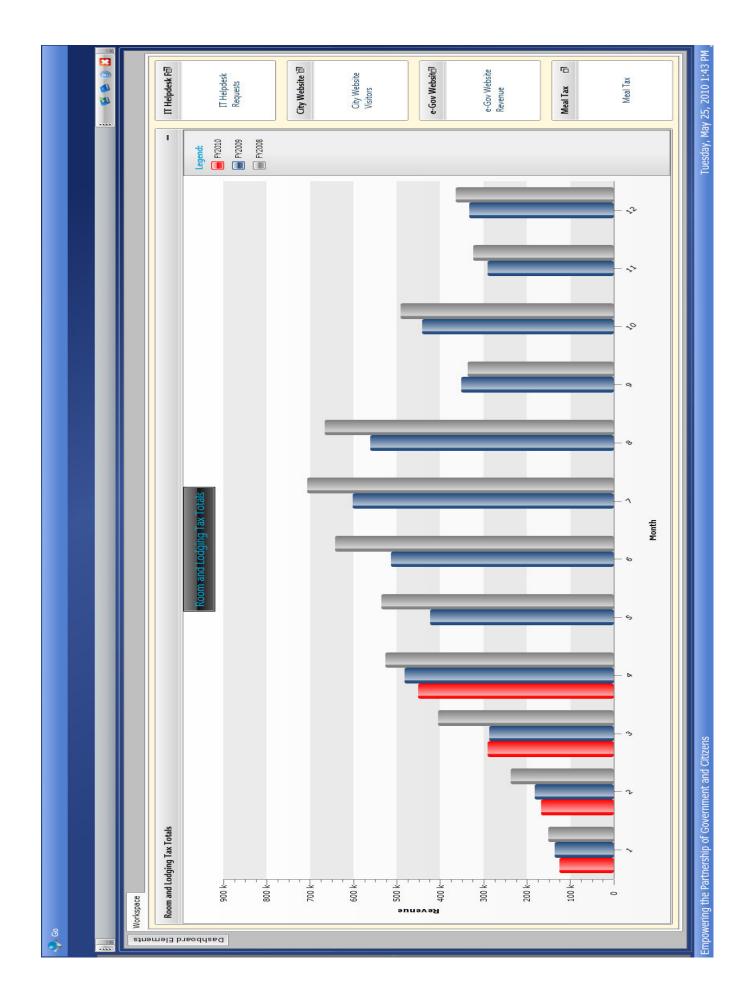


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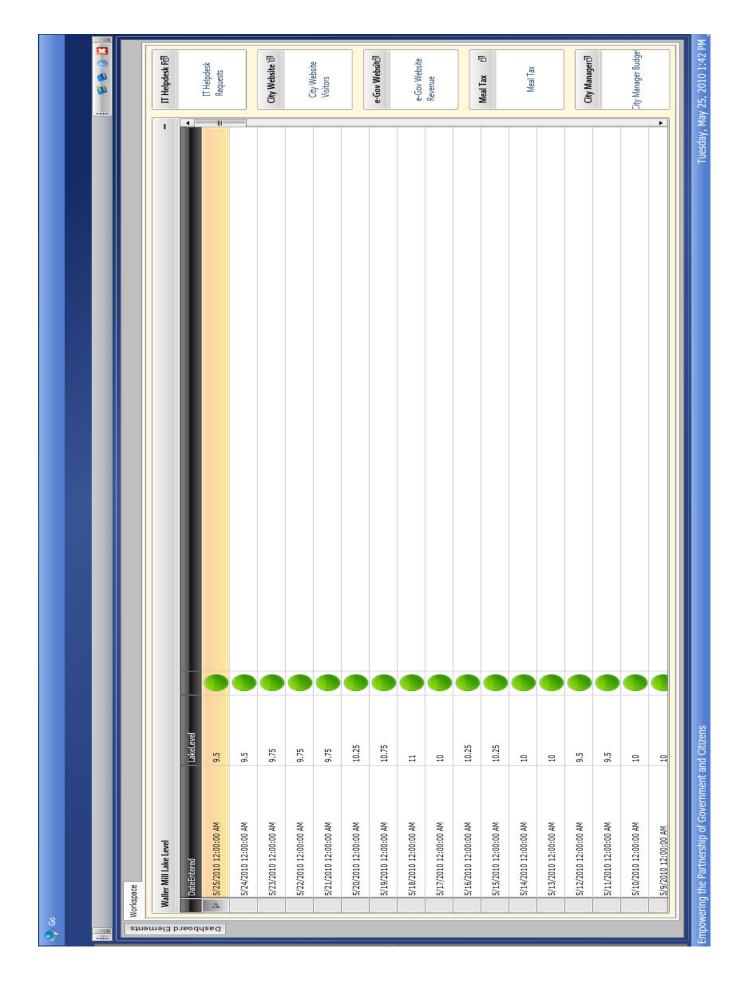
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CITY OF WILLIAMSBURG

MEMORANDUM

TO:

Mayor and City Council

DATE:

September 10, 2009

SUBJECT: Mid-Course Assessment of Biennial Goals, Initiatives and Outcomes

At the halfway point in our two year cycle for forming and implementing the City Council priority goals, now is the time to do a mid-course assessment.

As in the past, city staff has annotated each of the sixty nine initiatives with a brief narrative description of progress to date.

Addtionally, this time was have prepared a color coded "Quick Look" at our progress.

<u>Initia</u>	tives are summarized as:		
	Completed		
	Progress on Schedule		
	Behind Schedule		- 5
	Not Yet Started	10 (A) 5 (A)	
Key (<u>Outcome Measures</u> are asse	ssed as:	
	Improving		
	Consistent		
	Declining		
	nal Citizen Survey results are and counties participating in		al benchmark of all
	Above		
	Similar	(Xii)	
	Below		

This report will be posted on the city's website, and, as in past years, discussed at City Council's fall retreat.

Staff Contact: Assistant City Manager Jodi Miller and all Department Heads

Jackson C. Tuttle City Manager

City of Williamsburg Biennial Goals, Initiatives and Outcomes (GIOs) 2009-2010

Mid-Course Assessment—Quick Look

Adoption Date: November 13, 2008 Assessment Date: September 12, 2009

Goal I: CHARACTER OF THE CITY									
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results					
A. Redevelopment Focus Areas		Percentage of open space preserved		Quality of Life—78%					
B. Corridor Beautification		Average rate of underground wiring		As a Place to Live—85%					
C. Underground Wiring		Percentage of ARB cases approved		Quality of New Development—56%					
D. Open Space Acquisition		Building permits valued at least \$50 million		Appearance—88%					
E. City Square Municipal Center				Cleanliness—91%					
F. Historic Building Survey				Quality of Natural Environment—76%					
G. Heritage Tree Protection				Preservation of Natural Areas—58%					
H. Wayfinding Improvements									
Goal II: ECONOMIC VITALITY									
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results					
A. Tourism Promotion		Add room nights sold		Employment Opportunities—40%					
B. Economic Development Incentives		Increase per capita retail sales		Shopping Opportunities—76%					
C. Student Oriented Retail		Increase per capita personal income		As a Place to Work—53%					
D. Expansion and Recruitment of Targeted Businesses		Increase percent of taxable commercial properties		Quality of Business & Service Establishments—65%	N/A				
E. Southeast Quadrant Development Progress		Add number of in-city jobs across all industries		Economic Development Services—48%					
F. Future of State Hospital Property									
G. "Virginia Green" Certification for Tourism Businesses									

Completed	Improving	Above Benchmark	
Progress on Schedule	Consistent	Similar to Benchmark	
Behind Schedule	Declining	Below Benchmark	
Not Yet Started			

Goal III: NEIGHBORHOODS AND HOUSING								
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results				
A. Affordable Housing for Workforce and Seniors		Increase owner-occupied housing		Quality of Neighborhood—78%				
B. New City Neighborhoods		Property maintenance program with 95% compliance		Sense of Community—64%				
C. Electrical Reliability Project		95% property maintenance cases settled w/out court		Acceptance of People with Diverse Backgrounds—51%				
D. Neighborhood Traffic Calming		95% rental inspection cases compliant w/out court		Availability of Affordable Housing—20%				
E. Neighborhood Guide Enhancement				Variety of Housing Options				
F. Neighborhood Landscape Grant Program								
G. Affordable Housing Zoning								
H. Zoning Regulations on Unrelated Occupants								
I. Student/Resident Relationships								
Goal IV: Transportation								

Goal IV: Transportation

<u>Initiatives</u>	Key Outcome Measures	Citizen Survey Results	
A. Ironbound Rd. Improvements	Ridership of WAT steadily increasing	Ease of Car Travel—68%	
B. Traffic Signal Installations	Ridership on Amtrak from Wmsbrg steadily increasing	Ease of Bus Travel—43%	
C. Williamsburg Area Transport	Increase Miles of Bike Paths & Other Facilities	Ease of Bicycle Travel—52%	
D. Transportation Center Renovation	Reduce number of accidents with injuries	Ease of Walking—67%	
E. Sidewalk Improvements		Traffic Flow on Major Streets—53%	N/A
F. College and Community Connections		Street Repair—61%	
G. Bicycle Friendly Community		Street Cleaning—75%	
		Street Lighting—67%	
		Snow Removal—71%	
		Sidewalk Maintenance—66%	
		Amount of Public Parking— 44%	N/A

Goal V: Public Safety				
<u>Initiatives</u>		Key Outcome Measures	Citizen Survey Results	
A. Storm Ready Community		Crimes cleared at a rate exceeding national average	Safety in Downtown Area- Night/Day—78%/97%	
B. Neighborhood Response Teams		Police response to calls average under 2 minutes	Safety in Neighborhood- Night/Day—77%/95%	
C. Emergency Medical Response		Firefighters on scene ready in under 8 min. 90% of time	Safety from Property Crimes—73%	
D. Public Safety Physical Fitness		EMS with ALS respond in under 8 min. 90% of time	Safety from Violent Crimes—80%	
E. Public Safety Laptops		Property loss due to fire less than .5% annually	Police Services—81%	
F. Emergency Operations Center			Fire Services—94%	
G. Ironbound Road Fire Station			EMS Services—92%	
			Crime Prevention Services—80%	
			Fire Prevention and Education Services—80%	
			Traffic Enforcement Services—64%	
			Emergency Preparedness—69%	
Goal VI: Education and Human Ser	vices			
<u>Initiatives</u>		Key Outcome Measures	Citizen Survey Results	
A. Youth Achievement		85% on time graduation rate	Educational Opportunities—78%	
B. Youth Career Development		95% 3rd grade reading score on SOL	Public Schools—67%	
C. Aging in Place Assistance		Exceed statewide rate of VIEW participants finding jobs	Availability of Affordable Health Care—50%	
D. Workforce Development Assistance			Availability of Preventive Health Services—52%	
E. City Hospital			Health and Wellness Services—65%	
F. WJCC 9th Elementary and 4th Middle Schools			Availability of affordable quality child care—25%	
G. Homelessness Task Force			Services to Seniors—75%	
			Services to Youth—50%	
			Services to Low-Income People—37%	

Goal VII: Recreation and Culture									
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results					
A. Williamsburg Visual Arts Center Lease		City parks exceed state DCR by 150%		Recreational Opportunities—73%					
B. Civil War Sesquicentennial		Active library card held by 50% of population		City Parks—87%					
C. Quarterpath Park Improvements		Farmers Market annual vendor sales at least \$750,000		Recreation Programs and Classes—74%					
D. Kiwanis Park Reconstruction		Increase attendance at VA Arts Festival each year		Recreation Centers and Facilities—74%					
E. Curation of City Historical Items				Public Library Services—91%					
F. Country Road Preservation				Opportunities to attend cultural activities—63%					
G . Regional Art Festivals				Availability of Paths and Walking Trails—54%	N/A				
Goal VIII: Environmental Sustai	inabili	ty							
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results					
A. Sustainability Policies and Practices		Recycle 37.5% of solid waste		Sewer Services—86%					
B. Drinking Water Supply		Household water consumption below 165 gallons per day		Drinking Water—64%					
C. Water Conservation		DND Cortificate of Compliance							
C. Water Conservation		DNR Certificate of Compliance w/ CBPA		Storm Drainage—67%					
D. Watershed Protection				Storm Drainage—67% Yard Waste Pick-Up—80%					
		w/ CBPA DNR Compliance Certificate w/		-					
D. Watershed Protection E. Stormwater Management		w/ CBPA DNR Compliance Certificate w/		Yard Waste Pick-Up—80%					
D. Watershed Protection E. Stormwater Management Improvements F. Sanitary Sewer Evaluation		w/ CBPA DNR Compliance Certificate w/		Yard Waste Pick-Up—80% Recycling—74%					

Goal IX: City Organizational Leadership							
<u>Initiatives</u>		Key Outcome Measures		Citizen Survey Results			
A. Biennial Strategic Planning Process		Obtain GFOA annual finance awards		Opportunities to participate in community matters—69%			
B. City Charter Amendments		Operating revenues exceed operating expenditures annually		Opportunities to volunteer—80%			
C. National Citizen Survey		Exceed 35% operating reserve policy		Public Information Services—76%			
D. High Performance Organization (HPO) Change Model		Increase number of visitors to City's web site each year		Knowledge of City Employees—90%			
E. Performance Measurement Program		Increase the number of online business transactions each year		Responsiveness of City Employees—91%			
F. Public Information and Communications		Increase number of citizens signed up for E-notifications		Courtesy of City Employees—91%			
G. Employee Survey		Employee training: QUEST- 100%, SELF 25%, HPO-80%		Overall Impression of City Employees—91%			
H. Employee Assistance and Ombudsman				Services Provided by City—75%			
I. Information Technology Improvements							

Completed	Improving	Above Benchmark	
Progress on Schedule	Consistent	Similar to Benchmark	
Behind Schedule	Declining	Below Benchmark	
Not Yet Started			