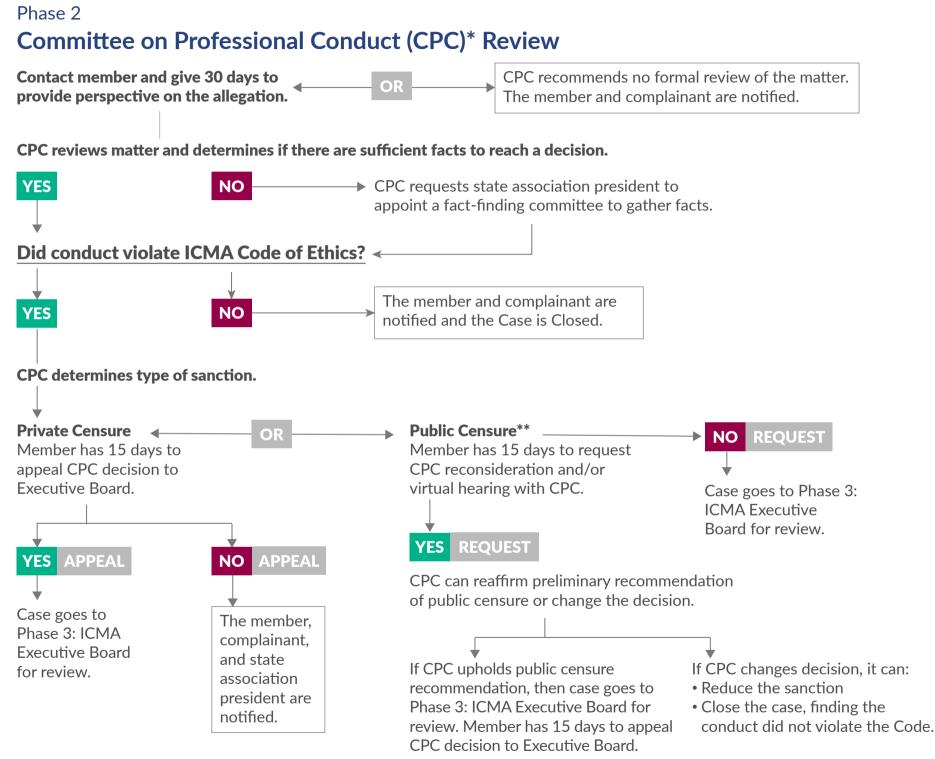
ICMA Ethics Review Process

Phase 1 Complaint Submission

Complaint reviewed by staff based on the Rules of Procedure criteria:

- 1. Did the complainant provide sufficient documentation to support the allegation(s)?
- 2. If the allegation(s) were proven true, would it violate the Code of Ethics?

Note: Not all complaints go through all three phases.



Phase 3

ICMA Executive Board Review

If requested, member can participate in appeal hearing before full board. Board can:

- Uphold CPC recommendation
- Reduce the sanction
- Close the case, finding the conduct did not violate the Code.

Decision is final.

Notify member, complainant, state association president, fact-finding committee (if applicable). If outcome is public censure, notify governing body, newsletter notice and press release.

= process ends

= direction

^{*}CPC: A standing committee of up to six members of the ICMA Executive Board.

^{**}Additional sanctions to public censure include credential revocation, membership suspension, membership bar, and membership expulsion.