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Coaching: the fastest way to get from here to there

> Felicia Logan, Executive Coach Leadership Development Director

# Leaders at the Core of Better Communities

On the index card write down 1 thing that, if you did, would make the biggest difference

Process for those being coached

describe in 3 or 4 sentences.

can be addressed today and movine form

Be ready to let eo, trust your coach and the process—and see what happe

Each session is 15 minutes-make it count!

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#### Harvard Business Review says

"Coaching is the one leadership skill most needed to retain high performers and put change into positive action."

High performers want to know that you will invest in them — and make a personal investmer

Let's build that coaching muscle together.

ICMA Leaders at the Core of Better Communities

This session provides practice in the skill of coaching, and being coached, of trusting intuition, of learning to ask the right questions,

and of mining strengths of individuals and organizations

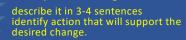
As coach, your primary role is to provide a time and place for

focus, possibility, learning and action.

Remember that coaching is not counseling, mentoring or advice giving.

Your job as coach is to help the person

identify desired change





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## Ask powerful questions

What do we mean by powerful questions? Not Why but What Not Why but How



Stay curious and explore possibilities

When I am ready to give advice I stop myself and get curious) Help move the person to "action" and create accountability.

Ask "What will you do by when?" and "what can you do to ensure that this actually happens?"



Celebrate success (no matter how small), ecognize the courage that change calls for, Hold them large and support their progress.

#### Please assemble at the following tables

- We will participate in 2 rounds of coaching. .ch round is 15 minutes then 5 minutes to match with a
- licia Logan will keen time-
- Try to stay on track@ its easy to drift.
- Not so much background as a framing of the issue then coach to fill the gap between the current and desired state

Thank you for practicing the skills of results based coaching. Thank you for bringing a "real" issue to be coached on. For more information or to contact me: Email Flogan@cma.org ICMA phone 202-962-3626 ©