



This is to certify that

***«First\_Name» «Last\_Name»***

Has satisfactorily completed the ICMA University workshop

**Demystifying Earmarks: Secure Federal Funding for Your Community**

October 3, 2021





\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

 Marc A. Ott Brian Bullock, Director

 ICMA Executive Director Worldwide Learning & Professional Development